

**City of Cape Coral, Florida
Fiscal Years 2015-2017
Adopted
Operating Budget**



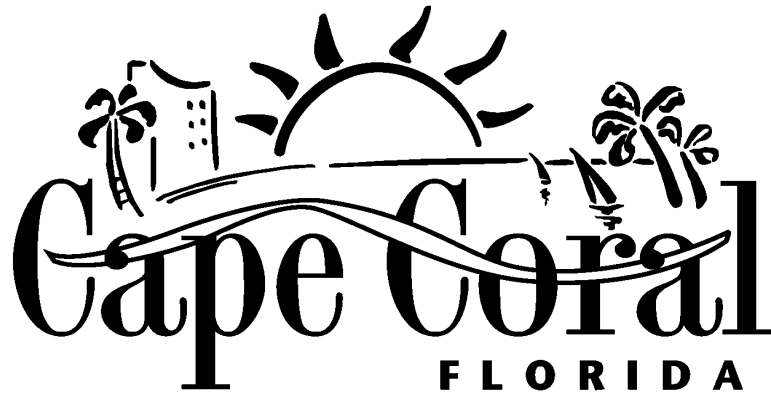
City Council

**Marni L. Sawicki, Mayor
Jim Burch, District #1
John Carioscia, District #2
Lenny Nesta, District #3
Richard Leon, District #4
Rana Erbrick, District #5
Rick Williams, District #6
Derrick L. Donnell Ed. D, District #7**

Prepared by the City of Cape Coral Financial Services Department under the direction of:

John Szerlag, City Manager
Victoria Bateman, Financial Services Director

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget**

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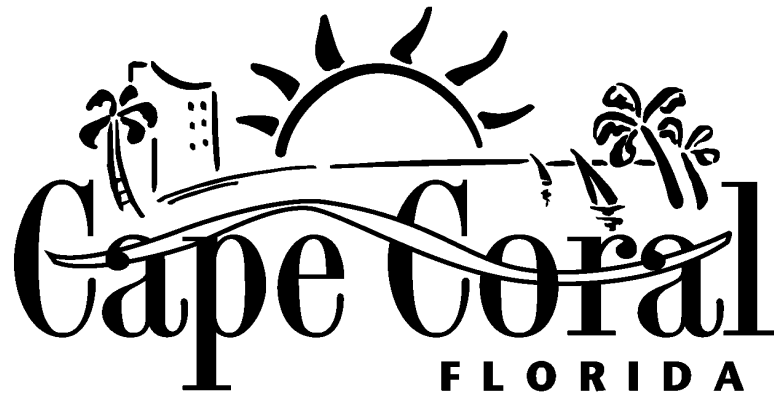
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Budget Message & Highlights

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November 2014

Following the release of the City Manager's FY 2015-2017 Proposed Budget on July 16, 2014, the City Council held budget workshops as well as conducted the two required public hearings for the adoption of the budget. While the City Manager provided a three-year budget, only the first year (FY 2015) was adopted by City Council.

The City Manager's Proposed Budget for the General Fund was developed with the assumption a ruling from the Florida Supreme Court regarding the Fire Service Assessment methodology would have been rendered prior to the actual adoption of the FY 2015 Budget. Unfortunately, a ruling was not issued nor had the City received any news by September 4 when the first public hearing was held. As such, the City Manager recommended City Council maintain the millage rate at 7.7070 as opposed to his proposed rate decrease of -.75 mills to 6.9570 mills. A corresponding offset was then made to the recovery rate for the Fire Service Assessment whereby the rate was reduced to 38% from 64%. The tentative budget approved by City Council was in essence "a continuation" budget with revenue parameters representing the same as in FY 2014.

The tentative budget as approved at the first public hearing was subsequently adopted at the second and final public hearing on September 18. The following provides a summary of the changes by fund group between the City Manager's Proposed Budget and the Adopted Budget approved by City Council.

General Fund

The General fund was adopted in the amount of \$170,906,563 which was \$776,323 higher than the City Manager proposed budget at \$170,130,240.

Revenues:

- The operating millage rate of 7.7070 was approved as opposed to the rate of 6.9570 a difference of 0.7500 millage rate or an increase of \$7,446,066.
- Fire Service Assessment was decreased from 64% or \$18,365,423 to 38% or \$11,695,680 a decrease of \$6,669,743.

Expenditures:

- City Attorney increased staff by 2 FTE's and supplies resulting in an increase of \$164,009
- Dept. of Community Development eliminated legal counsel for development issues for a decrease of \$100,000
- City Clerk converted Contract Scanner to Full-time and increased contract staff by .5 FTE for an increase of \$48,790
- Economic Development Office increased staff by 1 FTE and supplies for an increase of \$95,019
- Reserves increased by \$568,505

Special Revenue – Community Redevelopment Fund

- Increase in revenue from change in operating millage rate with corresponding increase in reserves for a total increase of \$45,117

Enterprise Funds – Charter Schools

- Decrease in revenue and expenditures of \$577,265 based on budget approved by the Governing Board on August 12, 2014

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The following table illustrates the difference between the City Manager's Proposed Budget and the FY 2015 Adopted Budget by fund group.

Fund Group	City Manager's FY 2015 Proposed Budget		FY 2015 Adopted Budget	
General	\$	170,130,240	\$	170,906,563
Special Revenue		39,649,722		39,694,839
Debt Service		27,344,549		27,344,549
Capital Projects		9,456,280		9,456,280
Enterprise		307,391,489		306,814,224
Internal Service		20,662,974		20,662,974
Total	\$	574,635,254	\$	574,879,429

Documents presented during the workshop and public hearings are available on the City's website: www.capecoral.net.

Additionally, the comparative tables throughout the document have been updated to reflect the FY 2014 final amended budget as contained within Ordinance 36-14 as approved on November 10, 2014.

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**CITY OF CAPE CORAL
MEMORANDUM**

TO: Honorable Mayor and City Council
FROM: John Szerlag, City Manager
DATE: July 16, 2014
SUBJECT: FY 2015-2017 Adopted Budgets



Dear Mayor and City Council Members,

As you read through this message, please know that my proposed FY 2015 budget is presented to City Council assuming a successful outcome from the Florida Supreme Court related to our fire service assessment prior to the date of official adoption, which is September 18, 2014.

A popular quote helps set the tone for our FY 2015 proposed budget: "He who dwells in the past, robs the present. He who ignores the past, robs the future." Keeping this in mind, I believe it is important to remember where the City of Cape Coral was two years ago when I arrived as your city manager.

As you know, revenues minus expenditures yield either a positive or negative fund balance. The major expenditure elements for the General Fund typically are personnel costs, capital costs, operating and maintenance costs, and debt service. The major revenue source was ad valorem taxes. If the City did not change the way it was operating in terms of revenues and expenditures, our fund balance was going to be depleted making us financially unsustainable.

Capital investment in equipment and/or maintenance was negligible at best, and the City was on a path toward blight. In terms of personnel, our full-time employees had not received a salary increase since 2007, and they had given back money to the City in either wage reductions, increased contributions to their pensions or both. In addition, about 25 percent of all budgeted positions were eliminated. Succinctly, the City's organizational infrastructure was being systematically dismantled, capital needs were being ignored, and fund balance was used to balance our budgets.

In the past two years, City staff and City Council have made substantial progress in attaining our goal of economic sustainability. While sustainability does not always translate to an increase in our levels of service, it does provide the foundation to allow us to move our organization and the city forward. The initial cost to achieve economic sustainability was estimated by the Burton Model to be about \$250 for the average home with an assessed value of \$100,000. The council/manager partnership wanted to reduce this amount to about \$150. So on the revenue side, a lower rate for the public service tax was set at 7 percent (rather than 10 percent). A fire service assessment also was established to help diversify our revenues. On the expenditures side, all employees agreed to pension reform that will save the City about \$186 million over the next 25 years. I am grateful to all of our City employees for their contributions and their

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willingness to partner with the community in our efforts to attain economic sustainability at a very reasonable cost.

As part of the plan to keep the cost to the average homeowner at \$150, a 1 mil reduction on the property tax rate was planned. City Council started this process last year with a .25 mil reduction, which returned \$2.4 million to Cape Coral property owners. Our proposed FY 2015 budget includes the additional .75 mil reduction, which gives back another \$7.5 million to our residents. That will be almost \$10 million in property tax reductions the past two years.

We also kept our promise to the residents and invested \$4.2 million of the public service tax revenue into road paving. With those dollars, we were able to pave 65 miles of residential streets in FY 2014.

We accomplished a three-year budget plan, which is critical in determining the preferred future for the City of Cape Coral. In planning the update to the three-year budget and to get ready for the FY 2015 budget, a strategic planning session was held in February with City Council. Our organization's mission and vision statements were affirmed as well as our current strategic plan goals. The following statements and goals are the focal point to all our activities:

Mission: *The City of Cape Coral will provide its citizens with services in the most efficient and effective manner possible, while maintaining a positive safe and caring community with a united spirit.*

Vision: *A vibrant waterfront community that is the center of opportunity in Southwest Florida where families and businesses thrive.*

Strategic Goals:

1. *Increase economic development and redevelopment in the city.*
2. *Enhance financial sustainability during all economic times.*
3. *Invest in community infrastructure including utilities expansion improvements to enhance the City's ability to meet the needs of its current and future residents.*
4. *Improve the City's image with the purpose of building lasting relationships with our residents and valuable partnerships with other organizations.*
5. *Increase quality of life for our citizens by delivering programs and services that foster a safe community.*

This is the second, three-year rolling budget submitted for your consideration and approval. Our three-year budget plan continues the financial initiatives started last year to support the strategic plan. While you formally adopt only the first year – FY 2015 – this multi-year budget format lays the groundwork required to plan beyond just one year. This allows City Council to make policy-related decisions tied to the strategic plan, which is related directly to our levels of service.

The actions taken last year made strides in moving our organization toward the City Council's goal of economic sustainability, we must remember the City needs another three to four years before we can enhance our levels of service on a city-wide basis. We first must reinstate personnel in our core competencies of public safety, infrastructure, quality of life and administration, which are addressed later in this memo.

For the FY 2015 budget planning, Council again chose to utilize the long-term financial model developed by Burton & Associates, which was introduced during the development of the FY 2014 – 2016 rolling budget in March 2013. The interactive model provided City Council with a visual display of critical financial data under current conditions with real-time updates resulting from "What If" scenarios. Several scenarios were considered, and the FY 2015 proposed

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budget reflects the last scenario considered by City Council prior to break with a few modifications and updated numbers.

One of the updated numbers is the final taxable property value received from the Lee County Property Appraiser's Office, which showed Cape Coral property values increased by 8.63 percent. While having our property values move in an upward direction is positive news, the increased property tax revenue should not be viewed as a panacea for our personnel, capital and levels of service issues. The City incorporates a significant portion of the increased revenues in the budget through the use of a long-term financial model.

We already have established an annual funding plan for capital assets, which will set us on a multi-year course to "catch up" from the years of neglect. In addition to capital improvements, this budget also focuses on investing in our organizational infrastructure by starting to address our employee pay issues. The FY 2015 budget provides the first salary increases since 2007 for our City employees. These increases will begin restoring our organizational infrastructure and addressing our existing employee pay issues also created by years of neglect.

After our employee retention/attraction issues are addressed, the next issue will be to identify the resources necessary to move our organization from one that is providing "sustainable" services to one that provides "good" or "excellent" services. Over the years, our organization devolved from one doing "more with less" to one that has been doing "less with less." A plan to address the funding of our organizational infrastructure and resources to achieve "good" to "excellent" service levels will require a multi-year solution to begin in FY 2015.

FY 2015 Budget Workshop Discussions

The FY 2015 base budget assumption discussed with City Council was a continuation budget from FY 2014 and is summarized below:

Revenue:

- 1) Ad valorem tax revenues generated by 4.67 percent taxable value growth.
- 2) A millage reduction of .75 mills from 7.7070 to 6.9570.
- 3) Public service tax for electric usage at 7 percent.
- 4) Fire service assessment representing 64 percent cost recovery for eligible expenditures for the Fire Department.

Expenditures:

- 1) Up to five percent increase in employee base pay.
- 2) Capital spending of approximately \$14.7 million annually, which includes \$6.5 million for local road paving.
- 3) No new or expanded services in our current programs.

As a result of the additional property tax revenues generated by the aforementioned higher than anticipated increase in taxable value plus higher state-shared revenues in the amount of approximately \$2.4 million, the budget being presented contains a few additional initiatives. The following initiatives will invest in our organizational infrastructure, our community, and business needs:

I. Organizational Infrastructure (Employees)

- 1) Implementation of annual wage increases in an effort to increase the pay ranges to the 75th percentile when compared to similar communities.

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- 2) Reinstatement of a limited number of positions to support not only capital plans but also daily operations.

One of our strategic initiatives is to attract and retain the best employees. This can be accomplished by having a goal of paying our employees at the 75th percentile of comparable cities. Currently, the pay ranges for many of our employees fall well below the market average minimums and substantially below the market 75th percentile, and this must addressed to achieve our goal. We have fallen so far behind other communities that this goal also will be a multi-year process and cannot be completed in one budget cycle.

So too, reinstating lost positions is a priority. As mentioned, 25 percent of the City's authorized positions were eliminated during the period of 2008 – 2010. There is a need to reinstate positions to ensure service levels do not continue to erode as population and demands for service continue to grow. Department directors evaluated their operations thoroughly and identified a need for 105.2 positions in the General Fund.

Some positions are required to execute and support the capital plan, while others are part of daily operations. The cost of positions tied to the capital plan has been incorporated into the General Fund model as an integral component of the capital plan itself. For example, the construction of Fire Station #11 in FY 2017 will require the addition of nine firefighters to staff the station. The Burton model incorporated those capital-related positions. Separate from capital support, Council authorized the City Manager to add five additional full-time equivalent (FTE) positions funded annually for operational purposes.

The FY 2015 proposed budget reinstates four positions rather than five within Operations. Following the model, the City will reinstate 24 of the 105.2 positions needed over a five-year planning period. Another 29 positions are tied to capital plan funding (Funding CIP), bringing the total of funded FTEs to 53 through FY 2019. This leaves 52.2 FTEs needed to support daily operations unfunded. Smoothing these 52.2 positions over a five-year period would require approximately \$800,000 annually for each 10 additional FTEs.

Please see the summary table below for the five-year plan. The detailed list of position changes for the proposed FY 2015 – FY 2017 budget are on page 33.

Position Category	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Funded - Operations	4	5	5	5	5	24
Funded - CIP	3	2	9*	0	15*	29
Subtotal Funded	7	7	14	5	20	53
Unfunded Operations	10.5	10	10	10.7	9	50.2
City Attorney	2	0	0	0	0	2
Total Requirement	19.5	17	24	15.7	29	105.2

* FY 2017 Fire Station #11 and FY 2019 Fire Station #12

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II. Zucker Report Recommendations

1) Contract with outside firms for the following areas:

- Fee Recovery Study for Development Activities (\$25,000)
- Update Land Use & Development Regulations (\$200,000)
- Legal counsel to assist in necessary changes in the LUDRs and other DCD legal issues (\$100,000)*
- Special Magistrate/Hearing Examiners for development issues (\$75,000)

2) Building Fund additions include training for Customer Service Representatives to become ICC-Certified Permit Technicians (\$6,500) and computer equipment/monitors for online electronic permitting (\$25,000).

*We are suggesting using outside legal counsel in lieu of a full-time attorney at this time as we need to evaluate the workload to justify a full-time attorney (2,080 hours).

III. Funding Current and Future Improvement Programs

1) Current Programs:

- Streetlight Program: Reinstate \$100,000 in annual funding (about 225 streetlights a year)
- Community Redevelopment Agency (CRA): An annual transfer from the General Fund for downtown improvements in the amount of \$100,000

2) Future Programs:

- Community Visioning using skilled third-party facilitator (\$100,000)
- Park Master Plan Update (\$140,000)
- Master Planning of Downtown Bimini Basin and the Seven Islands in north Cape Coral (\$150,000)
- Federal lobbyist funding (\$100,000)

Budget Summary and Highlights

Even though the General Fund represents only 30 percent of the total budget, it is the primary operating fund and is the backbone of our organization. The manner in how we manage our General Fund will, in many ways, dictate the philosophy of our organization and how all other funds are managed. The next few pages provide budgetary highlights and summary tables for all funds.

With this budget, Cape Coral will continue to be one of the most affordable cities in Florida. Based on financial data submitted to the State of Florida for FY 2012 (the latest numbers available), the City of Cape Coral had the lowest cost per resident for government services amongst 10 comparable Florida cities with populations over 100,000. Within our 15-city regional planning area, Cape Coral is 4th lowest ranked behind only La Belle, Moore Haven and Fort Myers Beach.

Continuing Best Practices

During the past year, City staff and I have kept our commitment to City Council and the citizens of Cape Coral to continue evaluating and implementing programs that will ensure our economic sustainability. Every day, we look for ways to implement best practices to improve or streamline our processes. Our customers should expect and receive services in a consistent manner that is fast, fair and predictable. I can assure our community that our City staff will continue to

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review their organizational structures and operations for opportunities to improve our service delivery. As appropriate, I will bring these changes forward for your review and/or approval.

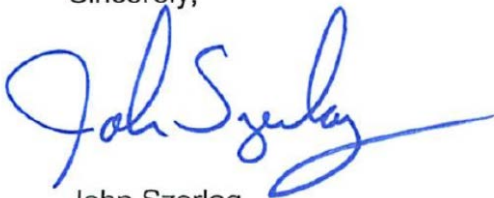
Conclusion

In closing, I would like to thank City staff for the work they have done and continue to do to make Cape Coral a great city in which to live. Their daily hard work and commitment helps our organization to continue moving forward. And this budget begins the process of restoring the financial integrity of our employee pay system.

Additionally, I would like to thank the many residents and organizations throughout the city that continue to welcome me and my staff to their meetings. These residents seek a greater understanding of the issues facing the City in providing services to them and the recommended solutions being presented to City Council.

And last, I would like to thank the Mayor and City Council members for their vision of a better Cape Coral and their support of the actions necessary to move Cape Coral forward on the path to economic sustainability.

Sincerely,



John Szerlag
City Manager

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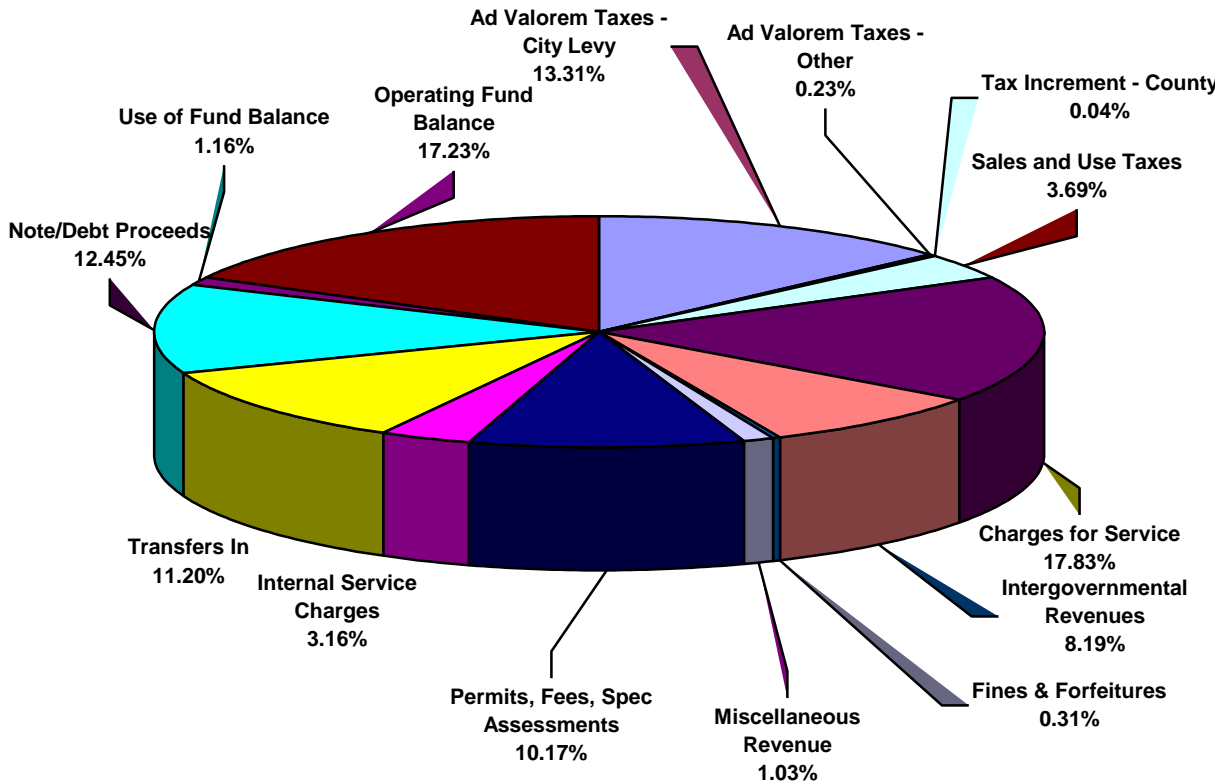
Budget Highlights and Summary Schedules

The table below provides a summary of the total budget for all funds for Fiscal Year 2014–2017. The FY 2015 Adopted Budget is \$574.8 million and includes \$170.9 million for General Fund expenditures and reserves and \$403.9 million for non-general fund operations. Asset Improvement Program expenditures account for approximately \$110.4 million in all funds and interfund transactions are \$64.4 million.

FUND TYPE SUMMARY	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
General Fund	\$ 148,827,361	\$ 157,564,259	\$ 170,906,563	\$ 179,624,251	\$ 187,971,128
Special Revenue	34,531,651	39,737,728	39,694,839	38,805,695	39,253,857
Debt Service	30,941,582	57,953,127	27,344,549	28,102,664	28,704,936
Capital Project	5,674,006	6,478,924	9,456,280	12,343,460	9,737,658
Enterprise	222,344,922	234,234,071	306,814,224	334,826,687	320,785,756
Internal Service	19,636,435	20,630,822	20,662,974	21,610,808	22,105,189
Total	\$ 461,955,957	\$ 516,598,931	\$ 574,879,429	\$ 615,313,565	\$ 608,558,524

The City has several revenue sources, each representing a different percentage of total revenues. The following chart shows the sources:

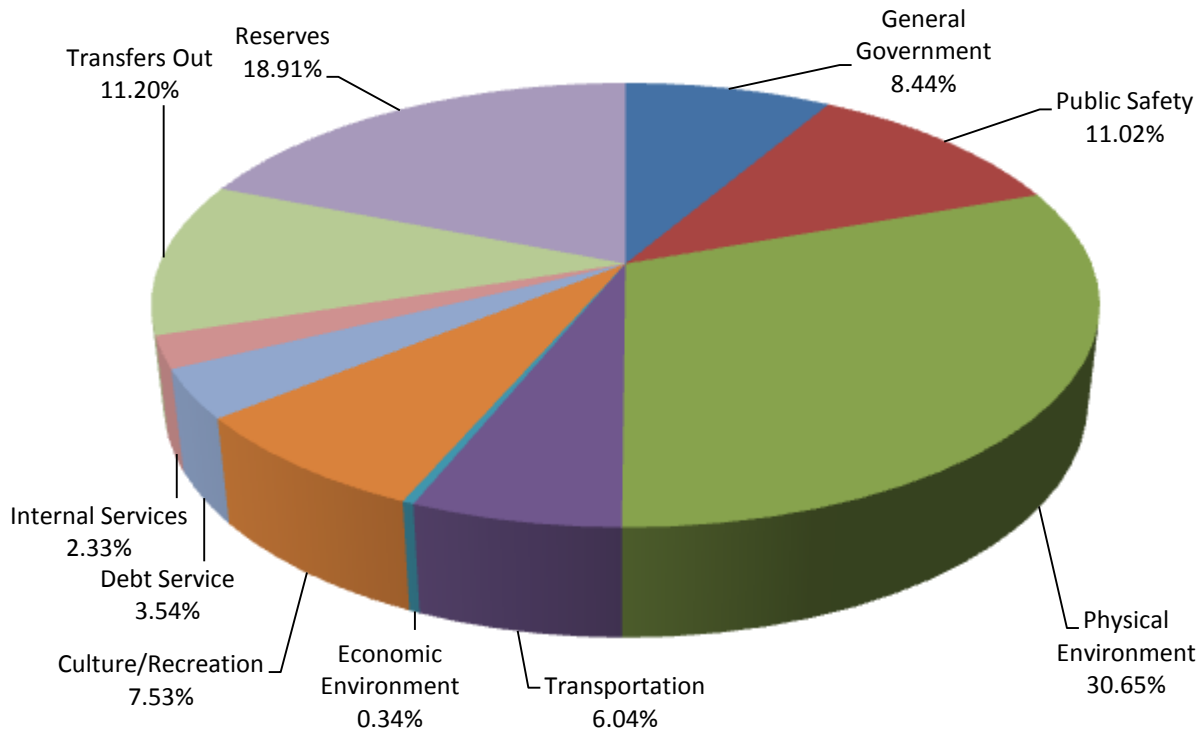
**Sources – Where the Money Comes From
FY 2015 All Funds**



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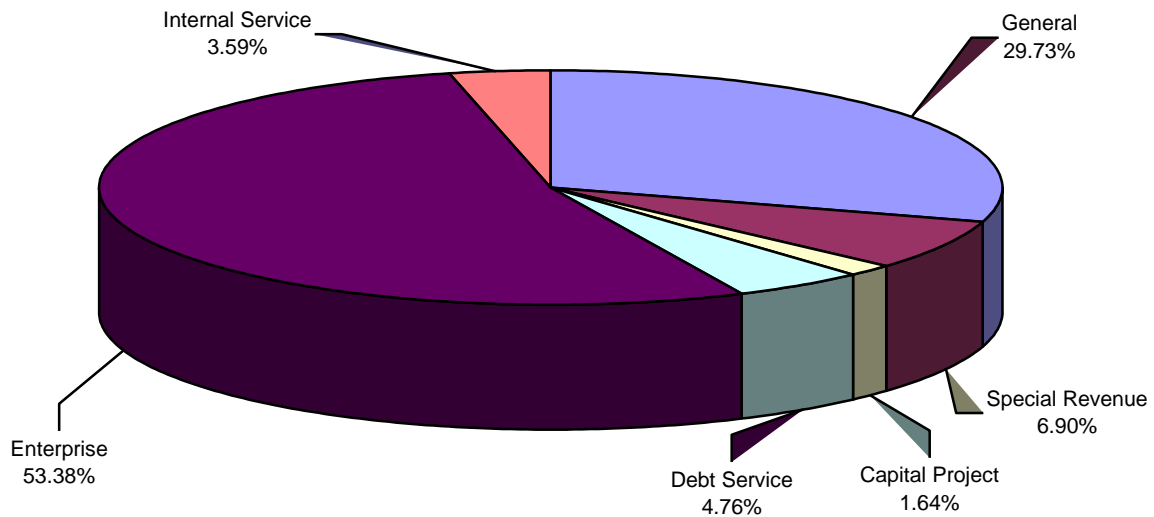
The various uses of the budgeted funds are summarized in the following table:

**Uses – Where the Money Goes
FY 2015 All Funds**



Governmental accounting and budgeting utilizes fund types to account for activities. The chart below depicts the FY 2015 proposed budget by fund type:

Total Budget by Fund Type



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The following tables provide a summary of the budget on an expenditure category basis for all funds and the general fund, respectively:

Category - All Funds	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
Payroll & Related Benefits	\$ 143,040,866	\$ 140,835,153	\$ 150,470,737	\$ 158,159,540	\$ 166,435,415
Operating	75,328,170	82,651,904	80,095,301	80,674,725	83,763,892
Capital/Infrastructure	42,868,163	46,204,660	103,458,169	111,985,909	102,428,219
Debt Service	66,939,218	67,042,761	67,613,405	71,629,265	67,495,677
Other	-	26,628,957	-	-	-
Transfers Out	46,889,045	47,334,591	64,410,516	83,044,715	74,643,143
Reserves	86,890,495	105,900,905	108,831,301	109,819,411	113,792,178
Total	\$ 461,955,957	\$ 516,598,931	\$ 574,879,429	\$ 615,313,565	\$ 608,558,524

GENERAL FUND

Category - General Fund	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
Payroll & Related Benefits	\$ 86,439,320	\$ 83,656,070	\$ 89,452,726	\$ 94,554,894	\$ 100,353,632
Operating	25,410,992	27,604,151	27,667,677	28,023,778	29,440,283
Capital/Infrastructure	-	1,028,260	7,098,787	6,875,677	7,474,338
Debt Service	-	-	-	-	-
Transfers Out	15,248,252	14,982,692	18,504,894	23,319,455	22,370,881
Reserves	21,728,797	30,293,086	28,182,479	26,850,447	28,331,994
Total	\$ 148,827,361	\$ 157,564,259	\$ 170,906,563	\$ 179,624,251	\$ 187,971,128

General Fund	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
Appropriations	\$ 127,098,564	\$ 127,271,173	\$ 142,724,084	\$ 152,773,804	\$ 159,639,134
Reserves:	21,728,797	30,293,086	28,182,479	26,850,447	28,331,994
Total	\$ 148,827,361	\$ 157,564,259	\$ 170,906,563	\$ 179,624,251	\$ 187,971,128

1 Month Operating	10,240,644	10,500,088	10,778,813	11,308,177	11,972,066
# Months of Reserves	2.12	2.89	2.61	2.37	2.37

Note: Capital outlay and transfers out for capital projects not included as "operating" expenditures.

City of Cape Coral, Florida
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MAJOR REVENUE SOURCES

The City relies on a variety of revenue sources to finance operations and construction activities. These sources include taxes, special assessments, fees, intergovernmental funding, and charges for services. Estimates of revenues for budgetary purposes are gathered from a variety of sources. Revenue estimates for user fees are based on past trends and experienced judgment of current and future conditions. The Florida Department of Revenue provides estimates of revenues for the Local Governmental Half-Cent Sales Tax, State Shared Revenue, Communications Tax, and Local Option Gasoline Taxes. Ad valorem tax revenue is estimated utilizing taxable property values as provided by the County Property Appraiser in conjunction with applicable millage rates.

While there are several methods for projecting revenues, most of the projections are based upon the use of “trend analysis” and “expert judgment” within the framework of some basic economic assumptions. Even though some basic assumptions are being made, the importance of examining each revenue source and the specific factors that influence it has been recognized and utilized.

Trend analysis relies on history to project the future. For example, revenues for social services may be found to have increased an average of three percent annually for the last five years in constant dollars. Trend analysis would extend the three percent growth rate into the future.

Expert judgment relies on the ability of local officials to predict how changes may affect their jurisdiction. For instance, gas prices may increase beyond levels seen in past years. Generally, with increased gas prices, travel and tourism slow down; however, staff analyzes all sources of information, determines that gas purchases will remain steady, along with the growth in population and forecasts a steady increase in local option gas taxes.

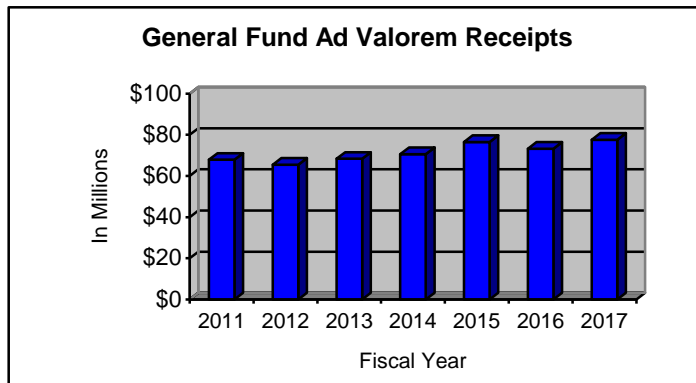
**City of Cape Coral, Florida
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Ad Valorem Taxes (Property Taxes)

Ad valorem taxes are charges levied by the local unit of a government against property owners based on the value of their real property. Historically, property taxes have been the largest single revenue source in the General Fund. In accordance with the City's adopted financial policies, ad valorem revenues are budgeted at 96% of the estimated levy.

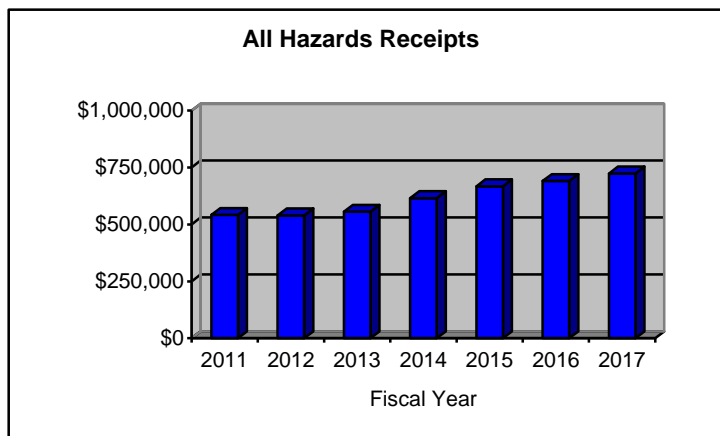
A tax rate of one mill produces one dollar of tax revenue on each \$1,000 of taxable property values as provided by the Lee County Property Appraiser.

The FY 2015 Adopted Budget is based on the July 1 certified taxable value from the Lee County Property Appraiser and the millage rate remained constant at 7.7070. It is assumed that taxable property values will increase by 6% in FY 2016 and FY 2017 with the millage rate remaining at 6.9570. Millage rate and taxable assessed value history can be found on page 29.



<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 67,855,753
2012 Actual	65,698,746
2013 Actual	68,367,220
2014 Budget	70,570,256
2015 Adopted	76,515,774
2016 Proposed	73,213,891
2017 Proposed	77,606,724

Additionally, through an inter-local agreement with Lee County, the City participates in the All Hazards Protection District. The levy is set and collected by the County with funds remitted back to the City in accordance with the terms of the inter-local agreement. The funds are used for such things as Hazardous Material Response and Emergency Preparedness Initiatives to include the cost of new shelter facilities. These receipts are recorded in a Special Revenue Fund.



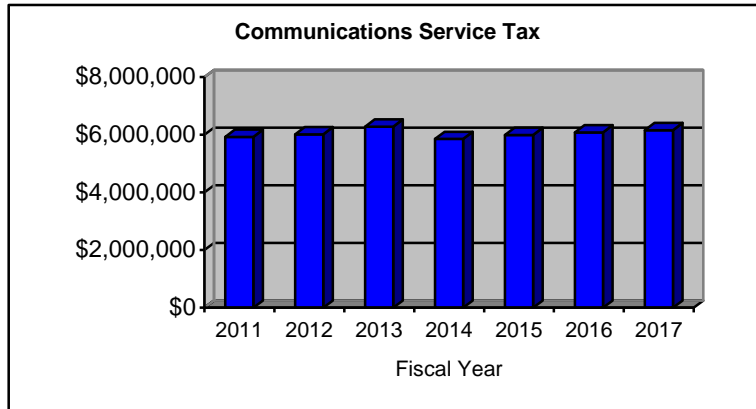
<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 541,158
2012 Actual	539,293
2013 Actual	555,188
2014 Budget	615,387
2015 Adopted	667,233
2016 Proposed	690,531
2017 Proposed	723,414

**City of Cape Coral, Florida
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Other Taxes

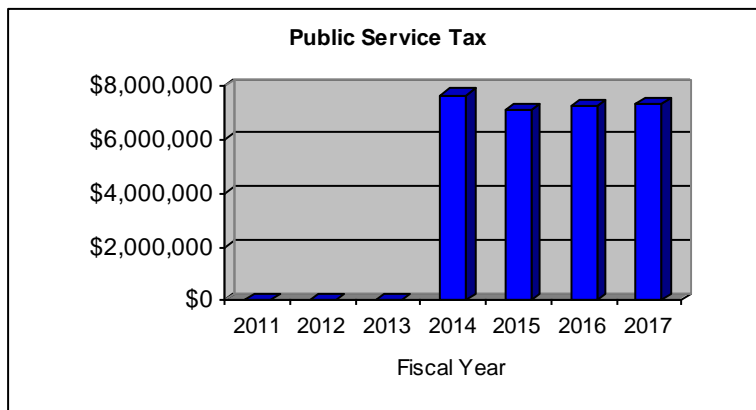
Other taxes include charges levied by the local unit of government that are not ad valorem but are imposed upon sale or consumption of goods and services. This category includes the communications service tax and local option gas taxes.

In FY 2001, the communications services tax replaced all local taxes on telephone and cable services. Beginning January 1, 2010, the rate was increased from 4.12% to 5.22%. The revenue is recorded in the General Fund, and in accordance with the financial policies, revenue is budgeted at 95% of anticipated receipts.



<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 5,927,483
2012 Actual	6,017,787
2013 Actual	6,280,373
2014 Budget	5,854,778
2015 Adopted	5,745,158
2016 Proposed	6,084,283
2017 Proposed	6,157,547

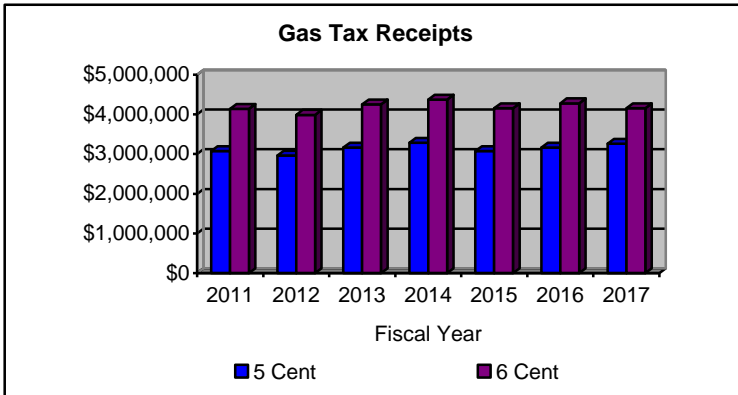
On April 29, 2013, City Council approved Ordinance 28-13, which authorized the implementation of the Public Service Tax on electric service. At the time of adoption of the tax, there was only one municipality in the State of Florida with a population of over 50,000 that did not have the tax. Although the tax can be levied up to a rate of 10%, City Council authorized a rate of 7%. The levy began on October 1, 2013. For residential customers, the first 500 kilowatts of usage has been exempted from the tax as allowable by Florida Statute 166.231. Assuming the "average" homeowner uses 1,200 kilowatts monthly, the resulting tax is approximately \$65 annually. Actual receipts during FY 2014 have been lower than projected resulting in a reduced proposed budget in FY 2015 -2017.



<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ -
2012 Actual	-
2013 Actual	-
2014 Budget	7,646,855
2015 Adopted	7,105,000
2016 Proposed	7,211,575
2017 Proposed	7,319,749

**City of Cape Coral, Florida
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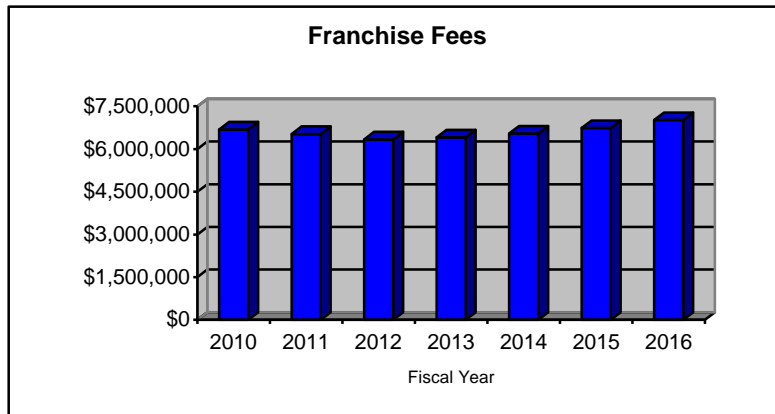
The gas taxes are collected on each gallon of gas sold within the county limits. The City's annual receipts are established upon a locally agreed upon distribution formula based on population and are recorded in Special Revenue Funds. The City's current allocation is 24.95% of the total distribution to Lee County entities and is scheduled to be adjusted for FY 2017. Gas taxes are earmarked to fund the construction of new roads and sidewalks, intersection improvements, and maintenance of the City's existing transportation network. Currently the gas tax funds are being used to supplement road impact fees for the outstanding gas tax bonds that were issued for the widening of Del Prado and Santa Barbara Boulevards.



<u>Fiscal Year</u>	<u>5 Cent</u>	<u>6 Cent</u>
2011 Actual	\$ 3,074,286	\$ 4,137,104
2012 Actual	2,961,313	3,987,475
2013 Actual	3,165,907	4,248,133
2014 Budget	3,281,513	4,367,979
2015 Adopted	3,073,923	4,151,985
2016 Proposed	3,166,140	4,276,545
2017 Proposed	3,261,124	4,151,985

Franchise Fees

Franchise fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The City receives franchise fees for electricity, solid waste, and natural gas.

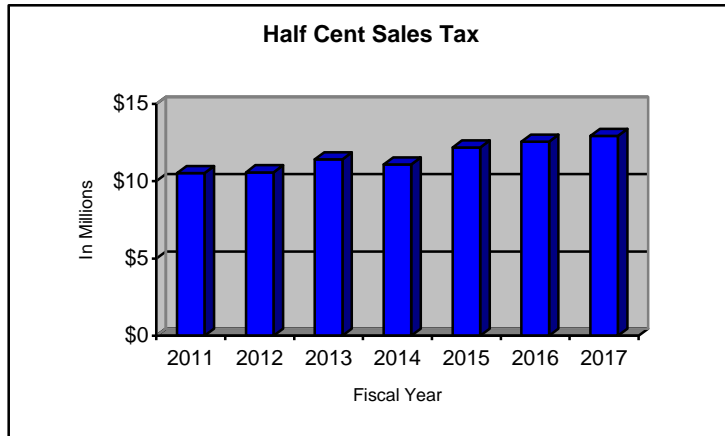


<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 6,527,368
2012 Actual	6,333,908
2013 Budget	6,409,000
2014 Budget	6,541,152
2015 Adopted	6,731,245
2016 Proposed	7,015,054
2017 Proposed	7,120,279

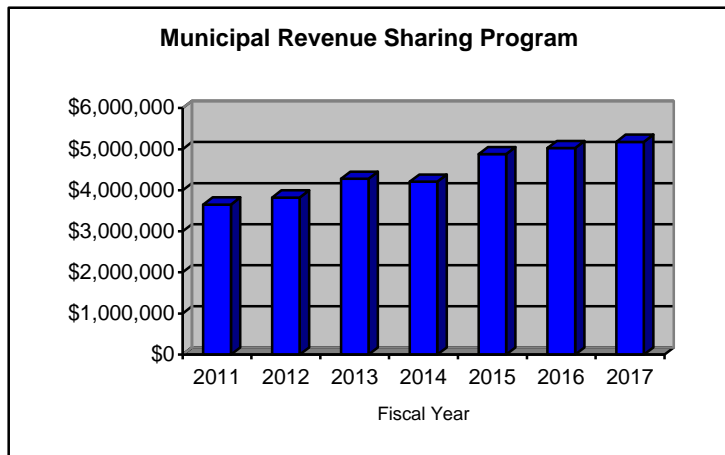
**City of Cape Coral, Florida
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Intergovernmental Revenue

Included are revenues received from federal, state, and other local governmental sources in the form of shared revenues. The state shared revenues of the most importance to the City government are local government half-cent sales tax and municipal revenue sharing. State shared revenue represents 11.7% of the General Fund current revenue sources. The annual revenue is budgeted at 95% of the estimate released by the State Department of Revenue (DOR). The DOR has estimated an increase of 4.4% in annual receipts for the half-cent sales tax distribution and 10.2% increase for the municipal revenue sharing.



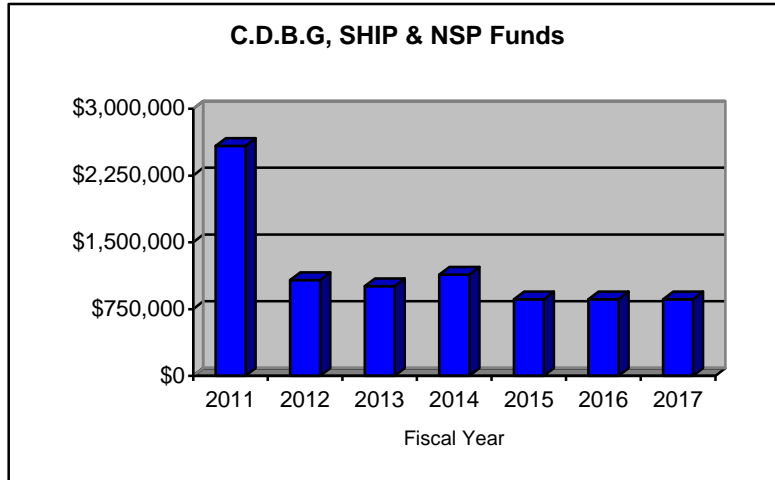
<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 10,515,910
2012 Actual	10,571,010
2013 Actual	11,416,867
2014 Budget	11,081,840
2015 Adopted	12,181,166
2016 Proposed	12,546,601
2017 Proposed	12,922,999



<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 3,650,672
2012 Actual	3,821,991
2013 Actual	4,279,036
2014 Budget	4,208,792
2015 Adopted	4,881,030
2016 Proposed	5,027,461
2017 Proposed	5,178,285

Additionally, shared funds come from the Federal Community Development Block Grant (CDBG) Program, Neighborhood Stabilization Program (NSP), and State Housing Initiative Partnership (SHIP) and are recorded in Special Revenue Funds. While the annual allocation from the federal government for CDBG programs has stayed at a fairly consistent level, state funding (SHIP) was dramatically decreased beginning in FY 2010. The City has been allocated \$740,341 for the State's FY 2014 – 2015 Budget, which began July 1, 2014. These funds have been included in the FY 2014 Budget Amendment #2. The FY 2015 – 2017 Proposed Budgets do not include allocations for the SHIP program.

**City of Cape Coral, Florida
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<u>Fiscal Year</u>	<u>Amount</u>
2011 Actual	\$ 2,583,038
2012 Actual	1,075,433
2013 Actual	1,006,424
2014 Budget	1,137,043
2015 Adopted	859,788
2016 Proposed	859,788
2017 Proposed	859,788

Impact Fees

The City collects various impact fees when building permits are issued for new structures. Impact fees are paid by those who build new structures within the City. Fees are used for the cost of capital expenditures to support the expansion of roads, parks, water, irrigation, and wastewater facilities as well as police protection, fire safety, and advanced life support services. Revenue estimates are primarily based on a projection of the number of new construction permits for single-family residential units, which represent a majority of current activity. Single-family permits during the period of October 2013 – June 2014 are higher than in the same period of FY 2012 and FY 2013 by 60% and 30% respectively. Road impact fees have been budgeted at approximately 75% of the total estimate as a result of the use of impact fee credits.

<u>Fiscal Year</u>	<u>Road</u>	<u>Public Safety</u>	<u>Parks</u>
2011 Actual	\$ 1,111,618	\$ 272,867	\$ 231,920
2012 Actual	935,581	384,713	344,535
2013 Actual	1,097,862	529,724	489,485
2014 Budget	1,455,393	695,034	642,240
2015 Adopted	1,269,000	782,609	797,300
2016 Proposed	1,326,475	837,908	868,700
2017 Proposed	1,490,360	897,800	947,240

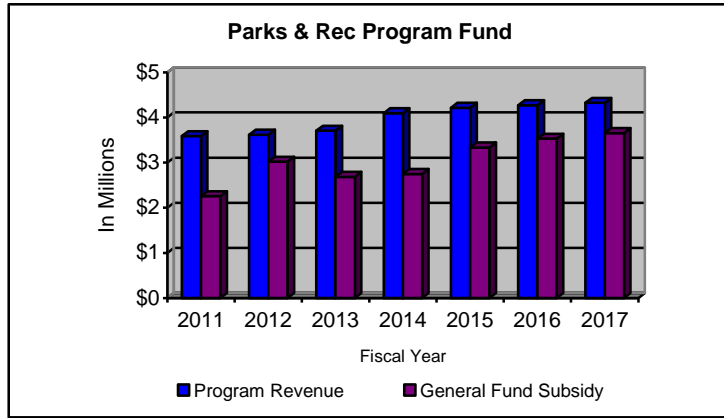
Charges for Service

These revenues include all charges for current services and are sometimes referred to as user fees. These fees are charged for activities such as zoning and development fees, cultural/recreational fees, public safety fees, water, irrigation and wastewater fees.

User fees are charged for Parks and Recreational Programs. The Yacht Basin and Golf Course are operated as Enterprise Funds and designed to be 100% supported by generated revenue. Other programs such as the Arts Studio, Senior Centers, Transportation, Special Populations, and the Waterpark operate with a subsidy from the General Fund.

Programs and related fee schedules are reviewed on an annual basis. On average, program revenues recover approximately 57% of program expenditures.

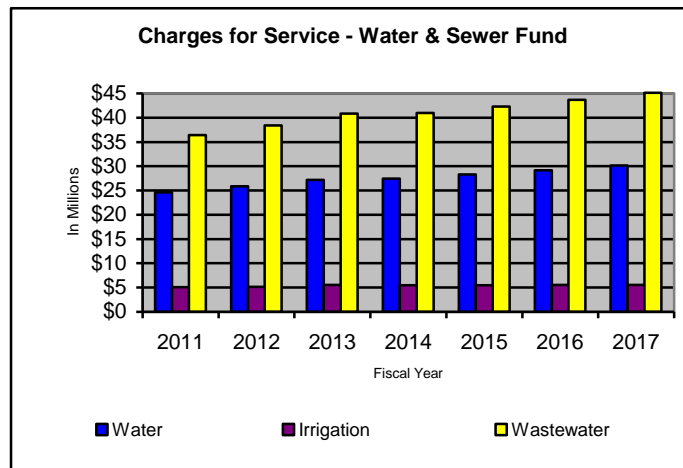
**City of Cape Coral, Florida
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Fiscal Year	Program Revenues	General Fund Subsidy
2011 Actual	\$ 3,587,197	\$ 2,255,000
2012 Actual	3,619,575	3,020,572
2013 Actual	3,706,715	2,682,278
2014 Budget	4,091,533	2,746,124
2015 Adopted	4,213,654	3,359,367
2016 Proposed	4,269,336	3,530,347
2017 Proposed	4,321,532	3,653,243

Does not include Waterpark

Water, irrigation, and wastewater charges have been established to generate a level of revenue sufficient to support the utility fund. A comprehensive financial model has been developed that examines operational and maintenance, capital, debt, and reserve requirements. Fee changes are adopted in accordance with an annual rate sufficiency study in order to ensure the City is in compliance with bond covenants.



Fiscal Year	Water	Irrigation	Wastewater	Total
2011 Actual	\$ 24,640,329	\$ 5,063,039	\$ 36,445,655	\$ 66,149,023
2012 Actual	25,849,721	5,152,805	38,431,879	69,434,405
2013 Actual	27,504,420	5,216,018	40,867,446	73,587,884
2014 Budget	27,438,045	5,444,216	40,950,411	73,832,672
2015 Adopted	28,289,419	5,505,034	42,303,550	76,098,003
2016 Proposed	29,196,341	5,537,877	43,692,787	78,427,005
2017 Proposed	30,154,671	5,572,398	45,160,772	80,887,841

City of Cape Coral, Florida
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Special Assessments

Special assessment, also called a non-ad valorem assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit those properties. The value of property is not considered when calculating a special assessment. Instead, the cost of the facility or service is allocated to the benefited properties in a defined area on a proportional basis.

The City levies several special assessments. One is the Stormwater Annual Assessment, which is used to provide funds to maintain the current stormwater system, as well as design and construct system improvements that help prevent flooding. The unit of measure billed is the equivalent residential unit (ERU). In FY 2006, the fee per ERU was increased to \$75 and is recommended to continue at the same rate for FY 2015. A cost recovery study will be undertaken in conjunction with the creation of an updated stormwater master plan. Results are anticipated to be received during FY 2015 and will be evaluated for potential rate structure adjustments in FY 2016 and beyond.

Special assessments are levied to pay for water, wastewater, and irrigation extension programs. Special assessments vary based on the actual project costs, which include design, construction, and billing costs. Special assessments can be prepaid or through an amortization schedule whereby charges are included on the tax bill annually.

The City implemented a Fire Service Assessment (FSA), which is a special assessment for fire protection services. The assessment is based on a "readiness-to-serve" rather than "calls for service" methodology. The assessment was authorized for implementation in FY 2014. Due to the need for a bond validation, this assessment was not included on the tax bill but was billed in-house in February 2014. This billing followed the Final Judgment by the Twentieth Judicial Circuit of the State of Florida in December 2013 confirming the City's authority to issue the bond, the legality and validity of the imposition of the special assessment. The judgment was appealed to the Florida Supreme Court by a small group of residents.

The FY 2014 assessment was based on a cost recovery of 38%. Nearly \$10 million of the \$12 million assessment has been collected and is now being held in an escrow account. The funds will not be spent until the City receives a favorable judgment from the Supreme Court. The FY 2015 assessment was originally developed with a cost recovery of approximately 64% with revenue of about \$18.4 million being budgeted for FY 2015. It was the intent of the City to tax bill this assessment in November along with any delinquent balances from the FY 2014 assessment. At the final public hearing for the imposition of the special assessment, the cost recovery was reduced to 38% with estimated receipts of \$11,695,680.

**City of Cape Coral, Florida
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HIGHLIGHTS OF OTHER MAJOR FUNDS

Water and Sewer Fund. The adopted budget has been prepared to support the continuing operations of the existing utility facilities to include the water reclamation plants, reverse osmosis plants, and the existing collection, distribution, and transmission lines. Revenue and expenditures have been budgeted in accordance with the rate sufficiency model. Full time equivalents in this fund will increase by 11.1 in FY 2015. Changes in staffing requirements is a key consideration in the rate sufficiency model as the customer base is being increased annually through the utility extension program.

Stormwater Fund. The primary revenue source for this fund is the stormwater utility fee that is charged on a per equivalent residential unit (ERU) basis. The budget is based on maintaining the current ERU rate of \$75, which has been in effect since FY 2006. Although there are capital project funds available, it is anticipated that fund balance for operations will be depleted by the end of FY 2016. A master plan update and cost recovery study is currently underway with results expected during FY 2015. A modification to the current rate structure or operating model will be required for implementation for FY 2017. The current three-year rolling budget provides for a reallocation of funds from the stormwater capital project funds in FY 2017 to support operations.

Parks & Recreation Program Fund. Non-enterprise recreational programs are budgeted in a special revenue fund and have a total proposed FY 2015 budget of \$8 million. Each program is supported by a certain level of user fees. Program costs and projected revenues are evaluated annually to ensure the program costs are being recovered while maintaining fairly constant General Fund support. Program fees will cover approximately 58% of the program expenditures in the adopted budget with the remaining funding of 42% coming from interfund transfers. The subsidy is budgeted at \$3,244,367 from the General Fund and \$115,000 from the Yacht Basin Fund. The required subsidy is 11% higher than budgeted in FY 2014.

Waterpark Fund. The FY 2015 Adopted Budget is \$2.6 million with expenditures to support current operations. Annual debt service related to the speed slide attraction has been budgeted in the amount of \$174,096. Additionally, the fund is required to make an interfund transfer to the General Fund in the amount of \$272,713 for general administrative overhead costs. Operating revenues are not forecasted to cover the fund's expenditures and a general fund subsidy of \$413,869 will be required. A planned renovation to the tot spot attraction will not be funded until the legal review of the Fire Service Assessment is completed.

Road Impact Fee and Gas Tax Funds. No new major projects have been planned for FY 2015. Revenues will be used to support debt service of the Gas Tax Bonds and to support basic maintenance operations. An interfund transfer from the 6 Cent Gas Tax to the General Fund is budgeted in the amount of \$2.2 million and supports the transportation activities of the Public Works Department.

Park Impact Fee Funds. While land acquisition and park development had been a focus during the period of FY 2005-2008, all available funds are now being used to satisfy annual debt service of \$3.2 million. As revenue collected will not be adequate to cover the debt service, the General Fund will continue to support a portion of the debt obligation. However as a result of increased construction activity and increased revenue, the General Fund's coverage will decrease by nearly \$350,000 from \$2.5 million to \$2.2 million.

City of Cape Coral, Florida
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Public Safety Impact Fee Funds. In June 2006, City Council approved Public Safety Impact Fees, which encompass distinct component parts for Fire, Police, and Advanced Life Support (ALS). Fire impact fees have supported the construction of new fire stations and the equipment necessary to outfit the stations. Fire impact fees will be used for annual debt service in FY 2015, which totals \$339,866 related to the construction of Fire Station #9.

Utility Capital Expansion Fee Funds. Water, sewer, and irrigation utility capital expansion fees (impact fees) and capital facility expansion fees are used for the expansion of the City's utility system including the cost of transmission lines and new plants. These fees are also used to pay applicable debt service and/or will be used to offset the borrowing requirements associated with the water and sewer capital improvement program.

Building Fund. The Building Fund has an adopted budget of \$3.9 million and provides funding for 32.5 full-time equivalents of which 3.5 are being authorized as part of the FY 2015 budget. Due to an increase in permitting activity, no subsidy has been required by the General Fund since FY 2010. In FY 2015, funding is being included to address recommendations from the Zucker Report to include training for CSRs to become ICC Certified Permit Technicians (\$6,500) as well as computer equipment/monitors for on-line electronic permitting (\$25,000). An interfund transfer is made to the General Fund for general administrative overhead costs in the amount of \$675,151.

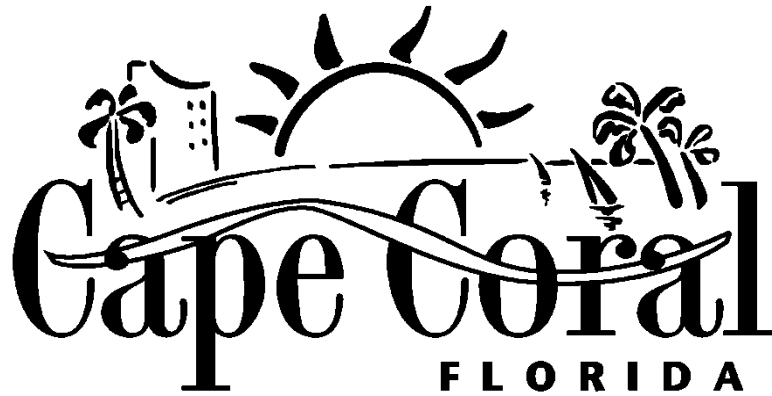
Golf Course Fund. The Golf Course Fund has an adopted budget of \$2.7 million and provides funding for 32 full-time equivalents. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2015 is \$299,310. Revenues continue to cover basic and on-going operational costs but have not yet reached a level that allows for the funding of normal renewal and replacement of capital assets. In FY 2015, the General Fund has budgeted for a potential subsidy of \$235,271

Yacht Basin Fund. The Yacht Basin Fund has an adopted budget of \$1.3 million with approximately 73% of the sources of funds coming from fund balances. Lease payments from Ford's Boathouse are recorded in this fund. The fund is charged an internal service charge from the General Fund for the general administrative overhead costs. The fee in FY 2015 is \$69,735. FY 2015 planned expenditures include the use of \$342,614 which will fund the \$115,000 interfund transfer to the P&R Program Fund as well as \$227,614 in improvements to the Yacht Club Complex to include \$200,000 for repaving/resurfacing the roadways/parking lots within the complex.

Six-Year Asset Improvement Program. The six-year asset improvement program is a comprehensive plan that encompasses not only capital improvements but also the cost of new and replacement vehicles and equipment as well as maintenance costs for many of our programs. Many capital improvement projects have been identified, but not all can be funded based upon current revenue estimates. While the projects have merit and should be identified, the City's current funding sources are insufficient to allow for commencement of the projects.

The identified funding requirement for the asset improvement program for the current year is \$110.4 million for all components. The plan identifies general fund expenditures of \$12.9 million. The General Fund capital replacement requirements as previously presented to City Council as part of the Burton Model also incorporates the needs of the P&R Programs and Waterpark Funds.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget**

SUMMARY TABLES AND SCHEDULES

MILLAGE RATE HISTORY

Fiscal Year	General Operations	Debt Service	Total
2006	5.2787	0.1119	5.3906
2007	4.8787	0.0627	4.9414
2008	4.7698	0.0627	4.8325
2009	4.7698	0.0627	4.8325
2010	7.9702	0.0000	7.9702
2011	7.9702	0.0000	7.9702
2012	7.9570	0.0000	7.9570
2013	7.9570	0.0000	7.9570
2014	7.7070	0.0000	7.7070
2015 Adopted	7.7070	0.0000	7.7070
2016 Proposed	6.9570	0.0000	6.9570
2017 Proposed	6.9570	0.0000	6.9570

TAXABLE ASSESSED VALUE HISTORY

Fiscal Year	Taxable Assessed Value	New Construction	Percentage Change
2006	14,165,306,480	698,392,398	50.25%
2007	21,683,370,120	927,532,313	53.07%
2008	20,991,527,700	1,662,239,285	-3.19%
2009	15,696,642,250	971,086,761	-25.22%
2010	10,494,876,370	175,205,783	-33.14%
2011	8,888,383,376	70,456,330	-15.31%
2012	8,566,590,016	81,896,264	-3.62%
2013	8,903,395,043	89,178,363	3.93%
2014	9,520,558,825	109,735,614	6.93%
2015 Adopted	10,330,956,745	114,639,280	8.51%
2016 Projected	10,962,263,857	121,517,637	6.11%
2017 Projected	11,619,999,689	128,808,695	6.00%

SINGLE FAMILY HOMES - HOMESTEAD & NON-HOMESTEAD

Fiscal Year	Average Taxable Assessed Value	Change in Average Value	Percentage Change
2006	142,791	21,816	18.03%
2007	186,898	44,107	30.89%
2008	196,977	10,079	5.39%
2009	153,543	(43,434)	-22.05%
2010	101,405	(52,138)	-33.96%
2011	89,684	(11,721)	-11.56%
2012	93,057	3,373	3.76%
2013	96,942	3,885	4.18%
2014	104,867	7,925	8.18%
2015 Adopted	113,257	8,389	8.00%
2016 Estimated	120,052	6,795	6.00%
2017 Estimated	127,255	7,203	6.00%

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget**

BUDGET SUMMARY - FY 2015 ADOPTED BUDGET

ESTIMATED SOURCES	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	ENTERPRISE FUNDS	INTERNAL SERVICE	TOTAL ALL FUNDS
Taxes:							
Ad Valorem Taxes - City Levy @ 7.7070	\$ 76,515,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,515,774
Ad Valorem Taxes - Other	679,273	667,233	-	-	-	-	1,346,506
Tax Increment - County	-	249,683	-	-	-	-	249,683
Sales and Use Taxes	13,997,367	7,225,908	-	-	-	-	21,223,275
Charges for Service	1,001,789	9,285,222	-	-	92,111,535	-	102,398,546
Intergovernmental Revenues	20,779,291	2,023,714	-	2,323,994	21,937,395	-	47,064,394
Fines & Forfeitures	847,950	100,610	-	-	825,144	-	1,773,704
Miscellaneous Revenue	1,036,700	203,445	3,640,882	-	1,066,283	-	5,947,310
Permits, Franchise, Impact Fees, Spec Assess	18,458,125	6,672,733	-	-	33,332,820	-	58,463,678
Internal Service Charges	4,320,623	-	-	-	564,519	13,278,636	18,163,778
TOTAL SOURCES	\$137,636,892	\$26,428,548	\$3,640,882	\$2,323,994	\$149,837,696	\$13,278,636	\$333,146,648
Transfers In	3,408,345	4,336,857	16,720,727	7,132,286	32,812,301	-	64,410,516
Note/Debt Proceeds	5,923,513	499,241	-	-	65,159,583	-	71,582,337
Use of Fund Balance	-	1,676,328	-	-	1,955,652	254,612	3,886,592
Operating Fund Balance	23,937,813	6,753,865	6,982,940	-	57,048,992	7,129,726	101,853,336
TOTAL REVENUES, TRANSFERS & BALANCES	\$ 170,906,563	\$ 39,694,839	\$ 27,344,549	\$ 9,456,280	\$ 306,814,224	\$ 20,662,974	\$ 574,879,429
ESTIMATED USES							
General Government	\$ 47,743,573	\$ 89,193	\$ -	\$ 775,000	\$ -	\$ -	\$ 48,607,766
Public Safety	59,276,498	3,875,417	-	-	-	-	63,151,915
Physical Environment	-	3,844,864	-	-	174,775,749	-	178,620,613
Transportation	9,937,761	-	-	8,417,934	13,869,474	-	32,225,169
Economic Environment	603,174	1,418,272	-	-	-	-	2,021,446
Culture/Recreation	6,658,184	10,206,368	-	-	26,257,248	-	43,121,800
Debt Service	-	128,937	20,361,609	-	-	-	20,490,546
Internal Services	-	-	-	-	-	13,398,357	13,398,357
TOTAL EXPENDITURES	\$ 124,219,190	\$ 19,563,051	\$ 20,361,609	\$ 9,192,934	\$ 214,902,471	\$ 13,398,357	\$ 401,637,612
Transfers Out	18,504,894	12,607,427	-	263,346	33,034,849	-	64,410,516
Reserves	28,182,479	7,524,361	6,982,940	-	58,876,904	7,264,617	108,831,301
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS & RESERVES	\$ 170,906,563	\$ 39,694,839	\$ 27,344,549	\$ 9,456,280	\$ 306,814,224	\$ 20,662,974	\$ 574,879,429

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget**

INTER & INTRAFUND TRANSFERS: FY 2015 ADOPTED BUDGET

	TRANSFERS IN								
	GENERAL FUND	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECT	Water and Sewer Operations (1)	Sewer Capital Projects (2)	Course Operations (3)	ENTERPRISE TOTAL (1+2+3)	TOTAL
TRANSFER OUT									
Interfund Transfers:									
General Fund	\$ -	\$4,221,857 ²	\$ 7,768,230	\$6,279,536 ⁸	\$ -	\$ -	\$ 235,271 ¹⁰	\$ 235,271	\$ 18,504,894
Special Revenue	3,408,345 ¹	-	8,588,832	610,250 ⁹	-	-	-	-	12,607,427
Capital Projects	-	-	263,346	-	-	-	-	-	263,346
Water and Sewer	-	-	100,319	-	-	-	-	-	100,319
Yacht Basin	-	115,000 ³	-	-	-	-	-	-	115,000
Intrafund Transfers:									
Water & Sewer Operations	-	-	-	242,500 ¹¹	-	15,751,071 ¹³	-	15,751,071	15,993,571
Water Impact & CFEC Fees	-	-	-	-	3,841,883 [#]	-	-	3,841,883	3,841,883
Sewer Impact &CFEC Fees	-	-	-	-	11,343,198 [#]	-	-	11,343,198	11,343,198
Irrigtn Impact & CFEC Fees	-	-	-	-	1,640,878 [#]	-	-	1,640,878	1,640,878
Total	\$ 3,408,345	\$ 4,336,857	\$ 16,720,727	\$ 7,132,286	\$ 16,825,959	\$ 15,751,071	\$ 235,271	\$ 32,812,301	\$ 64,410,516

Interfund Transfers:

- 1 Special Revenue (Six Cent Gas Tax) transfer of \$2,230,468 to the general fund for budgetary established levels to support public works transportation division's operations.
Special Revenue (Road Impact Fees) transfer of \$70,570 to the general fund for reimbursement for administrative services.
Special Revenue (Alarm Fees) transfer of \$7,500 to the general fund for reimbursement of expenses for false alarm responses.
Special Revenue (All Hazards Fund) transfer of \$140,000 to the general fund for reimbursement of fire special pay for hazardous materials.
Special Revenue (Building Fund) transfer of \$675,151 to the general fund for reimbursement of general administrative overhead costs.
Special Revenue (Waterpark Fund) transfer of \$272,713 to the general fund for reimbursement of general administrative overhead costs.
Special Revenue (Community Development Block Grant Fund) transfer of \$11,943 to the general fund for reimbursement of general administrative overhead costs.
- 2 General Fund transfer of \$563,621 to Special Revenue (Community Redevelopment Agency) for established Tax Increment Financing (TIF) funding.
General Fund transfer of \$413,869 to Special Revenue (Waterpark) for budgetary established levels to support operations.
General Fund transfer of \$3,244,367 to Special Revenue (P&R Programs) for budgetary established levels to support operations.
- 3 Yacht Basin transfer of \$115,000 to special revenue (Yacht Club Complex) to support program activities to include maintenance / capital needs.
- 4 General Fund transfer of \$7,768,230 to other governmental fund (Debt Service) for debt service payments . Detail by debt is found on page 96.
- 5 Special Revenue (Parks Recreational Facilities Impact Fee, Fire Capital Improvements Impact Fee, Building Fund, Five and Six Cent Gas Tax, and Road Impact Fees) transfer to Debt Service for debt service payments - 2005 Capital Improvement Bonds, 2006 Special Obligation Bonds, 2009 and 2010 Gas Tax Bonds 2012 Special Obligation Bonds.
Also included, \$416,854 from CRA to Debt Service for proportional share of 2012 Special Obligation Bonds for undergrounding electric lines in the CRA.
- 6 Capital Projects (Santa Barbara Widening which is complete) to Debt Service Fund for interest payment on State Infrastructure Bank Loan for Widening of SR 78 from Chiquita to Burnt Store.
- 7 Water and Sewer Fund transfer of \$100,319 to other governmental fund (Debt Service) for debt service payments - 2005 Capital Improvement Bonds.
- 8 General Fund transfer of \$6,279,536 to Transportation Capital Project Fund for local road resurfacing.
- 9 Special Revenue (Five Cent Gas Tax) transfer of \$110,250 to transportation capital improvements (Sidewalk Installation) for construction. \$500,000 from Six Cent Gas Tax for North 2 Non-Assessed work.
- 10 General Fund transfer of \$235,271 to Enterprise Fund (Golf Course) for budgetary established levels to support operations.

Intrafund Transfers:

- ¹¹ Water & Sewer Operations transfer of \$242,500 to Computer Capital Project Fund for the replacement of the cash collection software system.
- ¹² Utility impact and cfec funds transfer of \$16,825,959 to Water & Sewer Operations for annual debt service.
- ¹³ Water & Sewer Operations transfer of \$15,751,071 to Water & Sewer Capital Projects - For projects such as computer software, galvanized pipe replacement, lift station rehabs, and well field landscaping as contained within utility rate sufficiency study.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget

SUMMARY OF ALL FUNDS
Fiscal Year 2014 -2017

Fund	FY 2014 Adopted Budget ¹	FY 2014 Amended Budget¹	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
General Fund	\$148,827,361	\$ 157,564,259	\$ 170,906,563	\$179,624,251	\$ 187,971,128
Special Revenue Funds					
Additional Five Cent Gas Tax	3,199,588	3,331,480	3,123,923	3,216,140	3,311,124
Six Cent Gas Tax	4,367,979	5,321,995	5,997,760	5,622,320	4,997,760
Road Impact Fee	1,961,842	3,428,951	2,370,045	2,442,666	2,591,685
Police Protection Impact Fee	246,916	410,410	781,032	863,555	906,733
Advanced Life Support (ALS) Impact Fee	86,498	97,739	121,588	147,809	176,327
Do The Right Thing	28,584	28,358	12,000	11,000	10,000
Confiscation/State	158,130	180,597	129,925	98,230	59,180
Confiscation/Federal	487,810	496,115	526,331	378,065	307,473
Criminal Justice Education (Police Training)	23,018	22,388	28,491	24,000	22,000
Seaw all Assessments	204,790	225,425	243,325	243,071	214,597
Fire Capital Improvement Impact Fee	307,327	506,773	606,337	694,182	819,817
Park Recreational Facility Impact Fee	440,852	652,229	807,300	878,700	957,240
Community Redevelopment Agency (CRA) ²	2,291,869	2,310,241	2,387,751	2,196,956	2,230,564
City Centrum Business Park	161,461	157,808	115,730	64,452	12,390
All Hazards	1,406,438	1,609,158	1,684,683	1,596,941	1,851,047
Alarm Fee	128,355	126,225	134,754	136,365	142,588
Del Prado Mall Parking Lot Maintenance	190,342	183,854	193,996	202,128	208,883
Lot Mow ing Program	4,869,781	4,996,728	5,008,614	4,424,773	4,143,138
Parks & Recreation Programs	7,009,196	6,876,598	8,037,262	8,011,683	8,158,775
HUD Neighborhood Stabilization (NSP) ³	-	499,820	-	-	-
Building Fund	3,192,922	3,471,883	3,920,249	4,102,751	4,572,230
Waterpark Fund	2,741,697	2,742,091	2,603,955	2,590,120	2,700,518
Community Development Block Grant (CDBG) ³	781,408	958,886	859,788	859,788	859,788
Local Housing Assistance (SHIP) ³	244,848	1,101,976	-	-	-
Special Revenue	34,531,651	39,737,728	39,694,839	38,805,695	39,253,857
Debt Service Fund	30,941,582	57,953,127	27,344,549	28,102,664	28,704,936
Capital Projects Funds³					
Fire Station Construction	-	-	-	500,000	2,000,000
Transportation Capital Projects	5,674,006	6,478,924	8,681,280	8,643,460	7,737,658
Fleet Maintenance Facility Construction	-	-	525,000	3,200,000	-
Computer System Replacement	-	-	250,000	-	-
Capital Projects Total	5,674,006	6,478,924	9,456,280	12,343,460	9,737,658

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budget

SUMMARY OF ALL FUNDS
Fiscal Year 2014- 2017

Fund	FY 2014 Adopted Budget¹	FY 2014 Amended Budget¹	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Enterprise Funds					
Water & Sewer	111,532,265	120,135,018	126,775,715	136,063,915	139,217,389
Water & Sewer Capital Projects ^{3,4}	17,016,259	17,216,259	15,751,071	22,542,775	19,863,803
Water & Sewer Utility Extension ^{3,5}	35,381,957	37,226,483	87,985,550	91,898,774	82,562,661
Water & Sewer Utility Impact, CIAC, CFEC	12,677,286	13,352,807	27,613,880	37,484,664	32,885,794
Stormwater Utility	16,334,020	16,659,334	16,518,880	14,932,676	14,594,600
Stormwater Utility Capital Projects ³	-	-	2,500,000	2,500,000	2,500,000
Yacht Basin	1,191,765	1,868,977	1,284,711	927,650	764,718
Golf Course	2,430,666	2,511,462	2,702,188	2,794,004	2,714,562
Charter School Authority ^{2,6}	25,780,704	25,263,731	25,682,229	25,682,229	25,682,229
Enterprise Total	222,344,922	234,234,071	306,814,224	334,826,687	320,785,756
Internal Service Fund					
Workers Compensation Insurance	8,252,224	8,439,608	9,080,660	8,946,667	8,783,527
Property Liability Insurance	4,289,120	4,559,718	4,558,652	4,761,398	4,991,179
Facilities Management	3,477,593	3,673,400	3,664,550	3,811,870	4,277,791
Fleet Maintenance	3,617,498	3,958,096	3,359,112	4,090,873	4,052,692
Internal Service Fund Total	19,636,435	20,630,822	20,662,974	21,610,808	22,105,189
Total All Funds	\$ 461,955,957	\$ 516,598,931	\$ 574,879,429	\$ 615,313,565	\$ 608,558,524

Notes:

¹ FY 2014 Budget was adopted through Ordinance 55-13 and has been amended through Ordinance 10-14.

² The Community Redevelopment Agency & Charter School Authority are component units of the City of Cape Coral. Each budget is approved and adopted by their Governing Boards and transmitted to the City for inclusion in the total budget.

³ Balances within Grant and Capital Project Funds are not rebudgeted on an annual basis. Only additional appropriations are included.

⁴ Water & Sewer Capital Projects are in accordance with the planned projects outlined in the rate sufficiency study.

⁵ Includes construction and special assessments for utility extension areas such as Pine Island Rd Water, Wastewater, and Irrigation Southwest Areas I- III Water, Wastewater, and Irrigation; Southeast 1, Southwest 4, Southwest 5 and North Central Loop Water, Wastewater, & Irrigation; Southwest 6/7 Construction was authorized in FY 2013. North 1 and North 2 are included in FY 2015 and 2016.

⁶ The Charter School System has not prepared a multi-year budget so FY 2015 is being used for FY 2016 and FY 2017.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

**STAFFING SUMMARY
FULL TIME EQUIVALENTS**

Fund/Department	FUND LEVEL				
	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
	Total	Total	Total	Total	Total
General Fund:					
City Council	10.00	10.00	10.00	10.00	10.00
City Attorney	10.00	10.00	12.00	12.00	12.00
City Manager	9.00	9.00	10.00	10.00	10.00
City Auditor	4.00	4.00	4.00	4.00	4.00
Information Tech Services	24.00	24.00	25.00	25.00	25.00
City Clerk	18.50	18.50	19.50	19.50	19.50
Financial Services	34.00	34.00	35.00	36.00	36.00
Human Resources	15.40	15.40	15.40	15.40	15.40
Dept of Community Development	49.00	51.25	52.25	52.25	52.25
Police	334.36	332.36	332.36	337.36	340.36
Fire Rescue	203.07	203.07	209.07	209.07	218.07
Public Works	68.00	66.00	68.00	69.00	71.00
Parks & Recreation	63.20	65.20	64.20	64.20	64.20
Total General Fund	842.53	842.78	856.78	863.78	877.78
Alarm Fee Fund	2.00	2.00	2.00	2.00	2.00
Parks & Recreation Programs	134.77	132.02	144.12	144.12	144.12
All Hazards	2.50	2.50	3.00	3.00	3.00
Lot Mowing Fund	3.50	3.50	3.50	3.50	3.50
CRA Fund	0.25	1.00	1.00	1.00	1.00
CDBG/SHIP/NSP Funds	2.00	1.75	1.75	1.75	1.75
Transportation Capital Projects	16.00	16.00	16.00	16.00	16.00
Water & Sewer Fund	237.05	262.05	273.15	281.15	289.15
Stormwater Utility Fund	97.60	96.00	96.00	96.00	96.00
Yacht Basin Fund	2.55	2.55	2.55	2.55	2.55
Building Fund	29.00	29.00	32.50	32.50	32.50
Golf Course Fund	32.00	32.00	32.00	32.00	32.00
Waterpark Fund	61.67	61.67	61.67	61.67	61.67
Internal Service/Facilities	34.50	34.50	35.50	36.50	37.50
Internal Service/Fleet	21.00	21.00	22.00	23.00	24.00
Workers' Comp & Property/Liab Funds	3.00	3.00	4.00	4.00	4.00
Total All Funds	1,521.92	1,543.32	1,587.52	1,604.52	1,628.52

DEPARTMENTAL BASIS

Department	FY 2014 ADOPTED	FY 2014 AMENDED	FY 2015 ADOPTED	FY 2016 PROPOSED	FY 2017 PROPOSED
	Total	Total	Total	Total	Total
City Council	10.00	10.00	10.00	10.00	10.00
City Attorney	10.00	10.00	12.00	12.00	12.00
City Manager	14.00	17.00	18.00	18.00	18.00
City Auditor	4.00	4.00	4.00	4.00	4.00
Information Tech Services	24.00	24.00	25.00	25.00	25.00
City Clerk	18.50	18.50	19.50	19.50	19.50
Financial Services	86.25	86.25	93.25	96.25	96.25
Human Resources	15.40	15.40	15.40	15.40	15.40
Dept of Community Development	80.00	82.00	86.50	86.50	86.50
Police	336.36	334.36	334.36	339.36	342.36
Fire Rescue	205.57	205.57	212.07	212.07	221.07
Public Works	238.60	235.00	239.00	242.00	246.00
Utilities Department	184.80	206.80	212.90	218.90	226.90
Parks & Recreation	294.19	293.44	304.54	304.54	304.54
Subtotal City Departments	1,521.67	1,542.32	1,586.52	1,603.52	1,627.52
CRA	0.25	1.00	1.00	1.00	1.00
Total City	1,521.92	1,543.32	1,587.52	1,604.52	1,628.52

City of Cape Coral, Florida

FY 2015 - 2017 Adopted Operating Budgets

FUNDED POSITION SUMMARY

FY 2015	Fund	Dept	Position	FTE
General		City Attorney	Assistant City Attorney	1
General		City Attorney	Legal Secretary	1
General		City Manager	Business Retention Specialist	1
General		City Clerk	CSR I	1
General		DCD	Reinstate Engineering Inspector I/II (Development Services)	1
General		Fire	Reinstate Deputy Chief	1
General		Fire	Reinstate Division Chief	1
General		Fire	Reinstate Admin Specialist I	1
General		Fire	Reinstate 3 Firefighters Station 10	3
General		Public Works	Business Manager (1/2 Reimbursement from Stormwater)	1
General		Parks & Rec	Transfer 1 Full Time Ranger to P&R Program Fund	-1
			Subtotal General Fund Operations Positions	11
General*		ITS	Associate Network Security Specialist	1
General*		Finance	Reinstate Contract Specialist	1
General*		Public Works	Reinstate Project Manager/Prof Engineer	1
			Subtotal General Fund CIP Positions	3
			TOTAL GENERAL FUND POSITIONS	14
All Hazards		Fire	Emergency Planner (Convert to Full time)	0.5
Building Fund		DCD	Contract Combination Inspectors	1.75
Building Fund		DCD	Contract Plans Examiner	0.875
Building Fund		DCD	Contract Admin Technician	0.875
IS Facilities		Public Works	Laborer	1
IS Fleet		Public Works	Reinstate Fleet Technician III	1
P&R Programs		Parks & Rec	Reinstate Contract Rangers	3.6
P&R Programs		Parks & Rec	Transfer of 1 Full Time Ranger from General Fund	1
P&R Programs		Parks & Rec	Youth Services - Counselor / Teachers	3.1
P&R Programs		Parks & Rec	Youth Center - Counselor / Teachers	4.4
Water & Sewer		Finance	Field Service Reps	2
Water & Sewer		Finance	Reinstate Customer Service Tech - Billing	1
Water & Sewer		Finance	Reinstate Customer Service Tech - Customer Service	1
Water & Sewer		Finance	Reinstate Customer Service Tech - Assessments	1
Water & Sewer		Utilities	Add Laborer - UCD	2
Water & Sewer		Utilities	Add Laborer - WR	1
Water & Sewer		Utilities	Reduce Contract Compliance Specialist to Seasonal - Admin	-1.9
Water & Sewer		Utilities	Add Code Compliance Specialist - Admin	1
Water & Sewer		Utilities	Reinstate Equipment Operator I - UCD	1
Water & Sewer		Utilities	Reinstate Equipment Operator II - UCD	1
Water & Sewer		Utilities	Add Project Manager III - Admin	1
Water & Sewer		Utilities	Reinstate Well Field Technician - WP	1
Risk: Prop/Liab & Workers Comp		Finance	Safety Officer	1
			TOTAL CHANGE	44.2

* Funding tied to and part of capital funding requirements.

FY 2016	Fund	Dept	Position	FTE
General		Police	Reinstate Police Lt	1
General		Police	Reinstate Traffic Officer	3
General		Police	Reinstate Officer	1
			Subtotal General Fund Operations Positions	5
General*		Finance	Contract Specialist	1
General*		Public Works	Reinstate Project Manager/Prof Engineer	1
			Subtotal General Fund CIP Positions	2
			TOTAL GENERAL FUND POSITIONS	7
IS Facilities		Public Works	Laborer	1
IS Fleet		Public Works	Reinstate Fuel Technician	1
Water & Sewer		Utilities	Add Laborer - UCD	2
Water & Sewer		Utilities	Add Code Compliance Specialist - Admin	1
Water & Sewer		Utilities	Add Equipment Operator I - UCD	1
Water & Sewer		Utilities	Add Equipment Operator II - UCD	1
Water & Sewer		Utilities	Reinstate Plant Electrician - WR	1
			TOTAL CHANGE	15

*Funding tied to and part of capital funding requirements.

FY 2017	Fund	Dept	Position	FTE
General		Police	Reinstate Officer	3
General		Public Works	Reinstate Equipment Op I/II	2
			Subtotal General Fund Operations Positions	5
General*		Fire	Firefighters for New Station #11	9
			Subtotal General Fund CIP Positions	9
			TOTAL GENERAL FUND POSITIONS	14
IS Facilities		Public Works	Alarm Technician	1
IS Fleet		Public Works	Reinstate Fleet Technician III	1
Water & Sewer		Utilities	Add Laborer - UCD	2
Water & Sewer		Utilities	Add Custodian - WR	1
Water & Sewer		Utilities	Add Engineering Inspector I - Admin	1
Water & Sewer		Utilities	Add Equipment Operator I - UCD	1
Water & Sewer		Utilities	Add Equipment Operator II - UCD	1
Water & Sewer		Utilities	Add Maintenance Mechanic - WR	1
Water & Sewer		Utilities	Reinstate Wastewater Operator C - WR	1
			TOTAL CHANGE	24

*Funding tied to and part of capital funding requirements.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

**General Fund
Unfunded Position Requests**

Dept	# FTE	Type	Description
Police	1	Reinstate	1 Deputy Chief - Police
Police	1	New	1 Lieutenant
Police	3	Reinstate	3 Police Officers
Police	1	Reinstate	1 CSR Training Unit
Police	1	Reinstate	1 Detective
Police	2	Reinstate	2 Police Officers
Fire	10	Reinstate	10 Firefighters
Fire	3	New	3 Training Lieutenants
Fire	1	New	1 Fire Inspectors
Fire	1	New	1 Admin Secretary
Fire	1	New	1 Deputy Chief - Fire
Fire	1	New	1 Public Education Specialist
Fire	1	New	1 Accounts Coordinator
Public Works	3	Reinstate	Sidewalk Maint Crew (EO II, EO I, Laborer)
Parks & Rec	2	Reinstate	Groundskeeper I: 4 contract to 2 Fulltime
Parks & Rec	1	Reinstate	Project Coordinator
Parks & Rec	0.7	New	Contract Web Coordinator
Parks & Rec	1	Reinstate	Asst/Deputy Director - Parks & Rec
City Clerk	0.5	New	Convert Contract to Full time CSR
City Clerk	1	Reinstate	CSR II Citizens Action Center
DCD	1	New	Business Manager
DCD	1	Reinstate	CSR III
DCD	1	Reinstate	Zoning Inspector
DCD	2	Reinstate	2 - Code Compliance Officer
DCD	1	Reinstate	Planner III
DCD	1	Reinstate	Code Compliance Specialist
DCD	1	Reinstate	Code Compliance Specialist
Finance	1	Reinstate	Accountant
Finance	1	Reinstate	Payroll Specialist III
Finance	1	New	Accounts Payable Specialist III
Finance	1	New	Financial Reporting Coordinator
Finance	1	Reinstate	Grant Writer
Finance	1	Reinstate	Mgt/Budget Analyst as Asst Mgt/Budget Administrator
	50.2	TOTAL UNFUNDED GENERAL FUND POSITIONS	

CITY OF CAPE CORAL MISSION, VISION AND VALUES

MISSION STATEMENT

The City of Cape Coral will provide its citizens with services in the most efficient and effective manner possible, while maintaining a positive safe and caring community with a united spirit.

VISION

A vibrant waterfront community that is the center of opportunity in Southwest Florida where families and businesses thrive.

VALUES

INTEGRITY

We are dedicated and committed to the delivery of services to our citizens with honesty, reliability and flexibility.

EMPATHY

We will be compassionate to others.

TEAMWORK

We will build and maintain productive working relationships and take pride in providing efficient and effective services.

CUSTOMER SATISFACTION

We will meet our citizens and customers needs in a professional and courteous manner. We will be proactive and achieve the highest level of excellence in our products and services.

QUALITY OF LIFE

In partnership with the community, we are stewards of our unique environment and quality of life, and meet the economic, social, cultural, institutional and environmental needs of our citizens.

FINANCIAL ACCOUNTABILITY

We are responsible and fiscally accountable for the City's assets and resources.

COMMUNICATION

We value a positive attitude, trust, initiative and compassion with a high standard of professionalism and open communication with our citizens.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



STRATEGIC PLANNING GOALS

PRIORITY GOAL #1: INCREASE ECONOMIC DEVELOPMENT AND DEVELOPMENT IN THE CITY

INITIATIVE 1.1: Increase recruitment of new businesses to the City.

Desired Outcome: Increase number of businesses, job creation and investment, thereby creating a more positive image, and stabilize the tax base of the City.

Action Steps:

- ❖ Foster relationships with the Real Estate community, developers and citizens to create Ambassadors who will promote Cape Coral.
- ❖ Utilize customized incentives to encourage relocation.
- ❖ Increase outreach efforts through opportunities such as trade shows, industry events and one-on-one visitations.
- ❖ Facilitate physical infrastructure development and site readiness.
- ❖ Create a more business-friendly environment.
- ❖ Bring LDR's up-to-date to meet developers' needs for today.
- ❖ Invest in and create a more aggressive marketing plan to increase awareness of Cape Coral and promote it as a place to live and work, thereby impacting image as well.
- ❖ Seek unique projects to create awareness and put Cape Coral on the map nationally and internationally. Destination, not location.
- ❖ Retain and attract talented employees for the City.

INITIATIVE 1.2: Increase retention and expansion of existing businesses in the City.

Desired Outcome: Create a positive business climate where an existing business knows where to seek assistance and growing businesses can obtain support and program based assistance thereby increasing the local job base and positively impacting the tax base.

Action Steps:

- ❖ Foster relationships with the Real Estate community, developers and citizens to create a supportive business environment.
- ❖ Utilize customized incentives to create development.
- ❖ Increase outreach efforts through local events and one-on-one visitation program.
- ❖ Establish job retention and building rehab incentives.
- ❖ Create a more business friendly environment.
- ❖ Create an alternative lending resource to assist with business expansion and work in concert with banks.
- ❖ Retain and attract talented employees for the City.

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PRIORITY GOAL #2: ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES

INITIATIVE 2.1: Develop a balanced multi-year budget which provides the City's core services, capital assets and infrastructure, maintains appropriate reserves, and protects the City's credit rating.

Desired Outcome: Develop, present, and have adopted a fully-balanced budget that maintains adequate levels of reserves while providing core services to include plans that address the capital and infrastructure requirements for providing those core services.

Action Steps:

- ❖ Work with City Manager, Department Heads and City Council to identify sources/uses for funds.
- ❖ Annually prepare and present a multi-year budget to Council for its consideration.
- ❖ Annually close out the prior year budget and while concurrently implementing processes and requirements for the upcoming fiscal year.
- ❖ Regularly meet with credit rating agencies (Moody's, Fitch, etc.), underwriters and financial advisor to inform them on the status of the City's finances and any changes in policy or future plans.
- ❖ Create an annual procurement plan for City Council's approval with the goal of reducing the number of required agenda items for contractual service contracts and equipment purchases that have been approved in the annual operating budget.

INITIATIVE 2.2: Diversify the City's finances in order to address the Council's priorities each fiscal year.

Desired Outcome: Develop a balanced revenue structure whereby the General Fund is less susceptible to harm from fluctuations of a single source.

Action Steps:

- ❖ Work with Department Heads, City Manager and City Council to identify new sources of funds or revised sources/uses for current year funds.
- ❖ Update the City's financial policies in response to new or revised fund sources/uses. Amend the current Financial Policy ordinance as necessary and obtain Council approval.

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PRIORITY GOAL #3: INVEST IN COMMUNITY INFRASTRUCTURE, INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS.

INITIATIVE 3.1: Continue the plan to expand utilities into all areas of Cape Coral and position the City to meet the future needs of the community at build-out.

Desired Outcome: Construct Southwest 6 & 7 Utilities Extension Project (UEP) (Water, Sewer & Reuse) areas by April 2015. Construct UEP North 2 Project (Water & Sewer) by September 2017 and North 1 Project (Water & Sewer) by September 2019.

Action Steps:

- ❖ Continue to secure FDEP SRF project funding.
- ❖ SW 6 & 7 Initial Assessment Resolutions Approved.
- ❖ SW 6 & 7 Final Assessment Resolution Approved.
- ❖ SW 6 & 7 Construction Final Completion.
- ❖ Utilities Master Plan for City North of Pine Island Road.
- ❖ North 2 Project Design and Assessment Completion.
- ❖ North 2 Project Construction Final Completion.
- ❖ North 1 Project Design.
- ❖ North 1 Project Construction.

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PRIORITY GOAL #3: INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS.

OVERVIEW OF INITIATIVE 3.2a-f: Develop and update master plans for priority infrastructure improvements.

Desired Outcome: Implement a master plan that is financially feasible and sustainable, thus providing for system expansion while simultaneously maintaining our current facilities thereby allowing us to maintain concurrency with the City's Comprehensive Plan.

INITIATIVE 3.2.a: Develop and update master plans for priority infrastructure improvements.

Desired Outcome: Construct a reclaimed water river crossing that allows the City to receive reclaimed water from the City of Fort Myers thereby increasing our capacity while improving the water quality of the Caloosahatchee River by eliminating the need for Fort Myers' current wastewater discharge into the river.

Action Steps:

- ❖ Identify grant funding to reduce capital costs.
- ❖ Garner additional monetary support from the various stakeholders.
- ❖ Adopt capital project in the 5-year utility rate model & budget.
- ❖ Complete final engineering design and permitting.
- ❖ Complete Construction.

INITIATIVE 3.2.b: Develop and update master plans for priority infrastructure improvements.

Desired Outcome: Adopt an Irrigation Master Plan and complete construction of the Aquifer Storage and Recovery (ASR) well surface facilities.

Action Steps:

- ❖ Identify grant funding to reduce capital costs.
- ❖ Renew 3 Aquifer Storage & Recovery (ASR) construction well permits.
- ❖ Renew 3 ASR exploratory well permits.
- ❖ Adopt capital project in the 5-year Utility Rate Model & budget.
- ❖ Issue Request for Proposals to design and permit ASR wells.
- ❖ Construct wellhead facilities.

INITIATIVE 3.2.c: Develop a master plan for an on-going Roadway Resurfacing Program. This includes determining a sustainable funding source related to this effort to maintain the City's existing transportation network.

Desired Outcome: Finalize a sustainable ongoing Roadway Resurfacing Plan. This includes creating a reliable sustainable funding source to maintain the City's Roadway Resurfacing Program on appropriate life cycle.

Action Steps:

- ❖ Prepare Plan for sustainable Roadway Resurfacing needs.
- ❖ Present CTAC resurfacing need plan for endorsement.
- ❖ Information to Procurement.
- ❖ Pre-Bid.

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- ❖ Bid Opening.
- ❖ Department Recommendation.
- ❖ Council Consideration/Award Contract.
- ❖ Issue Notice to Proceed.

INITIATIVE 3.2.d: Stormwater Master Plan.

Desired Outcome: Complete a stormwater master plan for the entire City by February 2015 with eye towards floods protection and enhancing water quality.

Action Steps:

- ❖ Complete NW Cape Stormwater Master Plan.
- ❖ Issue RFQ for engineering services for balance of the City's Stormwater Master Plan.
- ❖ Select firm, negotiate contract, Council approval.
- ❖ Complete Cape Coral Stormwater Master Plan.
- ❖ Complete Rate Study/Cost Recovery Plan to support the Stormwater Master Plan.

INITIATIVE 3.2.e: Parks Master Plan

Desired Outcome: Update the Master Plan to reflect current state of the parks system and provide a recommendation to City Council with a prioritized list of projects for the next five years.

Action Steps:

- ❖ Review resources available to update plan with in-house resources and initiate request for proposals for an outside services contract, if necessary. Identify fiscal resources of up to \$100,000 to complete the plan.
- ❖ Complete the draft of plan update.
- ❖ Finalize updated plan.
- ❖ Review plan with City Council and create listing of priority projects.
- ❖ Finalize funding strategy to accomplish priority projects and create individual timelines for projects.

INITIATIVE 3.2f: Public Safety Facility Master Plan

Desired Outcome: Create a Master Plan that provides for public safety facilities to be strategically placed throughout the City to achieve service levels based on industry standards to include fire stations, police substations, and associated training facilities.

Action Steps: **Fire**

- ❖ Complete Master Plan (Fire Department)
- ❖ Present Plan to City Council.
- ❖ With City Council acceptance of the Plan, create timeline for acquisition of key properties.

Action Steps: **Police**

- ❖ Complete Master Plan.
- ❖ Present to City Council.
- ❖ With City Council acceptance of the Plan, create timeline for acquisition of key properties.

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PRIORITY GOAL #4: IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS.

INITIATIVE 4.1: Emphasize the City's successes and positive attributes.

Desired Outcome: Cape Coral gains more favorable recognition for positive qualities.

Action Steps:

- ❖ Expand existing TV broadcasting and online video/audio capabilities by consolidating Cape TV functions in-house.
- ❖ Create new "branding" program that promotes the City's best features using multiple outlets (web-based, media, publications, etc.)
- ❖ Publicize "good news" stories.
- ❖ CM Business roundtable meetings.

INITIATIVE 4.2: Provide an open government, accountability and transparency to increase public trust and understanding.

Desired Outcome: Public trust and knowledge of City government increases, and differing opinions can be expressed and heard with greater respect.

Action Steps:

- ❖ Increase civic engagement via various means including, but not limited to, online chats, electronic town halls, targeted charrettes, offside Council meetings, department community initiatives (CERT, Citizens Academy, etc.) and other social media opportunities.
- ❖ Update City and CRA website design to provide greater ease of use, additional outreach to citizens and increased access to information.
- ❖ Establish a Code of Civility for public meetings that promotes and ensures civil discourse among staff, elected officials and the public.

INITIATIVE 4.3: Establish and maintain proactive partnerships with community, organizations and external governmental agencies.

Desired Outcome: Improved relationships and willingness to work together on shared values with other elected bodies. More proactive involvement from citizen groups to encourage ideas and support.

Action Steps:

- ❖ Increase presence at state level to lobby on behalf of City of Cape Coral initiatives and interests.
- ❖ Appoint elected official to be a liaison with Lee County Board of County Commissioners, who will establish a strong positive relationship between the City and County. Ask County to do the same.
- ❖ Conduct annual roundtable with neighborhood/community reps.

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PRIORITY GOAL #5: INCREASE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY.

INITIATIVE 5.1a: Public Safety Human Resource Development

Desired Outcome: Enhance staffing levels by rebuilding specialized units that were thinned or eliminated due to position eliminations.

Action Steps:

- ❖ Complete Master Plan.
- ❖ Evaluate hiring plan.
- ❖ Evaluate options for increasing authorized staffing level to enhance service delivery by way of specialized units.
- ❖ Evaluate effectiveness of a 3-1-1 Call Center.
- ❖ Present Plan to City Council.
- ❖ With City Council acceptance of the Plan, create timeline for acquisition of key components.

INITIATIVE 5.1b: Public Safety Capital Asset Plan

Desired Outcome: Create a Master Plan which would allow for the investment in and monitoring of public safety capital assets to enhance service delivery.

Action Steps:

- ❖ Update Fleet Master Plan.
- ❖ Present Fleet Plan to City Council.
- ❖ Evaluate current CAD/RMS operating system and determine if alternative vendors should be sought.
- ❖ If CAD/RMS is to be replaced, develop RFP and identify most responsive vendor.
- ❖ Evaluate options for specialized tactical equipment; ex: Replacement of tactical rescue vehicle.
- ❖ Evaluate options for fixed wing aircraft for use in a patrol platform to supplement the current Aviation Program with LCSO.
- ❖ Present specialized equipment plan to City Council.

INITIATIVE 5.1c.: Community/Police Collaboration

Desired Outcome: Continuous improvement in community participation and engagement to enhance service delivery.

Action Steps:

- ❖ Include Fire Department in Advisory Committee.
- ❖ Implement "Coffee with a Cop" Program.
- ❖ Evaluate Community Outreach Programs in accordance with Accreditation Standards.
- ❖ Implement program for direct citizen to Chief communication through advertised "Town Hall" style meetings.

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INITIATIVE 5.2a: Establish a good level of service based on industry standards.

Desired Outcome: Develop and implement strategies to improve response time for service calls.

Action Steps:

- ❖ Implement Phase I of a Medical Priority Dispatch Plan to maximize the Cape Coral Fire Department's resources.
- ❖ Review results of Phase I with the City Manager and Council.
- ❖ Upon Council approval, implement Phase II of Medical Priority Dispatch Plan.
- ❖ Complete the Fire Department's Master Plan to include the addition of Fire Stations 11 and 12 to be constructed by 2020.

INITIATIVE 5.2b: Maintain the community's Insurance Services Office (ISO) rating.

Desired Outcome: Develop and implement a strategy to maintain the community's Insurance Services Office (ISO) rating, as well as, Firefighter safety.

Action Steps:

- ❖ Conduct an independent review of our PPC classification.
- ❖ Implement recommendations from independent study by NFSO.
- ❖ ISO will conduct a PPC review.
- ❖ Receive results from PPC review.

INITIATIVE 5.2c: Increase the community's education and involvement in Emergency Management Programs.

Desired Outcome: Increase community's overall level of awareness and preparedness as it relates to potential year-round natural and man-made hazards in Cape Coral, including the effects of tropical weather systems, wildfires, flooding and terrorism events. This includes educating individuals, groups, businesses, City staff and also increasing the number of trained emergency management volunteers via the Community Emergency Response Team (CERT) classes.

Action Steps:

- ❖ Increase the number of CERT classes offered per year to four with a measured retention of 25 additional active CERT volunteers.
- ❖ Apply for the State of Florida Division of Emergency Management's Residential Construction Mitigation Program Grant.
- ❖ Conduct NIMS ICS 100, 200, 300, 400 and G428 (CERT Train the Trainer) courses.
- ❖ Implement Incident Management tool, Command Pro, to improve disaster response and tracking capabilities.

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MEASUREMENT INDICATORS OF SUCCESS

INCREASE ECONOMIC DEVELOPMENT AND REDEVELOPMENT IN THE CITY (6)

1. City becomes destination for businesses and visitors.
2. Commercial vacant spaces would be filled.
3. Ad valorem tax base increases and becomes stable.
4. Image of City is improved (quality of life increases).
5. City contains more job center developments.
6. Veterans Investment Zone is successful.

ENHANCE FINANCIAL SUSTAINABILITY DURING ALL ECONOMIC TIMES (6)

1. Revenue diversification.
2. Cost of doing business is sustainable (i.e. the business model works).
3. Credit rating is good.
4. Reserves are not shrinking.
5. Healthy CIP (projects can be done).
6. Residential/Commercial affordability (cost of living/doing business in City is not excessive).

INVEST IN COMMUNITY INFRASTRUCTURE INCLUDING UTILITIES EXPANSION IMPROVEMENTS TO ENHANCE THE CITY'S ABILITY TO MEET THE NEEDS OF ITS CURRENT AND FUTURE RESIDENTS (6)

1. Financial sustainability.
2. Equity (current and future rate payers feel everyone is paying their fair share).
3. Deliverable affordability is achieved.
4. Lower rates and bigger base.
5. Environment impacts are diminished through expanded use of centralized water/sewer utilities.
6. Project timelines are committed to and can be relied upon.

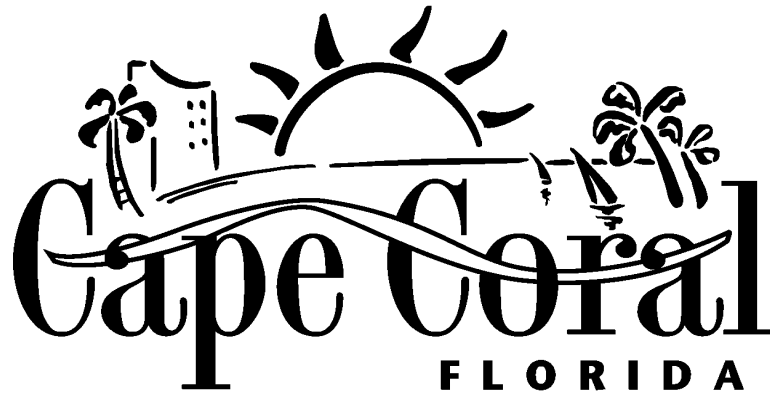
IMPROVE THE CITY'S IMAGE WITH THE PURPOSE OF BUILDING LASTING RELATIONSHIPS WITH OUR RESIDENTS AND VALUABLE PARTNERSHIPS WITH OTHER ORGANIZATIONS (3)

1. City becomes more recognized as a destination and/or a good place to work or own a business.
2. City employees/residents enjoy working and/or living in Cape Coral.
3. Negative publicity about City decreases.

INCREASE THE QUALITY OF LIFE FOR OUR CITIZENS BY DELIVERING PROGRAMS AND SERVICES THAT FOSTER A SAFE COMMUNITY (3)

1. The community is safe and prepared.
2. Levels of service meet the expectations of the citizens.
3. Partnerships between citizens and Public Safety Departments are positive and productive.

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DEPARTMENTAL ACCOMPLISHMENTS AND GOALS

Human Resources and Labor Relations

FY 2014 Accomplishments

- Recruitment timeliness to hire improved: completed
 - FY13 58 day average to hire to 41 days average. 1,000+ employee organizations average is 43 days.
- Processes in HR not consistent – completed and ongoing. Flow charts and processes clarified.
 - Hiring, promotion, personnel movement within City – flow chart with finance created.
- Difficult, overcame, now more smooth and predictable.
 - PD recruitment flow chart created as to where tasks lie in supporting that department.
 - Fingerprinting services, PD and HR blurred lines, clarified going forward.
 - Electronic use of forms: recruitment requisitions, drug test results received, e-work flow focus
 - How union boards obtain information from HR, now through records requests
 - New hire orientations more consistently conducted, predictable for managers.
 - Recruitment ordinance and related AR completely rewritten and implemented.
- Benefit reconciliation to billing –identified and ongoing. Driving software to be implemented this summer.
- (CM) request to hire 3 mission critical positions that had not been able to secure – all completed, brought down specific barriers to complete and secure.
 - Traffic Engineer, Fleet Manager, conduct DCD with outside recruiter
- Bentek–Kronos marriage in process during 2014, medical plan reconciliation barrier brought down
- Outsourcing: administration of FMLA, compensation strategy/evaluations/retainer concept
- Reorganized HR functions and skill sets needed, making possible reinstatement of Employee Development function in FY15
- Compensation studies performed internally, driven forward
- Benefit costs decreased, various carriers changed, multi-year contracts secured, Gehring billing restructured, PPACA positions addressed and status changes

FY15 Goals and Priorities

- Pay parity continued to strategic plan in place
- Police Department finalized
- General and Fire negotiations - beginning to implementation
- Strategic Planning
 - Benefit packages throughout the City
 - Labor management benefit committee to review benefit strategies for Jan. 2016
 - Succession and workforce planning
 - Development
- Employee Development reinstated in HR by upgrading an existing position
 - Leadership development
 - Succession planning
 - Benefit communications
 - Orientations and on-boarding
- HR Metrics in place
- BrandHR
 - Includes feedback communication with customers
- Benefit communications available to all City employees

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- Full cycle recruitment in place and social media and other sources best utilized
- Performance Review revitalization, centralized
- Process Efficiency
 - Rewrite or readdress ordinance, AR's, electronic workflow leveraged, etc.
- Software Leveraged
 - LMS
 - Bentek / Kronos

City Clerk

FY 2014 Accomplishments

- Completed Phase II of the critical scanning backlog project by performing quality assurance audit on each page of the commercial blueprints (769 rolls) to verify the documents met the State requirements for digital records and officially designated the digital records as the official records. Completion date: 6/1/2014 (Strategic Initiative 1.2)
- The City of Cape Coral was one of only seven Passport Application Acceptance Facilities throughout Florida, Puerto Rico and the U.S. Virgin Islands to receive a perfect score on the Acceptance Facility Oversight Program "Acceptance Facility Review Report." With nearly 300 Facilities in the Miami Passport Agency's Region having undergone the same rigorous assessment, it is no small feat to be recognized as one of the best. (City Clerk's Office Mission Statement/5-Year Plan)
- All records requests are now managed through cloud-based request tracking software, eliminating the need for storage on the City's servers and providing a variety of report functions to better manage the requests. Data entry for the City Clerk's Office has decreased 39% since implementation and initial reports indicate that citizens are very satisfied with this change. Customer satisfaction is 4.81% on a scale of 5 (5 being the best). (Strategic Initiative 4.2 and City Clerk's Office Mission Statement/5-Year Plan)
- The City Clerk's Office utilizes the latest in mobile technology to enhance communication and achieve savings by using Box.com for staff agendas, final actions, and calendars. Also, the Agenda to Go app is currently being used on several Council iPads, thus decreasing some of the paper copies required for Council meeting packets (down from 13 down to 8 saving approximately \$23,000 annually in labor & paper costs). (City Clerk's Office Mission Statement/5-Year Plan)
- A total of 387 unsolicited customer satisfaction surveys were received in FY2014 providing a 98% customer satisfaction score for the year. Citizens indicated that the City Clerk's Office staff is efficient, prompt, courteous, professional, and knowledgeable. The City Clerk's Office consistently receives 98-100% customer satisfaction each year covering all areas within the department. (City Clerk's Office Mission Statement/5-Year Plan)

Administration

FY 2015 Goals & Priorities

- Implement an Agenda Management System to replace SIRE's AgendaPlus for the production of meeting agendas, minutes, and action summaries to allow utilization of one program to record and produce the minutes and action summary for each meeting. (Completion date: 2/1/15)

Records

FY 2015 Goals & Priorities

- Complete a citywide Records Inventory throughout all departments by engaging the records liaisons in every department to accurately identify and log all documents located in their respective departments. At the conclusion of the inventory, the City Clerk's Office will coordinate the proper destruction of documents per State law. (Completion date: 9/30/15)

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- *Digitize 270 boxes of residential/commercial permits, 60 boxes of plans, 90 boxes of miscellaneous permits and 922 rolled plans and blueprints that are currently stored offsite. (Completion date: 9/30/15)*
- *Complete conversion of our Electronic Document Management System (EDMS) from SIRE to Hyland's OnBase system to better manage the City's electronic documents. (Completion date: 3/31/15)*

Communications

FY 2015 Goals & Priorities

- *Complete the switchboard automation in conjunction with installation of the new phone system within City Hall. (Completion date: 1/31/15)*

Parks & Recreation Department

Administration

FY 2014 Accomplishments

- 2014 Public Relations Award – Electronic Media. City of Cape Coral Parks & Recreation Department was recognized and awarded for the online/interactive version of the Department's program guide
- Online activity registrations increased 101% over last year largely due to the online interactive program guide and improved social media utilization which includes over 13,400 names/email addresses which receive regular E-newsletters
- The Boat House Tiki Bar & Grill: Negotiated income producing lease which provides residents with a unique local and tourist destination while simultaneously contributing to the primary goal of the Economic Development Department
- D & D Bait and Tackle: Negotiated income producing lease
- Executed contract with Southwest Florida Canoe and Kayak Club
- Increased social media presence on the Parks & Recreation Face Book page by 46%

FY 2015 Goals & Priorities

- Maintain minimum of 94% satisfaction quality service levels measured through surveys
- Reduce the amount of printed materials for conservation and economic purposes and promote user friendly electronic access for information on all programs and activities including registration
- Actively pursue outside funding, partnerships and grants for the betterment of our park system
- Solicit, select and initiate citywide Parks & Recreation Master Plan when funds become available
- To remain a focal point to the enhancement of the quality of life in Cape Coral by building new facilities and renovating existing facilities

Parks

FY 2014 Accomplishments

Parks Administration

- Certified as Tree City USA for 2014 (accomplished annually since 1992)

Athletic Fields

- Jim Jeffers soccer fields received 21,000 square feet of new sod
- Cape Coral Sports Complex received 20,000 square feet of new sod
- Pelican Soccer Complex received 17,000 square feet of new sod
- All athletic fields were fertilized in accordance with Cape Coral Fertilizer Ordinance No. 86.10

Veterans Park

- Bocce facility received a complete facelift and the playground was mulched

Saratoga Lake Park

- Improved general maintenance and appearance throughout the park

Jaycee Park

- Replaced playground at Jaycee Park for the 3-5 year age group

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Camelot Park

- Resurfaced tennis courts and painted Pickleball lines

Yacht Club

- Remarked parking lot lines and added overflow parking area to maximize parking spaces throughout park
- Landscaped in front of Boathouse Tiki Bar & Grill
- Added new landscape and trimmed trees throughout the park
- Repaired and resurfaced tennis courts

Signs

- Replaced Cape Coral Parks and Recreation Department Park ordinance signage with new green signs throughout all park facilities highlighting rules and regulations throughout our park system.

Sirenia Vista Park

- Improved general landscape on south end of park, upgrade of parking and roadway area, shoreline retaining wall installed to protect shoreline through TDC Beaches and Shoreline Grant of \$191,721 and overall repair and enhancement to handicap walkway

Bernie Braden Park

- Trimmed north and south side trees and removed invasive Australian Pine Tree

Boat Trailer Parking Program

- Implemented improved Boat Trailer Parking Program and increased advertising and awareness of the program's rules and regulations to boaters and the general public
- Refined collection/deposit and cash handling procedures

FY 2015 Goals & Priorities

- To continue to promote the purchase of an annual boat trailer parking permit to residents
- To replace defunct parking meters with efficient and cost effective user-friendly electronic system
- To train new Ranger(s) working in the parking program
- Repair/replace playground equipment, benches, picnic tables, pavilions, dugouts, walkways, and maintenance equipment per AIP for FY 2013/14 and FY 2014/15 if funds are available
- Repave parking lots per AIP if funds are available
- Repair observation tower at Rotary Park

Recreation and Social Services

FY 2014 Accomplishments

- Partnered with Lee Tran and was awarded funds from the State of Florida JARC and New Freedom Grant programs in the amount of \$142,000 used to purchase two handicapped accessible mini buses for the Cape Coral Mini-bus Service
- Provided over 30,000 free and nutritious meals and snacks to children within our Youth Center, Youth Services Summer Camp and Creative Cubs Daycare programs
- Increased floor space and programming in the "Tigers After School Program" to serve an additional 50 families and increase the level of service by 10,000 recreational use units

FY 2015 Goals & Priorities

- Finalize the New Freedom Grant from the State of Florida which decreases capital expenditures by \$72,000 and provides for a handicapped accessible mini-bus
- Expand transportation services to include transport to visually impaired library
- Increase transportation volunteer hours by 10%
- Achieve 95% or better on departmental surveys
- Strive to maintain 100% DCF inspections in safety and food handling at all Youth Services locations
- Continue to offer Continuing Education Units (CEU) in-service training for professional development of all staff
- Participate in the Early Childhood Environment Rating Scale (ECERS STARS) Program through the Early Learning Coalition for Voluntary Pre-Kindergarten (VPK)
- Increase daytime utilization of the Youth Center

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- Assist staff committee with contract wage salary data to provide a recommended fair salary range for all contract employees within the department
- Research Lake Kennedy grant opportunities to acquire funds to further expand/improve center programs to increase/maintain service levels
- Work with Parks Division to secure funding for new surfacing on large playgrounds along with replacing old playground equipment at Four Freedoms Park
- Complete gatehouse renovations and upgrade the beach pavilion at Yacht Club
- Increase participation in swim lessons and promote drowning prevention awareness throughout the community

Revenue and Special Facilities

FY 2014 Accomplishments

Administration/Athletics

- Performed over 750 background checks on all User Priority Groups (coaches, volunteers in youth sports) to insure safety of our youth sport participants
- Acquired sponsorship/partnership with Dick's Sporting Goods

Environmental

- Coordinated with Lee County to promote and improve the Master Gardener Program which provides environmental based summer camp opportunities and provide green and environmental resource education to adults through special programming

Special Events

- Secured sponsorships over \$85,000 and facilitated the Annual Red, White and Boom City celebration which financially benefitted the City by over \$42,000

Special Populations

- Secured \$85,899 from fundraisers and grants which provided for the Project Independence kitchen renovation, butterfly house and garden area picnic table purchases and for Pops Café software and register to increase efficiency
- The Guardian Angels for Special Populations won the Florida Recreation and Park Association 2014 Voluntary Service Award
- Constructed new classroom at Freida B. Smith Special Populations Center via in-kind and private donations of over \$82,000 for adults of intellectual disabilities with memory disorders

FY 2015 Goals & Priorities

- Act as liaison to all Youth Sports Leagues which includes the continuation of coach/assistant coach background checks and to train all youth league coaches to "National Alliance Standards"
- Operate youth and adult recreation sports programs at 90%+ capacity
- Recruit and train new volunteers at Environmental Recreation to assist in maintaining service levels
- Establish Community Garden program in Cape Coral
- Provide green and environmental resource education through special programming to adults and summer camp youth
- Promote partnerships, sponsorships and agency support for Special Events to provide a multiple and varied event platform for residents of all interests and economic and sociological backgrounds
- Continue to partner with the Guardian Angels for Special Populations and other community organizations which promote independence for persons with intellectual/developmental/physical disabilities through education, exposure, experience and encouragement in a safe, caring environment.
- Maintain job training opportunities and professional development for the Special Population Aides

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Coral Oaks

FY 2014 Accomplishments

- Increased social media presence on the Coral Oaks Golf Course FaceBook page by 27%
- Coral Oaks Summer 2014 Junior Golf Program had 25% increased participation for a total of 249 junior golfers
- Coral Oaks PGA Professional received Southwest Florida Chapter “Merchandiser of The Year for Public Golf Course” due to maintaining costs of goods sold at 62.02% and a profit margin of 37.98%
- Implemented new Driving Range program which eliminated the annual unlimited range ball pass resulting in increased driving range sales by 15.11%
- Coral Oaks recruited a new Title Sponsor for City Championship of \$10,000 annually with a three year agreement

FY 2015 Goals & Priorities

- Continue to evaluate opportunities that will result in greater facility utilization while remaining competitive in the market place
- Continue customer satisfaction levels at 95% or higher
- Increase round totals to 60,000 or higher annually
- Maintain all Junior Golf Programs currently in place – These programs include Youth Crime Intervention Program Saturday Free Kids Clinic, Cape Coral Junior Golf Association Summer Junior Golf Program, Middle School and High School Golf Programs
- Improve Agronomic Plan for the Maintenance of the Golf Course

Yacht Basin

FY 2014 Accomplishments

- Marine Services operated marine fuel dock at the Yacht Basin for nine months, which generated \$678,891 in revenue

FY 2015 Goals & Priorities

- Continue to provide excellent customer service at the marinas and our boating community via safe launch ramps and in the operation of the Godman Yacht Basin
- Maintain 95% Customer Satisfaction level

Sun Splash

FY14 Accomplishments

- Initiated lifeguard training program which accounted for approximately 32 hours per lifeguard of payroll savings
- Partnered with Golisano Children’s Hospital of Southwest Florida to promote safe-swim and drowning prevention programs
- Increased Gift Shop sales 38% by researching market indicators and implementing new ideas within the shop
- Received the Five Star Evaluation Audits by the Starfish Aquatics Institute (SAI)

FY 2015 Goals & Priorities

- Continue to focus on maintaining the prestigious Five Star Starfish Aquatics Institute (SAI) Rating for aquatic safety and lifeguard performance
- Research and implement alternative marketing strategies which increase revenues in various park sales stations

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Department of Community Development

FY 2014 Accomplishments

- Streamlined the development review process by moving site development plan review back to DCD and created a Development Services Group.
- Community organization/association roundtable meetings were begun and are conducted on a quarterly basis. These meetings are intended to introduce various organizations, associations, and citizens to the programs underway in the Community Development Department.
- Introduction of Electronic Permitting in April of 2014. We have now expanded to web based permitting and are increasing contractor participation. The first three months have been very successful and the contractors using the system have provided positive feedback. In September staff introduced a unique web permit that will allow applicants to apply for certain types of permits, pay, and print without any interaction with City staff. No other municipality in Florida has this function.
- Improved ISO rating. The Insurance Services Office has a rating scale of class 1 through class 10, with 1 being the best and 10 being the worst. The City of Cape Coral has received above average ratings from ISO. Our previous rating was class 4 for all our construction. This rating is excellent and well above the average. The City of Cape Coral 2014 rating has been upgraded to class 4 for 1 and 2 family construction and class 3 for all other construction projects within the City. This improved rating will be reflected in additional savings to rate payers insuring structures within the City of Cape Coral.
- Changed code officer work zones to increase productivity and accountability
- Internal communication was enhanced by increasing the frequency of meetings with Division Managers, Supervisors, and within sections.
- A series of LUDR amendments were adopted and initiated including administrative review for undersized lots and criteria for sheds.
- Assisted "Take Pride in the Cape" program volunteers through another transition this year. A new coordinator was chosen to lead volunteers in their continuing efforts to clean up abandoned properties. Volunteers cleaned more than 1,149 properties and saved the City more than \$1 million since the program was started. The estimated amount in 2013 was \$175,000.00.
- The registration program for foreclosed property (established in 2008) has collected more than \$1.9 million in registration fees to help fight blight since its creation. The program contributed to a reduction in annual City mowing costs from \$160,000.00 to \$30,000.00.
- The voluntary "Rental Property Registration" program (established in 2011) continues to provide Code officers with local contacts to address code violations on rental properties. The program continues to grow and now has more than 2,656 properties registered, which represents an increase of 77% from 2012 to 2013.
- Receipt of Incidental Take Permit by the USFWS.
- Commencement of Festival Park mitigation.
- The Planning Division met the expenditure deadline for the Neighborhood Stabilization Program Three (NSP3) in March of 2014. This required that the City fully expend its initial allocation of \$3,048,214 by March 9, 2014. This program resulted in the purchase of 24 foreclosed properties and the development of a four unit multifamily senior rental project. This program has generated \$317,011 in program revenue from the sale of properties.
- FEMA and building code updates were adopted to maintain consistency with Federal regulations.
- Collected over \$165,000.00 in liens from January 1 to June 30, 2014.

FY 2015 Goals & Priorities

Administration

- Cost allocation study, as recommended in the Zucker report, to assure all Departments are receiving funds that cover their costs in reviewing development applications (

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Building Division

- Permitting: Continue to complete our online permitting with a goal of 30% of all permits applied for online.
 - With more online permits, maintain an average wait time for counter applicants to ten minutes.
- Plan Review: All reviewed miscellaneous permits processed in 4 days or less.
 - Residential: New construction and addition remodels completed in 8 days or less.
 - Commercial: All commercial permits through the completed review in 8 days or less.
- Inspections: Have 95% of all inspections completed on schedule.
 - Completed on schedule.
 - Continued Education & Training to insure consistency with inspection results.
 - Maintain 12 to 15 inspections per day per inspector to minimize errors and maintain efficiency.
- Industry Partnership:
Continue to maintain an active partnership with the CCCIA along with the Chamber of Commerce, the Cape Coral Realtors Association and local business leaders.

Code Compliance Division

- Continue efforts to gain compliance and collect liens on outstanding cases through our amnesty and lien reduction programs.
- Continue the Foreclosure Registration Program as an industry leader for effectiveness.
- Continue high rates of proactive enforcement efforts (above 50%) to aggressively address blight and health and safety violations.
- Advance the voluntary rental registration program by partnering with realtors, property managers, and property owners.
- Continue our community outreach programs through community presentations, participation in community events, and educational opportunities.
- Continue to monitor foreclosure properties and assess alternatives for compliance.
- Continue speaking engagements with state associations, realtor associations, developers, community groups, and neighborhood associations.
- Enhance our training program for all staff through increased participation in state association training and educational events.
- Continue to partner with the "Take Pride in the Cape" volunteer program.
- Establish the 20th Judicial "Task Force for Unlicensed Contractors" as a cohesive unit for southwest Florida to address the continuing effects of unlicensed contractor activity.
- Continue our involvement and participation in the Florida Association of Code Enforcement (FACE), the Southwest Association of Code Enforcement (SWACE), Keep Lee County Beautiful, Inc., Contractor Licensing Officials Association of Florida (CLOAF), and training entities.

Development Services

- Consolidate utility plan reviews into a single review
 - Explore potential to move function to DS, Zucker recommendation #196
- Assist with the development of new utility standards for commercial and residential development, (Zucker 227), in progress with Utilities department.
- Evaluate current fee allocations and adjust as necessary
- Review existing code interpretations with regard to
 - Landscape requirements;
 - Landscape requirements leading to excess deviations; and
 - Redevelopment and site expansion requirements.
- Clarify/establish plat review approval process for staff and applicants, (in process)
- Upload Development Services web site
- Finalize ePermitting for Site Development Plan submittals, (in progress testing with applicants)

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- Expand ePermitting for other development services permits
- Assist with the transition of planning project submittals to ePermitting.

Planning Division

- Completion of the Analysis of Impediments to Fair Housing Choice Plan in conjunction with Lee County and the City of Fort Myers.
- Completion of the City's Five Year Consolidated Plan outlining goals and objectives for the City's US Department of Housing and Urban Development programs.
- Implement the inaugural year of the Residential Retrofit Grant Program offering assistance to 18 qualified residents for wind mitigation improvements to their homes.
- Meet expenditure and reporting requirements for housing grant programs managed by the Planning Division.
- Complete Comprehensive Plan text amendments to be consistent with State law(s) as outlined in the EAR notification letter.
- Amend the Land Use and Development Regulations (LUDR) to be consistent, as needed, with updates and changes in the Comprehensive Plan.
- Amend the LUDR to update the criteria for variances and deviations to allow for more administrative options and improved quantitative analysis to reduce the number of public hearings.
- Update the LUDR to reflect the new use of a hearing examiner
- Rewrite the LUDRs to eliminate Euclidean zoning model to be replaced with form based or hybrid model.
- Continue work and coordination with other departments to achieve a Community Rating Service classification of "Class 4" to provide additional financial benefit to flood insurance rate payers within the City of Cape Coral.
- Update and finalize the Zemel agreement to provide for economic development of the properties and public benefit by acquisition of right-of-way for transportation options and identify public safety sites.
- Continue to support City Council/Mayor for special projects, such as community planning, land acquisition planning (Thiemann property purchase in 2013), Bimini Basin, public/private partnerships (such as the Kayak Club) and the "7-Islands" master planning.
- Continue to provide support for the Community Redevelopment Area Board and Advisory Board on City planning functions.
- Monitor risk management mapping related to the Federal Emergency Management Agency's effort to update the flood insurance rate maps (FIRM) so City interests are effectively represented.
- Continue the bi-annual updating of the Build-Out Analysis planning document to provide City Council/Mayor with current and timely planning information.
- Continue to provide assistance to the Economic Development Office for City planning topics and customer service improvements.
- Continue to improve level of service (LOS) for customers, including establishing completion targets for public hearing applications.
- Update the sign ordinance, as necessary, to be consistent with current market materials and methods.
- Continue to add more public hearing applications and permits to "online permitting" to provide more methods of convenience to the public and development community.
- Continue speaking engagements with realtor associations, developers, community groups, and neighborhood associations.
- Continue to provide environment assistance by reviewing development applications, coordination with State and Federal permitting agencies, and offering training programs to the local development community on listed species within Cape Coral.
- Continue implementation and monitoring of the City-wide Incidental Take Permit and Habitat Conservation Plan for the Florida scrub jay.

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Fire Rescue and Emergency Management

FY 2014 Accomplishments

- The Cape Coral Fire Department commissioned a Public Protection Classification (PPC) Rate Reduction Study from an independent consultant, National Fire Services Office (NFSO) on January 21, 2014. The Cape Coral Fire Department is currently implementing the recommendations in preparation for the upcoming ISO review in November 2014.
- The Cape Coral Fire Department has completed a five-year Strategic Plan. This process has been on-going for the last nine months.
- With the promotion of the Fire Chief on June 1, 2014, the first phase of the Fire Department's management team has been implemented. The Fire Department has also completed its reorganization of mid-management to improve the administrative functions to allow the department to begin implementing new quality control measures throughout the organization.
- The Fire Department has increased the number of training hours from 21,680.77 to 30,349.88 from the previous 12 month period. This was a 40% increase.
- The Cape Coral Fire Department passed the State of Florida Department of Health's Emergency Medical Services Inspection with no deficiencies. This inspection looked at a number of areas including personnel records, policies, documentation, Drug Enforcement Agency compliance, service records, facilities, Advanced Life Support vehicles, and equipment.
- Emergency Management staff applied for and was awarded a highly competitive training grant known as the Integrated Emergency Management Course (IEMC) – Community Specific Training. Staff will develop a week-long hurricane training exercise for up to 75 people.
- Emergency Management staff developed the City's first comprehensive EOC Activation Manual. The manual is designed to improve the City's ability to effectively activate staff, and manage emergencies and disasters.
- On January 30, 2014, Cape Coral was designated as a Storm Ready Community by the National Weather Service (NWS). Storm Ready helps community leaders and emergency managers strengthen local safety programs. This demonstrates the City's commitment to making the community a safer place to live, work, and play.
- The Fire Department applied for and was successfully awarded a \$19,484.13 West Coast Inland Navigation District (WCIND) grant for our marine fire fighting operations.
- The City of Cape Coral Community Emergency Response Team (CERT) has received an Honorable Mention by Federal Emergency Management Agency (FEMA) for their "Outstanding Community Emergency Response Team (CERT) Initiatives" over the past 18 months.
- The Fire Department, in coordination with the Department of Community Development (DCD), successfully applied for and was awarded a \$175,000 grant from Florida Division of Emergency Management's Residential Construction Mitigation Grant Program (RCMP). This grant will assist low-income, elderly, disabled, and veteran homeowners with retrofits to their home in order to reduce the impact of wind events such as tropical storms and hurricanes.

FY 2015 Goals and Priorities

Operations

- Maintain the City of Cape Coral's current Insurance Services Office (ISO) rating of a Class 3.
- Reduce response times through best management practices and industry standards.
- Fill all vacant Fire Fighter and Support Positions.

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Administration

- Complete the department's reorganization.
- Implement the new organizational chart with clear and concise roles and responsibilities.
- Complete re-write of the departments' policies to enhance quality controls, throughout the department.
- Implement officer development and succession planning.

Support Services

- Complete construction of the apparatus bay for fire station 10.
- Increase investment in capital infrastructure, encompassing fire apparatus and equipment.
- Implement all of the recommendations described in the recent Audit of Support Services.
- Implement Replacement Methodology for all department equipment.
- Secure land acquisition for training facility with CCPD.

Emergency Management

- Carryout FEMA's Community Specific Integrated Emergency Management Course (IEMC) City-wide Training Grant.
- Revise and update the City's emergency preparedness plans and procedures.
- Renovate and upgrade the original Emergency Operations Center (EOC).
- Initiate the Emergency Management Accreditation Program (EMAP) process in order to achieve national emergency management accreditation.

Financial Services

FY 2014 Accomplishments

- Standard & Poor's Upgraded Bond Ratings
 - Long-term and underlying rating for Water & Sewer System revenue debt to "A" from "A-" with outlook as stable
 - Utility Assessment bonds to "BBB+" from "BBB"
- Refinanced long-term debt for savings
 - \$1.1 million net present value savings 2003 Water & Sewer Refunding Revenue bonds
 - \$2 million of interest savings 2005 Capital Improvement Bonds and 2009 Gas Tax Bonds
- For the 26th consecutive year, submitted the FY 2013 comprehensive annual financial report (CAFR) to Government Finance Officers Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting
- Automated payoff processing through the development of a City developed on-line application which is utilized by real estate agents and title companies.
- Upgraded e-bill service for water/sewer customers for the electronic transfer of bills, scheduling payments, review archival account information, enroll additional e-mail addresses, etc.
- In-house billing of approximately \$135,700 Fire Service Assessment bills collecting approximately \$9.9 million.
- Participated in finalization of three utility relocation lawsuit with Embark Florida (d/b/a CenturyLink) with the City being awarded full reimbursement of \$752,964 for relocation costs in the North Del Prado Widening Project.
- Re-negotiated two cell tower leases increasing annual rents and providing for one-time lump sum payments of \$5,000 and \$10,000 to the City.
- Participated in, negotiated two new leases increasing its monthly rents and collecting additional fees at both the Yacht Club and Matlacha properties
- Oversight of the online e-vendor registration
- Completed FY14 (to date) 35 competitive solicitations totaling over \$25 million dollars; multiple contract renewals finalized

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- Successfully completed 37 consent agenda items
- Vendor Management assistance to various departments

FY 2015 Goals & Priorities

- Issue FY 2014 CAFR by required deadline and submit to the GFOA for the Certificate of Achievement for Excellence in Financial Reporting
- Hire and retain qualified employees
- Refund any bonds/debt which are eligible to reduce interest rates
- Maintain or improve credit ratings
- Restart quarterly budget to actual reporting when hired to full capacity
- Propose and implement policy changes which are accepted by Council to Ordinance 19
- Transition to new Investment Advisor
- Implement reorganization of Customer Billing Services
- Complete implementation of D-FAST 3
- Training and development for Managers and Supervisors in reference to procurement policy, RFP development and contract administration
- Review and analyze citywide vendors for short and long term strategic plans
- Finalize update to Purchasing Administrative Regulation and propose changes to the Ordinance.
- Assess budget document to determine resource availability to reformat the document to provide not only additional information to readers but also meet the criteria for the GFOA Distinguished Budget Presentation Award program
- Participate in multi-departmental team evaluating Electric Franchise Agreement providing data, information, and recommendations relating to financial matters
- Participate in multi-departmental teams for the evaluation of bargaining agreements and compensation matters
- Developing RFP requirements to replace Active Gov
- Obtain policy decision to place legacy assessments onto the tax bill
- Develop a monthly status report for those in light duty/non working status to keep Director's informed on the status of staff

Public Works

Planning and Permitting

FY 2014 Accomplishments

- Completed 5.5 miles of sidewalks using grant funding from FDOT and CDBG programs.
- Completed signing four of the seven bike routes with the City using Cape Coral's Bike-Ped funding.
- Completed smooth transition of Site Development Review to DCD following Zucker's report recommendations.
- Completed submissions of five grant applications for new sidewalks.
- Established the guidelines for the Streetscape Incentive Program in the CRA.

FY2015 Goals & Priorities

- To implement FY 2015 of the adopted five-year sidewalk plan and update plan adding a new five-year program.
- To complete signing of 90 miles of bike routes within the City.
- To update stormwater fee rate analysis
- To manage the City's Bicycle Pedestrian Master Plan through the MPO. This Master Plan will be funded by FDOT.
- To celebrate the successful partnership with FDOT, SIB and land owners in getting State Road 78 four-laned from Chiquita Boulevard to Burnt Store Road.
- To start potential alignment/preliminary design task for the North Cape East-West Corridor.
- To restart the streetlighting program focused on lighting school bus stops by major roads.

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Maintenance

FY 2014 Accomplishments

- Major structural repairs were made to the Surfside Boulevard bridge located at S.W. 37th Terrace.
- Dredging was performed on select canals throughout the City.
- Carp grates and risers, at select weirs, were modified to improve the control of the water depth in canals.
- Flex-a-mat ditch protection blankets were installed on the south bank of the Freedom Acres ditch to eliminate annual erosion.
- Significant berm work reinforcement efforts and catch basin modifications were completed along Durden Parkway in the Gator Circle area to better handle future sheet flow from entering the City from the north, as well as collapsed berm work on the Sweetwater Canal.
- Select overgrown ditches were cleared out in north Cape Coral, which had been neglected for 7-10 years, as part of the division's new ditch and pond maintenance management program.
- Performed detailed tree trimming, tree removals, and under road stormpipe upgrades in advance of various paving projects.
- The Diplomat Parkway stormpipe upgrade project was completed.

FY 2015 Goals & Priorities

- Complete Chiquita, Gleason/Oasis, Wildwood, and Cape Coral Parkway sidewalk projects and procure the necessary vehicles and personnel for a second full time sidewalk crew.
- Continue ongoing bridge inspection and maintenance duties.
- Fully evaluate addition of a right-of-way clean up maintenance program on vacant lots in support of the lot mowing program for FY2016 budget.
- Continue to maintain daily maintenance activities for 120 sq. mile City.
- Continue to install stormwater plaques on CRA catch basins
- Complete dredging on the Vernon Canal
- Continue to support NPDES permit with requirements such as catch basin inspections/investigations
- Continue to perform an annual mock hurricane drill/road clearing exercise
- Begin placement of excess fill at new additional placement areas
- Perform swale grading, stormpipe, and road shoulder improvements in support of the paving program

Fleet Management

FY 2014 Accomplishments

- Successful implementation and transition to a new fleet management system (FASTER)
- Successful implementation and transition to a new fuel management system (GasBoy)
- Purchase and installation of Ford vehicle diagnostic software
- Purchase and installation of GM vehicle diagnostic software
- Constructed Services Writer area for efficiencies and improved customer service
- Successfully implemented ongoing Fleet Auction, \$420,000 received as of May 13, 2014
- Implemented structured preventive maintenance schedule/program for Fire Frontline Apparatus
- All equipment tagged by Replacement Fund in FASTER
- Customer focus enhanced via kick off meetings with all primary user departments
- Select staff pursuing Napa Training
- Continuously looked for ways to maximize technician manpower. Vehicles are now being shuttled to outside vendors through the city's towing contract. The city's fuel vendor is now delivering all fuel to the city's vehicle refueling sites.

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FY2015 Goals & Priorities

- Reassign or dispose vehicles not meeting the standard
- Perform a Bottom up Fleet Inventory Review
- Establish meaningful and achievable benchmarks by partnering with a nationally recognized fleet benchmarking company
- Establish an annual customer service survey
- Establish and conduct an annual fleet underutilization review
- Apply to and be recognized as a Top 100 Fleet
- Establish a short term rate based vehicle loaner program
- Improve fleet asset disposal program
- Update the current Standard Operating Procedures (SOP) manual
- Review and make necessary changes to the current Preventive Maintenance Program
- Perform a bottom-up review of the city's fleet operations and make the necessary changes to current personnel resources, vendors, and organizational structure
- Establish a lifecycle based rate structure program for the city's new fleet replacement program

Public Works Survey

FY2014 Accomplishments

- Flagged approximately 250 monuments that were preserved for future public use during Utility Expansion project.
- Added 500+ TBM's (Benchmarks) to our existing Public Network.
- Completed maintenance "Recovery" of National Geodetic Survey Benchmarks for FEMA Recertification program in order to help maintain our existing community rating for reduced flood insurance rates.
- Completed all survey work orders with a 100% on-time rate.
- Completed maintenance "Recovery" of our entire existing Permanent Benchmark Network for an upcoming FEMA Community Rating System Bi-Annual Audit.
- Increased our completed project/job deliverables by 53% over fiscal year 2013.

FY2015 Goals & Priorities

- Increase support of design projects for City owned properties and facilities.
- Add a minimum of 500 Benchmarks to our existing Public Network
- Upgrade the Survey division website to add public maps and interactive tools.
- Maintain a 100% on time deliverable rate for future projects.

Public Works Environmental Resources Division

FY 2014 Accomplishments

- Moved ERD biologists to new office building
- Ongoing community environmental education, including presentations to more than 1170 people (as of 7/31/14)
- Responded to 95 residents' calls relative to Nile Monitor lizards; deployed 76 traps; caught 12 lizards
- Obtained good reviews on NPDES annual reports

FY 2015 Goals and Priorities

- Continue to expand public education through civic clubs and schools
- Continue to remove exotic animals and vegetation
- Increase City use of Florida Yards and Neighborhood principles
- Start to implement at least one proposed BMP from Stormwater Management Plan (SWMP)

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Public Works / Facility Management

FY2014 Accomplishments

- Completed over 3750 work orders
- Completed Emergency Operations Center Addition
- Revised substantial completion of Nicholas Annex Renovations
- Completed City Manager office remodel
- Completed Council Chamber lighting replacement with LED Fixtures
- Completed Apparatus Bay addition to Fire Station #10
- Completed Chiquita Lock renovations and upgrades
- Completed Chester Street Interior Remodel project
- Completed installation and implementation of new fuel management system
- Completed various energy savings initiatives resulting in ¾ million annual savings
- Completed multiple office remodels at the SW RO Plant
- Completed new stage for Lake Kennedy Senior Center
- Completed mold remediation and remodel of Fire Station #2
- Completed installation of new chillers at City Hall Building
- Implemented Backflow inspection and certification program
- Implemented new Key Management system for all Charter schools
- Resolved over 400 pepper tree complaints

FY2015 Goals and Priorities

- Complete Cape Coral Pkwy LED street light replacements
- Complete Big John, Iguana Mia and Club Square Parking lot light replacements
- Complete planning and begin preliminary design of Fire Station #11
- Complete renovations to City Hall south courtyard
- Complete Nicholas Annex exterior and parking lot improvements
- Complete electric service change out for the Facility maintenance building
- Continue to research and implement energy conservation measures
- Continue to maintain and/or replace critical aging equipment at many City facilities
- Continue to build and strengthen inventory component of Facility work order data base
- Creation of new CRA vacant lot mowing district
- Creation of new staff positions
- Implementation of divisional staff reorganization
- Implementation of restructured asset improvement planning process
- Provide exceptional maintenance support for all City Departments and Charter Schools
- Provide Charter Schools with their own swipe card security system
- Provide planning, design and permitting support for future Chiquita Lock removal
- Provide needed technical training for all critical positions

Public Works Design & Construction

FY 2014 Accomplishments

- Paved 58 miles of local roads.
- Dredged 12 canals with 7,638 cubic yards removed.
- Completed drainage demonstration and streetscape of Lafayette Street.
- Completed intersection improvements associated with the Veterans Clinic.
- Installed and/or replaced over 2,100 street signs.
- Restriped over 380 miles of road and used 43,000 pounds of thermoplastic paint.
- Designed 7 bike routes for approximately 90 miles, with about 1,400 signs.
- Designed sidewalks on 10 different roads for a total of 17 miles.
- Designed 4 drainage re-work areas totaling 120 acres.
- Issued engineering contracts for the stormwater master plan study, water quality analysis and a review of the maintenance master plan.
- Issued an engineering contract for a feasibility study on a filter marsh in the northwest Cape.

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- Hired new staff, including a Traffic Engineer.

FY2015 Goals & Priorities

- Implement the 2015 Paving plan for major and local roads.
- Obtain permits for maintenance dredging of the spreader waterways and surveys of the northwest saltwater canals and north freshwater canals. prioritize dredging based on obtained information.
- Establish a master plan for the replacement of traffic signs and restriping of roads. Implement as determined in the plan.
- Complete the design of the remaining bike routes and finish installation of bike route signage.
- Complete the stormwater master plan and establish list of capital projects.
- Design additional drainage rework projects based on results of stormwater master plan.
- Implement median landscaping upgrade plan.

Police Department

FY2014 Accomplishments

- Partnered with citizens in maintaining low crime rate and keeping city's status as the second safest in Florida with a population of over 150,000.
- Achieved investigative clearance rates higher than national averages.
- Implemented "Coffee with a Cop" community engagement program, and brought the Fire Department into the Public Safety Advisory Committee.
- Partnered with "Ping4alerts" to bring real-time, location-based public safety information to the residents of Cape Coral.
- Achieved Public Safety Communications accreditation through the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA), an international accrediting organization.
- Became a recognized Florida Department of Law Enforcement (FDLE) Training Center and hosted national, state, and regional training.
- Received over \$450,000 in grants and alternative funding sources for operational and facility needs.

FY2015 Goals & Priorities

- To become the safest city in Florida with a population over 150,000.
- To ensure the safe movement of people and vehicles.
- To acquire and maintain capital equipment to fulfill mission.
- To enhance community partnerships.
- To increase employee development and establish plan for future training needs.
- To evaluate a consolidated call center to provide seamless government services.
- To achieve law enforcement re-accreditation through the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA).

Patrol Bureau

FY2014 Bureau Accomplishments

- Assisted in maintaining an average UCR index rate under 2500.
- Revitalized Neighborhood Watch Program and established full governing board.
- Maintained staffing levels to meet service demands.
- Reduced emergency response times through realignment of patrol zones.
- Increased visibility in South District through Chester Street Resource Center.

FY2015 Bureau Goals and Priorities

- To assist in obtaining an average UCR Index rate of 2200.
- To reduce emergency response times by five percent.
- To reduce citizen complaints by ten percent.
- To re-establish Bicycle Patrol and Safety Awareness Campaign.

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Investigative Services Bureau

FY2014 Bureau Accomplishments

- Assisted in maintaining an average UCR index rate under 2500.
- Maintained case clearance rates of 21 percent for property crimes and 58 percent for persons crimes, which are higher than national averages of 19 percent and 47 percent.
- Increased staffing level in Street Crimes Unit for anti-crime initiatives.
- Increased technological capabilities for the investigation of computer crimes.

FY2015 Bureau Goals and Priorities

- To assist in obtaining an average UCR Index rate of 2200.
- To Increase investigative capabilities in the area of financial crimes by the addition of one detective.
- To increase case clearance rates by five percent.
- To improve the quality of evidence by updating audio and video capabilities in interview rooms.

Special Operations Bureau

FY2014 Bureau Accomplishments

- Utilized grant funding to conduct 12 special traffic enforcement operations to increase traffic safety.
- Provided school resource officer services to City's Charter School System.
- Received second place award in State of Florida for DUI enforcement and public awareness initiatives.
- Received \$159,000 in funding through WCIND for marine operations.

FY2015 Bureau Goals and Priorities

- To reduce the number of serious injury/fatal traffic crashes in city by ten percent.
- To reduce traffic crashes at identified high-crash intersections by ten percent.
- To implement safety awareness campaign on the dangers of distracted driving.
- To implement replacement plan for department vessels.
- To liaison with Fleet Department in acquisition and maintenance of vehicles.

Communication & Logistical Support Bureau

FY2014 Bureau Accomplishments

- Maintained staffing levels in the Communications Center to meet service demands.
- Achieved a 100 percent student pass rate on State Communications certification test.
- Obtained national Public Safety Communications accreditation through CALEA.
- Increased efficiencies in quartermaster area through re-design of office and adjustment of operating hours.

FY2015 Bureau Goals and Priorities

- To answer 95 percent of 911 emergency calls within 10 seconds.
- To reach 100 percent staffing in Communications Center and Records Section.
- To complete digital scanning of all arrest records from current microfilm files.

Professional Standards Bureau

FY2014 Bureau Accomplishments

- Increased efficiencies and quality in training programs through the addition of a Training Sergeant.
- Revised citizen complaint procedure to streamline process.
- Facilitated training for all department personnel in accordance with mandatory state and accreditation requirements.
- Improved hiring procedures to decrease processing time.

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FY2015 Bureau Goals and Priorities

- To re-design succession plan to include first-line supervisors and key personnel.
- To increase personnel training hours by five percent.
- To recruit and hire qualified candidates to achieve a 90 percent staffing level.
- To complete all accreditation reports and analyses within required timeframes.

Information Technology Systems

Business Applications Division

FY 2014 Accomplishments

- Launch of the Electronic Permitting program via CRW eTRAKiT 3:
 - Electronic Permit Application with No Plan Review
 - Fully automated online Apply-Pay-Print for selected Trade Permits
- Implemented the GasBoy Islander Fuel system
- Implemented the Faster Fleet Management system.
- Transitioned the City website from an internally hosted dnn implementation to an externally hosted site at Revize.
- Implemented the Munetrix Municipal Benchmarking system
- Upgraded the Telestaff Public Safety Scheduling system to v 2.9.2 and implemented the Telestaff-Kronos interface
- Implemented the CRW Parcel Splits & Combine module which was developed to City specifications
- Implemented the CRW MobilePDA application to support smart phone access by Contractors
- Configured the CRW CodeTRAK module for use by the FD to manage Fire Inspections
- Upgraded the Active Network Point-of-Sale system with to the latest PA-DSS compliant version
- Custom Development:
 - Development of a counter registration application for Community Services
 - Development of the Web Payoff application for Customer Billing services
 - Development of an online Vendor Registration module for Procurement
 - Simplification of the Garage Sale Permit application
 - Development of the online "What is My Utility Extension Area" feature

FY 2015 Goals & Priorities

- Issue RFP to replace the existing Point-of-Sale system
- Migrate from Sire Agenda Management to NovusAGENDA
- Migrate from Sire DMS to Hyland ONBase Enterprise Content management
- Electronic Permitting program
 - Extend permit types for Phase II & III
- Extend to Phase IV – electronic plan document review
- Upgrade to version 3 of the D-Fast Special Assessments system
- Implement City requested and specified enhancements to the Denovo Utility Billing system:
 - Implementation of the custom Land Management module
 - Importation of historical billing and lien information from the legacy ERP
- Implementation of a Kronos developed and City specified customization to the HR-Payroll system to handle the new State of Florida statutory overtime cap for pension calculation
- Upgrade to JD Edwards Tools 9.1 & upgrade Oracle Middleware
- Procure & implement ArcTools JDE Archive solution
- Implement a Kronos developed and City specified Kronos-Bentek interface
- Implement Legal Case Management & Legal Discovery systems selected the by the City Attorney's Office
- Implement a Learning Management system selected by Human Resources

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

- Custom Development:
 - Develop a Web sign-up feature for Utility Services
 - Develop a capability to route Utility field service representatives with the capability of updating work order status in the field
- Train two application analysts on mobile app development
- Implement a City App for CRM

Networks & Telecom Division

FY 2014 Accomplishments:

- Upgraded the replication technology to increase effectiveness for critical applications
- Upgraded the internal Firewall to supplement LAN security and network segmentation
- Increased VoIP telephony deployment from 55% to 80%
- Added Public Wi-Fi to several Parks locations based on site surveys and local carrier facilities
- Negotiated further cost reductions and increased bandwidth with local carriers

FY 2015 Goals & Priorities

- DR/Business Continuity Improvements:
 - Add CRW and Kronos to the Data Replication infrastructure
 - Migrate additional applications to the Gainesville remote replication site
 - **Upgrade the Data Back-up system**
- **Server & Storage upgrade to replace 7+ yr old Production Systems - CRITICAL**
- Upgrade Data center switches, routers, firewall equipment
- Server upgrade to facilitate additional data center consolidation
- Increase Public Safety mobile network bandwidth
- Complete the migration from PBX to VoIP telephony

Geographic Information Systems (G.I.S.)

FY 2014 Accomplishments

- Upgraded the enterprise GIS software to ESRI ArcGIS 10.2
- Upgraded the Freeance package (used for building interactive web queries) to v 5.4.1.
- Custom Development:
 - “Bike-Ped” interactive maps for bike routes
 - Development of an iPad based Fire Hydrant Inspection App
 - Development of various interactive web mapping applications for Fire Districts, Zoning, Future Land Use, and Parks
- Loaded 2014 aerials from the County into the enterprise geodatabase
- Performed special street-light analysis utilizing County School Bus data

FY 2015 Goals & Priorities

- Implement ESRI Replica partnership with the Lee County Property Appraiser
- Custom Development:
 - Develop a Work Order App for Customer Billing Services field staff
 - Develop a “Mains Break” application for Utilities Collection & Distribution
 - Develop a Capital Improvement App to allow staff and residents to review capital improvement areas online
 - Develop a Utility Valve Inspection app
 - Implement a redundant server environment for GIS

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Utilities Department

FY 2014 Accomplishments

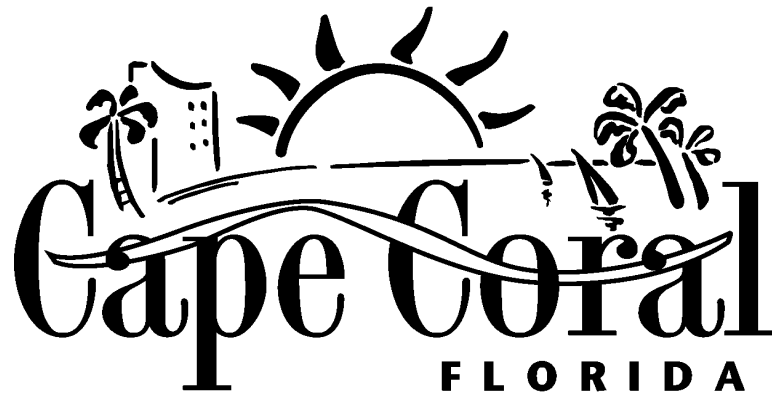
- Utilities Department met its operating and capital expenditure requirements and targeted reserve and debt service coverage levels with implementation of 3% water and sewer rate reduction.
- Negotiated new 12-inch reclaimed irrigation water main at no cost to the City in exchange for granting easement in City right-of-way for a new perimeter wall for the Del Tura subdivision. Project is complete and the estimated savings to the Utilities Department is \$100,000.
- Replacement of bar screens at the Southwest Water Reclamation Facility (WRF)-result: Est. \$50,000 in recurring Operations & Maintenance (O&M) cost avoidance and direct purchase of equipment resulted in the City saving about \$18,000 in sales tax.
- Electrical usage reduced by replacing South Reverse Osmosis (RO) membranes: Est. \$88,545 recurring annual cost avoidance.
- Everest Wall project managed in-house: Est. \$30,000 one-time cost avoidance.
- Negotiated credit w/Lee County Electric Cooperative (LCEC) for 29 raw water wells: Est. \$48,000 annual recurring cost savings.
- Achieved compliance w/LCEC load management agreement for peak load shaving: Est: \$175,000 annual recurring electric cost savings.
- Eliminated United States Geological Survey (USGS) contract for canal monitoring by installing City owned equipment: \$81,900 annual recurring cost savings.
- Acquired Florida Department of Environmental Protection (FDEP) variance that allows operators to monitor lift stations via Supervisory Controls and Data Acquisition (SCADA) rather than install 3 fixed generators: Est. \$230,000 one-time cost avoidance.
- Piggy back of Orange County Florida's Sodium Hypochlorite bid: \$154,944 annual chemical savings.
- Extensive vendor pricing research resulted in certain operating equipment purchases being lower than budget projections. Ex. Pumps and motors cheaper than budget price estimates: Est. annual cost savings of \$50,000.
- Utilities Department staff removed the Entrada Irrigation Water Storage Tank altitude valve and installed a remote automated control valve to provide better safety and less chance of overflows/spills. Cost in house \$2,571 labor and materials to remove and install w/City staff. Est. \$10,000 cost if work performed by private contractor. Est. project savings \$7,429.
- Successfully negotiated new price for HSQ 2500 SCADA components. Negotiated a lower bulk price. Estimated savings \$29,320.
- Completed Southwest RO yard piping replacement project on-time and within budget.
- Reached substantial completion for wastewater collection system pipe relining project in lift station 109 basin to reduce infiltration and inflow (I&I).
- Began construction on Section 1 of the galvanized pipe replacement program. Construction is scheduled for completion in early 2015. City staff provided in-house inspection and engineering certification for an estimated cost savings of \$16,500.
- Completed Pine Island Road widening watermain relocation project on time and within budget.
- Completed rehab/construction work on five wastewater lift stations including Master Station (MS) #401. As part of the rehab for MS #401, a fixed emergency generator was added to improve system reliability for storm events.
- Manhole rehab/construction projects were completed in basins 120 and 129.
- Completed landscape design plan for the South RO facility. Contractor selected and construction will be completed soon.
- Completed in-house design and installation of the landscape irrigation system for the Everest WRF at a substantial savings and cost avoidance.
- Manhole Rehab Project-Staff piggy-backed the City of Punta Gorda contract for a substantial cost savings.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

FY 2015 Goals & Priorities

- Continue implementing best management practices and continue efforts that promote utility rate affordability and value.
- Recommend and implement revisions to City Ordinance-Chapter 19.
- Negotiate inter-local agreement between City of Ft. Myers and City of Cape Coral for reclaimed water inter-connect and begin final engineering design and permitting.
- Complete the HSQ software and server upgrade at the Everest WRF.
- Complete the North SCADA System Optimization Project.
- Complete construction of the Hancock Creek water main extension project.
- Begin installation of the centrifuges for the Southwest WRF.
- Negotiate inter-local agreement between Florida Governmental Utility Authority and/or Lee County and the City of Cape Coral for reclaimed water inter-connect and begin final engineering design and permitting.
- Complete final engineering design, permitting and begin construction for a new deep injection well at the Southwest RO and WRF facilities.
- Begin final engineering design and permitting for new reclaimed water storage tanks that will provide service to the Southwest 6 & 7 UEP areas.
- Complete engineering design and permitting for the Phase I Palm Tree Pump Station improvements.
- Complete Galvanized pipe replacement program section 3A engineering design, permitting and begin construction.
- Complete South RO landscaping project.
- Begin construction on the North RO perimeter wall project.
- Complete Everest WRF landscaping project.
- Complete Everest WRF Plant Lift Station Rehab project.
- Complete Southwest WRF Plant Lift Station Rehab project.
- Complete final design for the Southwest RO warehouse project.
- Begin demolition of existing and construction of new Southwest WRF Operations building.
- Upgrade security at Van Loon and Palm Tree Pump Stations.
- Begin final engineering design for new chemical analyzer building.
- Purchase and install new MARS water meter test bench equipment.
- Begin Southwest RO Control Systems Upgrade project.
- Conduct smoke test for sanitary sewer system.
- Complete Manhole Rehabilitation project and begin next phase.
- Begin Distribution System Automation Project.
- Rehab Sodium Hypochlorite Storage Rooms at the Canal Pump Stations.
- Install awning for portable generators at the Southwest WRF.
- Install new underground well feeds for raw water wells.
- Begin water meter change out 10-year cycle replacement program.
- Complete final engineering design and permitting for the Southwest RO Plant 1 structural improvements.
- Complete engineering analysis and design for Southwest RO Odor Control Improvements.
- Select engineer for North RO Deep Injection Well design and permitting.
- Begin final design and permitting for Weir #4 Improvements.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



General Fund Budget Schedules

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

SUMMARY OF GENERAL FUND REVENUES BY CATEGORY

	FY 2013 Actual Revenue	FY 2014 Adopted Budget	2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 5,671,203	\$ 5,671,203	\$ -	\$ 591,990	\$ -
Operating Fund Balance	-	21,728,797	19,734,916	23,937,813	27,067,601	27,067,601
Estimated Revenue						
Ad Valorem Taxes	68,367,220	70,570,256	70,570,256	76,515,774	73,213,891	77,606,724
MSTU-Burnt Store	602,000	602,000	716,967	679,273	679,273	679,273
Franchise Fees	6,096,685	6,541,152	6,541,152	6,731,245	7,015,054	7,120,279
Communications Tax	6,280,373	5,854,778	5,854,778	5,994,367	6,084,283	6,157,547
Public Service Tax	-	7,646,855	7,646,855	7,105,000	7,211,575	7,319,749
Local Business Tax	777,667	876,000	876,000	898,000	918,500	907,000
Licenses and Permits	25,568	30,200	30,200	31,200	32,200	32,500
Fire Service Assessment	-	-	9,944,927	11,695,680	18,894,692	21,505,015
Intergovernmental-Federal Grants	257,498	-	124,164	-	-	-
Intergovernmental-State Grants	-	-	-	-	-	-
Intergovernmental-Federal Shared Revenue:	-	-	-	-	-	-
Intergovernmental-State Shared Revenues	18,418,532	17,892,487	17,892,487	19,784,726	20,297,592	20,828,008
Intergovernmental-Local Grants	311,839	335,565	326,000	339,565	340,565	341,565
Intergovernmental-Local Shared Revenues	627,289	605,000	605,000	655,000	675,000	675,000
Charges for Service-General Government	771,616	794,781	794,781	702,550	711,441	710,593
Charges for Service-Public Safety	533,693	188,112	188,112	204,815	211,023	201,066
Charges for Service-Physical Environment	118,220	25,000	25,000	25,000	25,000	25,250
Charges for Service-Parks & Recreation	135,419	129,510	129,510	33,315	34,325	33,565
Charges for Service-Other	38,623	36,109	36,109	36,109	36,109	36,470
Internal Service Charges	3,703,052	3,998,531	3,998,531	4,320,623	4,441,241	4,569,979
Fines and Forfeits	657,759	822,950	822,950	847,950	872,950	879,814
Miscellaneous-Interest	142,344	435,000	435,000	335,000	335,000	335,525
Miscellaneous-Rents & Royalties	361,364	358,200	394,200	411,200	411,200	416,573
Miscellaneous-Disposition of Fixed Assets	25,426	10,000	94,400	10,000	10,000	10,150
Miscellaneous-Sale of Surplus Materials	19,058	15,000	15,000	15,000	15,000	15,225
Miscellaneous-Donations	52,111	-	25,855	-	-	-
Miscellaneous-Other	2,088,679	265,500	612,837	265,500	265,500	269,483
Other Sources-Interfund Transfer	4,831,345	3,394,375	3,457,069	3,408,345	3,711,214	3,849,742
Note/Debt Proceeds	-	-	-	5,923,513	5,522,032	6,377,432
Total Sources	\$ 115,243,380	\$ 148,827,361	\$ 157,564,259	\$ 170,906,563	\$ 179,624,251	\$ 187,971,128

City of Cape Coral, Florida FY 2015 - 2017 Adopted Operating Budgets

Notes:

Use of Fund Balance: represents the portion of balances being brought forward to support planned expenditures.

Operating Fund Balance: represents the portion of balances being brought forward that is not applied toward planned expenditures and becomes part of "Reserves" within the "Uses of Funds" section of the budget.

Ad Valorem Taxes: FY 2015 estimated receipts calculated on 96% of levy based on July 1 certified value and rate of 7.7070 Projected taxable value increases in FY 2016 and 2017 of 6% with millage rate remaining at 6.9570.

Franchise Fees: Franchise fees are collected on Electric Service, Solid Waste Collection Service, and Natural Gas.

Communications Tax and State Shared Revenue: Budgeted in accordance with projections provided by the State of Florida Office of Economic & Demographic Research at 95% of estimated receipts.

Grants: Grant funding is not budgeted until awarded. Local funding is in place for median maintenance of County roads.

WCIND funding of \$159,000 has been included for Police marine services, \$76,000 from Lee County TDC for maintenance of the Yacht Club Beach and 4 Mile Cove Ecological Park.

Internal Service Charges: These revenues are associated with the interfund service payments from the Enterprise funds based on the Full Cost Allocation (FCA) The FCA calculations are contained within a separate section of this book.

Charges for Service-all categories: These revenues are associated fees paid by customers requesting specific services from the City such as Planning & Zoning; Police & Fire off-duty details; fees for utilizing park facilities such as shelter rental and RC Airplane Membership and Bocce Court Fees.

Fines & Forfeits: Revenue estimates are based on year-to-date receipts.

Interfund Transfer: Includes reimbursement from Gas Taxes for transportation maintenance functions such as median mowing, road shoulder maintenance, bridge maintenance, traffic operations, etc. Also included are the full cost allocation reimbursements from the special revenue funds (Waterpark and Building Funds).

Debt Proceeds: Short term (5 years) borrowing for the funding of capital vehicle and equipment needs. Related annual debt service budgeted in Government Services.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

SUMMARY OF GENERAL FUND EXPENDITURES BY DEPARTMENT

**General Fund
Expenditure Summary by Department
Fiscal Year 2015 - 2017**

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
City Council	\$ 412,275	\$ 484,128	\$ 481,660	\$ 503,764	\$ 522,703	\$ 543,930
City Attorney	1,098,770	976,004	959,855	1,208,601	1,256,493	1,311,704
City Manager	1,382,691	1,555,821	1,569,708	1,747,827	1,806,189	1,888,962
City Auditor	611,735	565,257	599,106	600,209	651,183	667,403
Information Technology Services	3,978,119	3,813,709	3,904,900	5,846,141	6,081,968	6,099,530
City Clerk	1,287,287	1,106,127	1,114,582	1,212,010	1,260,029	1,317,556
Financial Services	2,753,990	2,422,318	2,390,893	2,684,541	2,793,005	2,948,618
Human Resources	1,252,581	1,166,949	1,188,478	1,322,258	1,355,018	1,421,389
Community Development	3,814,011	3,500,982	3,628,116	3,983,325	4,152,546	4,348,901
Police	35,919,231	29,776,761	30,003,976	30,629,800	32,642,314	34,317,118
Fire Rescue & Emergency Services	28,920,066	23,345,985	24,868,603	24,663,373	25,898,278	29,179,126
Public Works	6,526,411	6,838,235	6,803,035	7,165,361	7,617,206	7,996,677
Parks & Recreation	8,712,680	8,377,734	8,458,782	10,551,691	11,113,874	11,277,641
Government Services	22,601,182	64,897,351	71,592,565	78,787,662	82,473,445	84,652,573
Total	\$ 119,271,029	\$ 148,827,361	\$ 157,564,259	\$ 170,906,563	\$ 179,624,251	\$ 187,971,128

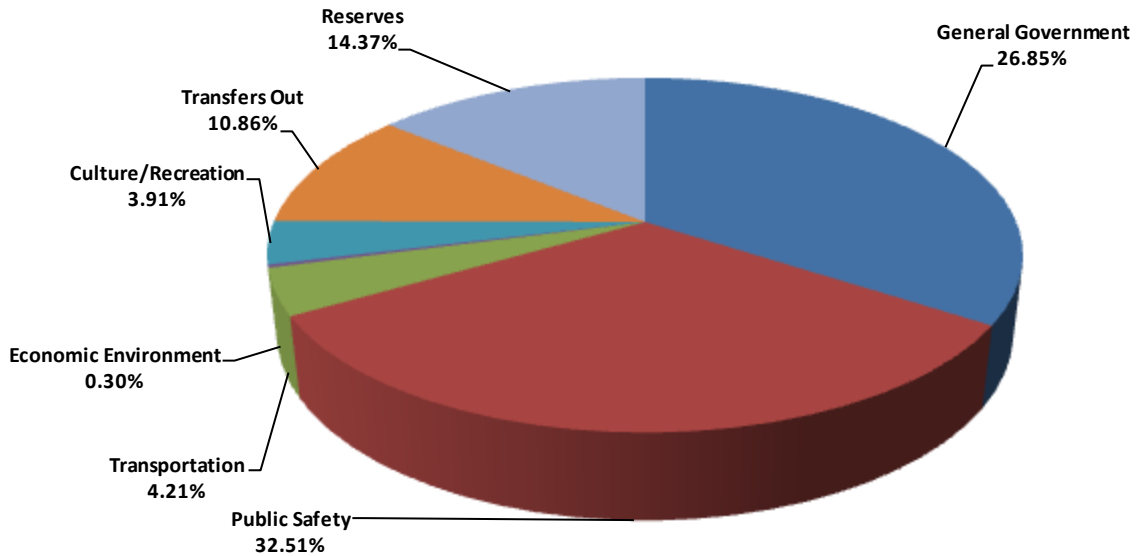
Information pertaining to individual departments can be found in the General Fund Budget Schedules beginning on page 77.

Notes:

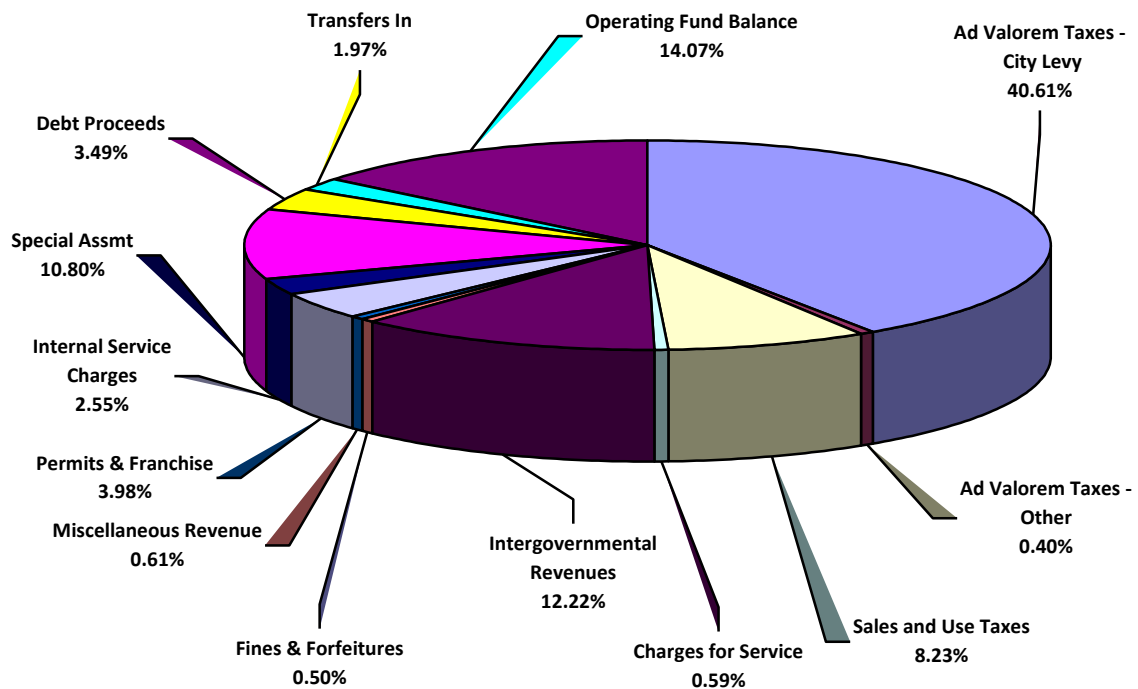
- 28 additional full-time equivalents are being proposed for FY 2015- 2017. FY 2015 - 7 FTE's, FY 2016 - 7 FTE's and FY 2017 - 14 FTE's.
14 positions are related to support of daily operations and 14 are needed for the execution of the CIP program.
- Cost escalations are in accordance with Burton's General Fund Model.
- Retiree Costs: Beginning in FY 2014, rather than budgeting the Unfunded Actuarial Accrued Liability (UAAL) at the department level, the cost is being calculated at the fund level. The General Fund's required contribution are budgeted under Government Services.
- Debt Service: The General Fund will have responsibility for a portion of the annual debt service for the 2006 Special Obligation Bonds as projected
Park Impact Fee Revenue will be inadequate. Lease/purchase programs are proposed for the annual purchase of vehicles and equipment during
FY 2015 - 2017. Refer to Government Services section for required annual funding requirements.
- Capital Requirements: The requirements for capital investment were included in the Burton Model.
FY 2014 Capital requirements will be added through a budget amendment related to the Fire Service Assessment. FY 2015 - 2017 capital requirements
have been funded. As a result of the backlog of capital needs, a normal replacement schedule is not anticipated within the next 5 years.
Replacement Fleet rolling stock items are no longer being budgeted at the department/division level but rather at a fund level. The Fleet Manager and
Public Works Director will manage all replacement purchases. New assets will be budgeted at the department level.
- Transfers Out: In support of the reinstated local road resurfacing program, the General Fund will transfer \$5,274,036 in FY 2015 to the Transportation
Capital Project Fund. The balance of the \$6,500,000 annual requirement will be funded through a budget utilizing funds received through a settlement
with Embark. Transfers in FY 2016 and 2017 are in the full amount of \$6,500,000. A transfer out of \$525,000 has been proposed for FY 2015
and \$3,200,000 for FY 2016 to the Public Works Capital Project Fund for the construction of a replacement Fleet Maintenance Facility.
A transfer out of \$500,000 and \$2,000,000 in FY 2016 and 2017 respectively for the design / construction of Fire Station #11.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

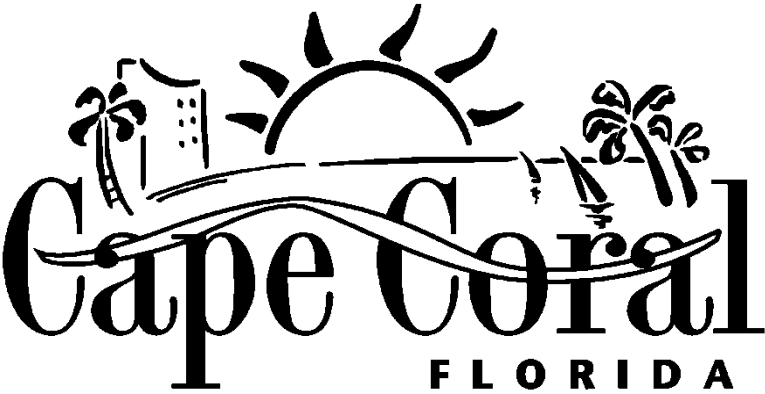
FY 2015 General Fund Expenditures by Major Program Area



FY 2015 General Fund Revenue Sources by Classification



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

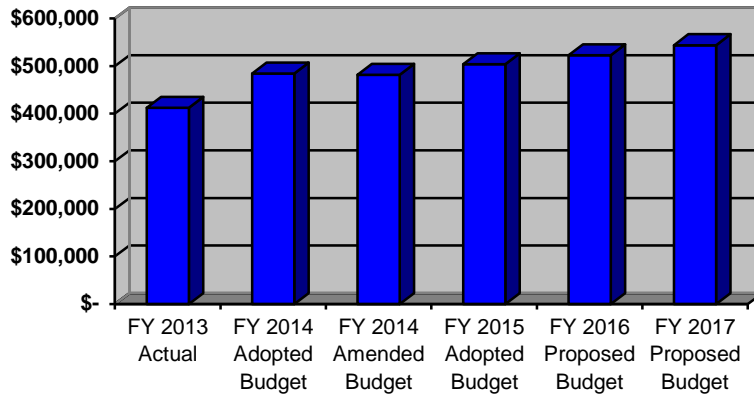
City Council

Operating Budget

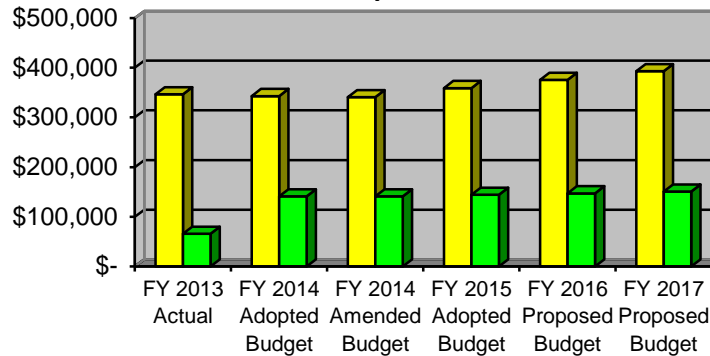
Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 346,569	\$ 343,054	\$ 340,586	\$ 359,090	\$ 375,421	\$ 393,021
Operating	65,706	141,074	141,074	144,674	147,282	150,909
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 412,275	\$ 484,128	\$ 481,660	\$ 503,764	\$ 522,703	\$ 543,930

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
City Council	\$ 412,275	\$ 484,128	\$ 481,660	\$ 503,764	\$ 522,703	\$ 543,930
Total	\$ 412,275	\$ 484,128	\$ 481,660	\$ 503,764	\$ 522,703	\$ 543,930

Total City Council Expenditures



Personnel Expenditures



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

City Attorney

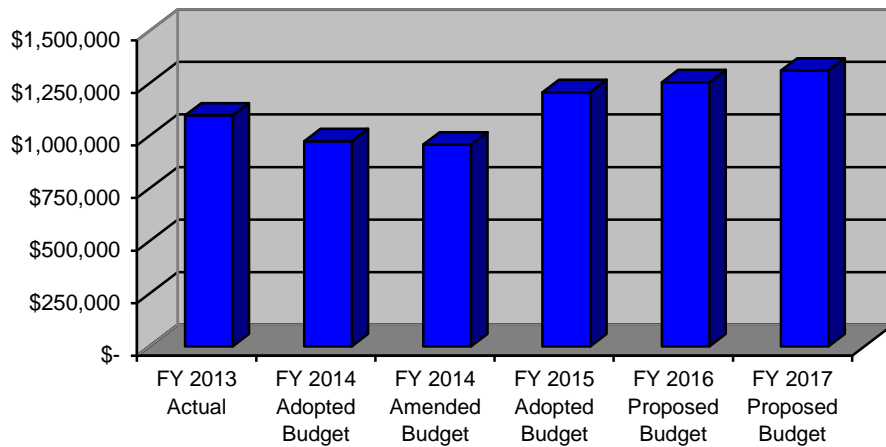
Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 1,041,409	\$ 914,766	\$ 898,617	\$ 1,108,269	\$ 1,163,508	\$ 1,215,727
Operating	57,361	61,238	61,238	68,332	60,295	62,029
Capital Outlay ¹	-	-	-	32,000	32,690	33,948
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,098,770	\$ 976,004	\$ 959,855	\$ 1,208,601	\$ 1,256,493	\$ 1,311,704

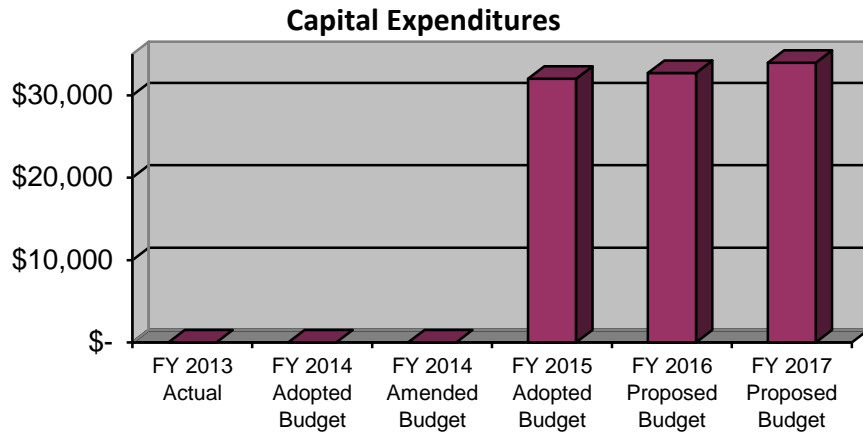
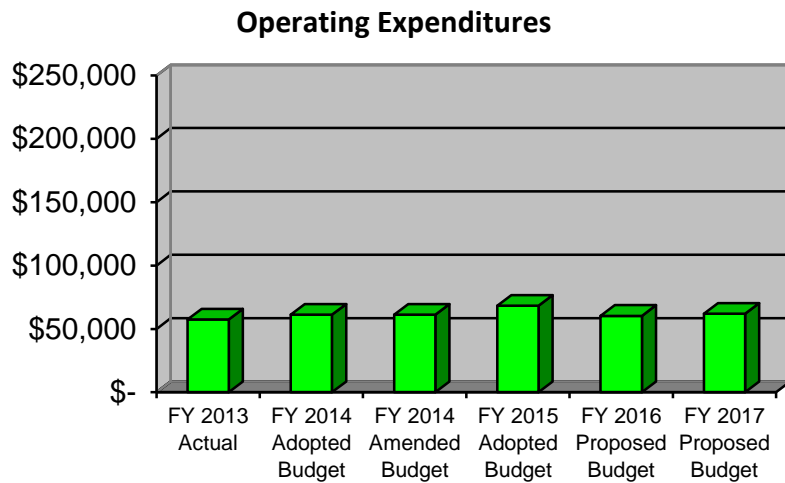
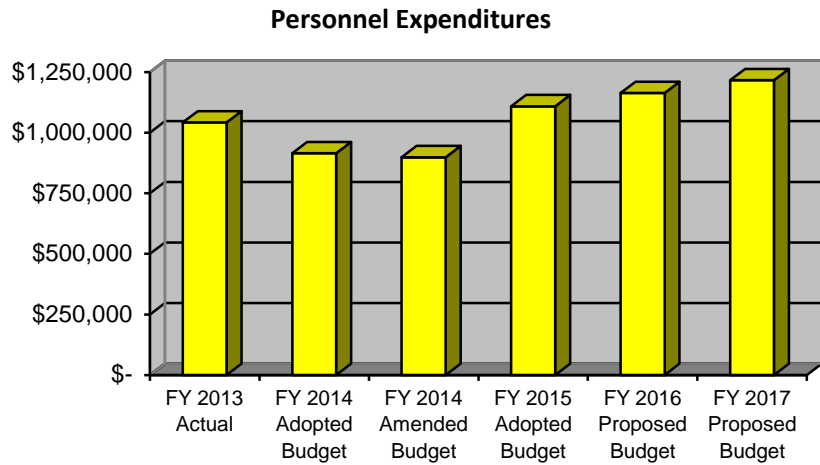
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 1,098,770	\$ 976,004	\$ 959,855	\$ 1,208,601	\$ 1,256,493	\$ 1,311,704
Total	\$ 1,098,770	\$ 976,004	\$ 959,855	\$ 1,208,601	\$ 1,256,493	\$ 1,311,704

¹ Capital equipment for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

Total City Attorney Expenditures



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

City Manager

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 955,701	\$ 990,584	\$ 984,538	\$ 1,174,476	\$ 1,231,671	\$ 1,290,512
Operating	407,572	565,237	585,170	573,351	574,518	598,450
Capital Outlay ¹	19,418	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,382,691	\$ 1,555,821	\$ 1,569,708	\$ 1,747,827	\$ 1,806,189	\$ 1,888,962

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration ²	\$ 574,085	\$ 712,557	\$ 722,089	\$ 785,931	\$ 817,783	\$ 861,432
Public Information	351,152	351,162	353,190	358,722	372,085	385,458
Economic Development ³	457,454	492,102	494,429	603,174	616,321	642,072
Lean Government ⁴	-	-	-	-	-	-
Total	\$ 1,382,691	\$ 1,555,821	\$ 1,569,708	\$ 1,747,827	\$ 1,806,189	\$ 1,888,962

¹ Capital equipment for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

²The Administration budget includes an additional position, Assistant City Manager in FY 2013.

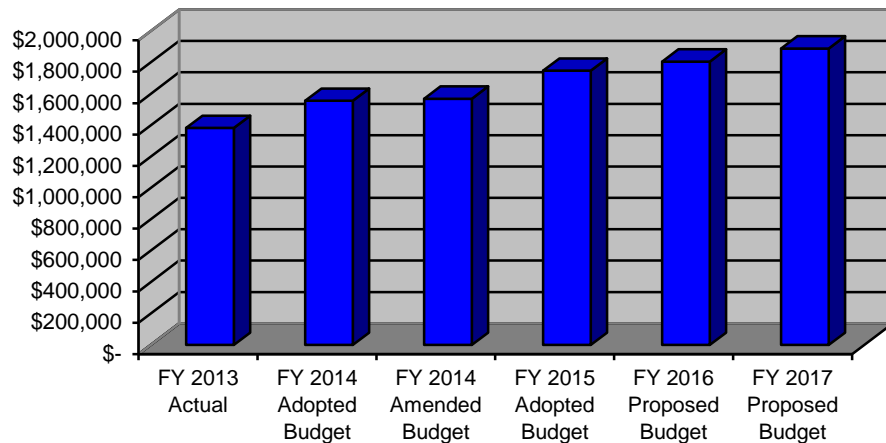
Also eliminated was 0.5 fte for Contract Operational Efficiency Consultant.

³ The position of Strategic Business Development Coordinator was eliminated in FY 2013.

A Business Retention Specialist was added in FY 2015.

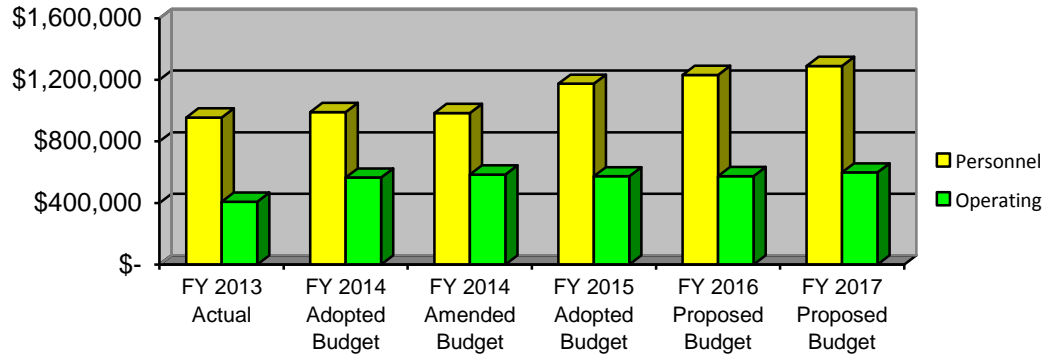
⁴The Lean Government Coordinator position was eliminated in FY 2013.

Total City Manager Expenditures

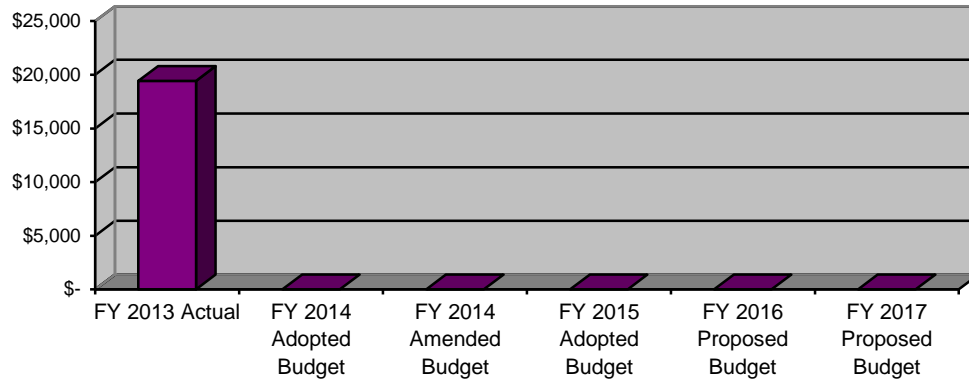


City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**

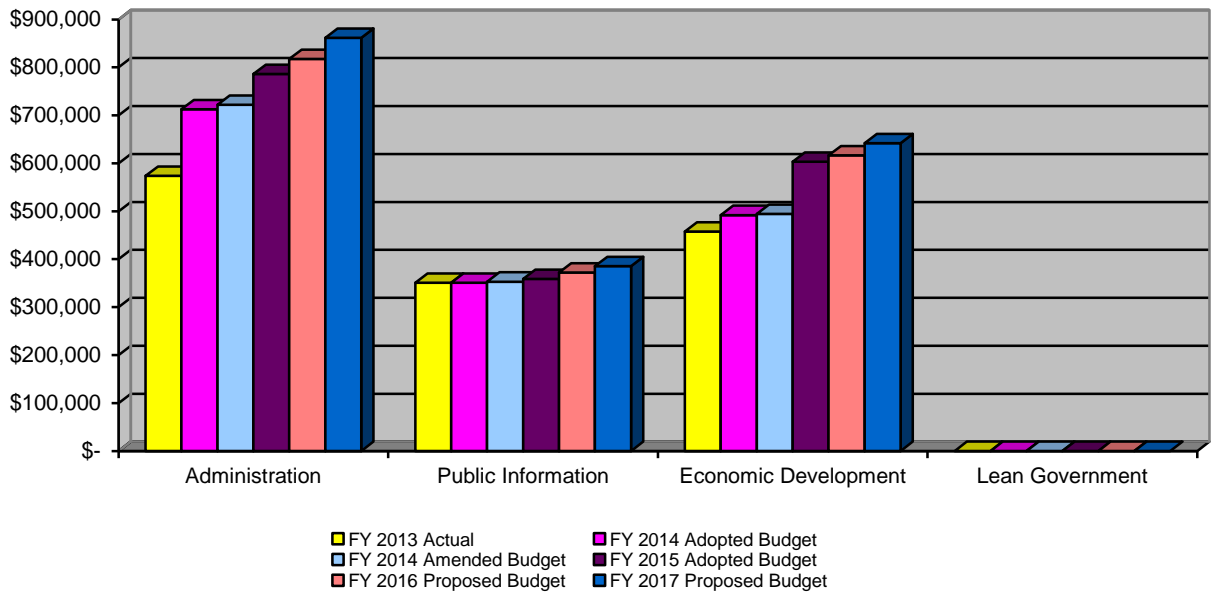
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

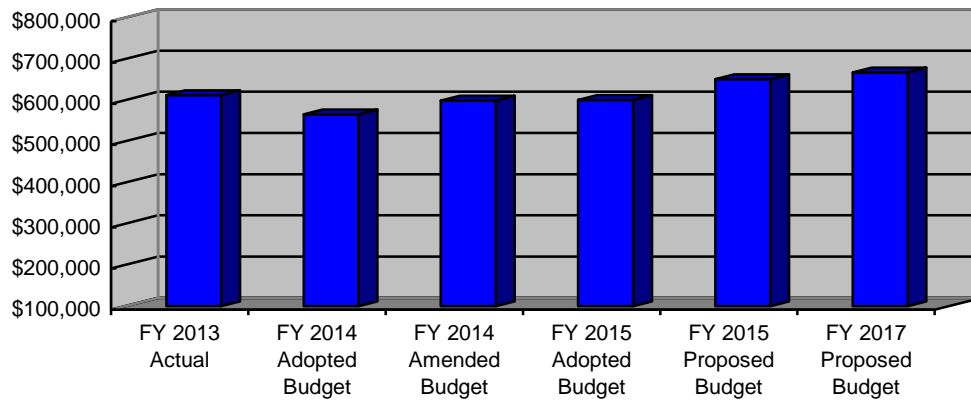
City Auditor

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 456,365	\$ 377,782	\$ 369,679	\$ 381,118	\$ 400,675	\$ 420,988
Operating	155,370	187,475	229,427	219,091	250,508	246,415
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 611,735	\$ 565,257	\$ 599,106	\$ 600,209	\$ 651,183	\$ 667,403

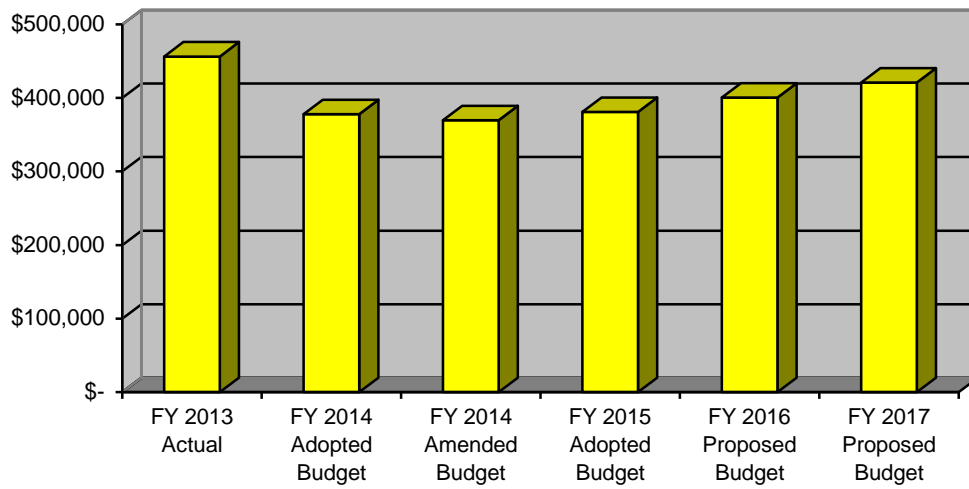
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 611,735	\$ 565,257	\$ 599,106	\$ 600,209	\$ 651,183	\$ 667,403
Total	\$ 611,735	\$ 565,257	\$ 599,106	\$ 600,209	\$ 651,183	\$ 667,403

Total City Auditor Expenditures

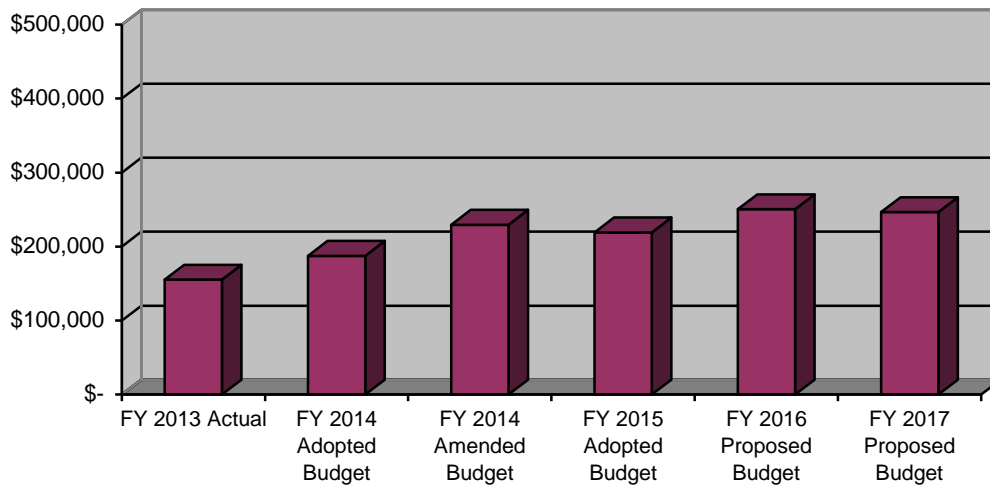


City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Personnel Expenditures



Operating Expenditures



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Information Technology Services

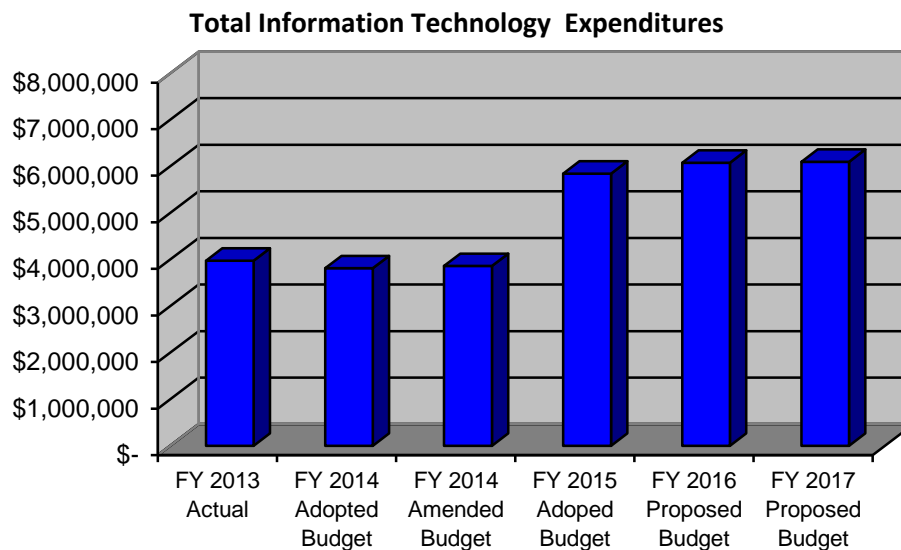
Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ²	\$ 2,217,118	\$ 1,859,739	\$ 1,868,238	\$ 2,064,956	\$ 2,167,322	\$ 2,277,471
Operating	1,604,542	1,953,970	1,927,400	2,043,175	2,107,446	2,254,059
Capital Outlay ¹	156,459	-	109,262	1,738,010	1,807,200	1,568,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,978,119	\$ 3,813,709	\$ 3,904,900	\$ 5,846,141	\$ 6,081,968	\$ 6,099,530

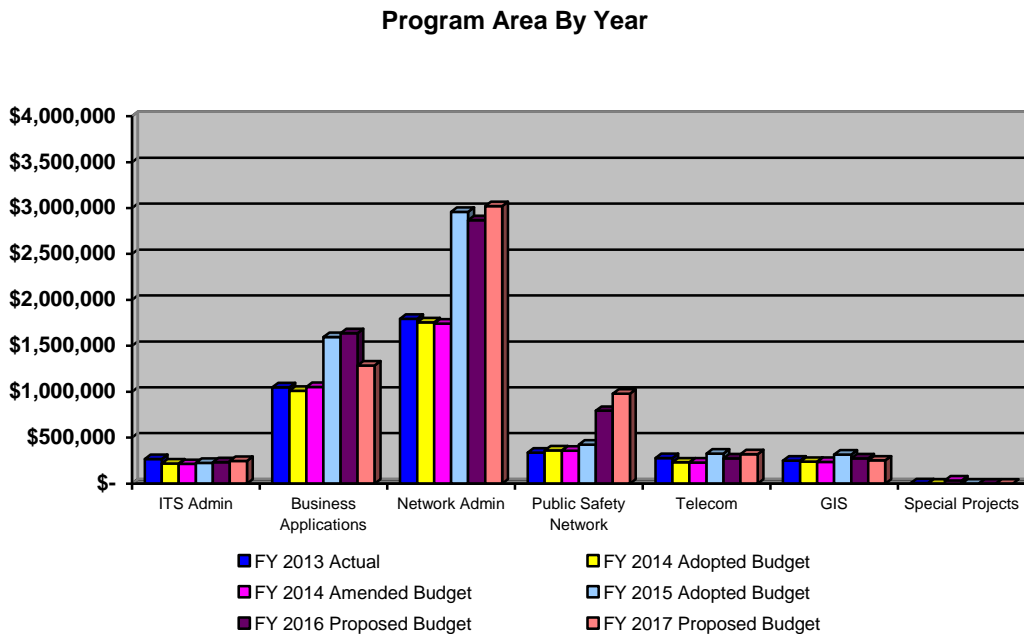
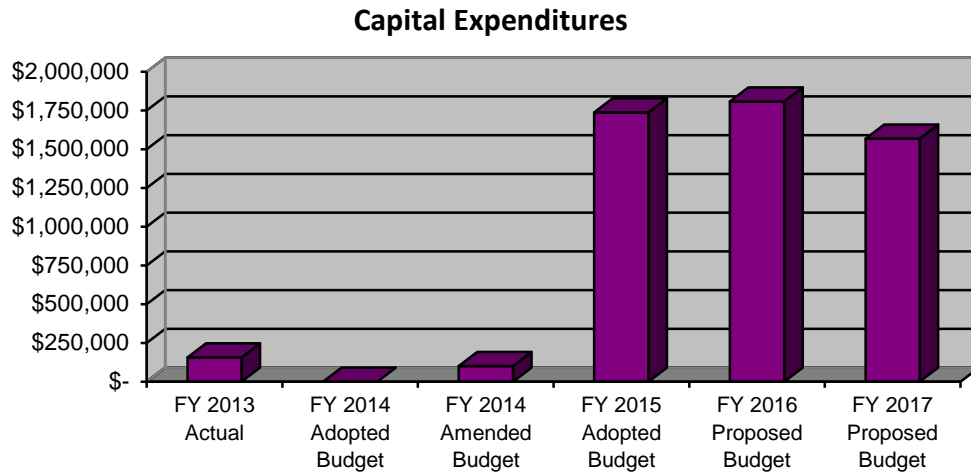
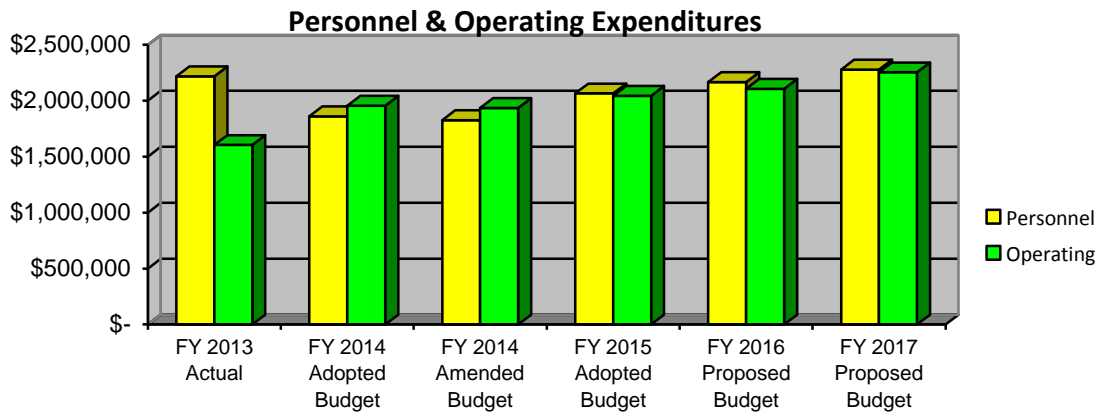
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
ITS Administration	\$ 268,196	\$ 216,987	\$ 219,005	\$ 225,890	\$ 232,504	\$ 245,551
Business Applications	1,048,618	1,010,898	1,058,412	1,594,673	1,637,998	1,284,398
ITS Network Admin	1,793,784	1,755,338	1,761,372	2,958,070	2,869,655	3,021,593
Public Safety Network	335,829	362,120	362,623	424,273	792,127	978,676
Telecommunications	278,190	230,700	233,188	327,090	275,390	318,082
GIS	249,826	237,666	236,038	316,145	274,294	251,230
Special Projects	3,676	-	34,262	-	-	-
Total	\$ 3,978,119	\$ 3,813,709	\$ 3,904,900	\$ 5,846,141	\$ 6,081,968	\$ 6,099,530

¹ Additional capital Outlay for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

² FY 2015 added Associate Network Security Specialist



City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

City Clerk

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 1,173,180	\$ 976,214	\$ 984,669	\$ 1,069,150	\$ 1,127,001	\$ 1,185,233
Operating	114,107	129,913	129,913	128,260	127,028	132,323
Capital Outlay ¹	-	-	-	14,600	6,000	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,287,287	\$ 1,106,127	\$ 1,114,582	\$ 1,212,010	\$ 1,260,029	\$ 1,317,556

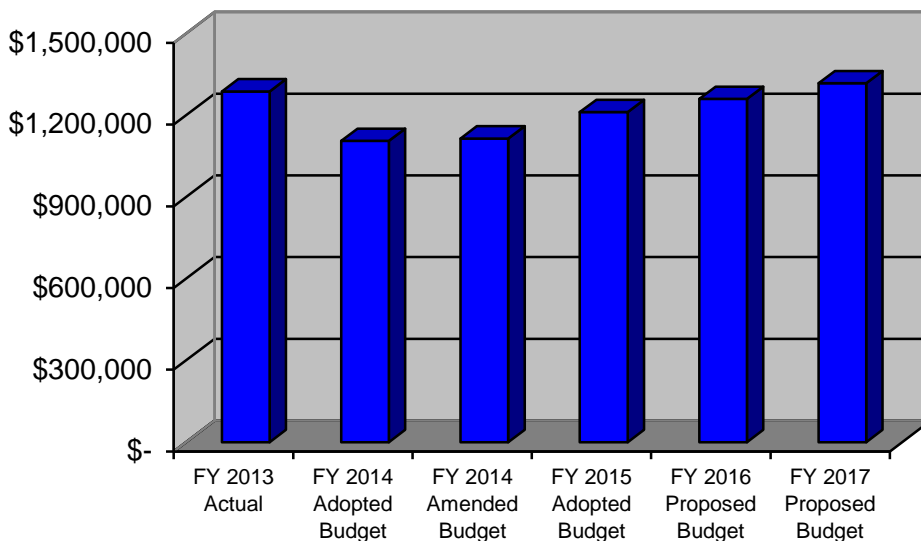
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 466,274	\$ 394,845	\$ 400,210	\$ 411,995	\$ 431,201	\$ 451,966
Communications	73,327	75,439	73,887	76,149	79,213	82,512
Records Management ²	616,802	522,102	539,438	596,809	616,195	642,763
Citizen's Action Center ³	119,781	104,693	91,999	117,828	124,007	130,521
Passport Applications	11,103	9,048	9,048	9,229	9,413	9,794
Total	\$ 1,287,287	\$ 1,106,127	\$ 1,114,582	\$ 1,212,010	\$ 1,260,029	\$ 1,317,556

¹ Capital for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

² A part-time contract position was eliminated and a full-time CSR I was added.

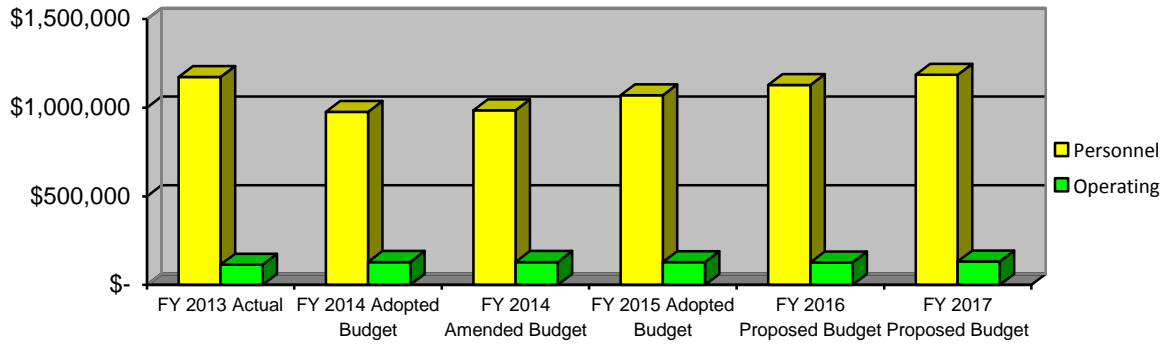
³ A part-time contract position was added.

Total City Clerk Expenditures

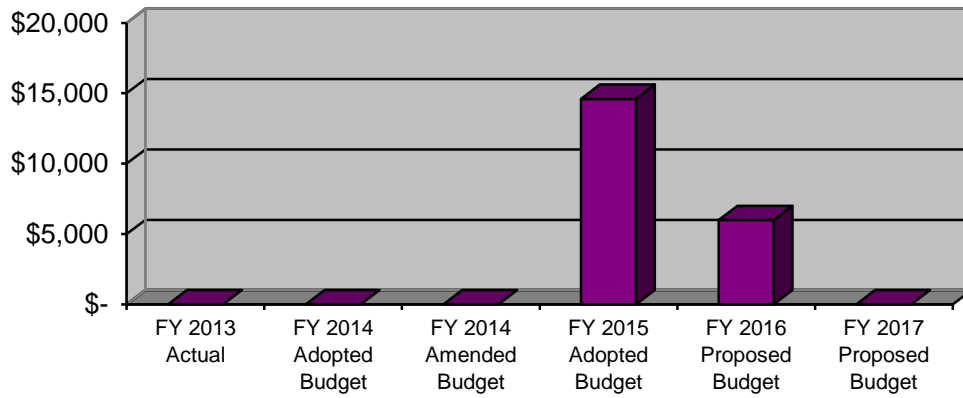


City of Cape Coral, Florida FY 2015 - 2017 Adopted Operating Budgets

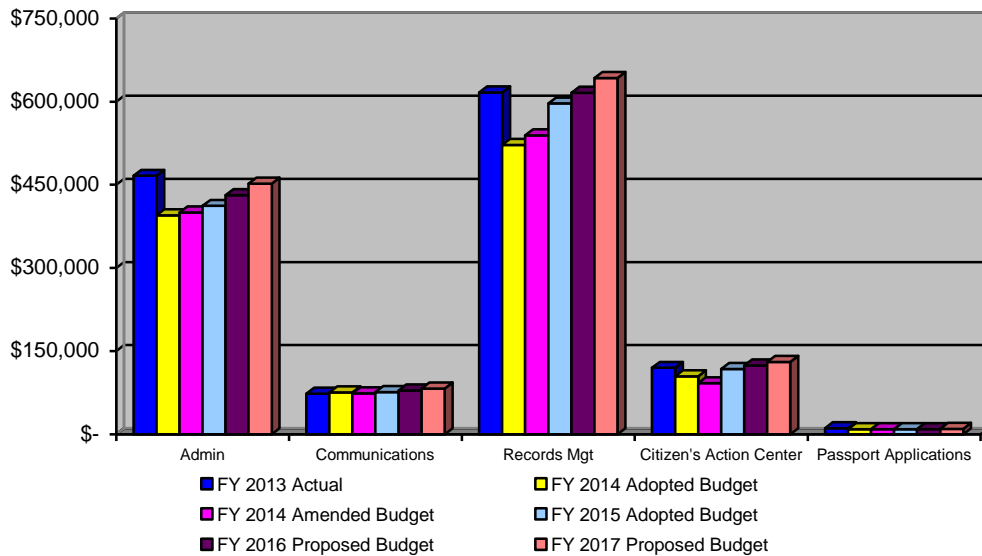
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Financial Services Department

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 2,597,783	\$ 2,247,798	\$ 2,210,037	\$ 2,486,177	\$ 2,614,659	\$ 2,749,132
Operating	154,933	174,520	180,856	198,364	178,346	199,486
Capital Outlay ¹	1,275	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,753,990	\$ 2,422,318	\$ 2,390,893	\$ 2,684,541	\$ 2,793,005	\$ 2,948,618

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration ²	\$ 303,636	\$ 237,359	\$ 233,477	\$ 422,991	\$ 442,057	\$ 461,519
Accounting	521,715	491,149	487,746	440,910	443,644	478,866
Treasury (Cashier)	249,496	219,493	216,880	230,158	236,190	250,695
Accounts Payable	267,687	225,042	222,135	235,900	247,874	261,261
Payroll	228,577	187,741	184,782	195,829	205,940	216,623
Procurement ³	469,509	456,467	449,999	525,284	552,062	580,428
Budget	397,644	337,937	333,160	358,094	376,289	395,255
Real Estate	315,727	267,130	262,714	275,375	288,949	303,971
Total	\$ 2,753,990	\$ 2,422,318	\$ 2,390,893	\$ 2,684,541	\$ 2,793,005	\$ 2,948,618

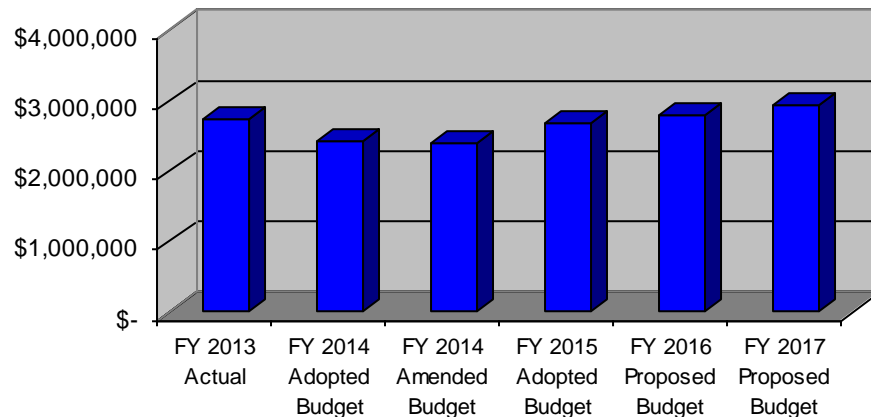
¹ Capital equipment for FY 2014 will be added in a budget amendment related to the Fire Service Assessment.

² The Assistant Financial Services Director was moved from Accounting to Administration in FY 2015.

An Administrative Secretary was moved from Procurement to Administration in FY 2014.

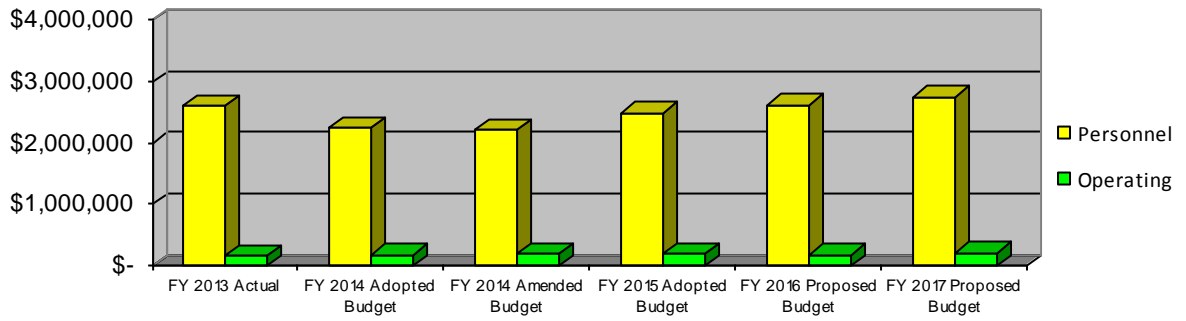
³ 2 Contract Specialists added in Procurement - 1 for FY 2015 & 1 for FY 2016.

Total Financial Services Expenditures

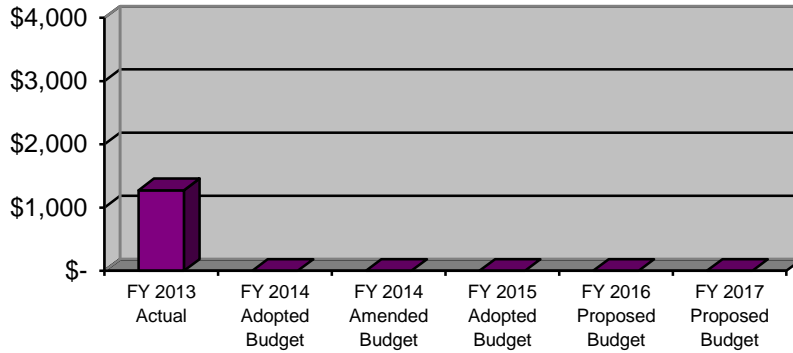


City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**

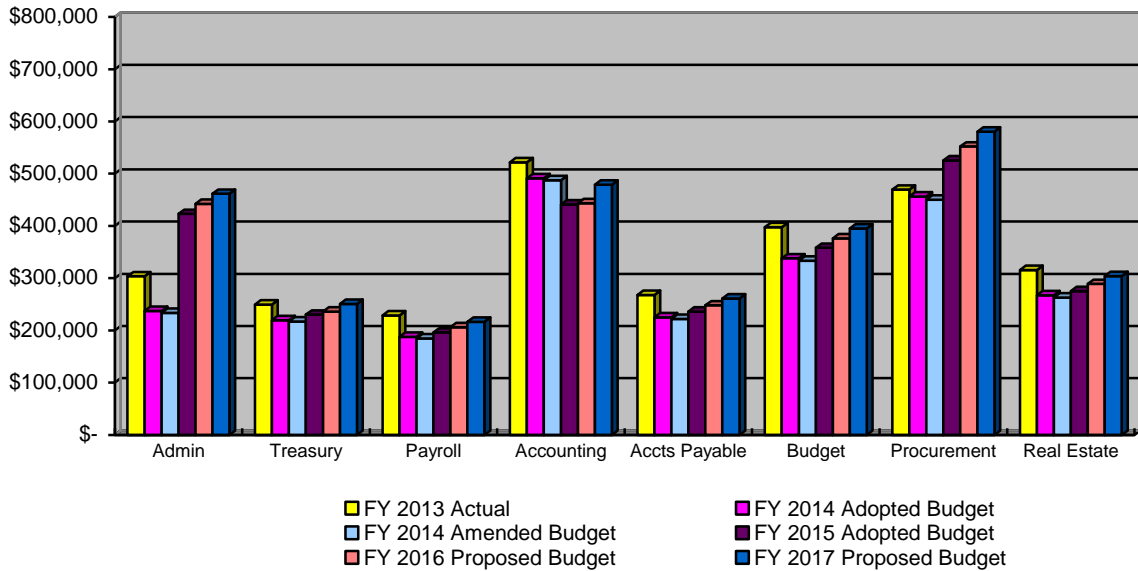
Personnel & Operating Expenditures



Capital Expenditures



Financial Services Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Human Resources

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ¹	\$ 1,132,769	\$ 1,038,075	\$ 1,025,583	\$ 1,110,343	\$ 1,167,678	\$ 1,224,032
Operating ²	119,812	128,874	162,895	206,279	187,340	197,357
Capital Outlay ³	-	-	-	5,636	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,252,581	\$ 1,166,949	\$ 1,188,478	\$ 1,322,258	\$ 1,355,018	\$ 1,421,389

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
HR Administration	329,037	366,570	385,432	388,444	402,679	417,377
Employee Benefits	295,891	262,204	261,505	272,967	284,004	300,256
Comp & Classification	236,788	190,255	192,091	196,283	180,336	187,402
Recruitment	275,881	267,906	268,652	287,602	298,451	313,845
Employee Development	-	-	-	92,971	101,335	109,888
Employee/Labor Relations	114,984	80,014	80,798	83,991	88,213	92,621
Total	\$ 1,252,581	\$ 1,166,949	\$ 1,188,478	\$ 1,322,258	\$ 1,355,018	\$ 1,421,389

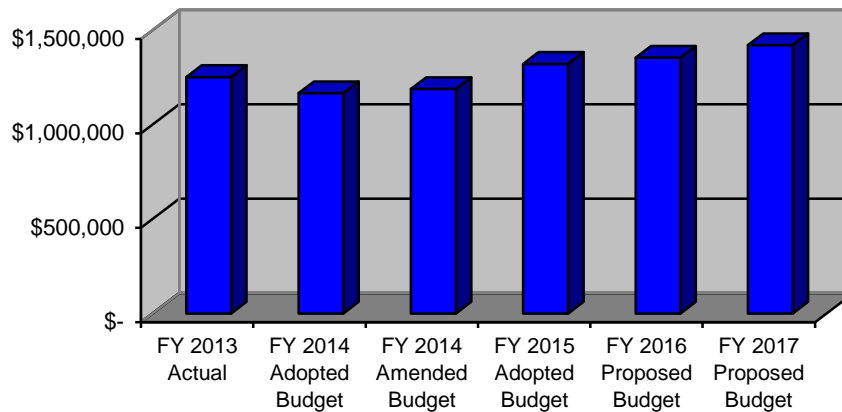
The Human Resources Department was reestablished in FY 2013 and the H/R Administrator was converted to H/R Director.

¹ A Compensation Generalist I was eliminated and a Training & Development Specialist was added in FY 2015.

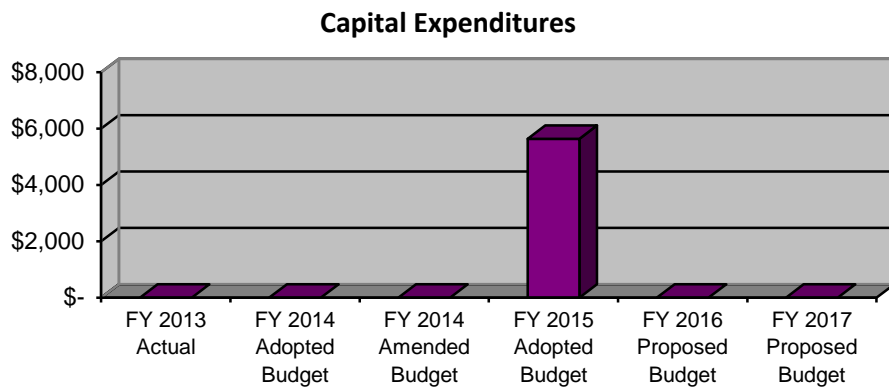
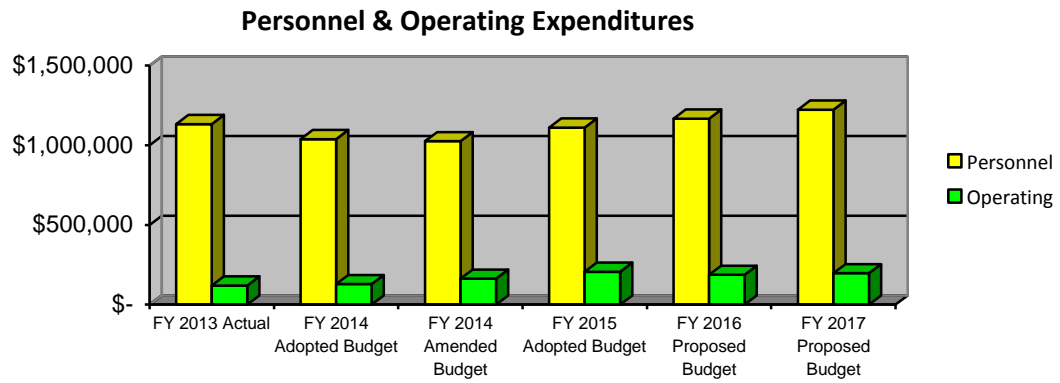
² Increases in Operating expenditures include funds to restart an in-house training program as well as support from outside firm for classification/compensation activities.

³ Capital equipment for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

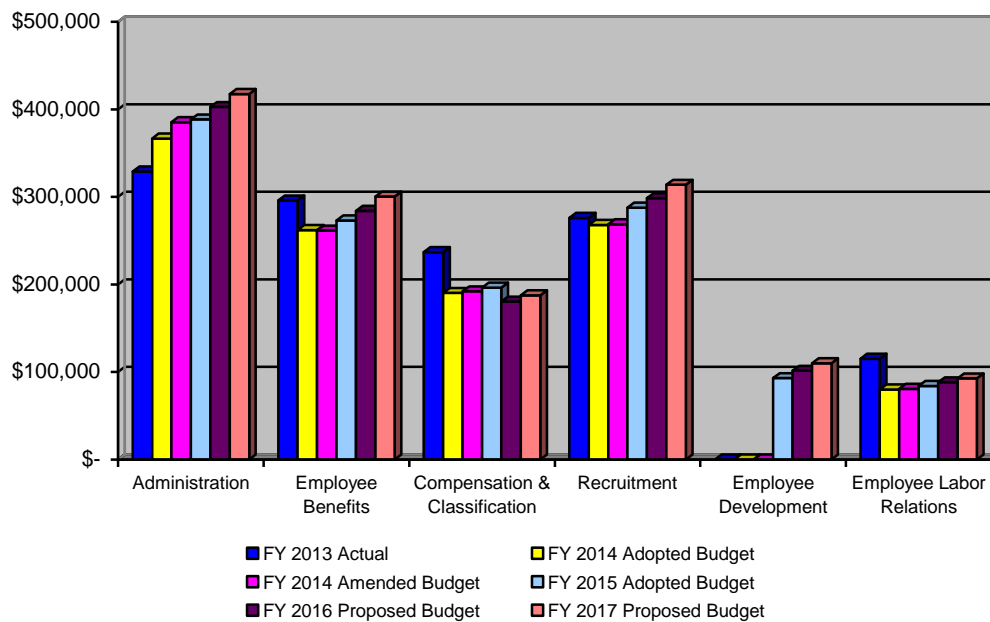
Total Human Resources Expenditures



City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**



Human Resources Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Department of Community Development

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ¹	\$ 3,505,205	\$ 3,087,722	\$ 3,185,714	\$ 3,440,667	\$ 3,618,443	\$ 3,804,853
Operating ²	308,805	413,260	442,402	525,158	534,103	544,048
Capital Outlay ³	-	-	-	17,500	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,814,011	\$ 3,500,982	\$ 3,628,116	\$ 3,983,325	\$ 4,152,546	\$ 4,348,901

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 88,618	\$ 212,802	\$ 209,002	\$ 248,730	\$ 262,013	\$ 270,542
Development Services ⁴	\$ -	\$ -	\$ 177,086	\$ 352,725	\$ 351,623	\$ 368,878
Planning	995,576	899,472	887,605	1,023,738	1,068,722	1,116,943
Code Compliance	2,544,951	2,220,612	2,188,748	2,189,007	2,292,176	2,405,578
Licensing	184,867	168,096	165,675	169,125	178,012	186,960
Total	\$ 3,814,011	\$ 3,500,982	\$ 3,628,116	\$ 3,983,325	\$ 4,152,546	\$ 4,348,901

¹ Funding for the Community Development Director is included beginning with the FY 2014 budget.

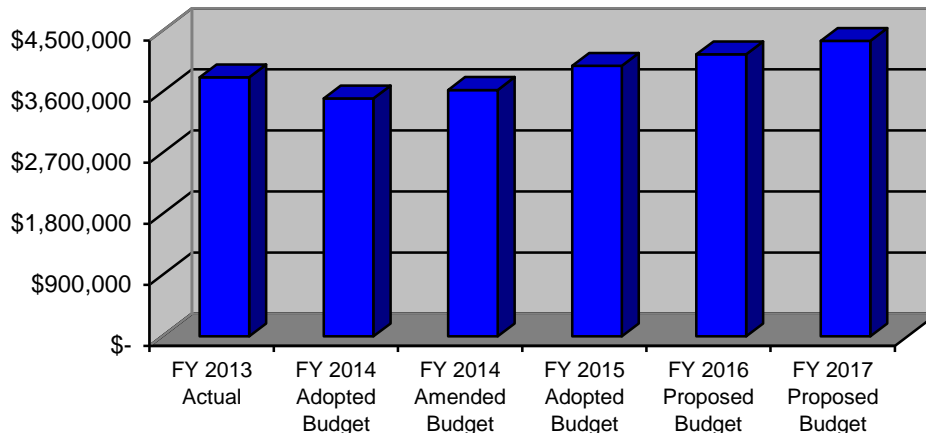
² A Special Magistrate/Hearing Examiner for development issues has been added based on Zucker recommendations.

³ Capital for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

⁴ Development Services moved back to Community Development from Public Works Transportation Division mid FY 2014. The Horticulturist moved from Code Compliance to Development Services in FY 2014. An Engineering Inspector is being added in FY 2015.

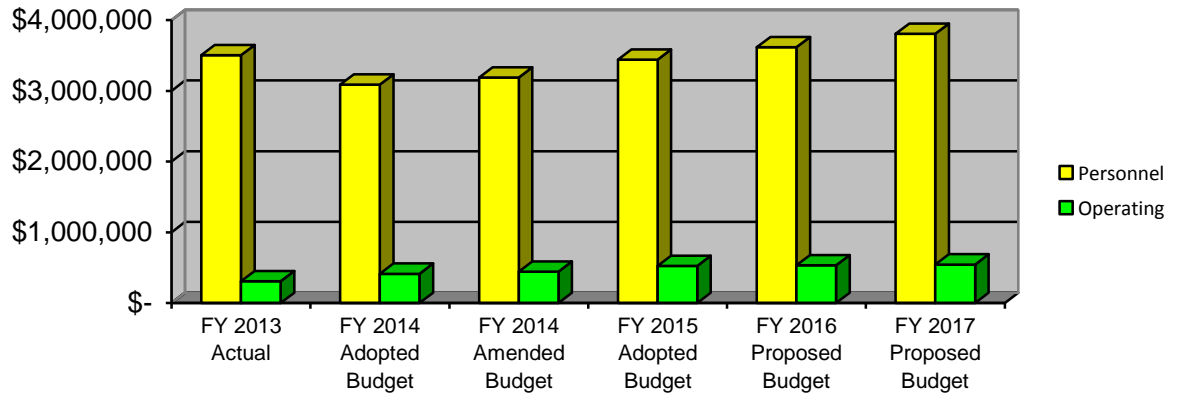
Other related funds can be found under the Special Revenue section: Building, Community Development Block Grant (CDBG), Local Housing Assistance (SHIP), CDBG Revolving Loan Fund and HUD Neighborhood Stabilization.

Total DCD Expenditures

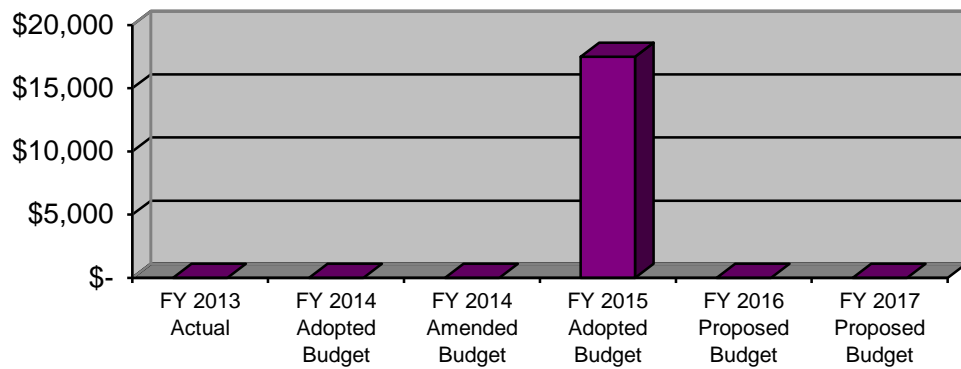


**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

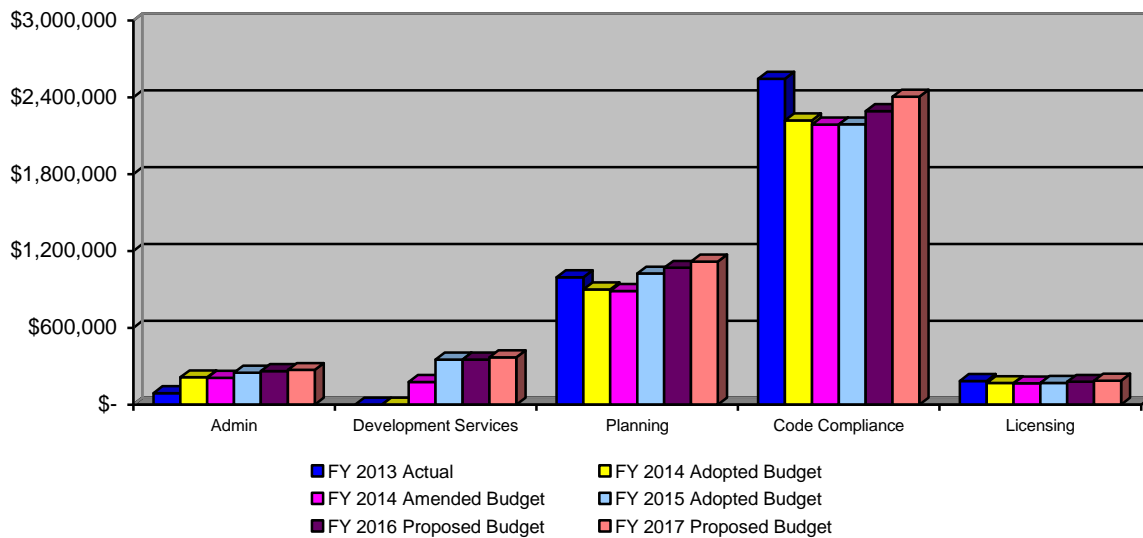
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

**Police Department
Operating Budget**

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ¹	\$ 32,108,922	\$ 25,830,016	\$ 25,779,216	\$ 26,713,221	\$ 28,434,655	\$ 30,016,832
Operating	3,237,121	3,946,745	3,970,466	3,790,579	3,949,159	4,063,286
Capital Outlay ²	573,188	-	254,294	126,000	258,500	237,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 35,919,231	\$ 29,776,761	\$ 30,003,976	\$ 30,629,800	\$ 32,642,314	\$ 34,317,118

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Support Administration	\$ 5,022,765	\$ 5,163,718	\$ 5,313,288	\$ 4,965,530	\$ 5,173,818	\$ 5,402,235
Communications & Records	4,159,011	3,720,896	3,677,465	3,772,396	3,929,506	4,097,952
Investigative Services	6,501,600	5,393,604	5,390,447	5,838,941	6,076,837	6,397,131
Ops Administration ³	-	-	-	-	-	-
Field Services/Patrol Bureau	16,361,136	12,180,410	12,124,689	12,541,625	13,263,239	14,207,780
Do The Right Thing	108,669	72,829	71,591	52,271	55,119	58,156
Special Operations	3,572,185	3,245,304	3,393,134	3,459,037	4,143,795	4,153,864
US DOJ JAG 2011 (Grant)	29,313	-	-	-	-	-
US DOJ BX 2012 (Grant)	21,895	-	-	-	-	-
US DOJ JAGC-LEE-4 2013 (Grant)	33,989	-	-	-	-	-
US DOJ JAGC 2014 (Grant)	-	-	33,362	-	-	-
VOCA 2012-2013 (Grant)	108,667	-	-	-	-	-
Total	\$ 35,919,231	\$ 29,776,761	\$ 30,003,976	\$ 30,629,800	\$ 32,642,314	\$ 34,317,118

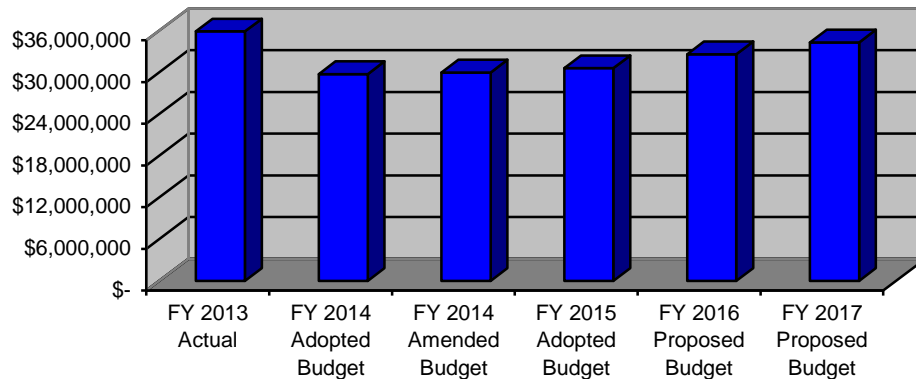
¹ In FY 2012, the Park Ranger program was transferred from Parks & Rec to include 2 full time rangers but were moved back to Parks & Rec mid year FY 2014. In FY 2016, 1 Officer is being added to Patrol and 1 Lieutenant and 3 Traffic Officers are being added to Special Operations. In FY 2017, 3 Officers are being added to Patrol.

² Capital for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

³ In FY 2013, the functions of Operations Administration were shifted to Support/Admin, ISB & Patrol.

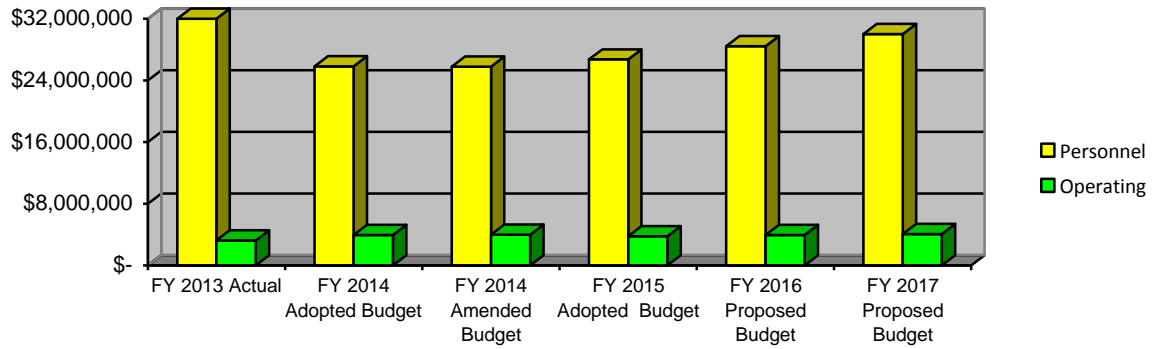
Other related funds can be found under the Special Revenue section: Alarm Fee, Do the Right Thing, Police Protection Impact Fee, Police Confiscation State/Federal.

Total Police Expenditures

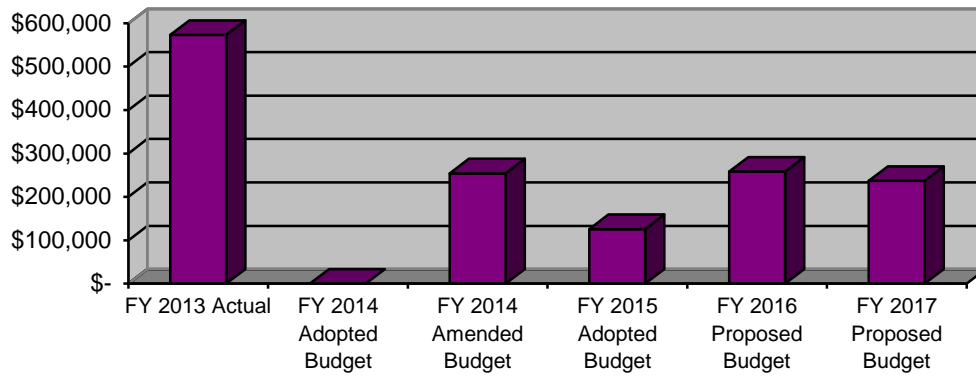


City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**

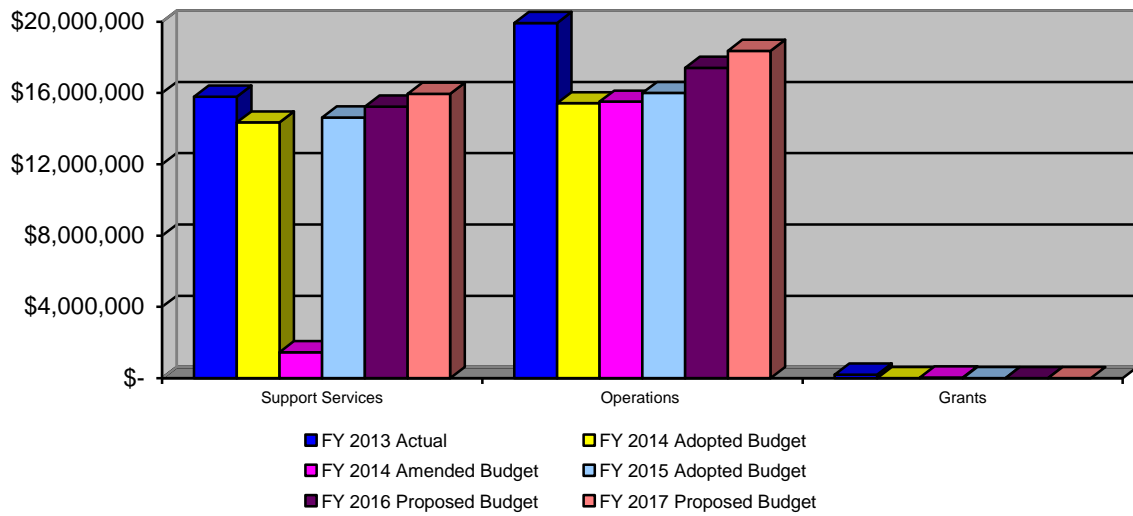
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Fire Rescue & Emergency Management Services

Operating Budget

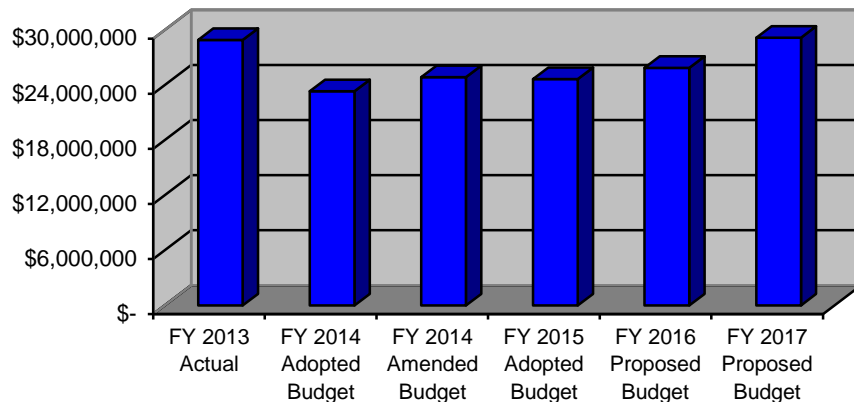
Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ¹	\$ 25,905,947	\$ 20,588,881	\$ 21,739,464	\$ 21,185,312	\$ 22,181,755	\$ 23,827,468
Operating	2,319,734	2,757,104	2,791,640	3,187,653	3,147,288	3,534,074
Capital Outlay ²	694,385	-	337,499	290,408	569,235	1,817,584
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 28,920,066	\$ 23,345,985	\$ 24,868,603	\$ 24,663,373	\$ 25,898,278	\$ 29,179,126

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 309,176	\$ 285,943	\$ 334,783	\$ 566,603	\$ 755,675	\$ 802,977
EOC Operations	121,514	147,509	135,499	138,319	142,827	148,487
Grants	10,173	-	-	-	-	-
Support Services	2,044,392	1,487,346	1,727,990	1,776,625	1,831,552	2,627,260
Special Ops	30,776	69,878	44,061	61,355	61,645	103,757
Fire Training	-	43,591	33,457	31,415	31,415	32,262
Advanced Life Support	130,741	194,559	182,778	301,245	383,610	209,315
Life Safety	901,896	987,640	986,740	905,410	938,958	987,729
Plans Review	148,692	154,068	151,320	160,896	168,587	182,732
Operations	25,215,238	19,966,151	21,261,475	20,712,205	21,574,709	24,075,074
Public Education	7,468	9,300	10,500	9,300	9,300	9,533
Total	\$ 28,920,066	\$ 23,345,985	\$ 24,868,603	\$ 24,663,373	\$ 25,898,278	\$ 29,179,126

¹ FY 2015 provides funding to reinstate Deputy Fire Chief, Division Manager, Admin Specialist I and 3 FireFighters for Station 10.
FY 2017 provides funding for 9 new firefighter positions to staff Fire Station #11 which is funded to be designed and constructed in FY 2016-2017.

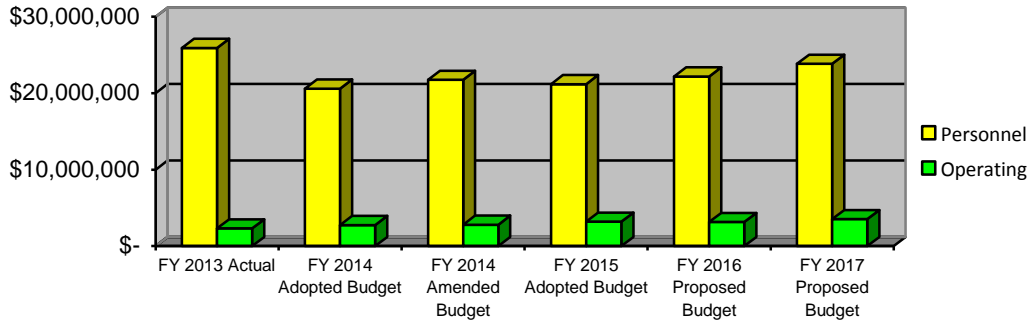
² Capital for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.
Revenues from the Fire Service Assessment do not increase the Fire Department budget but provide an alternate funding source.
Other related funds can be found under the Special Revenue section: Advanced Life Support Impact Fee, Fire, Rescue and Emergency Capital Improvement Impact Fee, and All Hazards.

Total Fire Expenditures

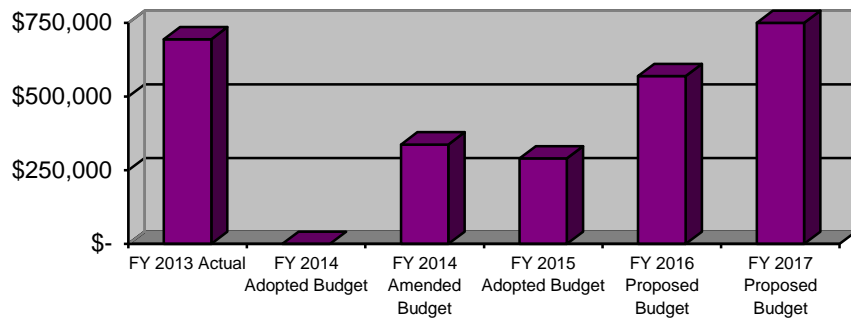


City of Cape Coral, Florida FY 2015 - 2017 Adopted Operating Budgets

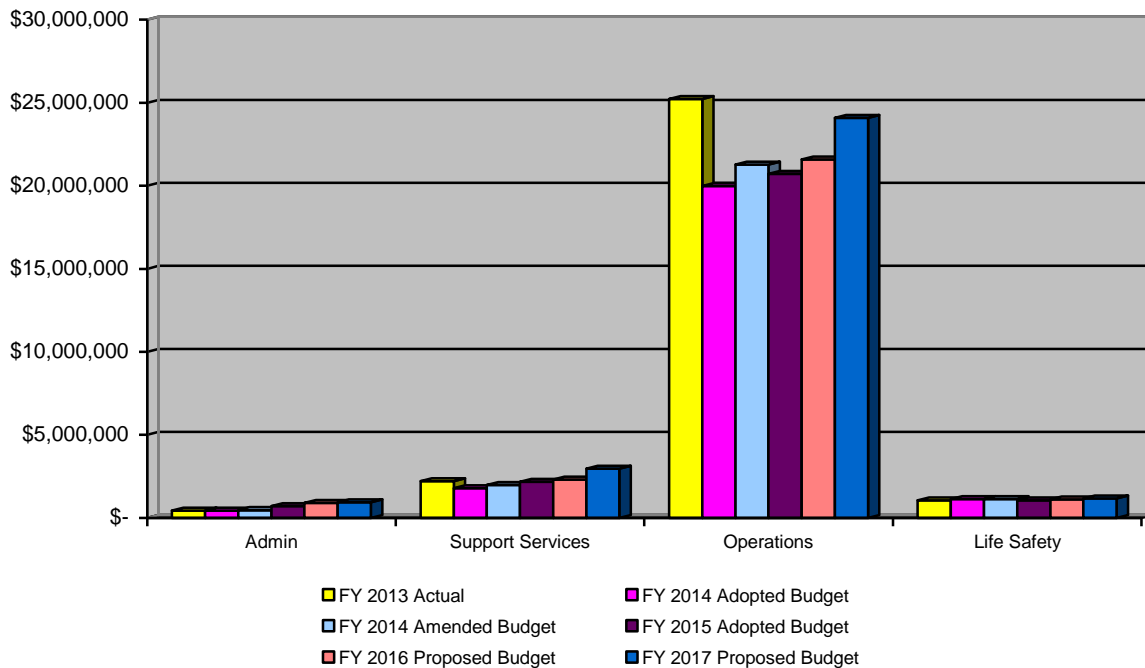
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Public Works Department

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ³	\$ 4,398,957	\$ 4,283,484	\$ 4,076,915	\$ 4,513,917	\$ 4,848,436	\$ 5,197,812
Operating	2,043,806	2,554,751	2,504,441	2,651,444	2,692,487	2,723,916
Capital Outlay ¹	83,648	-	221,679	-	76,283	74,949
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 6,526,411	\$ 6,838,235	\$ 6,803,035	\$ 7,165,361	\$ 7,617,206	\$ 7,996,677

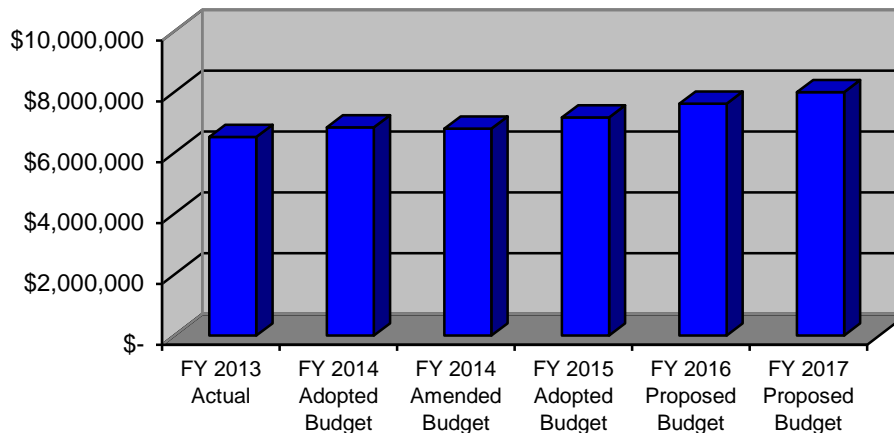
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration Division	\$ 387,264	\$ 408,682	\$ 404,012	\$ 551,465	\$ 564,619	\$ 588,910
Transportation Division	6,139,147	6,429,553	6,399,023	6,613,896	7,052,587	7,407,767
Total	\$ 6,526,411	\$ 6,838,235	\$ 6,803,035	\$ 7,165,361	\$ 7,617,206	\$ 7,996,677

¹ Capital Outlay for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

² FY 2014 Amended Budget Site Development transferred to DCD.

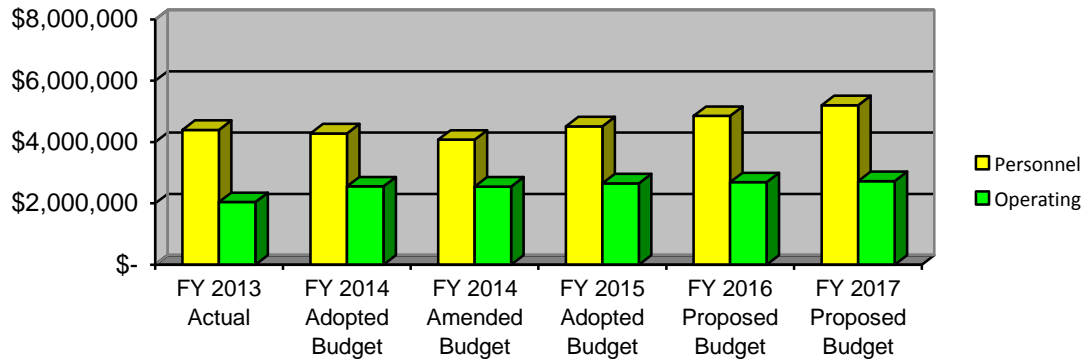
³ FY 2015 Reinstate Business Manager (1/2 funded by Stormwater) and Project Manager/Professional Engineer for support of CIP Projects. FY 2016 additional Project Manager/Professional Manager reinstated. FY 2017 reinstates two Equipment Operators for infrastructure maintenance.

Total Public Works Expenditures

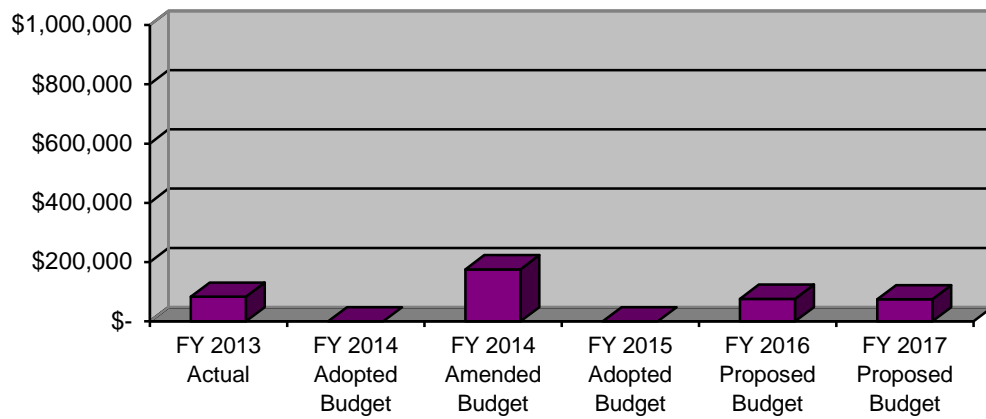


**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

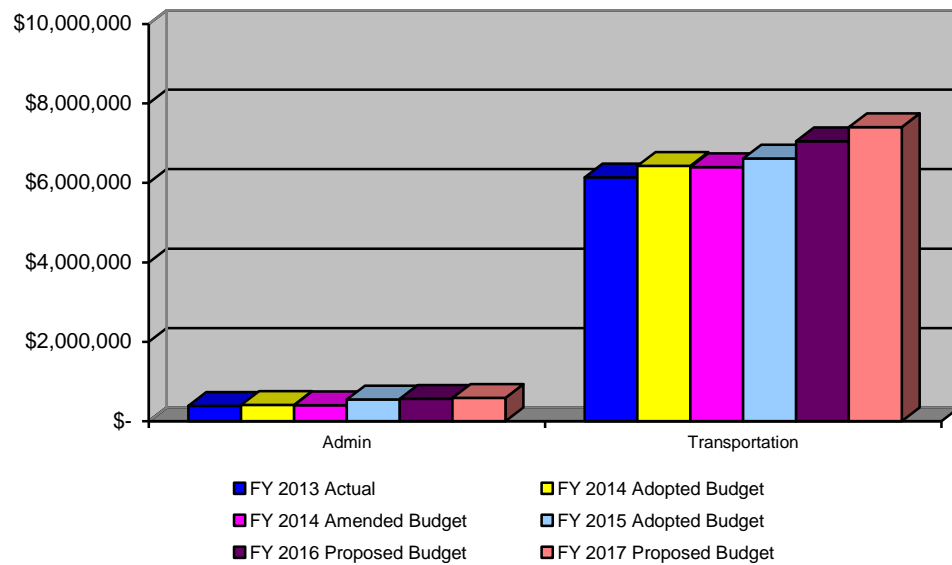
Personnel & Operating Expenditures



Capital Expenditures



Program Area By Year



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Parks and Recreation Department

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel ²	\$ 3,829,035	\$ 3,318,562	\$ 3,329,142	\$ 3,489,407	\$ 3,642,903	\$ 3,803,905
Operating	1,589,852	1,861,297	1,871,753	1,995,538	2,032,553	2,139,748
Capital Outlay ¹	75,539	-	80,926	1,173,239	1,335,425	1,211,090
Debt Service	-	-	-	-	-	-
Transfers Out	3,218,253	3,197,875	3,176,961	3,893,507	4,102,993	4,122,898
Total	\$ 8,712,680	\$ 8,377,734	\$ 8,458,782	\$ 10,551,691	\$ 11,113,874	\$ 11,277,641

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 3,930,755	\$ 3,823,102	\$ 3,793,036	\$ 4,556,411	\$ 4,796,034	\$ 4,840,128
Parks Maintenance	4,227,075	4,012,574	4,078,691	5,385,192	5,685,238	5,769,610
Park Rangers	-	-	54,288	51,178	53,825	56,640
TDC Beach Maintenance	23,702	36,000	36,000	38,000	39,000	40,000
Eco Park Maintenance	25,902	36,000	36,000	38,000	38,000	38,000
Recreation Administration	216,568	177,587	174,625	184,142	193,205	202,625
Marine Services	92,692	133,492	129,892	130,947	133,172	146,515
Rev & Special Facility Admin ²	195,985	158,979	156,250	167,821	175,400	184,123
Total	\$ 8,712,680	\$ 8,377,734	\$ 8,458,782	\$ 10,551,691	\$ 11,113,874	\$ 11,277,641

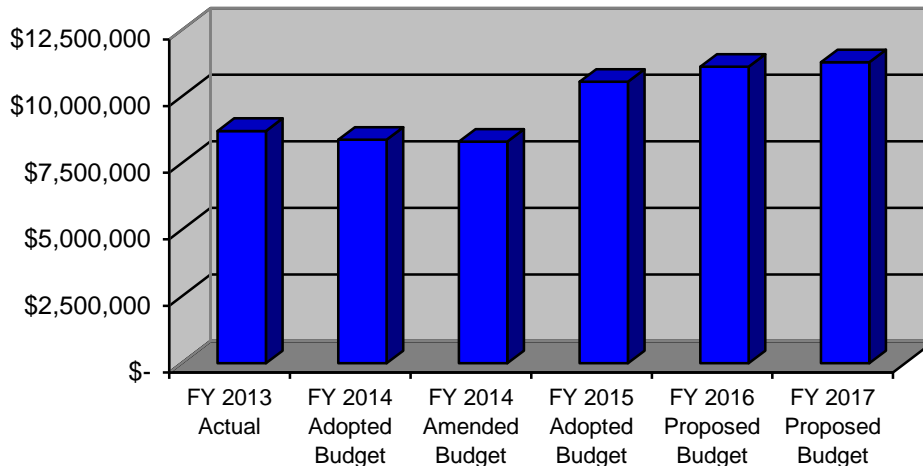
Notes:

¹ Capital Outlay for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

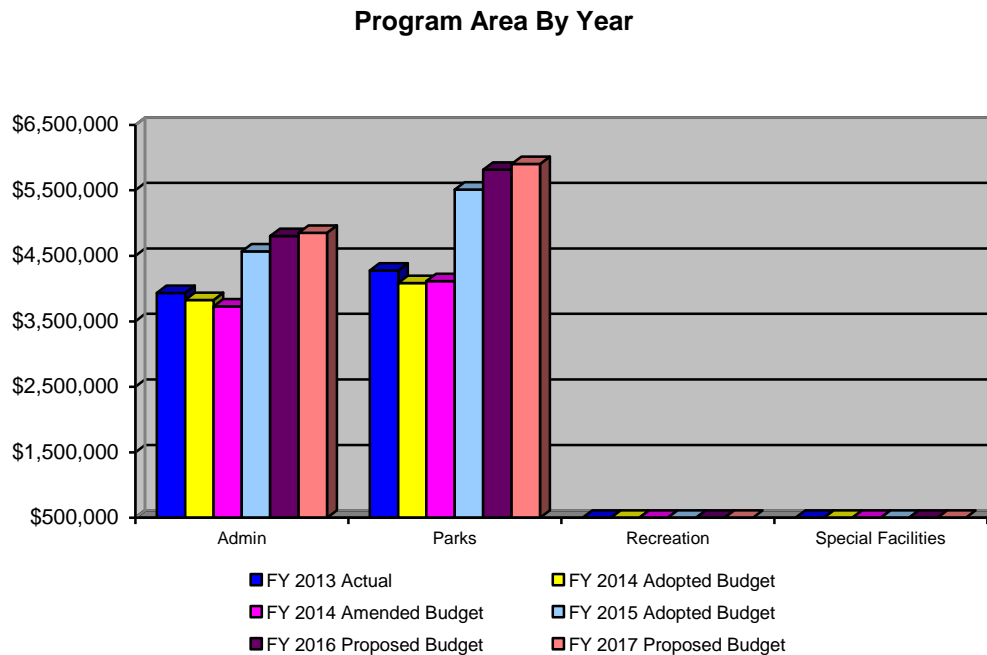
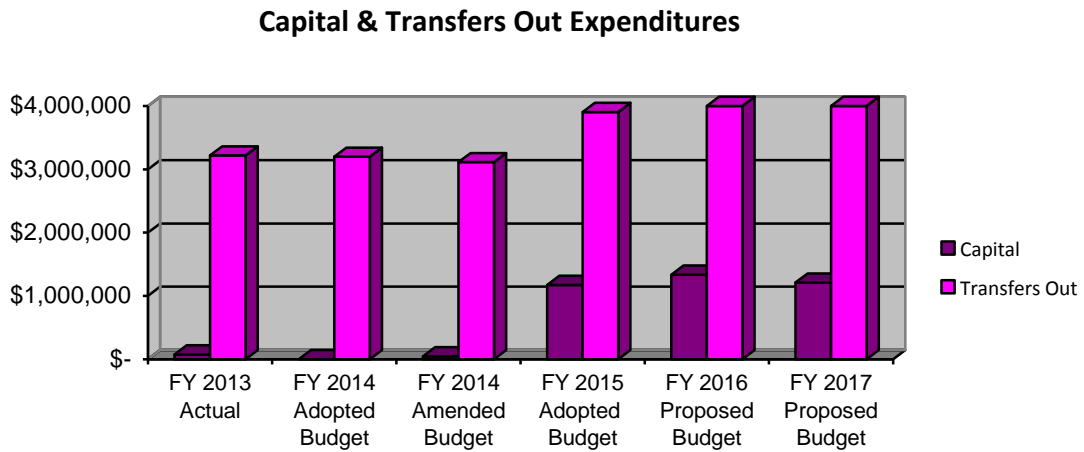
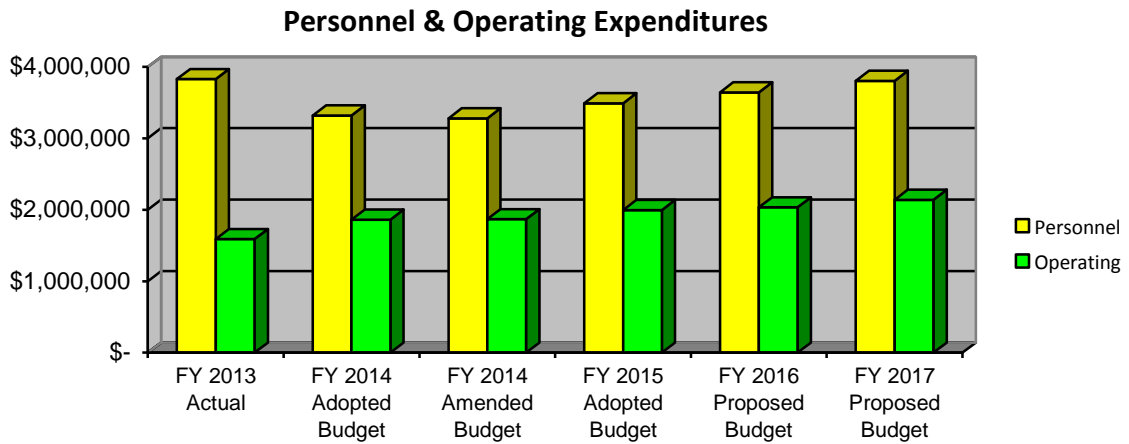
² Two Park Rangers transferred back into Parks & Recreation mid FY 2014 from the Police Department

FY 2015 One Park Ranger transferred to Special Revenue Parking Program

Total Parks & Recreation Expenditures



City of Cape Coral, Florida **FY 2015 - 2017 Adopted Operating Budgets**



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Government Services

Government Services is used to account for non-departmental contributions, transfers to other funds, reserves and costs not directly associated with just one department.

Operating Budget

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Personnel	\$ 4,864,805	\$ 20,582,643	\$ 16,863,672	\$20,380,623	\$ 21,605,247	\$ 22,971,616
Operating	10,379,113	10,535,534	12,605,476	11,911,779	12,010,945	12,569,213
Capital Outlay ¹	290,425	-	24,600	3,701,394	2,790,344	2,531,767
Debt Service	-	-	-	-	-	-
Transfers Out	7,066,839	12,050,377	11,805,731	14,611,387	19,216,462	18,247,983
Subtotal Expenditures	22,601,182	43,168,554	41,299,479	50,605,183	55,622,998	56,320,579
Reserves	-	21,728,797	30,293,086	28,182,479	26,850,447	28,331,994
Total	\$ 22,601,182	\$ 64,897,351	\$ 71,592,565	\$ 78,787,662	\$ 82,473,445	\$ 84,652,573

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Donations						
July 4th	20,000	20,000	12,430	20,000	20,000	20,000
Cape Coral Historical Soc	38,650	39,000	39,000	39,500	40,000	40,000
Bike/Pedestrian Paths	-	-	75,283	-	-	-
Assessment Stormwater Fees	374,804	366,743	366,743	373,845	373,845	373,845
Assessment Lot Mow & Utility	249,181	635,158	1,698,901	835,158	835,158	835,158
General Fund Transfers						
On-Behalf Pension Pymts	2,527,330	2,422,055	2,422,055	2,527,330	2,527,330	2,527,330
To CRA (Tax Increment) ²	293,920	301,268	301,268	563,621	560,917	611,667
To Computer ERP Systems	-	-	-	7,500	-	-
To Trans Cap -Road Resurf	-	4,210,839	4,210,839	5,747,036	6,500,000	6,500,000
To Fire Cap-FS #11 Const	-	-	-	-	500,000	2,000,000
To PW Cap-Fleet Bldg Cons	-	-	-	525,000	3,200,000	-
Charter School Charges						
Full Time Bookkeeper	65,449	54,114	53,185	73,722	76,993	80,767
Other City Costs	160,752	334,290	334,290	140,000	150,000	160,000
Retiree Cost						
Annual Costs - OPEB	4,797,427	4,982,292	4,982,292	4,688,506	5,257,578	6,060,005
UAAL General Pension	-	5,363,708	4,849,538	5,157,706	5,478,645	5,643,004
UAAL Police Pension	-	3,741,001	3,043,740	4,523,225	4,578,050	4,715,392
UAAL Fire Pension	-	6,341,528	3,934,917	5,953,164	6,229,871	6,488,868
Outside Contracts						
North Ft Myers Fire Dist	355	1,000	1,000	1,250	1,500	1,750
Community Theatre & Bldg	42,720	35,000	35,000	35,000	37,000	38,850
Animal Control	861,016	902,345	740,834	740,830	778,000	816,900
Debt Service						
2005 Debt - City Hall Refunding	1,597,082	1,597,661	1,597,661	1,567,377	1,566,090	1,572,195
2002 Sp Obl- Golf Course	86,248	-	-	-	-	-
2006 Land-Park Impact Fees	2,389,035	2,522,823	2,322,032	2,173,618	2,102,036	2,022,665
2008 Bonds Police HQ	1,731,905	2,471,260	2,471,260	2,470,514	2,471,932	2,470,232
2009/2012 Bonds Fire St 3 & 4	459,477	462,641	462,671	462,636	462,640	462,641
2009/2012 Bonds FS # 9	-	43,885	-	-	-	-
2009/2012 Bonds LCEC Underg	69,876	-	-	-	-	-

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
2012 Equipment Lease	439,296	440,000	440,000	440,000	440,000	440,000
2014 Equipment Lease ³	-	-	-	-	-	-
2015 Equipment Lease ³	-	-	-	654,085	654,085	654,085
2016 Equipment Lease ³	-	-	-	-	758,762	758,762
2017 Equipment Lease ³	-	-	-	-	-	755,736
Street Light Power ⁴	2,512,695	2,672,400	2,672,400	2,772,400	2,872,400	2,972,400
Property/Liability Insurance	812,512	923,275	923,275	930,098	948,700	967,674
Miscellaneous:						
Billing Service Fees	41,162	88,000	88,000	60,000	60,000	60,000
Tuition Reimbursement ⁵	-	100,000	-	-	-	-
Nicholas Annex Util & Maint	7,563	8,208	8,208	8,290	8,436	8,807
Election Costs	-	160,000	160,000	166,400	173,056	178,000
Prod Rm Equip	7,320	10,000	10,000	10,000	10,000	10,000
Grant Software & FBC Memb	22,963	2,000	2,000	2,040	2,081	2,100
Other	32,783	18,120	17,320	19,540	19,783	19,500
Fleet Charges	746,638	-	-	963,312	1,209,321	1,110,725
City Hall Maint & Facility Chgs	1,419,209	1,424,936	1,466,749	1,089,717	1,375,024	1,850,000
Legal Fees	117,412	300,000	302,144	102,615	104,667	106,000
Actuarial Services	92,750	-	-	-	-	-
Outside Firms for Modeling etc	388,244	20,000	354,605	100,000	105,000	110,000
Lobbyist-State & Federal ⁶	45,000	50,000	50,000	150,000	150,000	150,000
Daybreak Settlement	-	-	50,000	-	-	-
Land Purchase by City Hall	-	-	24,600	-	-	-
Health Insurance Profit Share	-	-	325,063	-	-	-
Community Visioning ⁷	-	-	-	100,000	-	-
Parks Master Plan Update ⁷	-	-	-	140,000	-	-
DCD Fee Recovery Study ⁷	-	-	-	25,000	-	-
LDR Update/Rewrite ⁷	-	-	-	200,000	-	-
Bimini & 7 Islands Master Plan ⁷	-	-	-	150,000	-	-
Employee Walkin Clinic	14,475	15,000	15,000	15,000	15,000	15,000
BCBS Wellness Program	135,933	-	312,222	-	-	-
Scrub Jay Habitat Mitigation	-	88,004	97,304	151,754	151,754	151,754
Matlacha Property Lease	-	-	25,650	27,000	27,000	27,000
Fleet /Rolling Stock Replacements	-	-	-	3,603,994	2,735,344	2,508,344
Nicholas Annex Exterior Impr	-	-	-	-	30,000	23,423
Cape Coral Pwky Light Retrofits	-	-	-	80,000	-	-
Reseal City Hall Parking Lot	-	-	-	15,000	15,000	-
Fuel System EOC Generator Rep	-	-	-	-	10,000	-
Chester St Res Ctr Electric Panel	-	-	-	1,300	-	-
Electric Improvement Club Square	-	-	-	1,100	-	-
Subtotal Expenditures	22,601,182	43,168,554	41,299,479	50,605,183	55,622,998	56,320,579
Reserves						
Designated: Disaster & Other	-	-	9,887,827	3,000,000	3,000,000	3,000,000
Undesignated	-	21,728,797	20,405,259	25,182,479	23,850,447	25,331,994
Total	\$ 22,601,182	\$ 64,897,351	\$ 71,592,565	\$ 78,787,662	\$ 82,473,445	\$ 84,652,573

Notes:

¹ FY 2014 Capital Outlay requirements total \$277,000; will be funded through budget amendment for Fire Service Assessment (FSA).

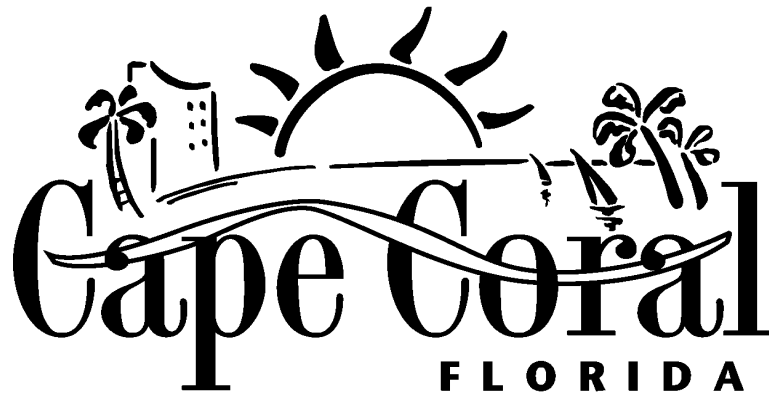
² CRA Transfer includes tax increment and an additional \$100,000 annually in FY 2015 - 2017 to support additional improvements.

³ Short term borrowing (5 yrs) is planned for the acquisition of vehicles and equipment. FY 2014 is pending FSA budget amendment.

⁴ \$100,000 is being added annually FY 2015-2017 and will support the cost of approximately 225 additional lights annually.

⁵ Budgeted at the department level.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

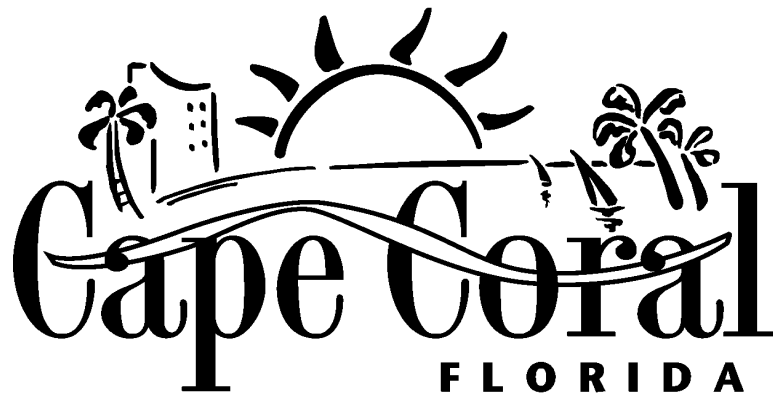


City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Additional Five Cent Gas Tax

Additional Five Cent Gas Tax is used to account for the Local Option Gas Tax, which is used for construction of new roads or the reconstruction or resurfacing of existing paved roads.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 49,967	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	50,000	50,000	50,000
Estimated Revenue:						
Sales, Use & Fuel Taxes	3,165,907	3,199,588	3,281,513	3,073,923	3,166,140	3,261,124
Intergovernmental	-	-	-	-	-	-
Miscellaneous	8,896	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,174,803	\$ 3,199,588	\$ 3,331,480	\$ 3,123,923	\$ 3,216,140	\$ 3,311,124

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	3,070,697	3,199,588	3,281,513	3,073,923	3,166,140	3,261,124
Reserves	-	-	49,967	50,000	50,000	50,000
TOTAL USES	\$ 3,070,697	\$ 3,199,588	\$ 3,331,480	\$ 3,123,923	\$ 3,216,140	\$ 3,311,124

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Transfers Out						
To General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To Capital Projects ¹	100,000	105,000	105,000	110,250	115,763	121,551
Gas Tax Rev Bonds	2,970,697	3,094,588	2,636,513	2,678,412	2,738,170	2,798,958
Reserves	-	-	49,967	335,261	362,207	390,612
TOTAL USES	\$ 3,070,697	\$ 3,199,588	\$ 2,791,480	\$ 3,123,923	\$ 3,216,140	\$ 3,311,121

¹ To Transportation Capital Projects Fund For non-grant related sidewalk construction.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Road Impact Fee

Road Impact Fee Fund is used to account for the impact fees, which are used to provide new roads.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 49,967	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	50,000	50,000	50,000
Estimated Revenue:						
Intergovernmental	778,760	743,343	755,556	743,343	743,343	743,343
Miscellaneous	27,811	7,159	53,109	7,302	7,448	7,597
Impact Fees	1,616,363	1,211,340	2,570,319	1,569,400	1,641,875	1,790,745
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,422,934	\$ 1,961,842	\$ 3,428,951	\$ 2,370,045	\$ 2,442,666	\$ 2,591,685

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	8,372	-	10,000	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	2,416,802	1,961,842	3,368,984	2,320,045	2,392,666	2,541,685
Reserves	-	-	49,967	50,000	50,000	50,000
TOTAL USES	\$ 2,425,174	\$ 1,961,842	\$ 3,428,951	\$ 2,370,045	\$ 2,442,666	\$ 2,591,685

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Transfers Out to:						
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	48,491	36,340	77,130	70,570	143,685	293,496
To Internal Loan (Bond Res)	-	-	-	-	-	-
Misc Operating Expenses	8,372	-	10,000	-	-	-
2006 Special Obligation Bonds	1,083,717	1,085,539	1,085,539	1,086,104	1,085,610	1,084,818
Gas Tax Rev Bonds	1,284,594	839,963	2,206,315	1,163,371	1,163,371	1,163,371
Reserves	-	-	49,967	50,000	50,000	50,000
TOTAL USES	\$ 2,425,174	\$ 1,961,842	\$ 3,428,951	\$ 2,370,045	\$ 2,442,666	\$ 2,591,685

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Six-Cent Gas Tax

Six Cent Gas Tax Fund is used to account for the Local Option Gas Tax which is used for road improvements and related items.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 954,016	\$ 500,000	\$ 500,000	\$ 500,000
Operating Fund Balance	-	-	-	1,345,775	845,775	345,775
Estimated Revenue:						
Sales, Use & Fuel Taxes	4,248,133	4,367,979	4,367,979	4,151,985	4,276,545	4,151,985
Charge for Service	-	-	-	-	-	-
Miscellaneous	19,791	-	-	-	-	-
Federal Grant	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 4,267,924	\$ 4,367,979	\$ 5,321,995	\$ 5,997,760	\$ 5,622,320	\$ 4,997,760

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	4,406,276	4,367,979	4,367,979	4,651,985	4,776,545	4,651,985
Reserves	-	-	954,016	1,345,775	845,775	345,775
TOTAL USES	\$ 4,406,276	\$ 4,367,979	\$ 5,321,995	\$ 5,997,760	\$ 5,622,320	\$ 4,997,760

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Transfers Out:						
To Road Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
To General Fund	2,700,000	2,332,563	2,332,563	2,230,468	2,411,786	2,351,214
To Capital Projects ¹	-	-	-	500,000	500,000	500,000
Operating Prog Costs	-	-	-	-	-	-
Gas Tax Rev Bonds	1,706,275	2,035,416	587,139	1,921,517	1,864,759	1,800,771
Reserves	-	-	2,402,293	1,345,775	845,775	345,775
TOTAL USES	\$ 4,406,275	\$ 4,367,979	\$ 5,321,995	\$ 5,997,760	\$ 5,622,320	\$ 4,997,760

¹ To Transportation Capital Projects Fund - North 2 and North 1 Non-Assessed Transportation improvements.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Police Protection Impact Fee

Police Protection Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for police protection services.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use Of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	7,625	31,421	386,638	449,969	473,521
Estimated Revenue:						
Charge for Service	-	-	-	-	-	-
Miscellaneous	76	-	-	500	1,000	1,000
Misc-Impact Fees	278,123	239,291	378,989	393,894	412,586	432,212
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 278,199	\$ 246,916	\$ 410,410	\$ 781,032	\$ 863,555	\$ 906,733

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	1,482	1,300	2,500	1,400	1,500	1,600
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves ¹	-	245,616	407,910	779,632	862,055	905,133
TOTAL USES	\$ 1,482	\$ 246,916	\$ 410,410	\$ 781,032	\$ 863,555	\$ 906,733

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Police Impact	\$ 1,482	\$ 246,916	\$ 410,410	\$ 781,032	\$ 863,555	\$ 906,733
TOTAL USES	\$ 1,482	\$ 246,916	\$ 410,410	\$ 781,032	\$ 863,555	\$ 906,733

¹ Funds will be held in reserve until such time as an eligible project has been approved such as creation of a sub-station, driving range, firing range, and/or training facility.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Advanced Life Support Impact Fee

Advanced Life Support (ALS) Impact Fee Fund is used to account for impact fees, which are used for the purchase of capital improvements consisting of land, buildings, vehicles and equipment for Advanced Life Support Program.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	72,297	75,307	97,007	121,099	147,278
Estimated Revenue:						
Charge for Service	-	-	-	-	-	-
Miscellaneous	161	100	100	120	140	160
Misc-Impact Fees	16,389	14,101	22,332	24,461	26,570	28,889
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 16,550	\$ 86,498	\$ 97,739	\$ 121,588	\$ 147,809	\$ 176,327

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	90	110	160	489	531	578
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfer Out	-	-	-	-	-	-
Reserves ¹	-	86,388	97,579	121,099	147,278	175,749
TOTAL USES	\$ 90	\$ 86,498	\$ 97,739	\$ 121,588	\$ 147,809	\$ 176,327

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Advanced Life Support Impact	\$ 90	\$ 86,498	\$ 97,739	\$ 121,588	\$ 147,809	\$ 176,327
TOTAL USES	\$ 90	\$ 86,498	\$ 97,739	\$ 121,588	\$ 147,809	\$ 176,327

¹ Funds will be held in reserve until an eligible expenditure has been approved. An example might be the equipment required to establish an ALS program at one of the five existing fire stations that are not considered an ALS station.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Do the Right Thing

The "Do the Right Thing" Program is sponsored by the Police Department and rewards the youth population in the community for "doing the right thing". The program has previously resided in the General Fund. This fund was established to account for the program donations that are used to offset the operating expenses of the program to include prizes and rewards for the program recipients.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 14,964	\$ 14,738	\$ 5,607	\$ 4,000	\$ 2,000
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charge for Service	-	-	-	-	-	-
Intergovernmental Rev	-	-	-	-	-	-
Miscellaneous	10,276	13,620	13,620	6,393	7,000	8,000
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 10,276	\$ 28,584	\$ 28,358	\$ 12,000	\$ 11,000	\$ 10,000

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	18,922	28,584	28,358	12,000	11,000	10,000
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 18,922	\$ 28,584	\$ 28,358	\$ 12,000	\$ 11,000	\$ 10,000

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Do the Right Thing	\$ 18,922	\$ 28,584	\$ 28,358	\$ 12,000	\$ 11,000	\$ 10,000
TOTAL USES	\$ 18,922	\$ 28,584	\$ 28,358	\$ 12,000	\$ 11,000	\$ 10,000

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Police Confiscation/State

Police Confiscation-State Fund is used to account for monies received from the sale of confiscated items in non-federal cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 59,800	\$ 109,800	\$ 59,800	\$ 39,050	\$ 39,050
Operating Fund Balance	-	98,130	70,597	69,925	59,080	20,030
Estimated Revenue:						
Miscellaneous	1,548	200	200	200	100	100
Interfund Transfers	46,312	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 47,860	\$ 158,130	\$ 180,597	\$ 129,925	\$ 98,230	\$ 59,180

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	9,969	60,000	110,000	60,000	39,150	39,150
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	3,241	-	-	-	-	-
Reserves	-	98,130	70,597	69,925	59,080	20,030
TOTAL USES	\$ 13,210	\$ 158,130	\$ 180,597	\$ 129,925	\$ 98,230	\$ 59,180

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Confiscation	\$ 13,210	\$ 158,130	\$ 180,597	\$ 129,925	\$ 98,230	\$ 59,180
TOTAL USES	\$ 13,210	\$ 158,130	\$ 180,597	\$ 129,925	\$ 98,230	\$ 59,180

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Police Confiscation/Federal

Police Confiscation-Federal Fund is used to account for monies received from federal confiscation cases and used to purchase equipment for the Police Department.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 109,545	\$ 109,545	\$ 118,320	\$ 70,092	\$ 78,648
Operating Fund Balance	-	377,065	385,370	406,811	306,973	228,325
Estimated Revenue:						
Miscellaneous	162,365	1,200	1,200	1,200	1,000	500
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 162,365	\$ 487,810	\$ 496,115	\$ 526,331	\$ 378,065	\$ 307,473

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	9,064	110,745	110,745	119,520	71,092	79,148
Capital Outlay	241,358	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	377,065	385,370	406,811	306,973	228,325
TOTAL USES	\$ 250,422	\$ 487,810	\$ 496,115	\$ 526,331	\$ 378,065	\$ 307,473

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Confiscation	\$ 250,422	\$ 487,810	\$ 496,115	\$ 526,331	\$ 378,065	\$ 307,473
TOTAL USES	\$ 250,422	\$ 487,810	\$ 496,115	\$ 526,331	\$ 378,065	\$ 307,473

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Seawall Assessments

Seawall Assessment Funds are used to account for the collection of special assessments associated with the construction of seawalls.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 1,362	\$ 1,362	\$ 254	\$ -	\$ 1,160
Operating Fund Balance	128,122	161,563	182,198	210,341	210,341	212,037
Estimated Revenue:						
Charges for Service	-	-	-	-	-	-
Miscellaneous Revenue	7,000	-	-	-	-	-
Misc-Spec Assessment	38,767	41,865	41,865	31,330	31,330	-
Fines & Forfeits	-	-	-	1,400	1,400	1,400
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 173,889	\$ 204,790	\$ 225,425	\$ 243,325	\$ 243,071	\$ 214,597

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	1,671	4,460	4,460	2,800	2,900	2,560
Capital Outlay	-	-	-	-	-	-
Debt Service	4,817	38,767	38,767	30,184	26,974	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	161,563	182,198	210,341	213,197	212,037
TOTAL USES	\$ 6,488	\$ 204,790	\$ 225,425	\$ 243,325	\$ 243,071	\$ 214,597

Debt Service Payments related to repayment of advances from the General Fund for the cost of construction.

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Seawall Assmnt 7A-A3	\$ 1,636	\$ 160,085	\$ 180,550	\$ 205,965	\$ 205,965	\$ 205,965
Seawall Assmt 7B	4,852	44,705	44,875	37,360	37,106	8,632
TOTAL USES	\$ 6,488	\$ 204,790	\$ 225,425	\$ 243,325	\$ 243,071	\$ 214,597

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Community Development Block Grant (C.D.B.G.)

Community Development Block Grant (CDBG) is used to account for monies received from the U.S. Department of Housing and Urban Development for community redevelopment.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grants	701,702	781,408	781,408	859,788	859,788	859,788
Interfund Transfers	-	-	-	-	-	-
Miscellaneous	203,816	-	177,478	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 905,517	\$ 781,408	\$ 958,886	\$ 859,788	\$ 859,788	\$ 859,788

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 64,295	\$ 105,352	\$ 140,847	\$ 63,386	\$ 66,305	\$ 69,344
Operating	756,916	664,113	810,152	784,459	781,540	778,501
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	11,943	11,943	7,887	11,943	11,943	11,943
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 833,155	\$ 781,408	\$ 958,886	\$ 859,788	\$ 859,788	\$ 859,788

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
2009 CDBG	\$ 1,585	\$ -	\$ -	\$ -	\$ -	\$ -
2011 CDBG	103,295	-	-	-	-	-
2012 CDBG	154,448	-	-	-	-	-
2013 CDBG	573,827	-	(50,000)	-	-	-
2014 CDBG	-	781,408	1,008,886	-	-	-
2015 CDBG	-	-	-	859,788	-	-
2016 CDBG	-	-	-	-	859,788	-
2017 CDBG	-	-	-	-	-	859,788
TOTAL USES	\$ 833,155	\$ 781,408	\$ 958,886	\$ 859,788	\$ 859,788	\$ 859,788

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Fire Rescue and Emergency Capital Improvement Impact Fee

Fire Impact Fee Fund is used to account for impact fees, which are used to provide additional fire public safety facilities.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 66,475	\$ 66,475	\$ -	\$ -	\$ -
Operating Fund Balance		9,946	73,204	205,597	258,473	345,625
Estimated Revenue:						
Miscellaneous Revenue	4,111	238	238	617	1,088	1,624
Misc-Impact Fees	268,273	230,668	366,856	400,123	434,621	472,568
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 272,384	\$ 307,327	\$ 506,773	\$ 606,337	\$ 694,182	\$ 819,817

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	1,439	1,400	2,400	8,002	8,692	9,451
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	350,103	295,981	339,836	339,862	339,865	339,866
Reserves		9,946	164,537	258,473	345,625	470,500
TOTAL USES	\$ 351,542	\$ 307,327	\$ 506,773	\$ 606,337	\$ 694,182	\$ 819,817

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Fire Impact Fee	\$ 351,542	\$ 307,327	\$ 506,773	\$ 606,337	\$ 694,182	\$ 819,817
TOTAL USES	\$ 351,542	\$ 307,327	\$ 506,773	\$ 606,337	\$ 694,182	\$ 819,817

Funds are currently being used to pay debt service for Fire Station #9.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Park Recreational Facilities Impact Fee

Park Impact Fee Fund is used to account for impact fees, which are used to provide recreational facilities.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	3,527	9,989	10,000	10,000	10,000
Estimated Revenue:						
Misc-Impact Fees	489,485	437,325	642,240	797,300	868,700	947,240
Miscellaneous	-	-	-	-	-	-
Charges for Service	-	-	-	-	-	-
Interfund Transfers	103,808	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 593,293	\$ 440,852	\$ 652,229	\$ 807,300	\$ 878,700	\$ 957,240

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	2,661	2,624	6,748	11,960	13,031	14,209
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	584,570	434,701	635,492	785,340	855,669	933,031
Reserves	-	3,527	9,989	10,000	10,000	10,000
TOTAL USES	\$ 587,231	\$ 440,852	\$ 652,229	\$ 807,300	\$ 878,700	\$ 957,240

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Park Impact Fee	\$ 587,231	\$ 440,852	\$ 652,229	\$ 807,300	\$ 878,700	\$ 957,240
Non Program	-	-	-	-	-	-
TOTAL USES	\$ 587,231	\$ 440,852	\$ 652,229	\$ 807,300	\$ 878,700	\$ 957,240

Funds are currently being used to support annual debt service related to the 2006 Special Obligation Revenue Bond utilized for the purchase of park land as well as the 2012 Special Obligation Note for park facilities.

As impact fee revenue is insufficient to cover all debt service obligations, the General Fund has budgeted \$2,173,618 in order to cover all debt payments.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Community Redevelopment Agency (CRA)

Community Redevelopment Agency Fund is used to account for monies received from tax incremental revenue by all taxing authorities in the community redevelopment area. For financial reporting purposes, the fund is a blended component unit.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 411,603	\$ 411,603	\$ 213,395	\$ 47,420	\$ -
Operating Fund Balance	-	1,435,332	1,449,954	1,355,352	1,307,932	1,307,932
Estimated Revenue:						
Ad Valorem Taxes	134,848	117,666	117,666	249,683	274,987	305,265
Charges for Service	-	-	-	-	-	-
Miscellaneous	56,001	26,000	29,750	5,700	5,700	5,700
Interfund Transfer	293,920	301,268	301,268	563,621	560,917	611,667
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 484,770	\$ 2,291,869	\$ 2,310,241	\$ 2,387,751	\$ 2,196,956	\$ 2,230,564

Tax increment from Lee County recorded in Ad Valorem Taxes. Tax Increment from Cape Coral recorded in Interfund Transfer.

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 204,510	\$ 84,677	\$ 84,677	\$ 78,668	\$ 81,513	\$ 84,548
Operating	166,054	205,006	208,756	291,759	190,663	188,167
Capital Outlay	103,031	150,000	150,000	200,000	200,000	200,000
Debt Service	-	-	-	-	-	-
Other & Transfers Out	513,998	416,854	416,854	416,855	416,848	416,847
Reserves	-	1,435,332	1,449,954	1,400,469	1,307,932	1,341,002
TOTAL USES	\$ 987,593	\$ 2,291,869	\$ 2,310,241	\$ 2,387,751	\$ 2,196,956	\$ 2,230,564

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
CRA Management	\$ 573,594	\$ 1,875,015	\$ 1,893,387	\$ 1,970,896	\$ 1,780,108	\$ 1,813,717
Alley Improvements	-	-	-	-	-	-
LCEC Undergrounding	413,998	416,854	416,854	416,855	416,848	416,847
TOTAL USES	\$ 987,593	\$ 2,291,869	\$ 2,310,241	\$ 2,387,751	\$ 2,196,956	\$ 2,230,564

Beginning with FY 2012, the Transfer Out is to the Debt Service Fund for the CRA's proportional share of the debt service for the 2012 Special Obligation Bonds and is related to the cost of undergrounding electric lines in the CRA.

The City Manager serves as the Executive Director and the City Council as the CRA Board of Commissioners. One full time position is funded by the CRA. The balance of support is provided by City staff.

In FY 2015-2017, the General Fund will transfer \$100,000 annually to provide support for additional capital improvement projects with the balance being the tax increment.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

City Centrum Business Park

City Centrum Business Park is used to account for monies collected from agencies that occupy the facilities.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 42,712	\$ 42,712	\$ 51,278	\$ 52,062	\$ 12,390
Operating Fund Balance	430	118,749	115,096	64,452	12,390	-
Estimated Revenue:						
Misc-Rent and Royalties	-	-	-	-	-	-
Misc-Other Revenues	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 430	\$ 161,461	\$ 157,808	\$ 115,730	\$ 64,452	\$ 12,390

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	44,068	42,712	42,712	51,278	52,062	12,390
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	132,769	118,749	115,096	64,452	12,390	-
TOTAL USES	\$ 176,837	\$ 161,461	\$ 157,808	\$ 115,730	\$ 64,452	\$ 12,390

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
City Centrum Business Pk	\$ 176,837	\$ 161,461	\$ 157,808	\$ 115,730	\$ 64,452	\$ 12,390
TOTAL USES	\$ 176,837	\$ 161,461	\$ 157,808	\$ 115,730	\$ 64,452	\$ 12,390

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

All Hazards

All Hazards Fund is used to account for monies collected by Lee County in the All Hazards Protection District for the funding of shelters, emergency preparedness, and hazardous material response programs.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 111,040	\$ -	\$ -
Operating Fund Balance	-	791,051	782,061	906,410	906,410	1,127,633
Estimated Revenue:						
Ad Valorem Taxes	555,188	615,387	615,387	667,233	690,531	723,414
Intergovernmental	-	-	-	-	-	-
Miscellaneous	1,938	-	-	-	-	-
Interfund Transfers	-	-	211,710	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 557,126	\$ 1,406,438	\$ 1,609,158	\$ 1,684,683	\$ 1,596,941	\$ 1,851,047

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 109,826	\$ 183,269	\$ 179,496	\$ 228,581	\$ 239,777	\$ 251,466
Operating	77,220	78,323	83,921	59,692	69,531	71,987
Capital Outlay	10,410	19,770	14,172	350,000	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	160,000	160,000	160,000	140,000	160,000	180,000
Reserves	-	965,076	1,171,569	906,410	1,127,633	1,347,594
TOTAL USES	\$ 357,456	\$ 1,406,438	\$ 1,609,158	\$ 1,684,683	\$ 1,596,941	\$ 1,851,047

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
All Hazards	\$ 357,456	\$ 1,406,438	\$ 1,609,158	\$ 1,684,683	\$ 1,596,941	\$ 1,851,047
TOTAL USES	\$ 357,456	\$ 1,406,438	\$ 1,609,158	\$ 1,684,683	\$ 1,596,941	\$ 1,851,047

The tax levy is .0693 mills per \$1,000 of taxable value. 100% of net revenues from Cape Coral properties are returned to the City. Capital Outlay includes technology and building improvements to the original part of the building.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Alarm Fee

The Alarm Fee Fund is used to account for fees and fines collected by the City in connection with initial installation and false alarms thereafter.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 2,468	\$ 2,468	\$ 3,143	\$ 3,703	\$ 3,028
Operating Fund Balance	-	5,687	3,557	3,811	109	89
Estimated Revenue:						
Charge for Service	103,570	120,000	120,000	127,600	132,353	139,271
Intergovernmental	-	-	-	-	-	-
Miscellaneous	(165)	200	200	200	200	200
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 103,405	\$ 128,355	\$ 126,225	\$ 134,754	\$ 136,365	\$ 142,588

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 95,748	\$ 98,641	\$ 96,962	\$ 106,715	\$ 112,396	\$ 118,229
Operating	12,309	16,527	16,527	16,728	16,360	16,770
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	35,000	7,500	7,500	7,500	7,500	7,500
Reserves	-	5,687	5,236	3,811	109	89
TOTAL USES	\$ 143,057	\$ 128,355	\$ 126,225	\$ 134,754	\$ 136,365	\$ 142,588

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Alarm Fee	\$ 143,057	\$ 128,355	\$ 126,225	\$ 134,754	\$ 136,365	\$ 142,588
TOTAL USES	\$ 143,057	\$ 128,355	\$ 126,225	\$ 134,754	\$ 136,365	\$ 142,588

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Criminal Justice Education Fund

The Criminal Justice Education Fund is used to account for fines collected by the City in connection with citations issued by the Police Department. The \$2 fee per ticket is to be used for training purposes.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 8,018	\$ 7,388	\$ 13,491	\$ 8,000	\$ 5,000
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Fines & Forfeits	15,242	15,000	15,000	15,000	16,000	17,000
Miscellaneous	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 15,242	\$ 23,018	\$ 22,388	\$ 28,491	\$ 24,000	\$ 22,000

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Proposed Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	8,813	23,018	22,388	28,491	24,000	22,000
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 8,813	\$ 23,018	\$ 22,388	\$ 28,491	\$ 24,000	\$ 22,000

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Proposed Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Criminal Justice Education	\$ 8,813	\$ 23,018	\$ 22,388	\$ 28,491	\$ 24,000	\$ 22,000
TOTAL USES	\$ 8,813	\$ 23,018	\$ 22,388	\$ 28,491	\$ 24,000	\$ 22,000

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Del Prado Mall Parking Lot

The Del Prado Mall Parking Lot Fund is used to account for assessment fees collected by the City in connection with the maintenance of a city owned parking lot.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	51,996	45,508	51,996	60,128	66,883
Estimated Revenue:						
Fines & Forfeits	250	-	-	-	-	-
Misc-Spec Assessment	78,655	118,346	118,346	122,000	122,000	122,000
Miscellaneous	21,342	20,000	20,000	20,000	20,000	20,000
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 100,247	\$ 190,342	\$ 183,854	\$ 193,996	\$ 202,128	\$ 208,883

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	27,760	39,540	39,540	35,115	36,547	38,010
Capital Outlay	-	-	-	-	-	-
Debt Service ¹	20,958	98,806	98,806	98,753	98,698	99,847
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	51,996	45,508	60,128	66,883	71,026
TOTAL USES	\$ 48,718	\$ 190,342	\$ 183,854	\$ 193,996	\$ 202,128	\$ 208,883

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Del Prado Mall Parking Lot	\$ 48,718	\$ 190,342	\$ 183,854	\$ 193,996	\$ 202,128	\$ 208,883
TOTAL USES	\$ 48,718	\$ 190,342	\$ 183,854	\$ 193,996	\$ 202,128	\$ 208,883

Notes:

¹Budgeted debt service is to repay the General Fund advance for the project construction.

\$68,885 Principal repayment also made which is not reflected as an expense.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Lot Mowing

The Lot Mowing Fund is used to account for fees collected for the maintenance of unimproved real property.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ 600,000	\$ 300,000	\$ 300,000
Operating Fund Balance	-	1,856,033	1,982,980	1,189,750	889,750	589,750
Estimated Revenue:						
Charge for Services	2,738,980	2,962,748	2,962,748	3,167,864	3,184,023	3,202,388
Judgmts Fines & Forfeits	59,408	51,000	51,000	51,000	51,000	51,000
Miscellaneous	35,401	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,833,788	\$ 4,869,781	\$ 4,996,728	\$ 5,008,614	\$ 4,424,773	\$ 4,143,138

Expenditure Category	FY 2013 Actual Expenditure	FY 2014 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 335,104	\$ 337,965	\$ 333,730	\$ 349,187	\$ 365,660	\$ 382,485
Operating	2,119,740	2,630,414	3,572,174	3,469,677	3,169,363	3,170,903
Capital Outlay	-	45,369	45,369	26,000	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	1,856,033	1,045,455	1,163,750	889,750	589,750
TOTAL USES	\$ 2,454,844	\$ 4,869,781	\$ 4,996,728	\$ 5,008,614	\$ 4,424,773	\$ 4,143,138

Program	FY 2013 Actual Expenditure	FY 2014 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Proposed Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Peppertree Program	\$ 181,338	\$ 553,766	\$ 748,859	\$ 1,122,422	\$ 823,549	\$ 824,643
Contracted Mowing	1,977,970	3,981,180	3,916,842	3,547,311	3,248,438	2,949,532
Fin. Lot Mowing Billing	82,453	92,097	91,087	96,219	99,949	104,428
PW Inspection Services	213,083	242,738	239,940	242,662	252,837	264,535
TOTAL USES	\$ 2,454,844	\$ 4,869,781	\$ 4,996,728	\$ 5,008,614	\$ 4,424,773	\$ 4,143,138

Beginning 2010, the City's lot mowing program was assessed on the tax bill. The program is divided into four districts and the calculation of the annual billing is based on the individual district's costs. Beginning 2013, PW Inspection Services were moved to a separate business unit. FY 2015-2017 utilizes fund balance to expand peppertree program.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Parks & Recreation Programs

Parks & Recreation Programs are used to account for the recreational programs for individuals of various ages, skill levels, interests, social needs, and economic capabilities that collectively enhance the overall quality of life within the City.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 38,941	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Intergovmntl-Federal Grants	191,200	207,945	208,863	207,945	207,945	207,945
Intergovmntl-State Grant	177,458	208,863	207,945	207,638	209,863	212,363
Intergovmntl-Local Grant	-	5,000	5,000	5,000	5,000	5,000
Charges for Service	3,123,343	3,422,303	3,467,783	3,649,118	3,699,977	3,750,786
Debt Proceeds	-	-	-	464,241	212,000	184,000
Judgments Fines and Forfeits	714	725	725	775	800	-
Miscellaneous	57,065	12,742	12,742	12,644	14,293	12,224
Interfund Transfers	2,682,278	3,025,764	2,746,124	3,359,367	3,530,347	3,653,243
Contributions/Donations	156,936	125,854	188,475	130,534	131,458	133,214
TOTAL SOURCES	\$ 6,388,993	\$ 7,009,196	\$ 6,876,598	\$ 8,037,262	\$ 8,011,683	\$ 8,158,775
Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations:						
Personnel ¹	\$ 4,326,593	\$ 4,602,902	\$ 4,289,657	\$ 4,750,089	\$ 4,978,218	\$ 5,136,619
Operating ²	1,948,011	2,406,294	2,548,000	2,822,932	2,821,465	2,838,156
Capital Outlay ³	51,688	-	-	464,241	212,000	184,000
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	38,941	-	-	-
TOTAL USES	\$ 6,326,293	\$ 7,009,196	\$ 6,876,598	\$ 8,037,262	\$ 8,011,683	\$ 8,158,775
Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Admin P&R	\$ 42,420	\$ 568,267	\$ 515,048	\$ 501,784	\$ 521,472	\$ 535,464
Aquatics	430,918	382,307	382,307	453,639	420,935	442,875
Art Studio	346,471	387,640	387,640	448,240	411,479	422,608
Athletics	595,472	552,517	544,517	571,330	594,028	605,865
Community Supported Event	59,184	71,600	60,050	71,600	71,600	71,600
Environmental Recreation	244,427	239,712	241,312	308,241	277,916	286,095
Four Freedoms	493,116	535,047	490,047	645,267	588,424	608,937
Lake Kennedy	355,078	340,471	340,471	343,022	344,830	358,028
Parking Program	-	-	-	201,945	205,037	185,793
Pops Café	145,398	148,226	152,554	158,751	155,061	157,281
Rotino Senior Center	334,431	350,442	327,942	385,757	386,126	394,945
Skate Park	126,627	155,980	155,980	201,692	204,741	207,550
Special Events	490,704	606,806	715,549	689,794	692,042	728,487
Special Population	982,786	939,479	860,479	958,803	1,003,426	1,025,396
Transportation	221,976	192,899	192,899	190,633	194,730	201,088
Yacht Club	489,030	499,326	479,326	568,593	554,041	564,228
Youth Center	394,779	410,418	410,418	579,706	586,281	615,952
Youth ChristaM	71,936	75,489	75,489	76,683	84,423	85,444
Youth Oasis	114,140	122,318	122,318	127,628	136,598	141,137
Youth Services	387,401	430,252	422,252	462,154	481,493	490,002
P&R Fleet Replacement	-	-	-	92,000	97,000	30,000
TOTAL USES	\$ 6,326,293	\$ 7,009,196	\$ 6,876,598	\$ 8,037,262	\$ 8,011,683	\$ 8,158,775

¹ 12.1 FTE's added to include transfer of 1 full time Park Ranger from the General Fund; reinstatement of 3.6 FTE Park

Rangers and 7.5 FTE's for Youth Services/Youth Center in decrease child/teacher ratios.

² Increases in operating are related to reclassification of capital assets from \$1,000 to \$5,000.

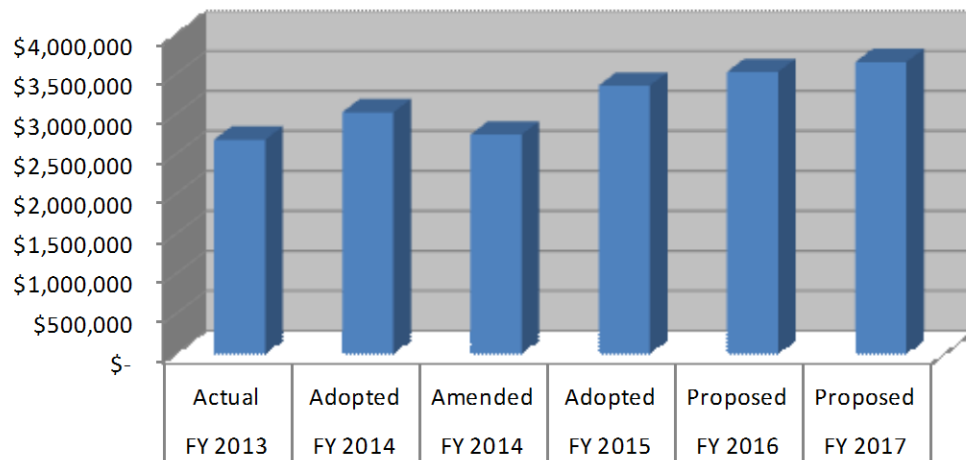
³Capital Outlay for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

**Parks & Recreation
Subsidy by Program**

Program	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Administration	\$ 74,647	\$ 565,298	\$ 473,138	\$ 34,524	\$ 306,428	\$ 351,464
Aquatics	301,837	263,240	263,240	323,496	290,260	311,800
Art Studio	181,299	173,297	173,297	228,313	187,495	197,962
Athletics	104,210	56,767	48,767	68,830	81,528	80,552
Comm Supp Events	57,744	69,600	58,050	70,200	70,200	70,200
Environmental Rec	172,223	166,452	166,452	222,421	190,714	198,025
Four Freedoms	221,969	247,351	202,351	376,849	320,006	340,519
Lake Kennedy	212,673	186,317	186,317	190,492	189,550	199,688
Parking Program	-	-	-	104,025	105,157	65,937
Pops Café	22,073	3,382	3,382	4,967	(3,223)	(4,866)
Rotino Sr. Center	237,369	249,708	227,208	264,354	263,191	271,394
Skate Park	60,816	69,616	69,616	108,988	112,037	114,846
Special Events	141,337	112,056	119,626	175,249	167,517	190,947
Special Populations	434,376	346,473	266,473	365,397	409,520	431,490
Transportation	121,763	109,899	109,899	104,458	107,130	112,188
Yacht Club	273,872	293,891	273,891	350,256	332,941	342,211
Youth Center	60,870	127,050	127,050	246,085	247,510	291,681
Youth ChristaM	(4,239)	(2,031)	(2,031)	(967)	5,073	4,869
Youth Oasis	1,261	(3,682)	(3,682)	(4,572)	1,148	3,662
Youth Services	6,178	(8,920)	(16,920)	34,002	49,165	48,674
P&R Programs Fleet Replace	-	-	-	92,000	97,000	30,000
Total Subsidy:	\$ 2,682,278	\$ 3,025,764	\$ 2,746,124	\$ 3,359,367	\$ 3,530,347	\$ 3,653,243

**Parks & Recreation Program Subsidy
FY 2013-2017**



Notes:

FY 2014-2017 Admin Budget includes UAAL General Retirement associated with all Program Areas.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Local Housing Assistance (S.H.I.P.)

Local Housing Assistance Fund is used to account for monies received from the State to provide assistance to low and moderate income families for the purpose of obtaining affordable housing in the City.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
State Shared Revenues	306,308	244,848	985,189	-	-	-
Miscellaneous	143,425	-	116,787	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 449,733	\$ 244,848	\$ 1,101,976	\$ -	\$ -	\$ -

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 14,100	\$ 7,345	\$ 57,399	\$ -	\$ -	\$ -
Operating	327,022	237,503	1,032,634	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	11,943	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 341,122	\$ 244,848	\$ 1,101,976	\$ -	\$ -	\$ -

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
2008 SHIP	\$ 26,476	\$ -	\$ -	\$ -	\$ -	\$ -
2009 SHIP	88,911	-	-	-	-	-
2010 SHIP	40,393	-	-	-	-	-
2011 SHIP	-	-	-	-	-	-
2012 SHIP	185,343	-	110,787	-	-	-
2013 SHIP	-	-	-	-	-	-
2014 SHIP	-	244,848	250,848	-	-	-
2015 SHIP	-	-	740,341	-	-	-
TOTAL USES	\$ 341,122	\$ 244,848	\$ 1,101,976	\$ -	\$ -	\$ -

The City has been allocated \$740,341 for the State's FY 2014-2015 Budget which began July 1, 2014. These funds have been included in FY 2014 Budget Amendment #2. As funding has not been guaranteed annually, none is being included for FY 2015, 2016, or 2017.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Building

The fund is used to account for the activities of the Building and Permitting Services of the Department of Community Development as related to the construction of buildings and related structures within the City of Cape Coral.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	147,611	350,000	338,024	532,404
Estimated Revenue:						
Building Permits	3,193,803	2,984,625	3,115,975	3,334,225	3,515,845	3,772,688
Charge for Services	176,927	173,845	173,845	197,524	208,282	223,576
Fines and Forfeits	29,206	29,027	29,027	32,435	34,202	36,701
Misc-Interest Earnings	1,934	1,101	1,101	1,240	1,311	1,409
Misc-Other	12	4,324	4,324	4,825	5,087	5,452
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,401,882	\$ 3,192,922	\$ 3,471,883	\$ 3,920,249	\$ 4,102,751	\$ 4,572,230

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 2,360,804	\$ 2,388,083	\$ 2,462,669	\$ 2,584,444	\$ 2,732,885	\$ 2,862,693
Operating	196,761	208,655	208,655	221,435	218,801	224,264
Capital Outlay ²	-	-	-	77,920	-	58,344
Debt Service	-	-	-	-	-	-
Other & Transfers Out ³	591,877	596,184	596,184	698,426	718,661	739,615
Reserves	-	-	204,375	338,024	432,404	687,314
TOTAL USES	\$ 3,149,442	\$ 3,192,922	\$ 3,471,883	\$ 3,920,249	\$ 4,102,751	\$ 4,572,230

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Building	\$ 3,149,442	\$ 3,192,922	\$ 3,471,883	\$ 3,920,249	\$ 4,102,751	\$ 4,572,230
TOTAL USES	\$ 3,149,442	\$ 3,192,922	\$ 3,471,883	\$ 3,920,249	\$ 4,102,751	\$ 4,572,230

¹ In FY 2015, 4 part-time contract positions are being added for 3.50 ftes.

² Capital vehicles for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

³ Interfund transfers include a payment to the General Fund for general administrative overhead costs incurred on the behalf of the Building Fund activities in the amount of \$675,151, \$695,406, and \$716,268 for FY 2015-2017 respectively.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Waterpark

Sun Splash Family Waterpark is a combination of pools and water slides that provide a wide variety of water related participatory recreation activities. This aquatic center and leisure complex is designed with family in mind and gives individuals, groups, and organizations a place to gather with catering services. Sun Splash offers community programs such as swimming lessons, water safety training, specialized youth activity programming as well as many seasonal special events.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 8,768	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Charges for Service	2,043,595	2,558,354	2,408,354	2,143,116	2,137,898	2,149,780
Miscellaneous Revenues	11,738	11,232	11,232	11,970	11,970	11,970
Interfund Transfers	305,850	172,111	313,737	413,869	416,252	455,768
Debt Proceeds	-	-	-	35,000	24,000	83,000
TOTAL SOURCES	\$ 2,361,183	\$ 2,741,697	\$ 2,742,091	\$ 2,603,955	\$ 2,590,120	\$ 2,700,518

Expense Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 1,018,935	\$ 1,269,502	\$ 1,261,128	\$ 1,174,675	\$ 1,199,820	\$ 1,201,981
Operating	844,685	1,024,510	1,024,510	947,471	911,309	952,118
Capital Outlay ²	12,974	-	-	35,000	24,000	83,000
Debt Service	-	-	-	-	-	-
Other & Transfers Out ¹	524,949	447,685	447,685	446,809	454,991	463,419
Reserves	-	-	8,768	-	-	-
TOTAL USES	\$ 2,401,543	\$ 2,741,697	\$ 2,742,091	\$ 2,603,955	\$ 2,590,120	\$ 2,700,518

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Waterpark	\$ 1,552,222	\$ 1,613,059	\$ 1,614,806	\$ 1,590,931	\$ 1,565,407	\$ 1,657,398
Aquatic Maintenance	55,482	54,007	54,007	54,234	54,362	51,362
Food & Beverage	271,430	355,344	355,344	311,420	312,663	315,408
Cashiers	93,490	132,625	132,625	121,319	123,068	120,321
Group Sales	21,319	28,163	28,163	28,682	28,905	26,589
Lifeguards	315,604	443,608	443,608	384,388	392,734	386,734
Sales Clerks	91,995	114,891	113,538	112,981	112,981	112,706
Waterpark Fleet Replacement	-	-	-	-	-	30,000
TOTAL USES	\$ 2,401,543	\$ 2,741,697	\$ 2,742,091	\$ 2,603,955	\$ 2,590,120	\$ 2,700,518

Notes:

¹FY 2013 Uses - Annual Debt Service is now recorded as a transfer out to debt service fund.

Transfers out include a payment to the General Fund for general administrative overhead costs incurred on the behalf of the waterpark activities in the amount of \$272,713, \$280,894, \$289,321 for FY 2015 - 2017 respectively.

² Capital Outlay for FY 2014 will be added through a budget amendment related to the Fire Service Assessment.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

HUD Neighborhood Stabilization

The Neighborhood Stabilization Program (NSP) was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

NSP is a component of the Community Development Block Grant (CDBG). The CDBG regulatory structure is the platform used to implement NSP and the HOME program provides a safe harbor for NSP affordability requirements.

NSP funds may be used for activities, which include, but are not limited to:

- Establish financing mechanisms for purchase and redevelopment of foreclosed homes and residential properties
- Purchase and rehabilitate homes and residential properties abandoned or foreclosed
- Establish land banks for foreclosed homes
- Demolish blighted structures
- Redevelop demolished or vacant properties.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Federal Grant	1,089,688	-	-	-	-	-
Miscellaneous	1,141,602	-	499,820	-	-	-
TOTAL SOURCES	\$ 2,231,290	\$ -	\$ 499,820	\$ -	\$ -	\$ -

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 79,995	\$ -	\$ 59,600	\$ -	\$ -	\$ -
Operating	1,834,188	-	449,510	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	23,887	-	(9,290)	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 1,938,070	\$ -	\$ 499,820	\$ -	\$ -	\$ -

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
NSP 2008-2009	\$ 946,992	\$ -	\$ 333,326	\$ -	\$ -	\$ -
NSP 2010-2011	991,077	-	166,494	-	-	-
TOTAL USES	\$ 1,938,070	\$ -	\$ 499,820	\$ -	\$ -	\$ -

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Department of Energy Grant Fund

The fund is used to account for various projects funded by the Department of Energy with the purpose of implementing programs whose overall goals are to reduce energy consumption.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charge for Service	-	-	-	-	-	-
Intergovernmental	25,572	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 25,572	\$ -	\$ -	\$ -	\$ -	\$ -

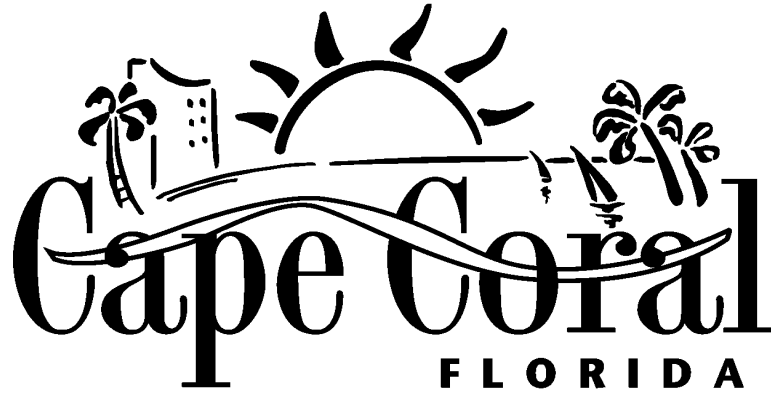
Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	25,572	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out	69	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 25,641	\$ -	\$ -	\$ -	\$ -	\$ -

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
DOE Grant	\$ 25,641	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL USES	\$ 25,641	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service & Capital Projects Funds

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Debt Service Fund

Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 10,855	\$ -	\$ -	\$ -
Operating Fund Balance	-	10,997,102	11,264,792	6,982,940	6,982,940	6,982,940
Estimated Revenue:						
Ad Valorem Taxes	-	-	-	-	-	-
Fines and Forfeits	-	-	-	-	-	-
Miscellaneous	2,966,680	3,637,444	3,637,444	3,640,882	3,639,883	3,638,270
Interfund Transfers	15,515,003	16,307,036	16,307,036	16,720,727	17,479,841	18,083,726
Debt Proceeds	-	-	26,733,000	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 18,481,683	\$ 30,941,582	\$ 57,953,127	\$ 27,344,549	\$ 28,102,664	\$ 28,704,936

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	2,304	-	500	-	-	-
Capital Outlay	-	-	-	-	-	-
Debt Service	19,682,403	19,944,480	20,048,023	20,361,609	21,119,724	21,721,996
Other & Transfers Out	233,331	-	26,628,957	-	-	-
Reserves	-	10,997,102	11,275,647	6,982,940	6,982,940	6,982,940
TOTAL USES	\$ 19,918,038	\$ 30,941,582	\$ 57,953,127	\$ 27,344,549	\$ 28,102,664	\$ 28,704,936

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
1999 Capital Imprv	\$ -	\$ -	\$ -	-	-	-
2002 Special Rev	\$ 733,588	\$ -	\$ -	\$ -	\$ -	\$ -
2003 GO Bond	-	-	-	-	-	-
2004 Tax Cap Improv	-	-	-	-	-	-
2005 Capital Imprv Ref	1,728,732	1,725,080	1,725,080	-	-	-
2006 Special Obl-Land	3,841,212	3,839,897	3,839,897	3,841,898	3,840,149	3,837,348
2006 Spec Obl-Land Res	-	3,869,298	3,869,298	3,877,043	3,877,043	3,877,043
2007 Charter Schools	2,172,307	2,714,835	2,855,279	2,717,460	2,717,086	2,717,286
2007 Charter School Res	-	2,191,290	2,191,290	2,195,677	2,195,677	2,195,677
2008 Spec Obl - PD HQ	1,734,765	2,471,260	2,482,115	2,470,514	2,471,932	2,470,232
2009 Gas Tax	2,817,039	2,817,615	2,817,615	-	-	-
2010 Gas Tax	3,157,339	7,179,415	7,179,415	3,152,702	3,155,702	3,152,502
2012 Spec Obl-2009Ref	1,277,754	1,600,270	1,654,256	1,601,942	1,601,317	1,599,504
2011 Charter School	1,596,610	1,596,625	1,666,413	1,596,613	1,596,616	1,596,618
2012 City Lease	673,331	440,000	440,000	440,000	440,000	440,000
2012 Charter Lease-Bus	185,360	231,790	235,262	231,700	231,700	231,700
State Infrs Bank Loan	-	264,207	264,207	263,346	262,460	111,547
2014 City Lease	-	-	-	-	-	-
2015 City Lease	-	-	-	654,085	654,085	654,085
2016 City Lease	-	-	-	-	758,762	758,762
2017 City Lease	-	-	-	-	-	755,736
2014 Gas Tax Refund	-	-	21,433,000	2,610,598	2,610,598	2,610,598
2014 Capital Improve Refund	-	-	5,300,000	1,690,971	1,689,537	1,696,298
TOTAL USES	\$ 19,918,038	\$ 30,941,582	\$ 57,953,127	\$ 27,344,549	\$ 28,102,664	\$ 28,704,936

Beginning in FY 2006, the Governmental Debt was accounted for in the Internal Loan Fund. The Internal Loan Fund was closed at the end of FY 2012 and the Debt Service Fund will be utilized to record the associated expenses.

All items listed are existing governmental debt with the exception of the 2015-2017 leases which are planned as part of the City Manager's Proposed Budgets. The planned leases will encompass the General Fund, P&R Programs, and Waterpark to fund vehicles and equipment.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Capital Projects

- **Wilma Disaster Fund** – Wilma Disaster Fund is used to account for the clean-up of Hurricane Wilma.
- **Academic Village** – Academic Village Fund is used to account for the design and permitting of the Academic Village site which was purchased with the intent of constructing institutions of higher education, a high school, library, and a recreational complex. Currently, costs being incurred are related to environmental mitigation and the site permit.
- **Charter School Construction** – Charter School Construction Fund is used to account for the design and construction of the various school buildings whose Charters have been approved by Lee County School District. FY 2012 activity is related to the expansion of the Oasis Campus.
- **Computer (ERP) System** – Computer System Replacement Fund is used to account for the costs associated with replacing the City's financial operating software and related applications. FY 2015 is related to the Cashier System.
- **Fire Station Construction**- Fire Stations Fund is used to account for the design and construction of new and replacement Fire Stations as well as the expansion of the Emergency Operations Center.
- **Cops Technology Grant** - US Dept. of Justice Grant is for replacement of communications equipment.
- **Santa Barbara Widening** - Santa Barbara Widening Fund is used to account for roadway improvements and access on Santa Barbara Boulevard from SR 78 to Cape Coral Parkway.
- **Del Prado Widening** - Del Prado Widening Fund is used to account for the roadway improvements of Del Prado Boulevard from State Road 78 to Kismet Parkway.
- **Transportation Capital** – Transportation Capital Fund is used to account for improvements to various roadways including Median Landscaping, DeNavarra Parkway Extension, and miscellaneous road resurfacing. The primary projects currently being funded are local road resurfacing and sidewalk installation.
- **Public Works Capital** – Public Works Capital Fund is used to account for various capital improvements including the Everest Complex perimeter wall, Chiquita Lock Repairs, and North Spreader Waterway.
- **Fleet Maintenance Facility Construction** – Fleet Maintenance Facility Construction Fund is used to account for the design and construction of facilities.
- **Parks Capital Project** – Parks Capital Projects Fund is used to account for the acquisition of parkland and improvements at various parks.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Capital Projects

On an annual basis, only additional appropriations to the capital projects are budgeted.

Revenue Category	FY 2013 Actual Revenues	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Balances Forward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental Revenues	517,429	1,358,167	1,260,209	2,323,994	1,527,697	616,107
Miscellaneous Revenues	96,256	-	149,912	-	-	-
Interfund Transfers	228,430	4,315,839	5,068,803	7,132,286	10,815,763	9,121,551
Debt Proceeds	-	-	-	-	-	-
TOTAL SOURCES	\$ 842,115	\$ 5,674,006	\$ 6,478,924	\$ 9,456,280	\$ 12,343,460	\$ 9,737,658

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ (0)	\$ 688,721	\$ 688,721	\$ 924,776	\$ 970,021	\$ 1,041,167
Operating	9,030	(998,274)	(875,063)	(814,526)	(854,258)	(919,616)
Capital Outlay	3,715,547	5,719,352	6,189,349	9,082,684	11,965,237	9,504,560
Debt Service	-	-	-	-	-	-
Transfers	743,116	264,207	475,917	263,346	262,460	111,547
TOTAL USES	\$ 4,467,692	\$ 5,674,006	\$ 6,478,924	\$ 9,456,280	\$ 12,343,460	\$ 9,737,658

¹ In February 2014, Transportation Sidewalks added a second Sidewalk crew to consist of 7 Laborers and

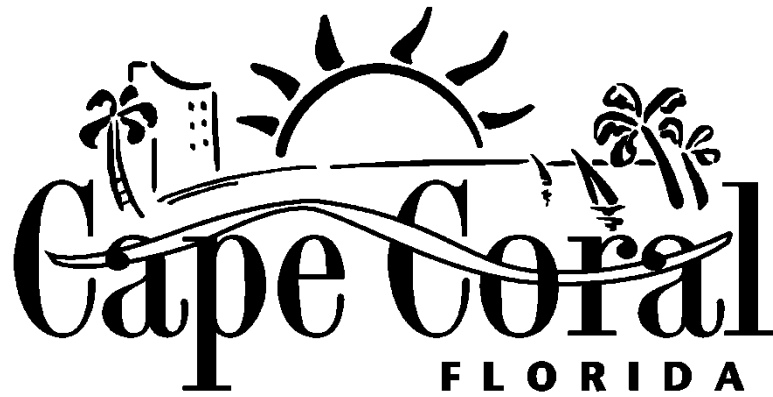
1 Equipment Operator. Funding will come from grant revenues.

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Government Service						
Wilma Disaster Improvement	\$ 695,261	\$ -	\$ -	\$ -	\$ -	\$ -
Academic Village	6,928	-	-	-	-	-
Charley Disaster Improvement	-	-	123,211	-	-	-
Charter High School	36,979	-	-	-	-	-
Computer System	48,675	-	-	250,000	-	-
Public Safety						
Fire Station #11 Construct ²	957,371	-	26,701	-	500,000	2,000,000
Public Safety Building	10,877	-	-	-	-	-
COPS Technology Grant	9,030	-	-	-	-	-
Public Works						
Transportation Funds						
Santa Barbara Widening	89,613	-	-	-	-	-
Del Prado Widening	27,987	-	-	-	-	-
Road Resurfacing	1,296,573	4,210,839	4,963,803	5,747,036	6,500,000	6,500,000
Sidewalks	611,635	1,463,167	1,365,209	2,434,244	1,643,460	737,658
Transportation	61,969	-	-	-	-	-
Non-Assessed Utility ³	-	-	-	500,000	500,000	500,000
Public Works Capital	403,922	-	-	-	-	-
Fleet Maint Facility Constr ²	-	-	-	525,000	3,200,000	-
Cultural/Recreation						
Parks Capital Projects	210,874	-	-	-	-	-
TOTAL USES	\$ 4,467,692	\$ 5,674,006	\$ 6,478,924	\$ 9,456,280	\$ 12,343,460	\$ 9,737,658

² Funded by General Fund transfer.

³ Funding will support non-assessed transportation work in North 1-2 utility extension areas and funded by 6 Cent Gas Tax.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

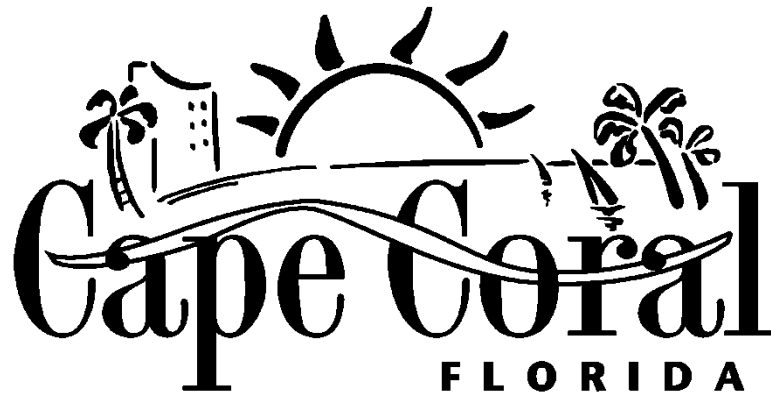


City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Water & Sewer

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 13,090,252	\$ 13,031,052	\$ -	\$ -	\$ -
Operating Fund Balance	-	19,528,806	28,190,759	31,665,035	31,665,035	37,095,311
Internal Service	227,273	512,070	512,070	564,519	583,944	609,840
Licenses and Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	74,091,427	74,673,281	74,673,281	76,611,613	78,945,691	81,411,652
Fines & Forfeits	731,008	817,437	817,437	773,574	773,574	773,574
Miscellaneous	633,546	554,026	554,026	335,015	379,459	452,256
Other & Transfers In	33,889,507	2,356,393	2,356,393	16,825,959	23,716,212	18,874,756
TOTAL SOURCES	\$ 109,572,761	\$ 111,532,265	\$ 120,135,018	\$ 126,775,715	\$ 136,063,915	\$ 139,217,389

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 16,990,407	\$ 18,932,313	\$ 19,615,440	\$ 21,733,146	\$ 23,073,271	\$ 24,494,049
Operating ²	16,548,540	21,155,375	21,309,373	21,951,700	22,292,515	22,771,827
Capital	2,723,119	3,496,932	4,980,306	3,182,863	2,618,637	2,583,060
Debt Service	32,423,549	31,298,903	31,298,903	30,654,595	30,002,381	30,001,819
Other & Transfers Out	37,012,926	17,119,936	17,319,936	16,093,890	22,642,967	19,964,559
Reserves	-	19,528,806	25,611,060	33,159,521	35,434,144	39,402,075
TOTAL USES	\$ 105,698,541	\$ 111,532,265	\$ 120,135,018	\$ 126,775,715	\$ 136,063,915	\$ 139,217,389

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
PW Administration ³	\$ 3,663,969	\$ 7,439,476	\$ 7,340,742	\$ 8,162,804	\$ 8,383,136	\$ 8,609,661
Utility Division ^{4,6}	97,385,841	81,095,866	83,715,099	81,591,955	88,254,586	87,025,853
Financial Services ⁵	3,704,389	3,468,117	3,468,117	3,861,435	3,992,049	4,179,800
Reserves	944,342	19,528,806	25,611,060	33,159,521	35,434,144	39,402,075
TOTAL USES	\$ 105,698,541	\$ 111,532,265	\$ 120,135,018	\$ 126,775,715	\$ 136,063,915	\$ 139,217,389

Utilities Divisions	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Utilities Administration	\$ 37,286,014	\$ 19,472,127	\$ 19,886,946	\$ 18,261,282	\$ 24,673,390	\$ 22,071,805
Water Production	7,609,141	8,601,513	8,547,261	8,404,790	8,636,805	8,764,364
Collection & Distribution	7,886,885	7,860,223	9,006,258	9,209,645	9,330,730	9,332,862
Water Reclamation	11,582,328	13,299,958	14,241,528	13,129,811	13,423,036	14,551,490
Operations Debt Service	32,721,945	31,298,903	31,298,903	30,654,595	30,002,381	30,001,819
UEP Administration	299,528	563,142	734,203	1,159,849	1,126,744	1,228,181
Utilities Fleet Replacement ⁶	-	-	-	771,983	1,061,500	1,075,332
TOTAL USES	\$ 97,385,841	\$ 81,095,866	\$ 83,715,099	\$ 81,591,955	\$ 88,254,586	\$ 87,025,853

Notes: FY 2013 Expenditures are on a budgetary basis.

¹ Personnel does not reflect OPEB of \$2,637,892 as this is a non-cash accounting entry.

² Operating costs do not include Depreciation of \$5,729,490 as this is a non-cash accounting entry.

³ PW Admin FY 2014 forward reflects the UAAL for General Retirement.

⁴ Utility Division includes Utilities Admin, Water Production, Water Reclamation, Collection/Distribution Maintenance and the UEP. Debt service payments and Utilities Fleet Replacement are included in this total.

⁵ Financial Services includes accounting, billing, and customer service operations.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Water & Sewer Capital Projects

Water & Sewer Capital Project Fund

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	332,343	-	-	-	-	-
Other Sources	7,490,017	17,016,259	17,216,259	15,751,071	22,542,775	19,863,803
TOTAL SOURCES	\$ 7,822,360	\$ 17,016,259	\$ 17,216,259	\$ 15,751,071	\$ 22,542,775	\$ 19,863,803

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	20,999	-	(24,257)	-	-	-
Capital ^{1,3}	2,150,721	17,016,259	17,225,153	15,751,071	22,542,775	19,863,803
Debt Service ⁴	-	-	-	-	-	-
Other & Transfers Out	-	-	15,363	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 2,171,720	\$ 17,016,259	\$ 17,216,259	\$ 15,751,071	\$ 22,542,775	\$ 19,863,803

Program ⁵	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Utility Administration	17,683	-	-	-	-	-
North Cape Government Complex	262	-	-	-	-	-
North RO Plant - MWH	101,746	-	-	-	-	-
Everest Expansion	-	-	-	-	-	-
North Wastewater Facility	115	-	-	-	-	-
SW RO Wellsite & Expansion	4,041	-	-	-	-	-
SW WR Facility Expansion - MWH	-	-	-	-	-	-
Palm Tree Water Main Extension	4,620	300,000	300,000	1,700,000	1,700,000	-
Galvanized Pipe Service Replace	27,760	1,000,000	1,883,796	-	-	-
North Wellheads	-	-	-	-	-	-
North Wellsites for North RO Plant	21	-	-	-	-	-
Biosolids Treatment Fac. -SWWRF MWH	150,000	-	-	-	-	-
WSCP Adm SW 6/7 Non Assd Util	-	-	-	-	-	-
WSCP Rehab of Well 324	46,454	-	(27,851)	-	-	-
UCD Admin Building	1,676	300,000	300,000	-	-	500,000
WSCP Adm \$150 M CP	-	-	-	-	-	-
WSCP Lift Station Rehabs FY11	54,310	-	-	-	-	-
WSCP Adm RO South UWA002	75,665	-	-	-	-	-
WSCP Adm Everest Perimeter Wall	399,179	-	(5,402)	-	-	-
WSCP Potable Water Interconnect	7,350	-	(8,809)	-	-	-

Continued on next page

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Water & Sewer Capital Projects - con't.

Program⁵	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
WSCP Weir 4 & 58 Construction	0	1,000,000	116,204	1,000,000	0	0
WSCP Fire Sprinkler Sys Conver	88,072	500,000	500,000	-	-	-
WSCP Weir 16 & 17 Construction	-	-	-	50,000	-	-
WSCP River Crossing	-	900,000	900,000	900,000	5,000,000	5,000,000
WSCP Potable Wtr Infrastruct Repl	-	300,000	300,000	-	-	-
WSCP Utilities Main Extens Entrada	-	2,400,000	2,400,000	-	-	-
WSCP Everest Landscaping	-	-	-	-	-	-
WSCP Plant LS Rehabs FY13	23,125	-	-	-	-	-
WSCP Infiltration/Inflow (I&I)	-	750,000	750,000	750,000	-	-
WSCP SW Biosolids Centrifuge	-	-	-	-	-	-
WSCP Lake Kennedy Irr Pump Stat	-	2,500,000	2,500,000	-	-	-
WSCP Manhole Rehabilitation	-	200,000	200,000	200,000	-	-
WSCP Everest Plant LS Rehab 12	5,653	-	-	-	-	-
WSCP Everest Plant LS Rehab 13	-	-	-	-	-	-
WSCP Lift Station Fixed Generator	-	-	-	-	-	-
WSCP SW Operations Building	7,354	-	-	-	-	-
WSCP SW Plant LS Rehabs FY13	-	-	-	-	-	-
WSCP Modify N Control System	15,030	-	230,111	-	-	-
WSCP Plant 1 Raw Wtr Fiber Pipe R	53,334	-	(13,279)	-	-	-
WSCP Replace Membranes-Plant 2	769,440	-	(9,760)	-	-	-
WSCP Plant 1 Bld Structure Upg	-	-	-	-	-	-
WSCP Retro SWRO Well Field C/C	-	300,000	300,000	250,000	-	-
WSCP SWRO Control System Upg	32,530	700,000	504,140	-	-	-
WSCP Underground Well Fields	27,762	43,759	9,508	45,071	46,423	47,816
WSCP SWRO Deep Injection Well	34,163	2,500,000	2,500,000	2,500,000	-	-
Bar Screen @ SWWRF MWH Funded	224,375	-	-	-	-	-
WSCP Upgrade Security N/S PS	-	-	-	100,000	-	-
WSCP New Maint Shop & Storage	-	-	-	750,000	-	-
WSCP SWRO Lightning & Grounding	-	125,000	125,000	-	-	-
WSCP North RO Deep Injection Well	-	100,000	100,000	-	-	4,900,000
WSCP North RO Perimeter Wall	-	-	-	850,000	-	-
WSCP North RO Landscaping	-	-	-	-	-	-
WSCP AuxPower Van Loon PS & S	-	300,000	300,000	-	-	-
WSCP Distribution System Autom	-	-	-	950,000	-	-
WSCP Rehab/Replace Raw Water Wells	-	800,000	-	-	800,000	800,000
WSCP Lift Station Rehabs FY14	-	1,377,500	1,377,500	-	-	-
WSCP Lift Station Rehabs FY15	-	-	-	1,166,000	-	-
WSCP Lift Station Rehabs FY16	-	-	-	-	1,790,352	-
WSCP CBS Building for Analyzer	-	-	-	300,000	-	-
WSCP Replacement of Aerial Cross	-	-	-	-	-	-
WSCP Forecmain Interconnect	-	100,000	100,000	1,500,000	1,000,000	-
WSCP South RO Landscaping	-	50,000	50,000	-	-	-
WSCP Unspecified Project	-	-	65,101	-	-	-
WSCP Aquifer Storage & Recovery	-	100,000	100,000	-	-	-
WSCP Del Prado Wtr Trans Imp	-	370,000	370,000	1,000,000	-	-
WSCP SRO Odor Control Modification	-	-	550,000	-	-	-
WSCP NRO1 Bulk Diesel Storage	-	-	250,000	-	-	-
Land Purchases	-	-	200,000	840,000	1,505,000	955,000
WRSR-1 Chlorine Chamber Coating	-	-	-	-	-	125,000
IRRIG-3 Weir Improvements	-	-	-	-	-	-
WRC-1 LS Rehab FY17	-	-	-	-	-	2,114,987
SRO-1 Pit 2 Feed Wtr/Blend Ugd	-	-	-	-	-	1,340,000
IRR-2 SE 10MG Stor Tank & Pump	-	-	-	-	-	-
IRR-3 SW 5MG Stor Tank & Pump	-	-	-	-	3,700,000	-

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Water & Sewer Capital Projects - con't.

Program⁵	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
WRE-2 Reseal North CI Chamber	-	-	-	-	120,000	-
WRC-5 LS Odor Control Rehab	-	-	-	-	6,000	6,000
ADM-1 Smoke Testing I&I	-	-	-	-	200,000	200,000
ADM-3 Galvanized Pipe Rpl 3A	-	-	-	100,000	-	-
ADM-4 Galvanized Pipe Rpl 3B	-	-	-	-	1,650,000	-
ADM-5 Galvanized Pipe Rpl 2A	-	-	-	-	-	1,700,000
ADM-7 Fire Sprinkler ConvFY15	-	-	-	500,000	-	-
ADM-8 Fire Sprinkler ConvFY16	-	-	-	-	500,000	-
ADM-9 Fire Sprinkler ConvFY17	-	-	-	-	-	500,000
ADM-12 Potable Wtr Infr FY15	-	-	-	300,000	-	-
ADM-13 Potable Wtr Inf FY16	-	-	-	-	300,000	-
ADM-14 Potable Wtr Infr FY17	-	-	-	-	-	300,000
UCD-2 Manhole Rehab FY16	-	-	-	-	400,000	-
UCD-3 Manhole Rehab FY17	-	-	-	-	-	200,000
ADM-19 I&I FY16	-	-	-	-	1,500,000	-
ADM-20 I&I FY17	-	-	-	-	-	750,000
ADM-26 ASR/IRR Supply FY16	-	-	-	-	2,000,000	-
ADM-27 ASR/IRR Supply FY17	-	-	-	-	-	100,000
ADM-31 Irr to PW (F/H) FY16	-	-	-	-	250,000	-
ADM-32 Irr to PW (F/H) FY17	-	-	-	-	-	250,000
IRR-8 Sys Improve FY16	-	-	-	-	50,000	-
IRR-9 Sys Improve FY17	-	-	-	-	-	50,000
IRR-4 NaClO Storage Rooms	-	-	-	-	25,000	25,000
Utility Administration						
TOTAL USES	\$ 2,171,720	\$ 17,016,259	\$ 17,216,259	\$ 15,751,071	\$ 22,542,775	\$ 19,863,803

Notes: FY 2013 Expenditures are on a budgetary basis.

¹ Personnel costs are related to inspection and project administration; these costs become part of the capitalized asset.

² Operating costs do not include Depreciation of \$14,885,620 or (\$5,616) Gain/Loss on Fixed Assets as these are non-cash accounting entries.

³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.

⁵ Capital Projects are in accordance with the Rate Sufficiency Analysis prepared for City by consultant.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Water & Sewer Utility Extension Capital Projects

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,996,726
Operating Fund Balance	-	7,152,200	8,996,726	8,996,726	8,996,726	-
Estimated Revenue:						
Permits, Assessments	11,734,859	15,558,262	15,558,262	16,329,241	20,242,465	15,532,992
Fines & Forfeits	278,537	-	-	-	-	-
Miscellaneous	6,661,980	-	-	-	-	-
Other/Transfer In	17,924,449	-	-	-	-	-
Debt Proceeds	-	12,671,495	12,671,495	62,659,583	62,659,583	58,032,943
Charges for Service	179,697	-	-	-	-	-
TOTAL SOURCES	\$ 36,779,522	\$ 35,381,957	\$ 37,226,483	\$ 87,985,550	\$ 91,898,774	\$ 82,562,661

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Payroll	\$ 9,439	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	247,942	-	-	-	-	-
Capital ²	1,989,411	12,671,495	12,671,495	62,659,583	62,659,583	58,032,943
Debt Service ³	15,717,627	15,558,262	15,558,262	16,329,241	20,242,465	15,532,992
Other ⁴	19,320,139	-	-	-	-	-
Transfers Out	18,302,466	-	-	-	-	-
Reserves	-	7,152,200	8,996,726	8,996,726	8,996,726	8,996,726
TOTAL USES	\$ 55,587,024	\$ 35,381,957	\$ 37,226,483	\$ 87,985,550	\$ 91,898,774	\$ 82,562,661

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Southeast 1	\$ 3,939,720	\$ -	\$ -	\$ -	\$ -	\$ -
Surfside	612,495	-	-	-	-	-
Blue & Green Water	5,444,883	-	-	-	-	-
Santa Barbara /Diplomat Wtr	347,134	-	-	-	-	-
Trafalgar North Water	41,168	-	-	-	-	-
Southwest Area I	2,892,675	-	-	-	-	-
Southwest Area II	4,164,039	-	-	-	-	-
Southwest Area III	3,886,585	-	-	-	-	-
Southwest Area IV	9,717,676	-	-	-	-	-
Southwest Area V	7,028,090	-	-	-	-	-
Southwest Area VI/VII	779	-	-	-	-	-
Stripes Green Wastewater	418,299	-	-	-	-	-
Orange Wastewater	13,485,897	-	-	-	-	-
Pine Island Area	1,047,569	-	-	-	-	-
North Central Loop Area	113,825	-	-	-	-	-
SW6/7 Water Distribution	3,361	-	-	-	-	-
SW6/7 WW Collection Construct	7,168	-	-	-	-	-
SW6/7 Irrig Distrib Construct	306,250	-	-	-	-	-
SW6/7 Water Trans Construct	1,479	-	-	-	-	-
SW6/7 WW Trans Construct	1,683	-	-	-	-	-
SW6/7 Irrig Trans Construct	1,641	-	-	-	-	-
SW 6/7 All Svc C/D/T Constr	2,124,607	-	-	-	-	-
SW6/7 MPS 540 Construct	-	-	-	-	-	-
N1 All Services Predesign	-	-	-	5,637,862	5,637,862	50,740,757
North 1 Construct	-	-	-	-	-	-
North 2 Construct	-	12,671,495	12,671,495	57,021,721	57,021,721	-
N1-8 Water Distrib Construct	-	-	-	-	-	-
N1-8 Water/Trans Construct	-	-	-	-	-	-
N3 All Services Predesign	-	-	-	-	-	7,292,186
Utility Ext Special Assesment	-	22,710,462	24,554,988	25,325,967	29,239,191	24,529,718
TOTAL USES	\$ 55,587,023	\$ 35,381,957	\$ 37,226,483	\$ 87,985,550	\$ 91,898,774	\$ 82,562,661

Notes: FY 2013 Expenditures are on a budgetary basis.

¹ FY 2013 Operating does not include Depreciation of \$11,694,029 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

³ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.

⁴ FY 2013 Actual Other includes refunding of assessments following billing close out for legacy assessments in Green/Orange areas.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Water & Sewer Impact, Capital Facility Expansion Charges (CFEC) & Contribution in Aid of Construction (CIAC) Fees

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 250	\$ 10,495	\$ 8,387	\$ 4,730	\$ 5,993
Operating Fund Balance	-	7,734,805	8,400,081	10,348,245	10,769,441	13,747,709
Estimated Revenue:	-	-	-	-	-	-
Special Assessment	295,095	-	-	-	-	-
Charges for Service	531,150	-	-	-	-	-
Fines & Forfeits	121,464	-	-	-	-	-
Permits, Impacts	2,839,284	4,618,880	4,618,880	16,999,919	26,453,164	18,874,763
Miscellaneous	264,432	-	-	-	-	-
Misc Other Sources ¹	-	323,351	323,351	257,329	257,329	257,329
TOTAL SOURCES	\$ 4,051,425	\$ 12,677,286	\$ 13,352,807	\$ 27,613,880	\$ 37,484,664	\$ 32,885,794

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ²	11,267	4,300	4,300	13,550	14,750	15,950
Capital	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ³	4,172,698	2,356,393	2,356,393	16,825,959	23,716,212	18,874,756
Reserves	-	10,316,593	10,992,114	10,774,371	13,753,702	13,995,088
TOTAL USES	\$ 4,183,965	\$ 12,677,286	\$ 13,352,807	\$ 27,613,880	\$ 37,484,664	\$ 32,885,794

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Water Impact & CFEC Fees	\$ 890,527	\$ 1,271,757	\$ 1,301,966	\$ 3,873,248	\$ 5,996,588	\$ 4,294,740
Sewer Impact & CFEC Fees	3,065,149	3,324,210	3,254,601	11,857,070	18,130,281	15,845,494
Sewer Impact Fees Dist2	225	407,910	472,236	645,358	644,958	644,458
Irrigation Impact & CFEC Fees	123,056	702,780	713,025	2,245,050	3,464,904	2,598,890
Water CIAC Fees	294	3,061,371	3,176,368	3,731,855	3,836,608	3,941,261
Sewer CIAC Fees	664	3,549,276	4,052,919	4,795,679	4,908,969	5,021,959
Irrigation CIAC Fees	104,050	359,982	381,692	465,620	502,356	538,992
TOTAL USES	\$ 4,183,965	\$ 12,677,286	\$ 13,352,807	\$ 27,613,880	\$ 37,484,664	\$ 32,885,794

Notes: FY 2013 Expenditures are on a budgetary basis.

¹ Other Sources include capital contributions in aid of construction from private sources.

² Operating costs do not include Depreciation of \$34,969 as this is a non-cash accounting entry.

³ Other uses includes transfers out to various utility capital expansion funds and water & sewer operations to cover the cost of debt service; for financial reporting these transactions would be eliminated.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Stormwater Operations

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 2,889,540	\$ 2,889,540	\$ 1,590,204	\$ 2,193,874	\$ 1,840,087
Operating Fund Balance	-	1,130,158	1,350,070	2,649,406	455,532	455,532
Estimated Revenue:						
Licenses and Permits	4,537	6,440	6,440	3,660	3,660	3,660
Intergovernmental	42,625	-	100,000	-	-	-
Charges for Services	12,215,839	12,153,612	12,153,612	12,121,340	12,121,340	12,131,795
Fines & Forfeits	55,921	51,570	51,570	51,570	51,570	54,664
Miscellaneous	242,822	102,700	102,700	102,700	106,700	108,862
Interfund Transfers	-	-	5,402	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 12,561,744	\$ 16,334,020	\$ 16,659,334	\$ 16,518,880	\$ 14,932,676	\$ 14,594,600

Use of fund balance in FY 2017 will be from a transfer from existing stormwater capital project funds.

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 6,163,081	\$ 6,874,342	\$ 6,700,551	\$ 7,185,287	\$ 7,551,666	\$ 7,785,190
Operating ²	5,135,136	5,349,284	6,357,362	5,358,970	5,279,191	5,437,590
Capital Outlay ³	813,795	2,980,236	3,031,095	1,186,194	1,507,264	1,232,797
Debt Service ⁴	-	-	-	139,023	139,023	139,023
Other & Transfers Out ⁵	71,091	-	-	-	-	-
Reserves	-	1,130,158	570,326	2,649,406	455,532	-
TOTAL USES	\$ 12,183,103	\$ 16,334,020	\$ 16,659,334	\$ 16,518,880	\$ 14,932,676	\$ 14,594,600

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
PW Administration ⁶	\$ 1,335,910	\$ 1,225,005	\$ 1,225,005	\$ 1,092,361	\$ 1,094,050	\$ 1,157,684
Stormwater Operations ⁷	10,229,174	13,555,372	13,856,527	12,718,275	10,774,469	10,978,341
Surface Water Mgmt ⁸	373,016	316,440	340,599	332,184	330,982	347,200
Environmental Division ⁹	1,141,942	1,118,233	1,118,233	1,179,523	1,213,255	1,262,264
Financial Services ¹⁰	87,321	118,970	118,970	124,981	129,748	134,355
Stormwater Fleet Replacement	-	-	-	1,071,556	1,390,172	714,756
TOTAL USES	\$ 13,167,363	\$ 16,334,020	\$ 16,659,334	\$ 16,518,880	\$ 14,932,676	\$ 14,594,600

Notes:

¹ Personnel costs do not include "OPEB" at \$1,251,717 as this is a non-cash accounting entry.

² Operating costs do not include "Depreciation" of \$1,383,492 as this is a non-cash accounting entry.

³ Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

⁴ Debt service includes principal costs which are recorded on the balance sheet for financial reporting purposes.
Related to non-assessed drainage improvements in SW 6/7 funded by the SRF loan.

⁵ Other & transfers out includes dollars transferred to the stormwater capital project fund but eliminated for financial reporting purposes.

⁶ Interfund service payments to the general fund and property liability fund are budgeted and recorded here.

⁷ Stormwater operations includes programs such as drainpipe replacement, catch basins, drainage management, swales, regrading, and canal maintenance.

⁸ Surface water management is associated with new construction and related drainage issues in right-of-ways.

⁹ Environmental division is responsible for testing of canal waters and the operation of the laboratory.

¹⁰ Financial services includes accounting and billing costs.

¹¹ Stormwater Fleet Replacement includes Rolling Stock, Heavy Equipment and Vehicles.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Stormwater Capital Projects

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Balances Forward	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Revenue:						
Intergovernmental	-	-	-	-	-	-
Miscellaneous	7,519	-	-	-	-	-
Interfund Transfer	176,000	-	-	-	-	-
Other Sources	-	-	-	2,500,000	2,500,000	2,500,000
TOTAL SOURCES	\$ 183,519	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating ¹	175,286	-	-	-	-	-
Capital Outlay ²	2,118,168	-	-	2,500,000	2,500,000	2,500,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	-	-	-	-
TOTAL USES	\$ 2,293,454	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Program	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
SWR CPF-DP Improvements	\$ 906,660	\$ -	\$ -	\$ -	\$ -	\$ -
SWR CPF-CRA DP Imprvmnts	480,614	-	-	-	-	-
Env. Resources -Land	-	-	-	-	-	-
Env. Resources -Building	906,180	-	-	-	-	-
Utility Ext-Stormdrain Imp.	-	-	-	-	-	-
Surfside Stormdrain Imp.	-	-	-	-	-	-
North Central Loop	-	-	-	-	-	-
SWR Administration	-	-	-	-	-	-
SW6/7 DP Improvements	-	-	-	-	-	-
NW Drainage Improvements	-	-	-	-	-	-
SWR CPF-NA N1 DP Improvemen	-	-	-	-	-	2,500,000
SWR CPF-NA N2 DP Improvemen	-	-	-	2,500,000	2,500,000	-
TOTAL USES	\$ 2,293,454	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000

Notes: FY 2013 Expenditures are on a budgetary basis:

¹ Operating costs do not include "Depreciation" at \$508,637 as this is a non-cash accounting entry.

² Capital outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

Capital improvements will be accomplished with existing funds in the Capital Project.

Capital outlay in FY 2015-2017 is to support non-assessed stormwater work in the North 1 and 2 utility extension areas and is anticipated to be funded by State Revolving Loan Funds.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Charter School Authority

The Charter School Fund is used to account for the operations of the City of Cape Coral Charter School Authority as agreed to in a contract with the Lee County School District to establish a charter school system.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	3,142,278	2,910,050	2,806,130	2,806,130	2,806,130
Estimated Revenue:						
Intergovernmental	19,091,818	20,491,697	20,233,519	20,814,221	20,814,221	20,814,221
Capital Outlay	840,073	1,306,729	1,306,729	1,123,174	1,123,174	1,123,174
Charges for Serv	575,303	630,000	614,645	569,168	569,168	569,168
Miscellaneous	234,864	210,000	198,788	369,536	369,536	369,536
TOTAL SOURCES	\$ 20,742,058	\$ 25,780,704	\$ 25,263,731	\$ 25,682,229	\$ 25,682,229	\$ 25,682,229

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 14,120,779	15,123,494	15,152,518	15,508,193	15,508,193	15,508,193
Operating	6,865,966	7,387,910	7,445,562	7,429,606	7,429,606	7,429,606
Capital Outlay	35,893	119,250	121,937	31,000	31,000	31,000
Other Expenses	-	-	-	-	-	-
Reserves	-	3,150,050	2,543,714	2,713,430	2,713,430	2,713,430
TOTAL USES	\$ 21,022,638	\$ 25,780,704	\$ 25,263,731	\$ 25,682,229	\$ 25,682,229	\$ 25,682,229

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Basic Instruction	\$ 10,694,188	\$ 11,615,388	\$ 11,590,281	\$ 11,444,896	\$ 11,444,896	\$ 11,444,896
Exceptional	419,285	416,076	426,362	348,669	348,669	348,669
Guidance Services	280,177	257,893	286,837	297,726	297,726	297,726
Health Services	117,942	99,439	103,787	98,659	98,659	98,659
Other Pupil Services	152,375	184,734	197,489	159,809	159,809	159,809
Instructional Media Serv	203,051	189,103	186,409	171,145	171,145	171,145
Instr Staff Training Srvs	30,799	29,000	32,788	32,000	32,000	32,000
Board	50,294	47,060	59,955	48,733	48,733	48,733
General Administration	399,207	347,756	364,055	433,216	433,216	433,216
School Administration	1,417,703	1,390,107	1,425,904	1,642,623	1,642,623	1,642,623
Facilities Acq & Constr	23,202	1,000	159	-	-	-
Fiscal Services	359,235	174,971	382,778	323,865	323,865	323,865
Food Services	949,522	959,753	959,400	1,023,999	1,023,999	1,023,999
Data Processing Service	340,992	288,030	297,546	281,528	281,528	281,528
Pupil Transportation Serv	1,109,390	1,013,690	993,686	1,102,489	1,102,489	1,102,489
Operation of Plant	4,261,650	5,443,054	5,233,973	5,341,962	5,341,962	5,341,962
Maintenance of Plant	213,626	173,600	178,608	217,480	217,480	217,480
Debt	-	-	-	-	-	-
Reserves	-	3,150,050	2,543,714	2,713,430	2,713,430	2,713,430
TOTAL USES	\$ 21,022,638	\$ 25,780,704	\$ 25,263,731	\$ 25,682,229	\$ 25,682,229	\$ 25,682,229

The Charter School System is a component unit of the City of Cape Coral. The budget is approved by the Governing Board. The Charter School has not adopted a multi-year budget. The FY 2015 Adopted Budget is being used to populate the FY 2016 and 2017 Proposed Budget columns. FY 2014 Budget was amended by the Governing Board on April 8, 2014.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Yacht Basin

The Yacht Basin is responsible for providing wet slip storage for deep-water recreational boats and provides regular access from the freshwater canals to saltwater canals and the Gulf of Mexico. The basin offers over 99 slips for monthly and transient dockage.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 821,365	\$ 864,797	\$ 583,450	\$ 420,518	\$ 271,147
Operating Fund Balance	-	-	-	357,061	162,932	149,371
Estimated Revenue:						
Charges for Service	393,609	369,200	1,002,980	343,000	343,000	343,000
Fines & Forfeits	161	-	-	-	-	-
Miscellaneous Revenues	1,779	1,200	1,200	1,200	1,200	1,200
Interfund Transfers	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 395,549	\$ 1,191,765	\$ 1,868,977	\$ 1,284,711	\$ 927,650	\$ 764,718

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 126,100	\$ 131,063	\$ 128,183	\$ 142,476	\$ 147,211	\$ 152,154
Operating ²	192,612	195,387	833,689	228,785	219,921	226,417
Capital Outlay ³	117,364	-	22,050	215,000	25,000	-
Debt Service	-	-	-	-	-	-
Other & Transfers Out ⁴	-	-	-	115,000	115,000	115,000
Reserves	-	865,315	885,055	583,450	420,518	271,147
TOTAL USES	\$ 436,076	\$ 1,191,765	\$ 1,868,977	\$ 1,284,711	\$ 927,650	\$ 764,718

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Yacht Basin	\$ 425,874	\$ 1,160,665	\$ 1,837,877	\$ 1,224,161	\$ 871,850	\$ 732,958
Rosen Park	10,201	31,100	31,100	60,550	30,800	31,760
Yacht Basin Fleet Replacement	-	-	-	-	25,000	-
TOTAL USES	\$ 436,076	\$ 1,191,765	\$ 1,868,977	\$ 1,284,711	\$ 927,650	\$ 764,718

Notes: FY 2013 Expenditures are on a budgetary basis:

¹Personnel costs do not include "OPEB" recorded at \$23,128 as this is a non-cash accounting entry.

²Operating costs do not include "Depreciation" recorded at \$28,159 as this is a non-cash accounting entry.

Operating also includes an interfund service payment to the General Fund in the amounts of \$69,735, \$71,827, and \$73,982 for FY 2015 - 2017 respectively.

³ Capital Outlay in FY 2015 includes the repaving/resurfacing of roadways/parking areas within the Yacht Club Complex.

⁴ A transfer out to the P&R Program Fund has been included to support the activities of the facilities at the Yacht Club Complex.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Golf Course

The Coral Oaks Golf Course provides for a year-round municipal golf facility to include Clubhouse, Greens, and Restaurant operations.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ 1,837	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	-	-	-	-
Estimated Revenue:						
Charges for Service	2,188,987	2,430,166	2,313,066	2,466,414	2,522,102	2,585,154
Fines & Forfeits	65	-	-	-	-	-
Miscellaneous Revenues	3,575	500	79,459	503	508	521
Interfund Transfers	215,000	-	117,100	235,271	271,394	128,887
Other Sources	-	-	-	-	-	-
TOTAL SOURCES	\$ 2,407,627	\$ 2,430,666	\$ 2,511,462	\$ 2,702,188	\$ 2,794,004	\$ 2,714,562

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 1,212,415	\$ 1,273,291	\$ 1,248,951	\$ 1,388,074	\$ 1,439,127	\$ 1,484,761
Operating ²	1,066,270	1,157,375	1,236,334	1,118,288	1,142,141	1,147,427
Capital ³	18,987	-	-	195,826	212,736	82,374
Debt Service	-	-	-	-	-	-
Other & Transfers Out	-	-	-	-	-	-
Reserves	-	-	26,177	-	-	-
TOTAL USES	\$ 2,297,671	\$ 2,430,666	\$ 2,511,462	\$ 2,702,188	\$ 2,794,004	\$ 2,714,562

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Greens	\$ 917,937	\$ 1,066,011	\$ 1,048,403	\$ 1,250,280	\$ 1,232,841	\$ 1,205,523
Clubhouse	1,109,438	1,092,517	1,188,801	1,163,321	1,225,626	1,207,059
Restaurant	270,296	272,138	274,258	288,587	335,537	301,980
TOTAL USES	\$ 2,297,671	\$ 2,430,666	\$ 2,511,462	\$ 2,702,188	\$ 2,794,004	\$ 2,714,562

Notes: FY 2013 Expenditures are on a budgetary basis:

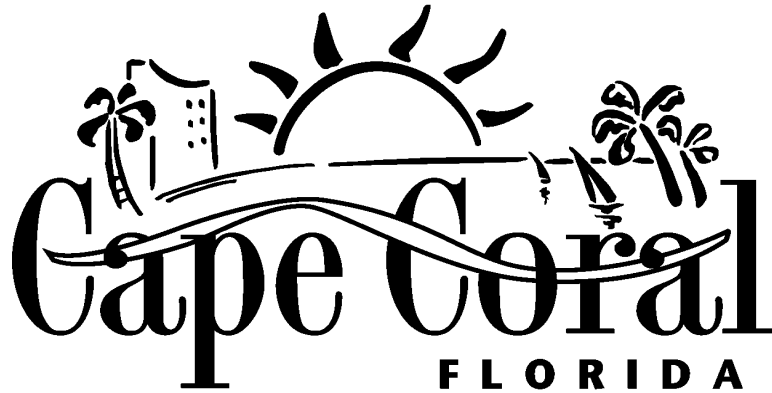
¹Personnel costs do not include "OPEB" recorded at \$190,058 as this is a non-cash accounting entry.

²Operating costs do not include "Depreciation" recorded at \$124,729 as this is a non-cash accounting entry.

Operating costs also include an interfund service payment to the General Fund in the amount of \$299,310, \$308,289, and \$317,538 for FY 2015 - 2017 respectively.

³Capital Outlay includes capitalized assets that are recorded on the balance sheet for financial reporting purposes.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



Internal Service Funds

INTERNAL SERVICE FUNDS 153

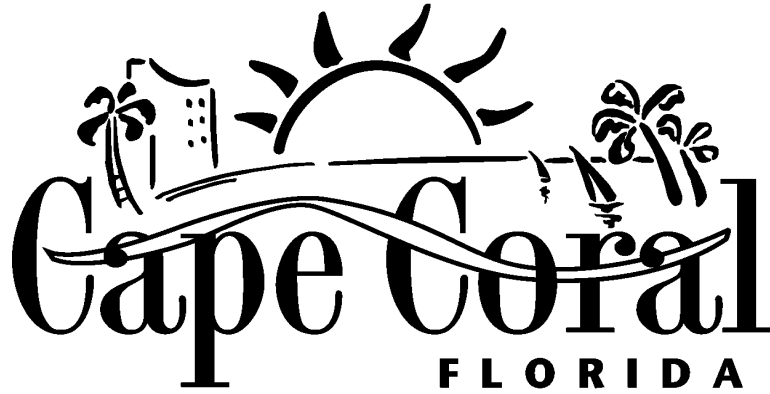
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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Workers Compensation Insurance Fund

The Internal Service Fund of Workers' Compensation Insurance is to account for the self-insurance of workers compensation. The primary source of funding for cost recovery is through bi-weekly payroll contributions of the individual operating funds.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ 510,123	\$ 510,123	\$ 254,612	\$ 252,503	\$ 438,159
Operating Fund Balance	-	5,443,293	5,216,126	5,963,868	5,711,365	5,273,206
Estimated Revenue:						
Charges for Services	2,410,291	2,298,808	2,315,808	2,862,180	2,982,799	3,072,162
Interest	7,018	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	408,366	-	397,551	-	-	-
TOTAL SOURCES	\$ 2,825,675	\$ 8,252,224	\$ 8,439,608	\$ 9,080,660	\$ 8,946,667	\$ 8,783,527

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 176,250	\$ 186,612	\$ 191,590	\$ 228,723	\$ 239,500	\$ 251,190
Operating	2,798,230	2,622,319	3,019,870	2,863,069	2,970,802	3,259,131
Capital	-	-	-	25,000	25,000	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	5,443,293	5,228,148	5,963,868	5,711,365	5,273,206
TOTAL USES	\$ 2,974,480	\$ 8,252,224	\$ 8,439,608	\$ 9,080,660	\$ 8,946,667	\$ 8,783,527

1. Risk Management personnel and related operating costs moved from the General Fund Human Resources. Risk Manager is charged to Workers' Comp Fund; Claims Examiner charged to Property/Liability Fund; Risk Generalist and Safety Officer (added in FY 2015) are split equally at 50% each between the WC/PL funds.

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Workers' Comp Ins	2,974,480	8,252,224	8,439,608	9,080,660	8,946,667	8,783,527
TOTAL USES	\$ 2,974,480	\$ 8,252,224	\$ 8,439,608	\$ 9,080,660	\$ 8,946,667	\$ 8,783,527

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Property/Liability Insurance Fund

The Internal Service Fund of Property Liability Insurance is to account for the self-insurance liability. The primary source of funding is through an annual allocation to operating funds based on the recorded value of capital assets.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	966,127	1,232,725	1,165,858	1,300,749	1,461,316
Estimated Revenue:						
Charges for Services	2,983,416	3,322,993	3,326,993	3,392,794	3,460,649	3,529,863
Miscellaneous	238,820	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,222,236	\$ 4,289,120	\$ 4,559,718	\$ 4,558,652	\$ 4,761,398	\$ 4,991,179

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel	\$ 76,464	\$ 123,147	\$ 132,478	\$ 174,843	\$ 183,332	\$ 192,717
Operating	3,111,502	3,002,900	3,002,900	3,063,060	3,116,750	3,817,829
Capital	-	-	-	20,000	-	-
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	1,163,073	1,424,340	1,300,749	1,461,316	980,633
TOTAL USES	\$ 3,187,966	\$ 4,289,120	\$ 4,559,718	\$ 4,558,652	\$ 4,761,398	\$ 4,991,179

1. Risk Management personnel and related operating costs moved from the General Fund Human Resources. Risk Manager is charged to Workers' Comp Fund; Claims Examiner charged to Property/Liability Fund; Risk Generalist and Safety Officer (added in FY 2015) are split 50%/50% between the WC/PL funds.

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Property/Liab. Ins	3,187,966	4,289,120	4,559,718	4,558,652	4,761,398	4,991,179
TOTAL USES	\$ 3,187,966	\$ 4,289,120	\$ 4,559,718	\$ 4,558,652	\$ 4,761,398	\$ 4,991,179

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Facilities Management Fund

The Internal Service Fund of Facilities Management provides project management, facilities management and contract management services for a broad spectrum of municipal capital improvement and maintenance projects. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	29,550	-	-	-
Estimated Revenue:						
Charges for Services	3,395,358	3,477,593	3,643,850	3,664,550	3,811,870	4,277,791
Interest	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,395,358	\$ 3,477,593	\$ 3,673,400	\$ 3,664,550	\$ 3,811,870	\$ 4,277,791

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 2,561,127	\$ 2,701,949	\$ 2,836,253	\$ 2,755,844	\$ 2,936,451	\$ 3,143,382
Operating	728,587	689,144	693,246	788,706	809,419	828,409
Capital	107,494	86,500	114,351	120,000	66,000	306,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	29,550	-	-	-
TOTAL USES	\$ 3,397,208	\$ 3,477,593	\$ 3,673,400	\$ 3,664,550	\$ 3,811,870	\$ 4,277,791

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Facilities Admin	\$ 525,317	\$ 921,347	\$ 1,076,155	\$ 938,309	\$ 983,229	\$ 1,013,565
Facilities Maintenance	2,116,193	1,892,694	1,851,295	1,918,202	2,045,965	2,204,996
Facilities Custodial Svcs	541,444	475,073	475,073	462,667	485,830	511,554
Facilities Project Admin	214,254	188,479	188,479	225,372	230,846	241,676
Facilities Capital Outlay	-	-	82,398	120,000	66,000	306,000
TOTAL USES	\$ 3,397,208	\$ 3,477,593	\$ 3,673,400	\$ 3,664,550	\$ 3,811,870	\$ 4,277,791

Notes:

¹ Personnel

FY 2015 1 Laborer new

FY 2016 1 Laborer new

FY 2017 1 Alarm Technician new

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Fleet Maintenance Fund

The Internal Service Fund of Fleet Maintenance is responsible for the maintenance of the City Fleet, the City's equipment repair facilities and the City's fueling operations, ensuring that sufficient resources are available to maintain equipment at a satisfactory level of operating efficiency. Cost recovery is through a work order system with a related general administrative overhead cost allocation.

Revenue Category	FY 2013 Actual Revenue	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Fund Balance	-	-	139,653	-	-	-
Estimated Revenue:						
Charges for Services	2,826,178	3,617,498	3,818,443	3,359,112	4,090,873	4,052,692
Interest	-	-	-	-	-	-
Miscellaneous	591,679	-	-	-	-	-
Interfund Transfers	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL SOURCES	\$ 3,417,857	\$ 3,617,498	\$ 3,958,096	\$ 3,359,112	\$ 4,090,873	\$ 4,052,692

Expenditure Category	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Appropriations						
Personnel ¹	\$ 1,270,111	\$ 1,488,878	\$ 1,518,233	\$ 1,635,507	\$ 1,773,903	\$ 1,916,218
Operating	1,540,007	1,565,620	1,689,087	1,486,605	1,795,970	1,844,474
Capital	602,464	563,000	611,123	237,000	521,000	292,000
Debt Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
Reserves	-	-	139,653	-	-	-
TOTAL USES	\$ 3,412,582	\$ 3,617,498	\$ 3,958,096	\$ 3,359,112	\$ 4,090,873	\$ 4,052,692

Program	FY 2013 Actual Expenditures	FY 2014 Adopted Budget	FY 2014 Amended Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2017 Proposed Budget
Fleet Administration	\$ 349,571	\$ 574,208	\$ 752,023	\$ 685,066	\$ 734,441	\$ 763,622
Fleet Maintenance	3,063,011	3,043,290	2,993,073	2,569,046	3,356,432	3,289,070
Fleet Capital Outlay			213,000	105,000	-	-
TOTAL USES	\$ 3,412,582	\$ 3,617,498	\$ 3,958,096	\$ 3,359,112	\$ 4,090,873	\$ 4,052,692

Notes:

¹ Personnel

FY 2015 Fleet Technician III reinstated

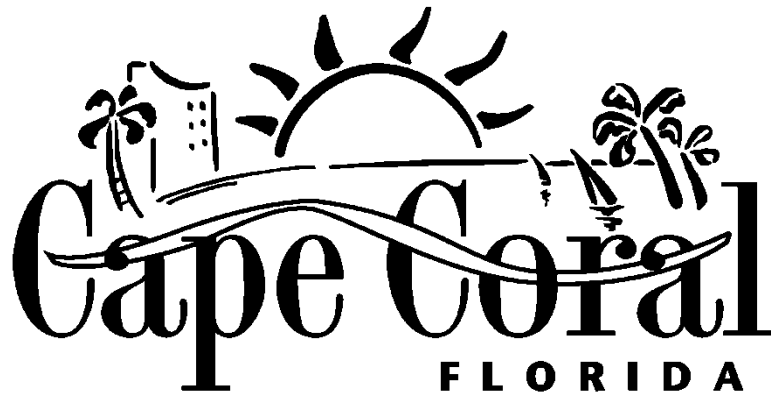
FY 2016 Fuel Technician reinstated

FY 2017 Fleet Technician III reinstated

**Asset Improvement Program
& Full Cost Allocation**

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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Asset Improvement Program

The City of Cape Coral Asset Improvement Program is a comprehensive program including a summary of assets owned by the City coupled with the condition and future plans for those assets. The Asset Improvements Program budgetary process encompasses the integration of revenues and expenditures along with program policy issues included in the City's long range planning process.

The goals and objectives of the Program are:

- To increase efficiency of City operations by maintaining assets in acceptable condition.
- To recommend an annual level of combined expenditures for capital, major maintenance and equipment replacement to aid in the stabilization of property tax levies from year to year.
- To identify assets no longer needed by the City and assess the salvage/recoverable value of those assets, if any.
- To reduce utility and maintenance costs by identifying improvements that will result in annual cost savings.
- To suggest a long-term plan for each asset.
- To identify a plan for proposed maintenance and replacement of existing assets and acquisition of new assets which is based on a reasonable expectation of what the City can afford.
- To be an on-going tool for annual asset tracking, update the asset inventory and re-assess long-term plans.

Program Summary

The funding requirements of the Asset Improvements Program for FY 2015-2020 are summarized below:

ASSET IMPROVEMENT PROGRAM ELEMENTS	FY 2015	FY 2016 - FY 2020	Total
Capital Improvement Program			
Public Building	\$ 625,000	\$ 8,450,000	\$ 9,075,000
Stormwater	1,102,500	5,189,509	6,292,009
Transportation	14,706,686	50,992,946	65,699,632
Utility Extension	65,659,583	324,984,820	390,644,403
Utility Facility	15,751,071	123,725,729	139,476,800
Total Capital Improvements	\$ 97,844,840	\$ 513,343,004	\$ 611,187,844
Capital Vehicle Program	6,439,720	28,137,906	34,577,626
Capital Equipment Program	4,646,685	23,749,608	28,396,293
Capital Maintenance Program	1,423,274	6,178,672	7,601,946
Capital Software Program	125,980	1,049,281	1,175,261
Total Expenditures	\$ 110,480,499	\$ 572,458,471	\$ 682,938,970

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Asset Improvement Program Tables

ASSET IMPROVEMENT PROGRAM ELEMENTS	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Building	\$ 625,000	\$ 3,700,000	\$ 2,000,000	\$ 550,000	\$ 2,200,000	\$ -	\$ 9,075,000
Stormwater	1,102,500	1,207,625	1,265,506	1,326,282	1,390,096	-	6,292,009
Transportation	14,706,686	13,631,282	12,776,326	13,205,121	11,239,506	140,711	65,699,632
Utility Extension	65,659,583	65,659,583	61,032,943	61,032,946	68,629,674	68,629,674	390,644,403
Utility Facility	15,751,071	22,542,775	19,863,803	9,108,442	37,690,709	34,520,000	139,476,800
Total Capital Improvement Program	\$ 97,844,840	\$ 106,741,265	\$ 96,938,578	\$ 85,222,791	\$ 121,149,985	\$ 103,290,385	\$ 611,187,844
Capital Vehicle Program	6,439,720	5,843,016	5,776,869	4,440,843	5,215,178	6,862,000	34,577,626
Capital Equipment Program	4,646,685	4,297,763	5,332,283	3,968,271	4,985,695	5,165,597	28,396,293
Capital Maintenance Program	1,423,274	1,430,645	1,182,906	1,402,621	1,669,900	492,600	7,601,946
Capital Software Program	125,980	414,460	459,890	48,948	79,967	46,016	1,175,261
TOTAL EXPENDITURES	\$ 110,480,499	\$ 118,727,149	\$ 109,690,526	\$ 95,083,474	\$ 133,100,725	\$ 115,856,598	\$ 682,938,970

SUMMARY OF REQUIRED REVENUES	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 379,000
Building Fees	77,920	-	58,344	40,842	107,210	60,000	\$ 344,316
Capital Facility Expansion Charge	16,499,003	16,499,003	13,012,589	13,012,589	17,287,004	17,287,004	\$ 93,597,192
Existing Stormwater Capital Proj Funds	1,102,500	1,207,625	1,265,506	1,326,282	1,390,096	-	\$ 6,292,009
Existing Transportation Capital Proj Funds	3,992,161	2,839,207	2,776,707	3,925,000	2,063,500	-	\$ 15,596,575
Five Cent Gas Tax	110,250	115,763	121,551	127,628	134,010	140,711	\$ 749,913
General Fund	13,068,343	17,030,247	16,385,342	12,009,199	16,831,136	7,942,574	83,266,841
Golf Course Revenues	160,826	156,736	82,374	223,679	119,645	296,600	\$ 1,039,860
Grants (Fed., State, Local)	2,359,226	1,556,505	743,813	77,323	-	215,000	\$ 4,951,867
IS Facilities	122,500	66,000	306,000	51,000	-	145,000	\$ 690,500
IS Fleet	237,000	521,000	292,000	256,000	66,000	100,000	\$ 1,472,000
IS Risk/PL	20,000	-	-	-	-	-	\$ 20,000
IS Workers Comp Ins	25,000	25,000	-	-	-	-	\$ 50,000
Lot Mowing Fees	26,000	-	-	26,178	-	30,000	\$ 82,178
P&R Program Revenues	464,241	212,000	184,000	194,850	509,500	243,500	\$ 1,808,091
Six Cent Gas Tax	2,533,821	2,619,807	2,679,286	2,652,493	2,541,996	-	\$ 13,027,403
Stormwater Revenues	3,686,194	4,007,264	3,732,797	3,307,579	2,767,392	3,242,500	\$ 20,743,726
Transportation Funds	500,000	500,000	500,000	500,000	500,000	500,000	\$ 3,000,000
Utility Special Assessment	46,160,580	46,160,580	45,020,354	45,020,357	48,342,670	48,342,670	\$ 279,047,211
Water/Sewer User Fees	18,920,934	25,161,412	22,446,863	12,316,475	40,374,566	37,266,039	\$ 156,486,288
Waterpark Revenues	35,000	24,000	83,000	16,000	66,000	-	\$ 224,000
Yacht Basin Revenues	15,000	25,000	-	-	-	30,000	\$ 70,000
TOTAL	\$ 110,480,499	\$ 118,727,149	\$ 109,690,526	\$ 95,083,474	\$ 133,100,725	\$ 115,856,598	\$ 682,938,970

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

CAPITAL VEHICLE PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards Fund	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 29,000
Building	52,920	-	58,344	40,842	107,210	60,000	319,316
General Fund	3,662,903	2,920,344	3,357,406	2,008,121	3,911,481	4,817,000	20,677,255
Golf Course Revenues	-	-	-	-	-	30,000	30,000
Grants (Fed., State, Local)	35,808	-	45,031	77,323	-	215,000	373,162
IS Facilities	120,000	66,000	306,000	51,000	-	145,000	688,000
IS Fleet	90,000	258,000	135,000	240,000	-	100,000	823,000
IS Risk/PL	20,000	-	-	-	-	-	20,000
IS Workers Comp Ins	25,000	25,000	-	-	-	-	50,000
Lot Mowing Fees	26,000	-	-	26,178	-	30,000	82,178
P&R Program Revenues	92,000	97,000	30,000	30,000	118,000	140,000	507,000
Stormwater Revenues	1,071,556	1,390,172	714,756	730,379	256,487	730,000	4,893,350
Water/Sewer User Fees	1,229,533	1,061,500	1,100,332	1,237,000	822,000	550,000	6,000,365
Waterpark Revenues	-	-	30,000	-	-	-	30,000
Yacht Basin Revenues	-	25,000	-	-	-	30,000	55,000
TOTAL	\$ 6,439,720	\$ 5,843,016	\$ 5,776,869	\$ 4,440,843	\$ 5,215,178	\$ 6,862,000	\$ 34,577,626

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Clerk	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
City Manager	-	-	-	30,000	-	35,000	65,000
DCD	105,700	92,610	155,584	121,105	364,514	175,000	1,014,513
Finance	127,000	67,000	-	-	-	54,000	248,000
Fire	1,169,319	627,122	990,784	433,359	2,064,500	1,870,000	7,155,084
ITS	-	-	-	19,000	-	40,000	59,000
Parks & Rec	588,500	563,000	515,500	288,500	296,000	768,000	3,019,500
Police	1,179,064	1,382,078	1,250,397	843,523	712,000	1,300,000	6,667,062
Public Works	2,122,604	2,091,706	1,739,272	1,468,356	956,164	2,100,000	10,478,102
Utilities	1,147,533	1,019,500	1,100,332	1,237,000	822,000	520,000	5,846,365
TOTAL	\$ 6,439,720	\$ 5,843,016	\$ 5,776,869	\$ 4,440,843	\$ 5,215,178	\$ 6,862,000	\$ 34,577,626

Detailed schedules can be found in Appendix Section A.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

CAPITAL EQUIPMENT PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards Fund	\$ 250,000	-	-	-	-	-	250,000
Building Fees	25,000	-	-	-	-	-	25,000
General Fund	1,832,150	2,141,798	2,971,140	1,678,859	2,838,788	2,776,958	14,239,693
Golf Course Revenues	115,826	100,736	82,374	85,179	113,145	76,600	573,860
IS Fleet	42,000	263,000	157,000	16,000	66,000	-	544,000
Lot Mowing Fees	-	-	-	-	-	-	-
P&R Program Revenues	326,741	94,000	103,000	124,000	82,000	103,500	833,241
Stormwater Revenues	114,638	117,092	518,041	77,200	10,905	12,500	850,376
Water/Sewer User Fees	1,940,330	1,557,137	1,482,728	1,971,033	1,861,857	2,196,039	11,009,123
Waterpark Revenues	-	24,000	18,000	16,000	13,000	-	71,000
TOTAL	\$ 4,646,685	4,297,763	5,332,283	3,968,271	4,985,695	5,165,597	28,396,293

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Clerk	\$ 14,600	6,000	-	14,600	17,000	14,600	66,800
DCD	25,000	-	-	-	-	-	25,000
Fire	459,773	362,675	800,691	98,820	103,335	152,358	1,977,652
Human Resources	5,636	-	-	-	-	-	5,636
ITS	1,355,550	1,380,000	1,553,000	1,085,300	1,593,000	2,025,000	8,991,850
Parks & Rec	559,567	462,076	637,874	568,179	686,145	260,100	3,173,941
Police	126,000	73,500	126,000	100,000	625,400	505,000	1,555,900
Public Works	160,229	456,375	731,990	130,339	98,958	12,500	1,590,391
Utilities	1,940,330	1,557,137	1,482,728	1,971,033	1,861,857	2,196,039	11,009,123
TOTAL	\$ 4,646,685	4,297,763	5,332,283	3,968,271	4,985,695	5,165,597	28,396,293

Detailed schedules can be found in Appendix Section A.

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

CAPITAL MAINTENANCE PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General Fund	\$ 1,175,274	\$ 1,353,645	\$ 1,096,906	\$ 1,223,271	\$ 1,300,900	\$ 302,600	\$ 6,452,596
Golf Course Revenues	45,000	56,000	-	138,500	6,500	190,000	436,000
IS Facilities	2,500	-	-	-	-	-	2,500
IS Fleet	105,000	-	-	-	-	-	105,000
P&R Program Revenues	45,500	21,000	51,000	40,850	309,500	-	467,850
Waterpark Revenues	35,000	-	35,000	-	53,000	-	123,000
Yacht Basin Revenues	15,000	-	-	-	-	-	15,000
TOTAL	\$ 1,423,274	\$ 1,430,645	\$ 1,182,906	\$ 1,402,621	\$ 1,669,900	\$ 492,600	\$ 7,601,946

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Fire	\$ 6,635	\$ 206,560	\$ 296,893	\$ 343,789	\$ 67,000	\$ 224,350	\$ 1,145,227
Parks & Rec	1,211,739	1,169,085	862,590	1,049,100	1,566,000	190,000	6,048,514
Police	-	-	-	-	-	78,250	78,250
Public Works	204,900	55,000	23,423	9,732	36,900	-	329,955
TOTAL	\$ 1,423,274	\$ 1,430,645	\$ 1,182,906	\$ 1,402,621	\$ 1,669,900	\$ 492,600	\$ 7,601,946

Detailed schedules can be found in Appendix Section A.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

CAPITAL SOFTWARE PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General Fund	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261
TOTAL	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Attorney		\$ 32,000	\$ 32,690	\$ 33,948	\$ 34,967	\$ 36,016	\$ 169,621
City Auditor					35,000		35,000
ITS	125,980	382,460	427,200	15,000	10,000	10,000	970,640
TOTAL	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261

Detailed schedules can be found in Appendix Section A.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

FUNDED CAPITAL IMPROVEMENT PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Capital Facility Expansion Charge	16,499,003	16,499,003	13,012,589	13,012,589	17,287,004	17,287,004	93,597,192
Existing Stormwater Capital Proj Funds	1,102,500	1,207,625	1,265,506	1,326,282	1,390,096	-	6,292,009
Existing Transportation Capital Proj Funds	3,992,161	2,839,207	2,776,707	3,925,000	2,063,500	-	15,596,575
Five Cent Gas Tax	110,250	115,763	121,551	127,628	134,010	140,711	749,913
General Fund	6,272,036	10,200,000	8,500,000	7,050,000	8,700,000	-	40,722,036
Grants (Fed., State, Local)	2,323,418	1,556,505	698,782	-	-	-	4,578,705
Six Cent Gas Tax	2,533,821	2,619,807	2,679,286	2,652,493	2,541,996	-	13,027,403
Stormwater Revenues	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	15,000,000
Transportation Funds	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Utility Special Assessment	46,160,580	46,160,580	45,020,354	45,020,357	48,342,670	48,342,670	279,047,211
Water/Sewer User Fees	15,751,071	22,542,775	19,863,803	9,108,442	37,690,709	34,520,000	139,476,800
Grand Total	\$ 97,844,840	\$ 106,741,265	\$ 96,938,578	\$ 85,222,791	\$ 121,149,985	\$ 103,290,385	\$ 611,187,844

SUMMARY BY FUNCTIONAL AREA

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Building	\$ 625,000	\$ 3,700,000	\$ 2,000,000	\$ 550,000	\$ 2,200,000	\$ -	\$ 9,075,000
Stormwater	1,102,500	1,207,625	1,265,506	1,326,282	1,390,096	-	6,292,009
Transportation	14,706,686	13,631,282	12,776,326	13,205,121	11,239,506	140,711	65,699,632
Utility Extension	65,659,583	65,659,583	61,032,943	61,032,946	68,629,674	68,629,674	390,644,403
Utility Facility	15,751,071	22,542,775	19,863,803	9,108,442	37,690,709	34,520,000	139,476,800
Grand Total	\$ 97,844,840	\$ 106,741,265	\$ 96,938,578	\$ 85,222,791	\$ 121,149,985	\$ 103,290,385	\$ 611,187,844

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

FUNDED CAPITAL IMPROVEMENTS

Description	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
EOC Building	All Hazards	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
North Area 1 Potable Water Transmission	Capital Facility Expansion Charge	38,215	38,215	343,936	343,936	-	-	764,302
North Area 1 Wastewater Transmission	Capital Facility Expansion Charge	662,104	662,104	5,958,937	5,958,937	-	-	13,242,082
North Area 1 Irrigation Transmission	Capital Facility Expansion Charge	532,104	532,104	4,788,937	4,788,937	-	-	10,642,082
North Area 2 Potable Water Transmission	Capital Facility Expansion Charge	1,570,752	1,570,752	-	-	-	-	3,141,504
North Area 2 Wastewater Transmission	Capital Facility Expansion Charge	8,895,414	8,895,414	-	-	-	-	17,790,828
North Area 2 Irrigation Transmission	Capital Facility Expansion Charge	4,800,414	4,800,414	-	-	-	-	9,600,828
North Area 3 Potable Water Transmission	Capital Facility Expansion Charge	-	-	185,743	185,743	1,671,686	1,671,686	3,714,858
North Area 3 Wastewater Transmission	Capital Facility Expansion Charge	-	-	1,038,193	1,038,193	9,343,733	9,343,733	20,763,852
North Area 3 Irrigation Transmission	Capital Facility Expansion Charge	-	-	696,843	696,843	6,271,585	6,271,585	13,936,856
Drainage Projects	Existing Stormwater Cap Proj Funds	1,102,500	1,157,625	1,215,506	1,276,282	1,340,096	-	6,092,009
Land Acquisition	Existing Stormwater Cap Proj Funds	-	50,000	50,000	50,000	50,000	-	200,000
Road Resurfacing	Existing Transport Cap Proj Funds	752,954	-	-	-	-	-	752,954
Access Management	Existing Transport Cap Proj Funds	100,000	100,000	150,000	100,000	250,000	-	700,000
Downtown Circulation	Existing Transport Cap Proj Funds	-	-	250,000	-	-	-	250,000
Intersection/Roadway Lighting	Existing Transport Cap Proj Funds	50,000	50,000	50,000	75,000	350,000	-	575,000
Kismet/Littleton Realignment	Existing Transport Cap Proj Funds	-	-	137,500	675,000	693,500	-	1,506,000
Median Curbing Projects	Existing Transport Cap Proj Funds	350,000	350,000	150,000	600,000	-	-	1,450,000
Median Curbing with Local Match	Existing Transport Cap Proj Funds	25,000	25,000	25,000	25,000	-	-	100,000
North Cape East/West Corridor	Existing Transport Cap Proj Funds	500,000	-	-	-	-	-	500,000
S.R. 78 4 Laning Chiquita Blvd. to BSR	Existing Transport Cap Proj Funds	264,207	264,207	114,207	-	-	-	642,621
S.R. 78 Parallel Access Road	Existing Transport Cap Proj Funds	250,000	250,000	-	100,000	-	-	600,000
Traffic Control Devices/Intersection Imp	Existing Transport Cap Proj Funds	350,000	350,000	350,000	700,000	350,000	-	2,100,000
Turn Lane Improvement	Existing Transport Cap Proj Funds	50,000	50,000	50,000	50,000	-	-	200,000
Util Extens Non-Assess Trnspt & Chiquita Blvd Impr.	Existing Transport Cap Proj Funds	1,300,000	1,400,000	1,500,000	1,600,000	420,000	-	6,220,000
Sidewalks CPF	Five Cent Gas Tax	110,250	115,763	121,551	127,628	134,010	140,711	749,913
Fleet Maintenance Facility	General Fund	525,000	3,200,000	-	-	-	-	3,725,000
Fire Station #11	General Fund	-	500,000	2,000,000	-	-	-	2,500,000
Fire Station #12	General Fund	-	-	-	550,000	2,200,000	-	2,750,000
Road Resurfacing	General Fund	5,747,036	6,500,000	6,500,000	6,500,000	6,500,000	-	31,747,036
Sidewalks CPF - TEA	Grants (Federal, State, Local)	2,323,418	1,556,505	698,782	-	-	-	4,578,705
Street Programs	Six Cent Gas Tax	2,533,821	2,619,807	2,679,286	2,652,493	2,541,996	-	13,027,403
North Area 1 Stormwater	Stormwater	-	-	2,500,000	2,500,000	-	-	5,000,000
North Area 2 Stormwater	Stormwater	2,500,000	2,500,000	-	-	-	-	5,000,000
North Area 3 Stormwater	Stormwater	-	-	-	-	2,500,000	2,500,000	5,000,000
North Area 1 Transportation	Transportation	-	-	500,000	500,000	-	-	1,000,000
North Area 2 Transportation	Transportation	500,000	500,000	-	-	-	-	1,000,000
North Area 3 Transportation	Transportation	-	-	-	-	500,000	500,000	1,000,000
North 1 Potable Water Collection & Distribution	Utility Special Assessment	950,585	950,585	8,555,268	8,555,268	-	-	19,011,706
North 1 Wastewater Collection & Distribution	Utility Special Assessment	2,461,796	2,461,796	22,156,161	22,156,161	-	-	49,235,914
North 1 Irrigation Collection & Distribution	Utility Special Assessment	993,058	993,058	8,937,518	8,937,518	-	-	19,861,152
North 2 Potable Water Collection & Distribution	Utility Special Assessment	7,385,834	7,385,834	-	-	-	-	14,771,668

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

FUNDED CAPITAL IMPROVEMENTS

Description	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
North 2 Wastewater Collection & Distribution	Utility Special Assessment	24,490,247	24,490,247	-	-	-	-	48,980,494
North 2 Irrigation Collection & Distribution	Utility Special Assessment	9,879,060	9,879,060	-	-	-	-	19,758,120
North 3 Potable Water Collection & Distribution	Utility Special Assessment	-	-	1,391,893	1,391,894	12,527,041	12,527,041	27,837,869
North 3 Wastewater Collection & Distribution	Utility Special Assessment	-	-	2,835,649	2,835,650	25,520,841	25,520,841	56,712,981
North 3 Irrigation Collection & Distribution	Utility Special Assessment	-	-	1,143,865	1,143,866	10,294,788	10,294,788	22,877,307
Upgrade Security at North/South Pump Stations	Water/Sewer User Fees	100,000	-	-	-	-	-	100,000
Retro SW RO Well Field Control/Communication	Water/Sewer User Fees	250,000	-	-	-	-	-	250,000
SW RO Control Systems Upgrade	Water/Sewer User Fees	-	-	-	-	-	-	-
Underground Well Feeds	Water/Sewer User Fees	45,071	46,423	47,816	-	-	-	139,310
New Maintenance Shop and Storage	Water/Sewer User Fees	750,000	-	-	-	-	-	750,000
Plant 2 Feed Water & Blend Line Upgrade	Water/Sewer User Fees	-	-	1,340,000	-	-	-	1,340,000
Plant 2 Building Replacement	Water/Sewer User Fees	-	-	-	-	8,000,000	-	8,000,000
SW RO Deep Injection Well	Water/Sewer User Fees	2,500,000	-	-	-	-	-	2,500,000
SW RO Lightning & Grounding Protection	Water/Sewer User Fees	-	-	-	-	-	-	-
North RO Deep Injection Well	Water/Sewer User Fees	-	-	4,900,000	-	-	-	4,900,000
North RO Perimeter Wall	Water/Sewer User Fees	850,000	-	-	-	-	-	850,000
North RO Landscaping	Water/Sewer User Fees	-	-	-	-	-	-	-
Auxiliary Power Van Loon Pump Station & SRO	Water/Sewer User Fees	-	-	-	-	-	-	-
Distribution System Automation	Water/Sewer User Fees	950,000	-	-	-	-	-	950,000
Reconstruct Van Loon Pump Station Building	Water/Sewer User Fees	-	-	-	-	250,000	-	250,000
Rehab/Replace Raw Water Wells	Water/Sewer User Fees	-	800,000	800,000	-	1,600,000	1,600,000	4,800,000
Lift Station Rehabs - FY14	Water/Sewer User Fees	-	-	-	-	-	-	-
Lift Station Rehabs - FY15	Water/Sewer User Fees	1,166,000	-	-	-	-	-	1,166,000
Lift Station Rehabs - FY16	Water/Sewer User Fees	-	1,790,352	-	-	-	-	1,790,352
Lift Station Rehabs - FY17	Water/Sewer User Fees	-	-	2,114,987	-	-	-	2,114,987
Lift Station Rehabs - FY18	Water/Sewer User Fees	-	-	-	2,452,442	-	-	2,452,442
Lift Station Rehabs - FY19	Water/Sewer User Fees	-	-	-	-	2,524,709	-	2,524,709
Lift Station Rehabs - FY20	Water/Sewer User Fees	-	-	-	-	-	2,549,000	2,549,000
Building for Analyzers	Water/Sewer User Fees	300,000	-	-	-	-	-	300,000
Southwest Chlorine Contact Chamber Coating	Water/Sewer User Fees	-	-	125,000	-	-	-	125,000
UCD Building Improvements-MARS Test Bench	Water/Sewer User Fees	-	-	-	-	-	-	-
UCD Admin Building	Water/Sewer User Fees	-	-	500,000	1,000,000	3,000,000	3,000,000	7,500,000
Manhole Rehabilitation FY15	Water/Sewer User Fees	200,000	-	-	-	-	-	200,000
Manhole Rehabilitation FY16	Water/Sewer User Fees	-	400,000	-	-	-	-	400,000
Manhole Rehabilitation FY17	Water/Sewer User Fees	-	-	200,000	-	-	-	200,000
Manhole Rehabilitation FY18	Water/Sewer User Fees	-	-	-	200,000	-	-	200,000
Manhole Rehabilitation FY19	Water/Sewer User Fees	-	-	-	-	200,000	-	200,000
Manhole Rehabilitation FY20	Water/Sewer User Fees	-	-	-	-	-	200,000	200,000
Galvanized Pipe Replacement FY15	Water/Sewer User Fees	100,000	-	-	-	-	-	100,000
Galvanized Pipe Replacement FY16	Water/Sewer User Fees	-	1,650,000	-	-	-	-	1,650,000
Galvanized Pipe Replacement FY17	Water/Sewer User Fees	-	-	1,700,000	-	-	-	1,700,000
Galvanized Pipe Replacement FY18	Water/Sewer User Fees	-	-	-	1,350,000	-	-	1,350,000
Infiltration/Inflow (I&I) FY15	Water/Sewer User Fees	750,000	-	-	-	-	-	750,000
Infiltration/Inflow (I&I) FY16	Water/Sewer User Fees	-	1,500,000	-	-	-	-	1,500,000
Infiltration/Inflow (I&I) FY17	Water/Sewer User Fees	-	-	750,000	-	-	-	750,000
Infiltration/Inflow (I&I) FY18	Water/Sewer User Fees	-	-	-	750,000	-	-	750,000
Infiltration/Inflow (I&I) FY19	Water/Sewer User Fees	-	-	-	-	750,000	-	750,000
Infiltration/Inflow (I&I) FY20	Water/Sewer User Fees	-	-	-	-	-	750,000	750,000

City of Cape Coral, Florida
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FUNDED CAPITAL IMPROVEMENTS

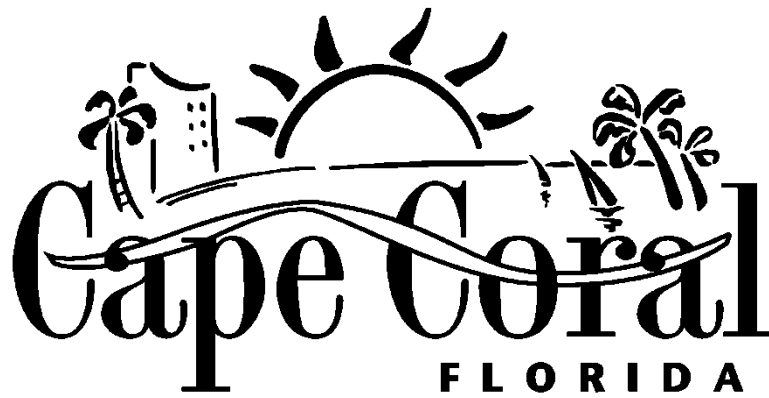
Description	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Weir Improvements	Water/Sewer User Fees		-		1,500,000	1,500,000	1,500,000	4,500,000
Weir #4 Construction	Water/Sewer User Fees	1,000,000	-	-	-	-	-	1,000,000
Forcemain Interconnect	Water/Sewer User Fees	1,500,000	1,000,000	-	-	-	-	2,500,000
Fire Sprinkler Syst Conver (Irr to PW) FY15	Water/Sewer User Fees	500,000	-	-	-	-	-	500,000
Fire Sprinkler Syst Conver (Irr to PW) FY16	Water/Sewer User Fees		500,000	-	-	-	-	500,000
Fire Sprinkler Syst Conver (Irr to PW) FY17	Water/Sewer User Fees		-	500,000	-	-	-	500,000
Fire Sprinkler Syst Conver (Irr to PW) FY18	Water/Sewer User Fees		-	-	500,000	-	-	500,000
Fire Sprinkler Syst Conver (Irr to PW) FY19	Water/Sewer User Fees		-	-	-	500,000	-	500,000
Weir #16 & #17 Construction	Water/Sewer User Fees	50,000		-	50,000	1,450,000	-	1,550,000
River Crossing	Water/Sewer User Fees	900,000	5,000,000	5,000,000	-	-	-	10,900,000
Aquifer Stor & Rec/Irr Supply Imp. FY15	Water/Sewer User Fees		-	-	-	-	-	-
Aquifer Stor & Rec/Irr Supply Imp. FY16	Water/Sewer User Fees		2,000,000	-	-	-	-	2,000,000
Aquifer Stor & Rec/Irr Supply Imp. FY17	Water/Sewer User Fees		-	100,000	-	-	-	100,000
Aquifer Stor & Rec/Irr Supply Imp. FY18	Water/Sewer User Fees		-	-	100,000	-	-	100,000
Aquifer Stor & Rec/Irr Supply Imp. FY19	Water/Sewer User Fees		-	-	-	7,500,000	-	7,500,000
Aquifer Stor & Rec/Irr Supply Imp. FY20	Water/Sewer User Fees		-	-	-	-	7,500,000	7,500,000
Utilities Reuse Main Extension (FGUA)	Water/Sewer User Fees			-	-	-	-	-
Palm Tree P.S. Water Main Phase I	Water/Sewer User Fees	1,700,000	1,700,000	-	-		-	3,400,000
Palm Tree Water Trans. Impr. Phase II	Water/Sewer User Fees		-	-	-	1,400,000	-	1,400,000
Palm Tree Phase III	Water/Sewer User Fees		-	-	-	-	1,000,000	1,000,000
South RO Landscaping (New CIP per W&S Admin)	Water/Sewer User Fees		-	-	-	-	-	-
Land Purchases	Water/Sewer User Fees	840,000	1,505,000	955,000	230,000	50,000		3,580,000
Smoke Testing Sanitary Sewer	Water/Sewer User Fees		200,000	200,000	200,000	200,000	200,000	1,000,000
SW RO Odor Control Modification	Water/Sewer User Fees		-	-	-	-	-	-
NRO Bulk Diesel Storage Modification	Water/Sewer User Fees		-	-	-	-	-	-
New SE Reuse Storage Tank	Water/Sewer User Fees				100,000	5,950,000	5,950,000	12,000,000
New SW Reuse Storage Tank	Water/Sewer User Fees		3,700,000	-	-	-	-	3,700,000
Lake Kennedy Irrigation Pump Station	Water/Sewer User Fees		-	-	-	-	-	-
GPS Base Station	Water/Sewer User Fees		-	-	-	-	-	-
Irrigation to Potable Water (Fire Hydrants) FY15	Water/Sewer User Fees		-	-	-	-	-	-
Irrigation to Potable Water (Fire Hydrants) FY16	Water/Sewer User Fees		250,000	-	-	-	-	250,000
Irrigation to Potable Water (Fire Hydrants) FY17	Water/Sewer User Fees		-	250,000	-	-	-	250,000
Irrigation to Potable Water (Fire Hydrants) FY18	Water/Sewer User Fees		-	-	250,000	-	-	250,000
Irrigation to Potable Water (Fire Hydrants) FY19	Water/Sewer User Fees		-	-	-	250,000	-	250,000
Irrigation to Potable Water (Fire Hydrants) FY20	Water/Sewer User Fees		-	-	-	-	7,000,000	7,000,000
Reuse Well Monitoring, Reuse Meters & R&D FY15	Water/Sewer User Fees		-	-	-	-	-	-
Reuse Well Monitoring, Reuse Meters & R&D FY16	Water/Sewer User Fees		50,000	-	-	-	-	50,000
Reuse Well Monitoring, Reuse Meters & R&D FY17	Water/Sewer User Fees		-	50,000	-	-	-	50,000
Reuse Well Monitoring, Reuse Meters & R&D FY18	Water/Sewer User Fees		-	-	50,000	-	-	50,000
Reuse Well Monitoring, Reuse Meters & R&D FY19	Water/Sewer User Fees		-	-	-	50,000	-	50,000
Reuse Well Monitoring, Reuse Meters & R&D FY20	Water/Sewer User Fees		-	-	-	-	50,000	50,000
Potable Water Infrastructure Replacement FY15	Water/Sewer User Fees	300,000	-	-	-	-	-	300,000
Potable Water Infrastructure Replacement FY16	Water/Sewer User Fees		300,000	-	-	-	-	300,000
Potable Water Infrastructure Replacement FY17	Water/Sewer User Fees		-	300,000	-	-	-	300,000
Potable Water Infrastructure Replacement FY18	Water/Sewer User Fees		-	-	300,000	-	-	300,000
Potable Water Infrastructure Replacement FY19	Water/Sewer User Fees		-	-	-	300,000	-	300,000

City of Cape Coral, Florida
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FUNDED CAPITAL IMPROVEMENTS

Description	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total
Potable Water Infrastructure Replacement FY20	Water/Sewer User Fees		-	-	-	-	300,000	300,000
Rehab Well 324	Water/Sewer User Fees		-	-	-	-	-	-
Everest Perimeter Wall	Water/Sewer User Fees		-	-	-	-	-	-
CleanB-AC Compost Processing Facility(BS)	Water/Sewer User Fees						2,750,000	2,750,000
SW Ops Bldg	Water/Sewer User Fees		-	-	-	-	-	-
NRO Modify Control	Water/Sewer User Fees		-	-	-	-	-	-
Replace Membranes	Water/Sewer User Fees		-	-	-	-	-	-
Plant 1 Strctural	Water/Sewer User Fees		-	-	-	-	-	-
Replacement of Aerial Crossings	Water/Sewer User Fees		-	-	-	2,000,000	-	2,000,000
Portable Generator Awning Project SWWRF (LS)	Water/Sewer User Fees		-	-	-	-	-	-
Lift Stations Odor Control Rehabs (LS)	Water/Sewer User Fees		6,000	6,000	6,000	6,000	6,000	30,000
Reseal North Chlorine Contact Chamber (EVWRF)	Water/Sewer User Fees		120,000	-	-	-	-	120,000
Clarifier Launder Trough Covering Project EVWRF	Water/Sewer User Fees					210,000	165,000	375,000
Repave South Entrance of SWWRF	Water/Sewer User Fees				15,000			15,000
Replace South Entrance Gate & Actuator(SWWRF)	Water/Sewer User Fees				30,000			30,000
Rehab Master Lift Station #200 (Added 7.7,14 by JD)	Water/Sewer User Fees							-
Del Prado Water Transmission Improvements	Water/Sewer User Fees	1,000,000						1,000,000
Sodium Hypochlorite Storage Rooms	Water/Sewer User Fees		25,000	25,000	25,000			75,000
TOTAL		\$ 97,844,840	\$ 106,741,265	\$ 96,938,578	\$ 85,222,791	\$ 121,149,985	\$ 103,290,385	\$ 611,187,844

City of Cape Coral, Florida
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**City of Cape Coral, Florida
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Full Cost Allocation

A cost allocation plan (CAP) distributes central service overhead costs to operating departments. Central services are those administrative functions that mainly provide services to other governmental departments and not to the public. Examples include the Offices of the City Manager, City Attorney and City Auditor as well as Procurement and Information Technology Services, etc. The allocated costs have been incorporated into the proposed budgets for FY 2015 – 2017.

Cost Allocation Plans Are Prepared for a Number of Reasons

Principally, these include:

- ❖ Claiming indirect costs associated with Federal programs.
- ❖ Charging Enterprise Funds for services provided by the General Fund.
- ❖ Determine the full costs of departments providing user fee related services to the public.
- ❖ Obtaining management information related to how the agency carries out its programs.

As the above indicates, most agencies prepare CAP's to recover general fund dollars. This has become increasingly important in view of the limitations on taxes and the general need for additional local revenues. However, in the process of preparing a CAP, considerable valuable management information is also developed. In an effort to manage programs better, more agencies are utilizing this information.

Methodology

This cost allocation plan was prepared in accordance with Office of Management and Budget Circular A-87. Direct costs charged to programs have not been included as indirect costs.

Estimated budgeted City expenditures for FY 2015 were utilized for the allocation. The costs of the following services were allocated:

City Council
City Attorney
City Clerk
Human Resources

City Manager
City Auditor
Financial Services
Informational Technology Services

A basis of allocation for each of the departments listed above was established. As the plan is based on a proposed budget for the upcoming year and estimated activity, the plan is updated at fiscal year-end based on actual data and adjustments are made to the calculated allocation.

City of Cape Coral, Florida
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Additionally, the General Fund receives reimbursement from other funds/agencies based on varying formulas as summarized below:

Charter School: The reimbursable costs are for the services supporting the system which includes one full time bookkeeper as well as accounting, purchasing, legal, recruitment and employee services. Beginning in FY 2011, the City is being reimbursed on a per pupil basis similar to the fee structure used by the Lee County School District.

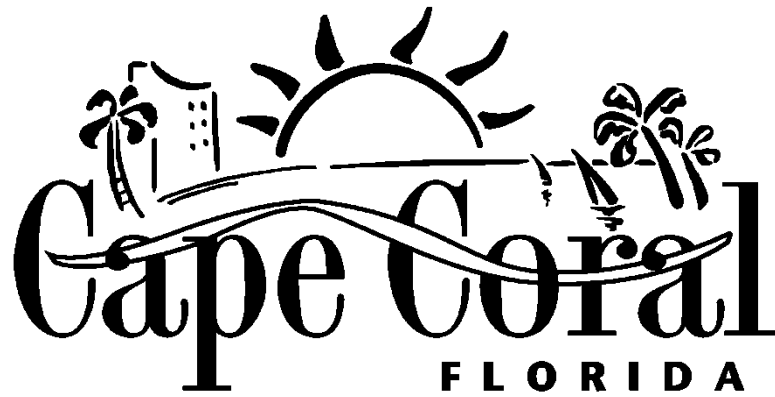
Road Impact Fees: In accordance with Section 2-24.29 of the Code of Ordinances, an administrative charge of 3% of the road impact fees collected is charged by the General Fund.

The following table summarizes the calculated charges through the full cost allocation of general administrative and overhead costs for FY 2013 - 2017.

Reimbursement to the General Fund FY 2013 - FY 2017

Fund Name	FY 2013 Estimated Allocation	FY 2013 Actual Allocation	FY 2014 Estimated Allocation	FY 2015 Estimated Allocation	FY 2016 Projected Allocation	FY 2017 Projected Allocation
Water & Sewer Fund	1,688,419	1,942,014	2,156,460	2,618,066	2,696,608	2,777,506
Stormwater Fund	1,297,219	1,146,700	1,173,709	1,033,512	1,064,517	1,096,453
Building Fund	568,143	577,950	572,442	675,151	695,406	716,268
Waterpark Fund	352,048	298,989	273,587	272,713	280,894	289,321
Golf Course Fund	319,306	305,183	322,407	299,310	308,289	317,538
Yacht Basin Fund	50,646	56,101	45,955	69,735	71,827	73,982
CDBG Fund	35,830	29,909	22,315	28,702	29,563	30,450
Total Charge Back for Central Service	4,311,611	4,356,846	4,566,875	4,997,189	5,147,104	5,301,518

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back

\$4,997,189

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		Amount Allocated	General Fund
Human Resources	\$ 6,010,764	Human Resources Allocation		\$ 1,576,436	\$ 4,434,328
Administration	\$388,444	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 124,147	\$ 264,297
Employee Benefits	\$272,967	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 87,241	\$ 185,726
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581 % of Total Retirees Amount of Allocation		\$ 1,153,841	\$ 3,534,665
Compensation & Classification	\$ 196,283	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 62,732	\$ 133,551
Employee Development	\$92,971	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 29,713	\$ 63,258
Recruitment	\$287,602	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 91,918	\$ 195,684
Employee/Labor Relations	\$83,991	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 26,844	\$ 57,147
Financial Services	\$ 2,386,150	Financial Services Allocation		\$ 852,732	\$ 1,533,418
Administration	\$248,317	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 79,361	\$ 168,956
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732 % of Total Accounting Transactions Amount of Allocation		\$ 131,328	\$ 434,498
Treasury (Cashier)	\$207,142	# of Cashier - 4,013,911/RecTrac - 249,101 Transactions Processed % of Total Cashier/Rec Trac Transactions Amount of Allocation		\$ 181,231	\$ 25,911
Payroll Services	\$ 195,829	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 62,587	\$ 133,242
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444.13 % of Total A/P Transactions Amount of Allocation		\$ 43,407	\$ 192,493
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517 % of Total Budget Expenditures Amount of Allocation		\$ 111,689	\$ 246,405
Procurement	\$575,042	# of Purchase Orders Processed - 3,478 % of Total Purchase Orders Processed Amount of Allocation		\$ 243,129	\$ 331,913
City Clerk	\$ 743,686	City Clerk Allocation		\$ 272,143	\$ 471,543
Administration	\$411,995	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 131,674	\$ 280,321
Communications	\$76,149	# of FTE - 1580.52 % of Total FTE Amount of Allocation		\$ 24,338	\$ 51,811
Records Management	\$ 159,563	# of Files Imaged - 458,992 % of Total Files Imaged Amount of Allocation		\$ 94,237	\$ 65,326
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669 % of Total Complaints/Inquiries Amount of Allocation		\$ 21,894	\$ 74,085

City of Cape Coral, Florida
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Summary of Allocated Costs by Function

Total General Fund Amount to Charge Back	\$4,997,189
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**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Amount Allocated	General Fund
City Manager	\$1,144,653	City Manager Allocation	\$365,830	\$778,823
Administration	\$785,931	# of FTE - 1580.52 % of Total FTE Amount of Allocation	\$251,183	\$534,748
Public Information	\$358,722	# of FTE - 1580.52 % of Total FTE Amount of Allocation	\$114,647	\$244,075
ITS	\$5,421,868	ITS Allocation	\$800,463	\$4,621,405
Administration	\$225,890	# of Computers - 946 % of Total # of Computers Amount of Allocation	\$27,942	\$197,948
Business Applications	\$1,594,673	# of Computers - 946 % of Total # of Computers Amount of Allocation	\$197,262	\$1,397,411
Network Administration	\$2,958,070	# of Computers - 946 % of Total # of Computers Amount of Allocation	\$365,914	\$2,592,156
Telecommunications	\$327,090	# of Communication Devices - 1,071 % of Total # of Communication Devices Amount of Allocation	\$65,941	\$261,149
GIS	\$316,145	# of Mapping & Analysis Requests - 280 % of Total # of Mapping & Analysis Requests Amount of Allocation	\$143,404	\$172,741
City Auditor	\$600,209	# of Internal Audit Hours - 4,443 % of Total Internal Audit Hours Amount of Allocation	\$14,765	\$585,444
City Council	\$503,764	# of Council Agenda Items - 503 % of Total Council Agenda Items Amount of Allocation	\$66,145	\$437,619
City Attorney	\$1,044,592	# of FTE - 1580.52 % of Total FTE Amount of Allocation	\$333,851	\$710,741
Department Overhead	\$1,806,992	% of Overhead Allocation Total Allotted For Each Fund Amount of Allocation	\$669,589	\$1,137,403
Adjustment		FY 2013 True Up	\$45,235	
Total General Fund Allocations	\$19,662,678		\$4,997,189	\$14,710,724

Notes:

The amounts listed above are related to the total estimated cost of the function budgeted within the General Fund. The actual allocated amount varies by fund. For recreation funds (waterpark, golf course and yacht basin), Rec Trac transactions were used as the basis of allocation with only 10% of the costs being allocated to these funds. Beginning in FY 2010, the Water & Sewer Fund began funding 1 cashier position directly; as such only the cost of the Cashier Supervisor and Accounting Assistant is being allocated to the fund. Only 28% of Records Management, in the City Clerk's Office, is allocated. All estimates preceded the adoption of the final budget and will vary from the final adopted amounts for budget, FTE, etc. A true-up will follow at year-end and will be applied to the FY 2017 estimated amounts.

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Summary of Allocated Costs by Fund

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Water & Sewer	Stormwater	Building	Waterpark
Human Resources	\$6,010,764	Human Resources Allocation	\$922,386	\$222,129	\$269,165	\$51,568
Financial Services	\$2,386,150	Financial Services Allocation	\$557,957	\$129,088	\$26,935	\$60,632
City Clerk	\$743,686	City Clerk Allocation	\$120,270	\$40,610	\$80,949	\$19,038
City Manager	\$1,144,653	City Manager Allocation	\$197,796	\$73,372	\$23,580	\$44,641
ITS	\$5,421,868	ITS Allocation	\$329,735	\$200,855	\$179,424	\$36,573
City Auditor	\$600,209	City Auditor Allocation	\$14,765	\$0	\$0	\$0
City Council	\$503,764	City Council Allocation	\$41,057	\$17,027	\$1,008	\$0
City Attorney	\$1,044,592	City Attorney Allocation	\$180,505	\$66,958	\$21,519	\$40,739
Department Overhead	\$1,806,992	Amount of Allocation	\$0	\$433,992	\$62,764	\$72,581
Adjustment		FY 2013 True Up	\$253,595	(\$150,519)	\$9,807	(\$53,059)
Total General Fund Allocations	\$19,662,678		\$2,618,066	\$1,033,512	\$675,151	\$272,713

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

Summary of Allocated Costs by Fund

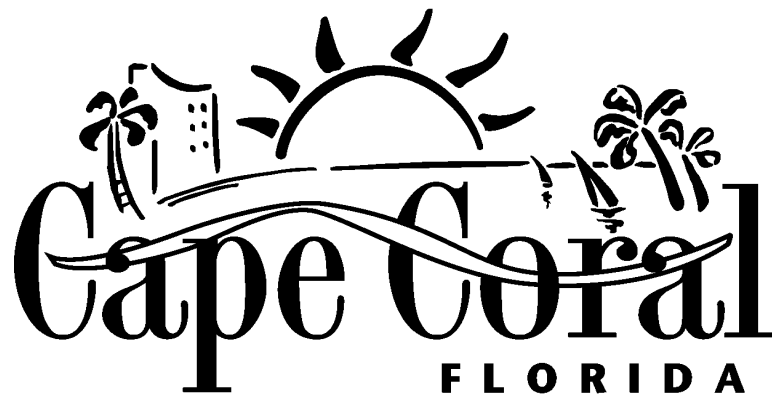
Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Golf Course	Yacht Basin	CDBG	Allocation
Human Resources	\$6,010,764	Human Resources Allocation	\$91,412	\$18,057	\$1,719	\$1,576,436
Financial Services	\$2,386,150	Financial Services Allocation	\$58,634	\$11,358	\$8,128	\$852,732
City Clerk	\$743,686	City Clerk Allocation	\$9,860	\$781	\$635	\$272,143
City Manager	\$1,144,653	City Manager Allocation	\$23,122	\$1,831	\$1,488	\$365,830
ITS	\$5,421,868	ITS Allocation	\$27,453	\$10,951	\$15,472	\$800,463
City Auditor	\$600,209	City Auditor Allocation	\$0	\$0	\$0	\$14,765
City Council	\$503,764	City Council Allocation	\$1,008	\$2,015	\$4,030	\$66,145
City Attorney	\$1,044,592	City Attorney Allocation	\$21,101	\$1,671	\$1,358	\$333,851
Department Overhead	\$1,806,992	Amount of Allocation	\$80,843	\$17,616	\$1,793	\$669,589
Adjustment		FY 2013 True Up	(\$14,123)	\$5,455	(\$5,921)	\$45,235
Total General Fund Allocations	\$19,662,678		\$299,310	\$69,735	\$28,702	\$4,997,189

Departmental Overhead Allocations

\$669,589

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City of Cape Coral, Florida
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**City of Cape Coral, Florida
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General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back

\$2,618,066

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		Water & Sewer Fund
Human Resources	\$6,010,764	Human Resources Allocation		\$922,386
Administration	\$388,444	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$67,123
Employee Benefits	\$272,967	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$47,169
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581		86.00
		% of Total Retirees		14.80%
		Amount of Allocation		\$693,899
Compensation & Classification	\$196,283	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$33,918
Employee Development	\$92,971	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$16,065
Recruitment	\$287,602	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$49,698
Employee/Labor Relations	\$83,991	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		\$14,514
Financial Services	\$2,386,150	Financial Services Allocation		\$557,957
Administration	\$248,317	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		42,909
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732		5,496.00
		% of Total Accounting Transactions		9.69%
		Amount of Allocation		54,829
Treasury (Cashier)	\$207,142	# of Cashier Transactions Processed - 4,013,911		3,167,521.00
		% of Total Cashier Transactions		78.91%
		Amount of Allocation		163,456
Payroll Services	\$195,829	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		33,839
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444		\$14,350,413.87
		% of Total A/P Transactions		12.85%
		Amount of Allocation		30,313
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517		\$43,524,189
		% of Total Budget Expenditures		20.91%
		Amount of Allocation		74,877
Procurement	\$575,042	# of Purchase Orders Processed - 3,478		954.00
		% of Total Purchase Orders Processed		27.43%
		Amount of Allocation		157,734
City Clerk	\$743,686	City Clerk Allocation		\$120,270
Administration	\$411,995	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		71,193
Communications	\$76,149	# of FTE - 1580.52		273.15
		% of Total FTE		17.28%
		Amount of Allocation		13,159
Records Management	\$159,563	# of Files Imaged - 458,992		69,861.00
		% of Total Files Imaged		15.22%
		Amount of Allocation		24,285
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669		1,899.00
		% of Total Complaints/Inquiries		12.12%
		Amount of Allocation		11,633

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Water & Sewer Fund

Total General Fund Amount to Charge Back

\$2,618,066

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Water & Sewer Fund
City Manager	\$1,144,653	City Manager Allocation	\$197,796
		# of FTE - 1580.52	273.15
Administration	\$785,931	% of Total FTE	17.28%
		Amount of Allocation	\$135,809
Public Information	\$358,722	# of FTE - 1580.52	273.15
		% of Total FTE	17.28%
		Amount of Allocation	\$61,987
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$329,735
Administration	\$225,890	# of Computers - 946	36.00
		% of Total # of Computers	3.81%
		Amount of Allocation	\$8,606
Business Applications	\$1,594,673	# of Computers - 946	36.00
		% of Total # of Computers	3.81%
		Amount of Allocation	\$60,757
Network Administration	\$2,958,070	# of Computers - 946	36.00
		% of Total # of Computers	3.81%
		Amount of Allocation	\$112,702
Telecommunications	\$327,090	# of Communication Devices - 1,071	136.00
		% of Total # of Communication Devices	12.70%
		Amount of Allocation	\$41,540
GIS	\$316,145	# of Mapping & Analysis Requests - 280	94.00
		% of Total # of Mapping & Analysis Requests	33.57%
		Amount of Allocation	\$106,130
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	109.25
		% of Total Internal Audit Hours	2.46%
		Amount of Allocation	\$14,765
City Council	\$503,764	# of Council Agenda Items - 503	41.00
		% of Total Council Agenda Items	8.15%
		Amount of Allocation	\$41,057
City Attorney	\$1,044,592	# of FTE - 1580.52	273.15
		% of Total FTE	17.28%
		Amount of Allocation	\$180,505
Adjustment		FY 2013 True Up	\$253,595
Total General Fund Allocations	\$17,855,686		\$2,618,066

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,033,512

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Stormwater Fund
Human Resources	\$6,010,764	Human Resources Allocation	\$222,129
Administration	\$388,444	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$24,899
Employee Benefits	\$272,967	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$17,497
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581	17.00
		% of Total Retirees	2.93%
		Amount of Allocation	\$137,373
Compensation & Classification	\$196,283	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$12,582
Employee Development	\$92,971	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$5,959
Recruitment	\$287,602	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$18,435
Employee/Labor Relations	\$83,991	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$5,384
Financial Services	\$2,386,150	Financial Services Allocation	\$129,088
Administration	\$248,317	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$15,917
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732	3,567.00
		% of Total Accounting Transactions	6.29%
		Amount of Allocation	\$35,590
Treasury (Cashier)	\$207,142	# of Cashier Transactions Processed - 4,013,911	1,863.00
		% of Total Cashier Transactions	0.05%
		Amount of Allocation	\$104
Payroll Services	\$195,829	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$12,553
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444	\$3,819,705.08
		% of Total A/P Transactions	3.42%
		Amount of Allocation	\$8,068
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517	\$12,750,649
		% of Total Budget Expenditures	6.13%
		Amount of Allocation	\$21,951
Procurement	\$575,042	# of Purchase Orders Processed - 3,478	211.00
		% of Total Purchase Orders Processed	6.07%
		Amount of Allocation	\$34,905
City Clerk	\$743,686	City Clerk Allocation	\$40,610
Administration	\$411,995	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	26,409
Communications	\$76,149	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	4,881
Records Management	\$159,563	# of Files Imaged - 458,992	0.00
		% of Total Files Imaged	0.00%
		Amount of Allocation	0
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669	1,521.00
		% of Total Complaints/Inquiries	9.71%
		Amount of Allocation	9,320

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Stormwater Fund

Total General Fund Amount to Charge Back

\$1,033,512

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Stormwater Fund
City Manager	\$1,144,653	City Manager Allocation	\$73,372
Administration	\$785,931	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$50,378
Public Information	\$358,722	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$22,994
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$200,855
Administration	\$225,890	# of Computers - 946	33.00
		% of Total # of Computers	3.49%
		Amount of Allocation	\$7,884
Business Applications	\$1,594,673	# of Computers - 946	33.00
		% of Total # of Computers	3.49%
		Amount of Allocation	\$55,654
Network Administration	\$2,958,070	# of Computers - 946	33.00
		% of Total # of Computers	3.49%
		Amount of Allocation	\$103,237
Telecommunications	\$327,090	# of Communication Devices - 1,071	34.00
		% of Total # of Communication Devices	3.17%
		Amount of Allocation	\$10,369
GIS	\$316,145	# of Mapping & Analysis Requests - 280	21.00
		% of Total # of Mapping & Analysis Requests	7.50%
		Amount of Allocation	\$23,711
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	17.00
		% of Total Council Agenda Items	3.38%
		Amount of Allocation	\$17,027
City Attorney	\$1,044,592	# of FTE - 1580.52	96.00
		% of Total FTE	6.41%
		Amount of Allocation	\$66,958
Public Works Department Overhead	978,782	% of Public Works Full Time Employees	44.34%
		Amount of Allocation	\$433,992
Adjustment		FY 2013 True Up	(\$150,519)
Total General Fund Allocations	\$18,834,468		\$1,033,512

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$675,151

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		Building Fund
Human Resources	\$6,010,764	Human Resources Allocation		\$269,165
Administration	\$388,444	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$8,002
Employee Benefits	\$272,967	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$5,623
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581		30.00
		% of Total Retirees		5.16%
		Amount of Allocation		\$241,927
Compensation & Classification	\$196,283	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$4,043
Employee Development	\$92,971	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$1,915
Recruitment	\$287,602	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$5,925
Employee/Labor Relations	\$83,991	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$1,730
Financial Services	\$2,386,150	Financial Services Allocation		\$26,935
Administration	\$248,317	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$5,115
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732		667.00
		% of Total Accounting Transactions		1.18%
		Amount of Allocation		\$6,677
Treasury (Cashier)	\$207,142	# of Cashier Transactions Processed - 4,013,911		49,745.00
		% of Total Cashier Transactions		1.24%
		Amount of Allocation		\$2,569
Payroll Services	\$195,829	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$4,034
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444		\$256,981.63
		% of Total A/P Transactions		0.23%
		Amount of Allocation		\$543
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517		\$2,805,879
		% of Total Budget Expenditures		1.35%
		Amount of Allocation		\$4,834
Procurement	\$575,042	# of Purchase Orders Processed - 3,478		19.00
		% of Total Purchase Orders Processed		0.55%
		Amount of Allocation		\$3,163
City Clerk	\$743,686	City Clerk Allocation		\$80,949
Administration	\$411,995	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$8,487
Communications	\$76,149	# of FTE - 1580.52		32.50
		% of Total FTE		2.06%
		Amount of Allocation		\$1,569
Records Management	\$159,563	# of Files Imaged - 458,992		201,219.00
		% of Total Files Imaged		43.84%
		Amount of Allocation		\$69,952
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669		154.00
		% of Total Complaints/Inquiries		0.98%
		Amount of Allocation		\$941

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Building Fund

Total General Fund Amount to Charge Back

\$675,151

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Building Fund
City Manager	\$1,144,653	City Manager Allocation	\$23,580
Administration	\$785,931	# of FTE - 1580.52	32.50
		% of Total FTE	2.06%
		Amount of Allocation	\$16,190
Public Information	\$358,722	# of FTE - 1580.52	32.50
		% of Total FTE	2.06%
		Amount of Allocation	\$7,390
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$179,424
Administration	\$225,890	# of Computers - 946	32.00
		% of Total # of Computers	3.38%
		Amount of Allocation	\$7,635
Business Applications	\$1,594,673	# of Computers - 946	32.00
		% of Total # of Computers	3.38%
		Amount of Allocation	\$53,900
Network Administration	\$2,958,070	# of Computers - 946	32.00
		% of Total # of Computers	3.38%
		Amount of Allocation	\$99,983
Telecommunications	\$327,090	# of Communication Devices - 1,071	29.00
		% of Total # of Communication Devices	2.71%
		Amount of Allocation	\$8,864
GIS	\$316,145	# of Mapping & Analysis Requests - 280	8.00
		% of Total # of Mapping & Analysis Requests	2.86%
		Amount of Allocation	\$9,042
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	1.00
		% of Total Council Agenda Items	0.20%
		Amount of Allocation	\$1,008
City Attorney	\$1,044,592	# of FTE - 1580.52	32.50
		% of Total FTE	2.06%
		Amount of Allocation	\$21,519
DCD Department Overhead		Please refer to Departmental Overhead Allocations	37.97%
		% of Total DCD Budget	
		Amount of Allocation	\$62,764
Adjustment			
		FY 2013 True Up	\$9,807
Total General Fund Allocations	\$17,855,686		\$675,151

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back

\$272,713

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		Waterpark Fund
Human Resources \$6,010,764		Human Resources Allocation		\$51,568
Administration	\$388,444	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$15,149
Employee Benefits	\$272,967	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$10,646
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581		0.00
		% of Total Retirees		0.00%
		Amount of Allocation		\$0
Compensation & Classification	\$196,283	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$7,655
Employee Development	\$92,971	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$3,626
Recruitment	\$287,602	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$11,216
Employee/Labor Relations	\$83,991	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$3,276
Financial Services \$2,199,722		Financial Services Allocation		\$60,632
Administration	\$248,317	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$9,684
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732		1,197.00
		% of Total Accounting Transactions		2.11%
		Amount of Allocation		\$11,939
Treasury (Cashier)	\$20,714	# of Rec Trac Transactions Processed - 249,101		105,126.00
		% of Total Rec Trac Transactions		42.20%
		Amount of Allocation		\$8,741
Payroll Services	\$195,829	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$7,637
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444		\$676,193.64
		% of Total A/P Transactions		0.61%
		Amount of Allocation		\$1,439
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517		\$2,122,146
		% of Total Budget Expenditures		1.02%
		Amount of Allocation		\$3,653
Procurement	\$575,042	# of Purchase Orders Processed - 3,478		106.00
		% of Total Purchase Orders Processed		3.05%
		Amount of Allocation		\$17,539
City Clerk \$743,686		City Clerk Allocation		\$19,038
Administration	\$411,995	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$16,068
Communications	\$76,149	# of FTE - 1580.52		61.67
		% of Total FTE		3.90%
		Amount of Allocation		\$2,970
Records Management	\$159,563	# of Files Imaged - 458,992		0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669		0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Waterpark Fund

Total General Fund Amount to Charge Back

\$272,713

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Waterpark Fund
City Manager	\$1,144,653	City Manager Allocation	\$44,641
Administration	\$785,931	# of FTE - 1580.52	61.67
		% of Total FTE	3.90%
		Amount of Allocation	\$30,651
Public Information	\$358,722	# of FTE - 1580.52	61.67
		% of Total FTE	3.90%
		Amount of Allocation	\$13,990
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$36,573
Administration	\$225,890	# of Computers - 946	7.00
		% of Total # of Computers	0.74%
		Amount of Allocation	\$1,672
Business Applications	\$1,594,673	# of Computers - 946	7.00
		% of Total # of Computers	0.74%
		Amount of Allocation	\$11,801
Network Administration	\$2,958,070	# of Computers - 946	7.00
		% of Total # of Computers	0.74%
		Amount of Allocation	\$21,890
Telecommunications	\$327,090	# of Communication Devices - 1,071	4.00
		% of Total # of Communication Devices	0.37%
		Amount of Allocation	\$1,210
GIS	\$316,145	# of Mapping & Analysis Requests - 280	0.00
		% of Total # of Mapping & Analysis Requests	0.00%
		Amount of Allocation	\$0
City Auditor	\$6,000,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	0.00
		% of Total Council Agenda Items	0.00%
		Amount of Allocation	\$0
City Attorney	\$1,044,592	# of FTE - 1580.52	61.67
		% of Total FTE	3.90%
		Amount of Allocation	\$40,739
P&R Department Overhead		Please refer to Departmental Overhead Allocations	
		% of Total Parks & Recreation Budget	10.95%
		Amount of Allocation	\$72,581
Adjustment		FY 2013 True Up	(\$53,059)
Total General Fund Allocations	\$23,069,258		\$272,713

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$299,310

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		Golf Course Fund
Human Resources	\$6,010,764	Human Resources Allocation		\$91,412
Administration	\$388,444	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$7,847
Employee Benefits	\$272,967	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$5,514
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581		8.00
		% of Total Retirees		1.38%
		Amount of Allocation		\$64,701
Compensation & Classification	\$196,283	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$3,965
Employee Development	\$92,971	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$1,878
Recruitment	\$287,602	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$5,810
Employee/Labor Relations	\$83,991	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$1,697
Financial Services	\$2,199,722	Financial Services Allocation		\$58,634
Administration	\$248,317	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$5,016
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732		1,276.00
		% of Total Accounting Transactions		2.25%
		Amount of Allocation		\$12,731
Treasury (Cashier)	\$20,714	# of Rec Trac Transactions Processed - 249,101		75,298.00
		% of Total Rec Trac Transactions		30.23%
		Amount of Allocation		\$6,262
Payroll Services	\$195,829	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$3,956
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444		\$673,878.25
		% of Total A/P Transactions		0.60%
		Amount of Allocation		\$1,415
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517		\$2,490,180
		% of Total Budget Expenditures		1.20%
		Amount of Allocation		\$4,297
Procurement	\$575,042	# of Purchase Orders Processed - 3,478		151.00
		% of Total Purchase Orders Processed		4.34%
		Amount of Allocation		\$24,957
City Clerk	\$743,686	City Clerk Allocation		\$9,860
Administration	\$411,995	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$8,322
Communications	\$76,149	# of FTE - 1580.52		32.00
		% of Total FTE		2.02%
		Amount of Allocation		\$1,538
Records Management	\$159,563	# of Files Imaged - 458,992		0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669		0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Golf Course Fund

Total General Fund Amount to Charge Back

\$299,310

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Golf Course Fund
City Manager	\$1,144,653	City Manager Allocation	\$23,122
Administration	\$785,931	# of FTE - 1580.52	32.00
		% of Total FTE	2.02%
		Amount of Allocation	\$15,876
Public Information	\$358,722	# of FTE - 1580.52	32.00
		% of Total FTE	2.02%
		Amount of Allocation	\$7,246
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$27,453
Administration	\$225,890	# of Computers - 946	5.00
		% of Total # of Computers	0.53%
		Amount of Allocation	\$1,197
Business Applications	\$1,594,673	# of Computers - 946	5.00
		% of Total # of Computers	0.53%
		Amount of Allocation	\$8,452
Network Administration	\$2,958,070	# of Computers - 946	5.00
		% of Total # of Computers	0.53%
		Amount of Allocation	\$15,678
Telecommunications	\$327,090	# of Communication Devices - 1,071	7.00
		% of Total # of Communication Devices	0.65%
		Amount of Allocation	\$2,126
GIS	\$316,145	# of Mapping & Analysis Requests - 280	0.00
		% of Total # of Mapping & Analysis Requests	0.00%
		Amount of Allocation	\$0
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	1.00
		% of Total Council Agenda Items	0.20%
		Amount of Allocation	\$1,008
City Attorney	\$1,044,592	# of FTE - 1580.52	32.00
		% of Total FTE	2.02%
		Amount of Allocation	\$21,101
P&R Department Overhead		Please refer to Departmental Overhead Allocations	12.20%
		% of Total Parks & Recreation Budget	
		Amount of Allocation	\$80,843
Adjustment		FY 2013 True Up	(\$14,123)
Total General Fund Allocations	\$17,669,258		\$299,310

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Yacht Basin Fund

Total General Fund Amount to Charge Back

\$69,735

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Yacht Basin Fund
Human Resources	\$6,010,684	Human Resources Allocation	\$18,057
Administration	\$388,444	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$622
Employee Benefits	\$272,967	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$437
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581	2.00
		% of Total Retirees	0.34%
		Amount of Allocation	\$15,941
Compensation & Classification	\$196,283	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$314
Employee Development	\$92,971	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$149
Recruitment	\$287,602	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$460
Employee/Labor Relations	\$83,911	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$134
Financial Services	\$2,200,722	Financial Services Allocation	\$11,358
Administration	\$248,317	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$397
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732	513.00
		% of Total Accounting Transactions	0.90%
		Amount of Allocation	\$5,092
Treasury (Cashier)	\$20,714	# of Rec Trac Transactions Processed - 249,101	1,207.00
		% of Total Rec Trac Transactions	0.48%
		Amount of Allocation	\$99
Payroll Services	\$195,829	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$313
Accounts Payable	\$236,900	\$ Amount of A/P Transactions Processed - \$111,666,444	\$91,382.40
		% of Total A/P Transactions	0.08%
		Amount of Allocation	\$190
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517	\$356,814
		% of Total Budget Expenditures	0.17%
		Amount of Allocation	\$609
Procurement	\$575,042	# of Purchase Orders Processed - 3,478	28.00
		% of Total Purchase Orders Processed	0.81%
		Amount of Allocation	\$4,658
City Clerk	\$743,686	City Clerk Allocation	\$781
Administration	\$411,995	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$659
Communications	\$76,149	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$122
Records Management	\$159,563	# of Files Imaged - 458,992	0.00
		% of Total Files Imaged	0.00%
		Amount of Allocation	\$0
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669	0.00
		% of Total Complaints/Inquiries	0.00%
		Amount of Allocation	\$0

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to Yacht Basin Fund

Total General Fund Amount to Charge Back

\$69,735

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	Yacht Basin Fund
City Manager	\$1,144,653	City Manager Allocation	\$1,831
Administration	\$785,931	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$1,257
Public Information	\$358,722	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$574
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$10,951
Administration	\$225,890	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$474
Business Applications	\$1,594,673	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$3,349
Network Administration	\$2,958,070	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$6,212
Telecommunications	\$327,090	# of Communication Devices - 1,071	3.00
		% of Total # of Communication Devices	0.28%
		Amount of Allocation	\$916
GIS	\$316,145	# of Mapping & Analysis Requests - 280	0.00
		% of Total # of Mapping & Analysis Requests	0.00%
		Amount of Allocation	\$0
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	2.00
		% of Total Council Agenda Items	0.40%
		Amount of Allocation	\$2,015
City Attorney	\$1,044,592	# of FTE - 1580.52	2.55
		% of Total FTE	0.16%
		Amount of Allocation	\$1,671
P&R Department Overhead		Please refer to Departmental Overhead Allocations	
		% of Total Parks & Recreation Budget	2.66%
		Amount of Allocation	\$17,616
Adjustment			
		FY 2013 True Up	\$5,455
Total General Fund Allocations	\$17,670,178		\$69,735

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

General Fund Overhead Allocation to CDBG Fund

Total General Fund Amount to Charge Back

\$28,702

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation		CDBG Fund
Human Resources	\$6,010,764	Human Resources Allocation		\$1,719
Administration	\$388,444	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$505
Employee Benefits	\$272,967	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$355
Retiree Health Care Costs	\$4,688,506	# of Retirees - 581		0.00
		% of Total Retirees		0.00%
		Amount of Allocation		\$0
Compensation & Classification	\$196,283	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$255
Employee Development	\$92,971	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$121
Recruitment	\$287,602	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$374
Employee/Labor Relations	\$83,991	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$109
Financial Services	\$2,386,150	Financial Services Allocation		\$8,128
Administration	\$248,317	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$323
Accounting & Debt Management	\$565,826	# of Accounting Transactions Processed - 56,732		446.00
		% of Total Accounting Transactions		0.79%
		Amount of Allocation		\$4,470
Treasury (Cashier)	\$207,142	# of Cashier Transactions Processed - 4,013,911		56.00
		% of Total Cashier Transactions		0.00%
		Amount of Allocation		\$0
Payroll Services	\$195,829	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$255
Accounts Payable	\$235,900	\$ Amount of A/P Transactions Processed - \$111,666,444.13		\$678,462.82
		% of Total A/P Transactions		0.61%
		Amount of Allocation		\$1,439
Management/Budget	\$358,094	% of Budget Expenditures - \$208,136,517		\$847,845
		% of Total Budget Expenditures		0.41%
		Amount of Allocation		\$1,468
Procurement	\$575,042	# of Purchase Orders Processed - 3,478		1.00
		% of Total Purchase Orders Processed		0.03%
		Amount of Allocation		\$173
City Clerk	\$743,686	City Clerk Allocation		\$635
Administration	\$411,995	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$536
Communications	\$76,149	# of FTE - 1580.52		2.00
		% of Total FTE		0.13%
		Amount of Allocation		\$99
Records Management	\$159,563	# of Files Imaged - 458,992		0.00
		% of Total Files Imaged		0.00%
		Amount of Allocation		\$0
Citizen's Action Center	\$95,979	# of Complaints/Inquiries - 15,669		0.00
		% of Total Complaints/Inquiries		0.00%
		Amount of Allocation		\$0

**City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets**

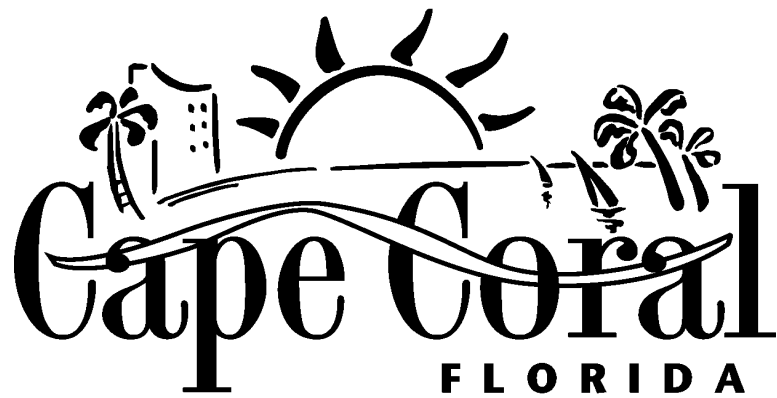
General Fund Overhead Allocation to CDBG Fund

Total General Fund Amount to Charge Back

\$28,702

Departments/Amounts to be Allocated		FY 2015 Basis of Allocation	CDBG Fund
City Manager	\$1,144,653	City Manager Allocation	\$1,488
Administration	\$785,931	# of FTE - 1580.52	2.00
		% of Total FTE	0.13%
		Amount of Allocation	\$1,022
Public Information	\$358,722	# of FTE - 1580.52	2.00
		% of Total FTE	0.13%
		Amount of Allocation	\$466
Information Technology Services	\$5,421,868	Information Technology Services Allocation	\$15,472
Administration	\$225,890	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$474
Business Applications	\$1,594,673	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$3,349
Network Administration	\$2,958,070	# of Computers - 946	2.00
		% of Total # of Computers	0.21%
		Amount of Allocation	\$6,212
Telecommunications	\$327,090	# of Communication Devices - 1,071	3.00
		% of Total # of Communication Devices	0.28%
		Amount of Allocation	\$916
GIS	\$316,145	# of Mapping & Analysis Requests - 280	4.00
		% of Total # of Mapping & Analysis Requests	1.43%
		Amount of Allocation	\$4,521
City Auditor	\$600,209	# of Internal Audit Hours - 4,443	0.00
		% of Total Internal Audit Hours	0.00%
		Amount of Allocation	\$0
City Council	\$503,764	# of Council Agenda Items - 503	4.00
		% of Total Council Agenda Items	0.80%
		Amount of Allocation	\$4,030
City Attorney	\$1,044,592	# of FTE - 1580.52	2.00
		% of Total FTE	0.13%
		Amount of Allocation	\$1,358
DCD Department Overhead		Please refer to Departmental Overhead Allocations	Limited to 10%
		% of Total DCD Budget	10.85%
		Amount of Allocation	\$1,793
Adjustment		FY 2013 True Up	(\$5,921)
Total General Fund Allocations	\$17,855,686		\$28,702

City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

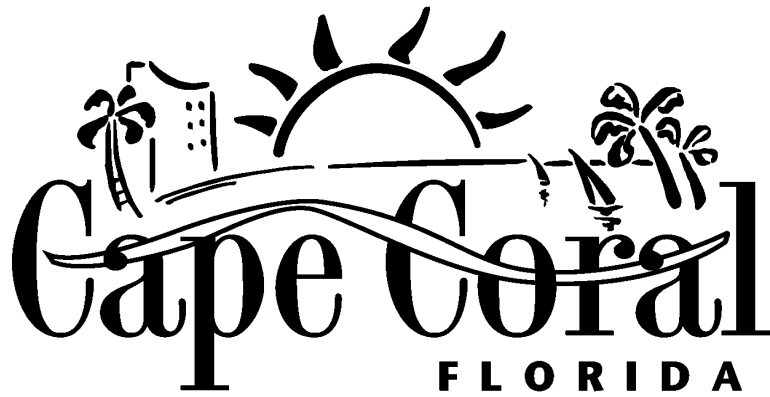


City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets

Appendices

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Capital Vehicle Program Plan	
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City of Cape Coral, Florida
FY 2015 - 2017 Adopted Operating Budgets



CAPITAL VEHICLE PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards Fund	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 29,000
Building	52,920	0	58,344	40,842	107,210	60,000	319,316
General Fund	3,662,903	2,920,344	3,357,406	2,008,121	3,911,481	4,817,000	20,677,255
Golf Course Revenues	0	0	0	0	0	30,000	30,000
Grants (Fed., State, Local)	35,808	0	45,031	77,323	0	215,000	373,162
IS Facilities	120,000	66,000	306,000	51,000	0	145,000	688,000
IS Fleet	90,000	258,000	135,000	240,000		100,000	823,000
IS Risk/PL	20,000	0	0	0	0	0	20,000
IS Workers Comp Ins	25,000	25,000	0	0	0	0	50,000
Lot Mowing Fees	26,000	0	0	26,178		30,000	82,178
P&R Program Revenues	92,000	97,000	30,000	30,000	118,000	140,000	507,000
Stormwater Revenues	1,071,556	1,390,172	714,756	730,379	256,487	730,000	4,893,350
Water/Sewer User Fees	1,229,533	1,061,500	1,100,332	1,237,000	822,000	550,000	6,000,365
Waterpark Revenues	0	0	30,000	0	0	0	30,000
Yacht Basin Revenues	0	25,000	0	0	0	30,000	55,000
TOTAL	\$ 6,439,720	\$ 5,843,016	\$ 5,776,869	\$ 4,440,843	\$ 5,215,178	\$ 6,862,000	\$ 34,577,626

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Clerk	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
City Manager	0	0	0	30,000	0	35,000	65,000
DCD	105,700	92,610	155,584	121,105	364,514	175,000	1,014,513
Finance	127,000	67,000	0	0	0	54,000	248,000
Fire	1,169,319	627,122	990,784	433,359	2,064,500	1,870,000	7,155,084
ITS	0	0	0	19,000	0	40,000	59,000
Parks & Rec	588,500	563,000	515,500	288,500	296,000	768,000	3,019,500
Police	1,179,064	1,382,078	1,250,397	843,523	712,000	1,300,000	6,667,062
Public Works	2,122,604	2,091,706	1,739,272	1,468,356	956,164	2,100,000	10,478,102
Utilities	1,147,533	1,019,500	1,100,332	1,237,000	822,000	520,000	5,846,365
TOTAL	\$ 6,439,720	\$ 5,843,016	\$ 5,776,869	\$ 4,440,843	\$ 5,215,178	\$ 6,862,000	\$ 34,577,626

VEHICLE PROGRAM

Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Clerk	# 20848 * 2005 * DODGE * CARAVAN *	General Fund	-	-	25,000	-	-	-	25,000
City Manager	# 24913 * 2008 * FORD * EXPLORER *	General Fund	-	-	-	-	-	35,000	35,000
City Manager	# 22270 * 2006 * FORD * EXPLORER *	General Fund	-	-	-	30,000	-	-	30,000
DCD	# 22254 * 2006 * FORD * F150 *	Building	-	-	-	-	21,442	-	21,442
DCD	# 22256 * 2006 * FORD * F150 *	Building	-	-	-	-	21,442	-	21,442
DCD	# 23568 * 2007 * FORD * F150 *	Building	-	-	-	-	21,442	-	21,442
DCD	# 23569 * 2007 * FORD * F150 *	Building	-	-	-	-	21,442	-	21,442
DCD	# 24292 * 2007 * FORD * F150 *	Building	-	-	-	-	21,442	-	21,442
DCD	# 21560 * 2005 * FORD * F150 *	Building	-	-	-	20,421	-	-	20,421
DCD	# 23565 * 2007 * FORD * F150 *	Building	-	-	-	20,421	-	-	20,421
DCD	# 21695 * 2005 * FORD * F150 *	Building	-	-	19,448	-	-	-	19,448
DCD	# 21702 * 2005 * FORD * F150 *	Building	-	-	19,448	-	-	-	19,448
DCD	# 22255 * 2006 * FORD * F150 *	Building	-	-	19,448	-	-	-	19,448
DCD	# 23566 * 2007 * FORD * F150 *	Building	-	-	-	-	-	30,000	30,000
DCD	# 23567 * 2007 * FORD * F150 *	Building	-	-	-	-	-	30,000	30,000
DCD	New * New * FORD * F150 *	Building	17,640	-	-	-	-	-	17,640
DCD	New * New * FORD * F150 *	Building	17,640	-	-	-	-	-	17,640
DCD	# 20930 * 2004 * CHEVROLET * BLAZER *	Building	17,640	-	-	-	-	-	17,640
DCD	Truck for New Inspector Position	General Fund	17,500	-	-	-	-	-	17,500
DCD	# 20643 * 2004 * FORD * TAURUS *	General Fund	17,640	-	-	-	-	-	17,640
DCD	# 21579 * 2005 * FORD * TAURUS *	General Fund	17,640	-	-	-	-	-	17,640
DCD	# 20645 * 2004 * FORD * TAURUS *	General Fund	-	18,522	-	-	-	-	18,522
DCD	# 20646 * 2004 * FORD * TAURUS *	General Fund	-	18,522	-	-	-	-	18,522
DCD	# 21831 * 2005 * FORD * RANGER *	General Fund	-	18,522	-	-	-	-	18,522
DCD	# 22171 * 2006 * FORD * RANGER *	General Fund	-	18,522	-	-	-	-	18,522
DCD	# 22172 * 2006 * FORD * RANGER *	General Fund	-	18,522	-	-	-	-	18,522
DCD	# 21496 * 2005 * FORD * F150 *	General Fund	-	-	19,448	-	-	-	19,448
DCD	# 21570 * 2005 * FORD * TAURUS *	General Fund	-	-	19,448	-	-	-	19,448
DCD	# 21571 * 2005 * FORD * TAURUS *	General Fund	-	-	19,448	-	-	-	19,448
DCD	# 21658 * 2005 * FORD * TAURUS *	General Fund	-	-	19,448	-	-	-	19,448
DCD	# 21664 * 2005 * CHEVROLET * IMPALA *	General Fund	-	-	19,448	-	-	-	19,448
DCD	# 22761 * 2007 * FORD * TAURUS *	General Fund	-	-	-	19,000	-	-	19,000
DCD	# 22169 * 2006 * FORD * RANGER *	General Fund	-	-	-	20,421	-	-	20,421
DCD	# 22170 * 2006 * FORD * RANGER *	General Fund	-	-	-	20,421	-	-	20,421
DCD	# 22333 * 2006 * FORD * RANGER *	General Fund	-	-	-	20,421	-	-	20,421
DCD	# 21504 * 2005 * FORD * TAURUS *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22260 * 2006 * FORD * F150 *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22331 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22332 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22334 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22335 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22336 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22596 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22894 * 2006 * FORD * EXPLORER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 23820 * 2007 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 23821 * 2007 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 23822 * 2007 * FORD * RANGER *	General Fund	-	-	-	-	21,442	-	21,442
DCD	# 22595 * 2006 * FORD * RANGER *	General Fund	-	-	-	-	-	30,000	30,000
DCD	# 16337 * 1998 * FORD * E-350 BOX VAN *	General Fund	-	-	-	-	-	85,000	85,000
Finance	# 18287 * 2001 * FORD * TAURUS *	General Fund	-	-	-	-	-	24,000	24,000
Finance	# New * NA * NA * NEW Sedan *	IS Risk/PL	20,000	-	-	-	-	-	20,000
Finance	# 17271 * 2000 * FORD * CROWN VICTORIA *	IS Workers Comp Ins	-	25,000	-	-	-	-	25,000
Finance	# 22582 * 2006 * CHEVROLET * IMPALA *	IS Workers Comp Ins	25,000	-	-	-	-	-	25,000
Finance	# New * NA * NA * NEW Pick-Up *	Water/Sewer User Fees	20,000	-	-	-	-	-	20,000
Finance	# New * NA * NA * NEW Pick-Up *	Water/Sewer User Fees	20,000	-	-	-	-	-	20,000
Finance	# 21697 * 2005 * FORD * F150 *	Water/Sewer User Fees	21,000	-	-	-	-	-	21,000
Finance	# 22244 * 2006 * FORD * RANGER *	Water/Sewer User Fees	-	21,000	-	-	-	-	21,000
Finance	# 22245 * 2006 * FORD * RANGER *	Water/Sewer User Fees	-	21,000	-	-	-	-	21,000
Finance	# 22246 * 2006 * FORD * RANGER *	Water/Sewer User Fees	21,000	-	-	-	-	-	21,000
Finance	# 17129 * 2000 * FORD * RANGER *	Water/Sewer User Fees	-	-	-	-	-	30,000	30,000
Fire	# 19435 * 2002 * JOHN DEERE * GATOR *	All Hazards Fund	14,000	-	-	-	-	-	14,000
Fire	# 20496 * 2004 * WEL * ENCLOSED CARGO TRAILER WEL *	All Hazards Fund	-	-	-	-	-	15,000	15,000
Fire	# 24175 * 2007 * WEL * WELLS CARGO TRAILER *	General Fund	-	-	-	-	15,000	-	15,000
Fire	# 20806 * 2004 * FORD * F150 *	General Fund	-	-	-	-	27,000	-	27,000
Fire	# 21505 * 2005 * FORD * F250 *	General Fund	-	-	-	-	30,000	-	30,000
Fire	# 22774 * 2006 * CHEVROLET * IMPALA *	General Fund	-	-	-	-	30,000	-	30,000
Fire	# 19946 * 2003 * DODGE * RAM 1500 *	General Fund	-	-	-	-	35,000	-	35,000
Fire	# 21545 * 2005 * DODGE * RAM 1500 *	General Fund	-	-	-	-	35,000	-	35,000
Fire	# 24064 * 2007 * FORD * CROWN VICTORIA *	General Fund	-	-	-	-	35,000	-	35,000

VEHICLE PROGRAM

Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Fire	# 22326 * 2006 * FORD * F150 *	General Fund	-	-	-	-	37,500	-	37,500
Fire	# 22327 * 2006 * FORD * F150 *	General Fund	-	-	-	-	37,500	-	37,500
Fire	# 22328 * 2006 * FORD * F150 *	General Fund	-	-	-	-	37,500	-	37,500
Fire	# 16739 * 1999 * E1 * PUMPER/EMERGENCY-ONEE3 *	General Fund	-	-	-	-	450,000	-	450,000
Fire	# 19903 * 2003 * PIERCE * RESCUE/PUMPER QUANTUM *	General Fund	-	-	-	-	470,000	-	470,000
Fire	# New * NA * NA * New Truck for New Station #12 * for Operations	General Fund	-	-	-	-	825,000	-	825,000
Fire	# 22530 * 2006 * DODGE * GRAND CARAVAN VAN *	General Fund	-	-	-	23,359	-	-	23,359
Fire	# 23168 * 2006 * DODGE * 3500 CARGO VAN *	General Fund	-	-	-	35,000	-	-	35,000
Fire	# 20148 * 2003 * ARA * DECON/SHOWER TRAILER *	General Fund	-	-	-	85,000	-	-	85,000
Fire	# 22113 * 2006 * FORD * F550 *	General Fund	-	-	-	145,000	-	-	145,000
Fire	# 22114 * 2006 * FORD * F550 *	General Fund	-	-	-	145,000	-	-	145,000
Fire	# 21642 * 2005 * FORD * F150 *	General Fund	-	-	21,392	-	-	-	21,392
Fire	# 21698 * 2005 * FORD * F150 *	General Fund	-	-	21,392	-	-	-	21,392
Fire	# 20665 * 2004 * FORD * F150 *	General Fund	-	-	27,000	-	-	-	27,000
Fire	# 21643 * 2005 * FORD * F150 *	General Fund	-	-	28,000	-	-	-	28,000
Fire	# 21723 * 2005 * FORD * F150 *	General Fund	-	-	28,000	-	-	-	28,000
Fire	# 21678 * 2005 * FORD * F550 *	General Fund	-	-	50,000	-	-	-	50,000
Fire	# 23823 * 2008 * FORD * F250 *	General Fund	-	-	65,000	-	-	-	65,000
Fire	# New * NA * NA * New Truck for New Station #11 * for Operations	General Fund	-	-	750,000	-	-	-	750,000
Fire	# 21024 * 2004 * FORD * F550 *	General Fund	-	30,000	-	-	-	-	30,000
Fire	# 22515 * 2006 * INTERNATIONAL * 4400 *	General Fund	-	297,122	-	-	-	-	297,122
Fire	# 24700 * 2008 * INTERNATIONAL * 4400 *	General Fund	-	300,000	-	-	-	-	300,000
Fire	# 21641 * 2005 * FORD * F150 *	General Fund	26,319	-	-	-	-	-	26,319
Fire	# New * NA * NA * NEW Blazer 4X4 * Div Chief	General Fund	37,000	-	-	-	-	-	37,000
Fire	# New * NA * NA * NEW Blazer 4X4 * Dep Chief	General Fund	37,000	-	-	-	-	-	37,000
Fire	# 22681 * 2006 * FORD * F-350 PICKUP W/UTILBOX *	General Fund	65,000	-	-	-	-	-	65,000
Fire	# 23598 * 2007 * FORD * F550 *	General Fund	90,000	-	-	-	-	-	90,000
Fire	# 18119 * 2002 * PIERCE * RESCUE/PUMPER PIERCE *	General Fund	300,000	-	-	-	-	-	300,000
Fire	# 18120 * 2002 * PIERCE * RESCUE/PUMPER PIERCE *	General Fund	300,000	-	-	-	-	-	300,000
Fire	# 22516 * 2006 * INTERNATIONAL * 4400 *	General Fund	300,000	-	-	-	-	-	300,000
Fire	# 21559 * 2005 * FORD * F150 *	General Fund	-	-	-	-	-	35,000	35,000
Fire	# 17936 * 2001 * FORD * EXPEDITION *	General Fund	-	-	-	-	-	55,000	55,000
Fire	# 21983 * 2005 * E1 * RESCUE/PUMPER TYPHOON *	General Fund	-	-	-	-	-	440,000	440,000
Fire	# 18835 * 2002 * PIERCE * PUMPER/TANKER *	General Fund	-	-	-	-	-	500,000	500,000
Fire	# 11145 * 1991 * SUTPHEN * AERIAL PLATFORM *	General Fund	-	-	-	-	-	825,000	825,000
ITS	# 19005 * 2002 * FORD * WINDSTAR *	General Fund	-	-	-	19,000	-	-	19,000
ITS	# 21646 * 2005 * CHEVROLET * ASTRO *	General Fund	-	-	-	-	-	40,000	40,000
Parks & Rec	# 22691 * 2006 * FORD * EXPLORER *	General Fund	-	-	-	-	20,000	-	20,000
Parks & Rec	# 22692 * 2006 * FORD * EXPLORER *	General Fund	-	-	-	-	20,000	-	20,000
Parks & Rec	# 24205 * 2008 * FORD * F250 *	General Fund	-	-	-	-	25,000	-	25,000
Parks & Rec	# 26452 * 2011 * JOHN DEERE * LOADER JOHN DEERE *	General Fund	-	-	-	-	35,000	-	35,000
Parks & Rec	# 22068 * 2005 * FORD * F-350 PICKUP DUMP *	General Fund	-	-	-	-	38,000	-	38,000
Parks & Rec	# 23093 * 2006 * VER * VERMEER CHIPPER *	General Fund	-	-	-	-	40,000	-	40,000
Parks & Rec	# 22690 * 2006 * SMP * TANDEM AXLE TRAILER SMP *	General Fund	-	-	-	3,500	-	-	3,500
Parks & Rec	# 22689 * 2006 * SMP * TANDEM AXLE TRAILER SMP *	General Fund	-	-	-	4,000	-	-	4,000
Parks & Rec	# 24597 * 2007 * DCW * TANDEM AXLE TRAILER DCW *	General Fund	-	-	-	4,000	-	-	4,000
Parks & Rec	# 24598 * 2007 * DCW * TANDEM AXLE TRAILER DCW *	General Fund	-	-	-	5,000	-	-	5,000
Parks & Rec	# 22657 * 2006 * AOK * ENCLOSED CARGO TRAILER AOK *	General Fund	-	-	-	7,000	-	-	7,000
Parks & Rec	# 18482 * 2001 * FORD * F150 *	General Fund	-	-	-	18,000	-	-	18,000
Parks & Rec	# 22833 * 2007 * FORD * EXPLORER *	General Fund	-	-	-	20,000	-	-	20,000
Parks & Rec	# 19986 * 2003 * FORD * F250 *	General Fund	-	-	-	23,000	-	-	23,000
Parks & Rec	# 20321 * 2003 * FORD * F-350 PICKUP DUMP *	General Fund	-	-	-	28,000	-	-	28,000
Parks & Rec	# 22942 * 2007 * FORD * F250 *	General Fund	-	-	-	30,000	-	-	30,000
Parks & Rec	# 19012 * 2002 * FORD * F-350 PICKUP DUMP *	General Fund	-	-	-	38,000	-	-	38,000
Parks & Rec	# 21740 * 2005 * FORD * F-350 TRUCK DUMP *	General Fund	-	-	-	38,000	-	-	38,000
Parks & Rec	# 23092 * 2006 * VER * VERMEER CHIPPER *	General Fund	-	-	-	40,000	-	-	40,000
Parks & Rec	# 21715 * 2005 * NA * TANDEM AXLE TRAILER *	General Fund	-	-	4,000	-	-	-	4,000
Parks & Rec	# 21716 * 2005 * NA * TANDEM AXLE TRAILER *	General Fund	-	-	4,000	-	-	-	4,000
Parks & Rec	# 19237 * 2002 * TORO * BOOM-ROTARY *	General Fund	-	-	6,000	-	-	-	6,000
Parks & Rec	# 24674 * 2007 * CLUB CAR * UTILITY CART *	General Fund	-	-	8,500	-	-	-	8,500
Parks & Rec	# 20817 * 2004 * TORO * TOP DRESSER *	General Fund	-	-	12,000	-	-	-	12,000
Parks & Rec	# 21152 * 2004 * * SWEEPER *	General Fund	-	-	18,000	-	-	-	18,000
Parks & Rec	# 24789 * 2005 * TORO * SAND PRO 3020 *	General Fund	-	-	18,000	-	-	-	18,000
Parks & Rec	# 21724 * 2005 * FORD * F150 *	General Fund	-	-	27,000	-	-	-	27,000
Parks & Rec	# 20884 * 2004 * CHEVROLET * SILVERADO 2500 *	General Fund	-	-	30,000	-	-	-	30,000
Parks & Rec	# 24838 * 2007 * TOR * TORO MOWER 3280D *	General Fund	-	-	30,000	-	-	-	30,000
Parks & Rec	# 24839 * 2007 * TOR * TORO MOWER 3280D *	General Fund	-	-	30,000	-	-	-	30,000
Parks & Rec	# 23466 * 2006 * JOHN DEERE * TRACTOR/LOADER JOHN DEERE *	General Fund	-	-	35,000	-	-	-	35,000
Parks & Rec	# 23295 * 2006 * JOHN DEERE * TURF TRACTOR *	General Fund	-	-	38,000	-	-	-	38,000

VEHICLE PROGRAM

Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	# 24087 * 2007 * ASTEC * TRENCH 360 ASTEC *	General Fund	-	-	40,000	-	-	-	40,000
Parks & Rec	# 22937 * 2006 * FORD * E-350 VAN CUTAWAY *	General Fund	-	-	45,000	-	-	-	45,000
Parks & Rec	# 23513 * 2006 * TOR * TORO MOWER 4500D *	General Fund	-	-	55,000	-	-	-	55,000
Parks & Rec	# 23514 * 2006 * TOR * TORO MOWER 4500D *	General Fund	-	-	55,000	-	-	-	55,000
Parks & Rec	# 20347 * 2003 * ROLLS RITE * TRAILER TILT RAMP *	General Fund	-	5,000	-	-	-	-	5,000
Parks & Rec	# 18322 * 2001 * BUTLER * TRAILER BUTLER *	General Fund	-	5,000	-	-	-	15,000	20,000
Parks & Rec	# 20595 * 2003 * ROLLS RITE * TANDEM AXLE TRAILER ROLLS RITE *	General Fund	-	7,500	-	-	-	-	7,500
Parks & Rec	# 21329 * 2004 * MGM * WATER TANK TRAILER MGM *	General Fund	-	8,000	-	-	-	-	8,000
Parks & Rec	# 22641 * 2006 * TORO * CART WORKMAN *	General Fund	-	8,500	-	-	-	-	8,500
Parks & Rec	# 23541 * 2007 * TORO * CART WORKMAN *	General Fund	-	8,500	-	-	-	-	8,500
Parks & Rec	# 24670 * 2007 * CLUB CAR * UTILITY CART *	General Fund	-	8,500	-	-	-	-	8,500
Parks & Rec	# 24673 * 2007 * CLUB CAR * UTILITY CART *	General Fund	-	8,500	-	-	-	-	8,500
Parks & Rec	# 24836 * 2007 * TORO * CART WORKMAN *	General Fund	-	8,500	-	-	-	-	8,500
Parks & Rec	# 24837 * 2007 * TORO * CART WORKMAN *	General Fund	-	9,000	-	-	-	-	9,000
Parks & Rec	# 23276 * 2006 * WAC * WACKER ROLLER-VIBRATOR *	General Fund	-	15,000	-	-	-	-	15,000
Parks & Rec	# 24327 * 2007 * CCI * WATER TANK TRAILER CCI *	General Fund	-	15,000	-	-	-	-	15,000
Parks & Rec	# 21003 * 2004 * FORD * F150 *	General Fund	-	20,000	-	-	-	-	20,000
Parks & Rec	# 21703 * 2005 * FORD * F150 *	General Fund	-	22,000	-	-	-	-	22,000
Parks & Rec	# 20890 * 2004 * CHEVROLET * SILVERADO 2500 *	General Fund	-	24,000	-	-	-	-	24,000
Parks & Rec	# 18906 * 2002 * FORD * F150 *	General Fund	-	25,000	-	-	-	-	25,000
Parks & Rec	# 20883 * 2004 * CHEVROLET * SILVERADO 2500 *	General Fund	-	28,000	-	-	-	-	28,000
Parks & Rec	# 22637 * 2006 * TOR * TORO MOWER 3280 *	General Fund	-	30,000	-	-	-	-	30,000
Parks & Rec	# 22639 * 2006 * TOR * TORO MOWER 3280 *	General Fund	-	30,000	-	-	-	-	30,000
Parks & Rec	# 22034 * 2005 * JOHN DEERE * TRACTOR/LOADER JOHN DEERE *	General Fund	-	32,000	-	-	-	-	32,000
Parks & Rec	# 21199 * 2004 * TOR * TORO MOWER 3500D *	General Fund	-	35,000	-	-	-	-	35,000
Parks & Rec	# 17383 * 2001 * DODGE * RAM 3500 PICKUP DUALY *	General Fund	-	38,000	-	-	-	-	38,000
Parks & Rec	# 24834 * 2007 * TOR * TORO MOWER 4500D *	General Fund	-	50,000	-	-	-	-	50,000
Parks & Rec	# 21608 * 2005 * TORO * CART WORKMAN *	General Fund	8,500	-	-	-	-	-	8,500
Parks & Rec	# 24328 * 2007 * CCI * WATER TANK TRAILER CCI *	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	# 22631 * 2005 * TORO * SAND PRO 3020 *	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	# 22632 * 2005 * TORO * SAND PRO 3020 *	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	# 23162 * 2005 * TORO * SAND PRO 3020 *	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	# 23164 * 2005 * TORO * SAND PRO 3020 *	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	# 23515 * 2005 * TORO * SAND PRO 3020 *	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	# 17406 * 2000 * GMC * SONOMA *	General Fund	20,000	-	-	-	-	-	20,000
Parks & Rec	# 18426 * 2001 * GMC * SONOMA *	General Fund	20,000	-	-	-	-	-	20,000
Parks & Rec	# 18908 * 2002 * FORD * F150 *	General Fund	20,000	-	-	-	-	-	20,000
Parks & Rec	# 17240 * 2000 * FORD * F150 *	General Fund	25,000	-	-	-	-	-	25,000
Parks & Rec	# 22033 * 2005 * JOHN DEERE * TRACTOR *	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	# 22635 * 2006 * TOR * TORO MOWER 3280 *	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	# 22636 * 2006 * TOR * TORO MOWER 3280 *	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	# 22638 * 2006 * TOR * TORO MOWER 3280 *	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	# 21200 * 2004 * TOR * TORO MOWER 3500D *	General Fund	35,000	-	-	-	-	-	35,000
Parks & Rec	# 17057 * 1999 * GMC * PICKUP 3500 DUMP *	General Fund	38,000	-	-	-	-	-	38,000
Parks & Rec	# 24835 * 2007 * TOR * TORO MOWER 4500D *	General Fund	50,000	-	-	-	-	-	50,000
Parks & Rec	# 22179 * 2005 * * BEACH RAKE *	General Fund	55,000	-	-	-	-	-	55,000
Parks & Rec	# 19393 * 2003 * CHEVROLET * MALIBU *	General Fund	-	-	-	-	-	24,000	24,000
Parks & Rec	# 18420 * 2001 * GMC * SONOMA *	General Fund	-	-	-	-	-	30,000	30,000
Parks & Rec	# 18909 * 2002 * FORD * F150 *	General Fund	-	-	-	-	-	30,000	30,000
Parks & Rec	# 19913 * 2003 * FORD * F150 *	General Fund	-	-	-	-	-	30,000	30,000
Parks & Rec	# 19928 * 2003 * FORD * F150 *	General Fund	-	-	-	-	-	30,000	30,000
Parks & Rec	# 18918 * 2002 * CHEVROLET * BLAZER *	General Fund	-	-	-	-	-	35,000	35,000
Parks & Rec	# 22803 * 2007 * FORD * F250 *	General Fund	-	-	-	-	-	38,000	38,000
Parks & Rec	# 20405 * 2003 * FORD * F-350 PICKUP W/UTILITY *	General Fund	-	-	-	-	-	48,000	48,000
Parks & Rec	# 24833 * 2007 * TOR * TORO MOWER 3280D *	General Fund	-	-	-	-	-	50,000	50,000
Parks & Rec	# 18825 * 2002 * FORD * F350 *	General Fund	-	-	-	-	-	65,000	65,000
Parks & Rec	# 24347 * 2007 * FORD * F-350 PICKUP DUMP *	General Fund	-	-	-	-	-	65,000	65,000
Parks & Rec	# 21453 * 2005 * INTERNATIONAL * DUMP TRUCK 5 YD *	General Fund	-	-	-	-	-	108,000	108,000
Parks & Rec	# 18910 * 2002 * FORD * F150 *	Golf Course Revenues	-	-	-	-	-	30,000	30,000
Parks & Rec	# 22239 * 2006 * FORD * TAURUS *	P&R Program Revenues	-	-	-	-	20,000	-	20,000
Parks & Rec	# 17393 * 2000 * CHEVROLET * G3500 *	P&R Program Revenues	-	-	-	30,000	-	-	30,000
Parks & Rec	# 17376 * 2000 * CHEVROLET * ASTRO *	P&R Program Revenues	-	48,000	-	-	-	-	48,000
Parks & Rec	# 19394 * 2003 * CHEVROLET * MALIBU *	P&R Program Revenues	17,000	-	-	-	-	-	17,000
Parks & Rec	# 17366 * 2000 * FORD * TAURUS *	P&R Program Revenues	-	-	-	-	-	25,000	25,000
Parks & Rec	# 20005 * 2004 * DODGE * INTREPID *	P&R Program Revenues	-	-	-	-	-	25,000	25,000
Parks & Rec	# 23086 * 2006 * FORD * E350 *	P&R Program Revenues	-	-	-	-	-	45,000	45,000
Parks & Rec	# 23156 * 2006 * FORD * E350 *	P&R Program Revenues	-	-	-	-	-	45,000	45,000
Parks & Rec	# 22840 * 2006 * CHEVROLET * 3500 VAN *	Program Revenues	-	-	-	-	32,000	-	32,000
Parks & Rec	# 21084 * 2004 * GLA * BUS 20 PASSENGER *	Program Revenues	-	-	-	-	66,000	-	66,000

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Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	# 21725 * 2005 * CHEVROLET * G3500 *	Program Revenues	-	-	30,000	-	-	-	30,000
Parks & Rec	# 20263 * 2003 * FORD * RANGER *	Program Revenues	-	17,000	-	-	-	-	17,000
Parks & Rec	# 22048 * 2005 * FORD * F250 *	Program Revenues	-	32,000	-	-	-	-	32,000
Parks & Rec	# 17407 * 2000 * GMC * SONOMA *	Program Revenues	20,000	-	-	-	-	-	20,000
Parks & Rec	# 19910 * 2003 * FORD * E350 *	Program Revenues	25,000	-	-	-	-	-	25,000
Parks & Rec	# 21224 * 2005 * CHEVROLET * G3500 *	Program Revenues	30,000	-	-	-	-	-	30,000
Parks & Rec	# 20455 * 2004 * DODGE * DAKOTA *	Waterpark Revenues	-	-	30,000	-	-	-	30,000
Parks & Rec	# 21499 * 2005 * FORD * F150 *	Yacht Basin Fund	-	25,000	-	-	-	-	25,000
Parks & Rec	# 19920 * 2003 * GMC * SONOMA *	Yacht Basin Fund	-	-	-	-	-	30,000	30,000
Police	# 16289 * 1998 * Cargo Van * Crisis Negotiation Truck *	General Fund	-	-	-	-	40,000	-	40,000
Police	# Replace * NA * ASSIGNED VEHICLES - REPLACEMENTS * NA *	General Fund	1,179,064	1,137,078	1,139,397	843,523	672,000	1,300,000	6,271,062
Police	Vehicle - New Position (Patrol Officer)	General Fund	-	-	37,000	-	-	-	37,000
Police	Vehicle - New Position (Patrol Officer)	General Fund	-	-	37,000	-	-	-	37,000
Police	Vehicle - New Position (Patrol Officer)	General Fund	-	-	37,000	-	-	-	37,000
Police	# 22693 * 2006 * FORD * EXPLORER *	General Fund	-	20,000	-	-	-	-	20,000
Police	Vehicle - New Position (Patrol Officer)	General Fund	-	37,000	-	-	-	-	37,000
Police	Vehicle - New Position (Lt)	General Fund	-	37,000	-	-	-	-	37,000
Police	Vehicle - New Position (Traffic Officer)	General Fund	-	37,000	-	-	-	-	37,000
Police	Vehicle - New Position (Traffic Officer)	General Fund	-	37,000	-	-	-	-	37,000
Police	Vehicle - New Position (Traffic Officer)	General Fund	-	37,000	-	-	-	-	37,000
Police	# 21193 * 2004 * Cargo Van * Crime Scene Vehicle *	General Fund	-	40,000	-	-	-	-	40,000
Public Works	# 20878 * NA * NA * AH-6 *	General Fund	-	-	-	-	7,800	-	7,800
Public Works	# 20879 * NA * NA * AH-6 *	General Fund	-	-	-	-	7,800	-	7,800
Public Works	# 24936 * 2009 * INTERNATIONAL * TRUCK W/CHIPPER BOX *	General Fund	-	-	-	-	19,891	-	19,891
Public Works	# 24081 * 2007 * IMPERIAL * TRAILER IMPERIAL *	General Fund	-	-	-	-	22,263	-	22,263
Public Works	# 24252 * 2007 * HUSTLER * MOWER 4600 *	General Fund	-	-	-	-	29,833	-	29,833
Public Works	# 25040 * 2008 * FORD * F-350 PICKUP CREWCAB *	General Fund	-	-	-	-	30,316	-	30,316
Public Works	# 24439 * 2008 * FORD * F-350 PICKUP CREWCAB *	General Fund	-	-	-	-	32,292	-	32,292
Public Works	# 23410 * 2006 * VER * VERMEER CHIPPER *	General Fund	-	-	-	-	35,990	-	35,990
Public Works	# 25026 * 2008 * FORD * F-350 PICKUP CREWCAB *	General Fund	-	-	-	-	45,319	-	45,319
Public Works	# 22080 * 2005 * CATERPILLAR * SKID STEER CATERPILLAR *	General Fund	-	-	-	-	72,937	-	72,937
Public Works	# 24680 * 2007 * INTERNATIONAL * 4300 *	General Fund	-	-	-	-	74,011	-	74,011
Public Works	# 25446 * 2009 * FORD * F-450 PICKUP *	General Fund	-	-	-	-	81,945	-	81,945
Public Works	# 24898 * 2008 * CASE * CASE * EXCAVATOR CASE *	General Fund	-	-	-	-	111,718	-	111,718
Public Works	# 18803 * 2002 * CASE * 621D *	General Fund	-	-	-	-	127,562	-	127,562
Public Works	# 24990 * 2008 * LITTLE BEAVER * AUGER & PTO ON TRUCK (22929) *	General Fund	-	-	-	5,321	-	-	5,321
Public Works	# 22598 * 2006 * CHEVROLET * VANUPLANDER *	General Fund	-	-	-	16,000	-	-	16,000
Public Works	# 22271 * 2006 * FORD * F150 *	General Fund	-	-	-	17,099	-	-	17,099
Public Works	# 24779 * 2008 * FORD * F-350 PICKUP CREWCAB *	General Fund	-	-	-	30,359	-	-	30,359
Public Works	# 22800 * 2006 * FORD * EXPEDITION *	General Fund	-	-	-	33,000	-	-	33,000
Public Works	# 22187 * 2006 * FORD * E250 *	General Fund	-	-	-	34,000	-	-	34,000
Public Works	# 25223 * 2008 * CASE * TRACTOR AGRI MAXXUM 115 *	General Fund	-	-	-	67,060	-	-	67,060
Public Works	# 22749 * 2006 * INTERNATIONAL * DUMP TRUCK LOW-SIDE *	General Fund	-	-	-	67,614	-	-	67,614
Public Works	# 24912 * 2008 * CATERPILLAR * 416E *	General Fund	-	-	-	73,023	-	-	73,023
Public Works	# 23833 * 2007 * WAN * WANCO ARROWBOARD *	General Fund	-	-	5,357	-	-	-	5,357
Public Works	# 23834 * 2007 * WAN * WANCO ARROWBOARD *	General Fund	-	-	5,357	-	-	-	5,357
Public Works	# 22081 * 2005 * TOW * TOWMASTER TRAILER *	General Fund	-	-	5,483	-	-	-	5,483
Public Works	# 24202 * 2007 * WAN * WANCO ARROWBOARD *	General Fund	-	-	5,897	-	-	-	5,897
Public Works	# New * NA * FORD * SPARE *	General Fund	-	-	18,000	-	-	-	18,000
Public Works	# 21278 * 2005 * FORD * SPORT TRAC *	General Fund	-	-	27,000	-	-	-	27,000
Public Works	# 24422 * 2007 * FW * MANUAL AUGER *	General Fund	-	-	29,003	-	-	-	29,003
Public Works	# 24780 * 2008 * FORD * F-350 PICKUP CREWCAB *	General Fund	-	-	30,359	-	-	-	30,359
Public Works	# 24698 * 2007 * VER * VERMEER CHIPPER *	General Fund	-	-	32,907	-	-	-	32,907
Public Works	# 24438 * 2008 * FORD * F-450 STAKEBODY *	General Fund	-	-	49,853	-	-	-	49,853
Public Works	# 21225 * 2005 * INTERNATIONAL * 7400 *	General Fund	-	-	91,767	-	-	-	91,767
Public Works	# 24682 * 2007 * INTERNATIONAL * 7400 *	General Fund	-	-	105,028	-	-	-	105,028
Public Works	# 23543 * 2007 * LEEBOY * GRADER *	General Fund	-	-	132,474	-	-	-	132,474
Public Works	# 22950 * 2006 * BEMIS * POST PULLER ON TRUCK (22438) *	General Fund	-	3,592	-	-	-	-	3,592
Public Works	# 22951 * 2006 * BEMIS * POST PULLER ON TRUCK (18098) *	General Fund	-	3,592	-	-	-	-	3,592
Public Works	# 22952 * 2006 * BEMIS * POST PULLER ON TRUCK (22929) *	General Fund	-	3,592	-	-	-	-	3,592
Public Works	# 17968 * 2001 * CLUB CAR * CART *	General Fund	-	8,574	-	-	-	-	8,574
Public Works	# 26369 * 2011 * HUSTLER * MOWER 4600 *	General Fund	-	13,170	-	-	-	-	13,170
Public Works	# 20667 * 2003 * MGS * TRAILER FLATBED *	General Fund	-	13,305	-	-	-	-	13,305
Public Works	# 22273 * 2006 * FORD * F150 *	General Fund	-	19,925	-	-	-	-	19,925
Public Works	# 22784 * 2006 * FORD * FREESTAR *	General Fund	-	20,176	-	-	-	-	20,176
Public Works	# 20265 * 2003 * FORD * RANGER *	General Fund	-	21,500	-	-	-	-	21,500
Public Works	# 23023 * 2007 * FORD * RANGER *	General Fund	-	22,000	-	-	-	-	22,000
Public Works	# 21701 * 2005 * FORD * F150 *	General Fund	-	22,071	-	-	-	-	22,071
Public Works	# 21279 * 2005 * FORD * SPORT TRAC *	General Fund	-	26,000	-	-	-	-	26,000

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Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	# 20636 * 2004 * CHEVROLET * SILVERADO 2500 *	General Fund	-	27,176	-	-	-	-	27,176
Public Works	# 20473 * 2004 * CHEVROLET * BLAZER *	General Fund	-	29,941	-	-	-	-	29,941
Public Works	# 20144 * 2003 * NEW HOLLAND * TRACTOR NEW HOLLAND *	General Fund	-	31,158	-	-	-	-	31,158
Public Works	# 20505 * 2004 * CHEVROLET * BLAZER *	General Fund	-	32,000	-	-	-	-	32,000
Public Works	# 23409 * 2006 * VER * VERMEER CHIPPER *	General Fund	-	34,942	-	-	-	-	34,942
Public Works	# 22929 * 2007 * FORD * F-450 PICKUP *	General Fund	-	44,820	-	-	-	-	44,820
Public Works	# 21498 * 2005 * FORD * F150 *	General Fund	22,834	-	-	-	-	-	22,834
Public Works	# 19001 * 2002 * CHEVROLET * G2500 *	General Fund	30,000	-	-	-	-	-	30,000
Public Works	# 20085 * 2003 * FORD * E250 *	General Fund	30,000	-	-	-	-	-	30,000
Public Works	# 17958 * 2001 * FORD * F-350 PICKUP CREWCAB *	General Fund	35,857	-	-	-	-	-	35,857
Public Works	# 18915 * 2002 * FORD * F-350 PICKUP CREWCAB *	General Fund	37,281	-	-	-	-	-	37,281
Public Works	# 21737 * 2005 * FORD * F-350 TRUCKSTAKE *	General Fund	44,235	-	-	-	-	-	44,235
Public Works	# 18320 * 2001 * GMC * DUMP TRUCK LOW SIDE *	General Fund	57,179	-	-	-	-	-	57,179
Public Works	# 18125 * 2001 * INTERNATIONAL * TRUCK FLAT-BED 3 TON *	General Fund	77,676	-	-	-	-	-	77,676
Public Works	# 21213 * 2005 * INTERNATIONAL * 4300 *	General Fund	111,826	-	-	-	-	-	111,826
Public Works	# 19010 * 2002 * BAN * GRINDER HORIZONTAL-FEED *	General Fund	332,352	-	-	-	-	-	332,352
Public Works	# 20038 * 2003 * CHEVROLET * BLAZER *	General Fund	-	-	-	-	-	30,000	30,000
Public Works	# 22206 * 2006 * FORD * EXPLORER *	General Fund	-	-	-	-	-	35,000	35,000
Public Works	# 21155 * 2004 * HUSTLER * MOWER 3400 ZT *	General Fund	-	-	-	-	-	50,000	50,000
Public Works	# 21719 * 2005 * TOR * TORO MOWER 4000D *	General Fund	-	-	-	-	-	50,000	50,000
Public Works	# 26936 * 2012 * HUSTLER * MOWER 3700 ISM *	General Fund	-	-	-	-	-	50,000	50,000
Public Works	# 24881 * 2008 * FORD * F-450 CREWCAB DUMP *	General Fund	-	-	-	-	-	65,000	65,000
Public Works	# 20255 * 2003 * NEW HOLLAND * SKID STEER NEW HOLLAND *	General Fund	-	-	-	-	-	85,000	85,000
Public Works	# 25313 * 2009 * INTERNATIONAL * 7400 *	General Fund	-	-	-	-	-	120,000	120,000
Public Works	# 19984 * 2003 * INTERNATIONAL * 4400 *	General Fund	-	-	-	-	-	145,000	145,000
Public Works	# 24935 * 2008 * GMC * T7500 *	General Fund	-	-	-	-	-	250,000	250,000
Public Works	# 24440 * 2008 * FORD * F-350 PICKUP CREWCAB *	Grants (Fed., State, Local)	-	-	-	32,292	-	-	32,292
Public Works	# 24518 * 2008 * FORD * F-350 PICKUP CREWCAB *	Grants (Fed., State, Local)	-	-	-	45,031	-	-	45,031
Public Works	# 24512 * 2008 * FORD * F-350 PICKUP CREWCAB *	Grants (Fed., State, Local)	-	-	45,031	-	-	-	45,031
Public Works	# 21823 * 2005 * FORD * F-350 PICKUP CREWCAB *	Grants (Fed., State, Local)	35,808	-	-	-	-	-	35,808
Public Works	# 19067 * 2002 * FORD * F-350 PICKUP DUMP *	Grants (Fed., State, Local)	-	-	-	-	-	65,000	65,000
Public Works	# 19068 * 2002 * FORD * F-350 PICKUP DUMP *	Grants (Fed., State, Local)	-	-	-	-	-	65,000	65,000
Public Works	# 24616 * 2007 * BOBCAT * SKID STEER BOBCAT *	Grants (Fed., State, Local)	-	-	-	-	-	85,000	85,000
Public Works	# 25384 * 2009 * FORD * E250 *	IS Facilities	-	-	-	24,000	-	-	24,000
Public Works	# 25383 * 2009 * FORD * E-450 BOX VAN *	IS Facilities	-	-	-	27,000	-	-	27,000
Public Works	# 21556 * 2005 * FORD * F150 *	IS Facilities	-	-	18,000	-	-	-	18,000
Public Works	# 22272 * 2006 * FORD * F150 *	IS Facilities	-	-	18,000	-	-	-	18,000
Public Works	# 21563 * 2005 * FORD * E250 *	IS Facilities	-	-	24,000	-	-	-	24,000
Public Works	# 21960 * 2006 * FORD * E250 *	IS Facilities	-	-	24,000	-	-	-	24,000
Public Works	# 22599 * 2006 * FORD * E250 *	IS Facilities	-	-	24,000	-	-	-	24,000
Public Works	# 23511 * 2006 * FORD * E250 *	IS Facilities	-	-	24,000	-	-	-	24,000
Public Works	# 23802 * 2007 * FORD * E250 *	IS Facilities	-	-	24,000	-	-	-	24,000
Public Works	# 21331 * 2004 * FORD * E-350 BOX VAN *	IS Facilities	-	-	27,000	-	-	-	27,000
Public Works	# 21669 * 2005 * FORD * EXPLORER *	IS Facilities	-	-	27,000	-	-	-	27,000
Public Works	# 20431 * 2002 * FORD * F-550 BUCKET TRUCK 37' *	IS Facilities	-	-	96,000	-	-	-	96,000
Public Works	# 21023 * 2004 * FORD * F150 *	IS Facilities	-	18,000	-	-	-	-	18,000
Public Works	# 19994 * 2003 * FORD * E250 *	IS Facilities	-	24,000	-	-	-	-	24,000
Public Works	# 19995 * 2003 * FORD * E250 *	IS Facilities	-	24,000	-	-	-	-	24,000
Public Works	# 22274 * 2006 * FORD * F150 *	IS Facilities	22,000	-	-	-	-	-	22,000
Public Works	# 18780 * 2002 * FORD * E250 *	IS Facilities	24,000	-	-	-	-	-	24,000
Public Works	# 18781 * 2002 * FORD * E250 *	IS Facilities	24,000	-	-	-	-	-	24,000
Public Works	# 18421 * 2001 * GMC * SONOMA *	IS Facilities	25,000	-	-	-	-	-	25,000
Public Works	# 18857 * 2002 * GMC * SONOMA *	IS Facilities	25,000	-	-	-	-	-	25,000
Public Works	# 27122 * 2002 * FREIGHTLINER * FL80 AERIAL BUCKET TRUCK *	IS Facilities	-	-	-	-	-	145,000	145,000
Public Works	# 21004 * 2004 * FORD * F150 *	IS Fleet	-	-	-	30,000	-	-	30,000
Public Works	# 21706 * 2005 * FORD * F150 *	IS Fleet	-	-	-	30,000	-	-	30,000
Public Works	# 21709 * 2005 * FORD * F150 *	IS Fleet	-	-	-	30,000	-	-	30,000
Public Works	# 24786 * 2008 * FREIGHTLINER * M2 *	IS Fleet	-	-	-	150,000	-	-	150,000
Public Works	# 21830 * 2005 * FORD * RANGER *	IS Fleet	-	-	25,000	-	-	30,000	55,000
Public Works	# 17941 * 2001 * DODGE * RAM 2500 *	IS Fleet	-	-	30,000	-	-	-	30,000
Public Works	# 23084 * 2006 * FORD * F-350 PICKUP *	IS Fleet	-	-	40,000	-	-	-	40,000
Public Works	# 23426 * 2007 * FORD * F-350 PICKUP *	IS Fleet	-	-	40,000	-	-	-	40,000
Public Works	# 23510 * 2007 * CHEVROLET * UPLANDER *	IS Fleet	-	33,000	-	-	-	-	33,000
Public Works	# 19277 * 2003 * FORD * F-750 FUEL TRUCK *	IS Fleet	-	75,000	-	-	-	-	75,000
Public Works	# 22466 * 1996 * FREIGHTLINER * TANKER TRUCK 4500 GAL *	IS Fleet	-	150,000	-	-	-	-	150,000
Public Works	# 18288 * 2001 * FORD * TAURUS *	IS Fleet	25,000	-	-	-	-	-	25,000
Public Works	# 19265 * 2002 * FORD * F-350 UTIL BOX W/CRANE *	IS Fleet	65,000	-	-	-	-	-	65,000
Public Works	# 16495 * 1999 * FORD * RANGER *	IS Fleet	-	-	-	-	-	35,000	35,000
Public Works	# 17252 * 2000 * CHEVROLET * BLAZER *	IS Fleet	-	-	-	-	-	35,000	35,000

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Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	# 26325 * NA * NA * GRAPPLE LOADER RAKE (NOT IN FASTER) *	Lot Mowing Fees	-	-	-	26,178	-	-	26,178
Public Works	# 21546 * 2005 * FORD * SPORT TRAC *	Lot Mowing Fees	26,000	-	-	-	-	-	26,000
Public Works	# 23601 * 2007 * FORD * F150 *	Lot Mowing Fees	-	-	-	-	-	30,000	30,000
Public Works	# 24421 * 2007 * BUTLER * TRAILER BUTLER *	Stormwater Revenues	-	-	-	-	7,022	-	7,022
Public Works	# 23098 * 2006 * CATERPILLAR * TILLER *	Stormwater Revenues	-	-	-	-	7,363	-	7,363
Public Works	# 26242 * 2009 * TUR * HYDROSEEDING SYSTEM *	Stormwater Revenues	-	-	-	-	13,154	-	13,154
Public Works	# 24079 * 2008 * CLARK * TRAILER 45' CLARK *	Stormwater Revenues	-	-	-	-	26,744	-	26,744
Public Works	# 25458 * 2009 * FORD * F150 *	Stormwater Revenues	-	-	-	-	30,000	-	30,000
Public Works	# 25456 * 2009 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	-	32,031	-	32,031
Public Works	# 25457 * 2009 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	-	32,031	-	32,031
Public Works	# 25771 * 2010 * INTERNATIONAL * 7400 *	Stormwater Revenues	-	-	-	-	108,142	-	108,142
Public Works	# 23113 * 2007 * WEL * WELLS CARGO TRAILER *	Stormwater Revenues	-	-	-	7,923	-	-	7,923
Public Works	# 22180 * NA * NA * BUCKET *	Stormwater Revenues	-	-	-	9,390	-	-	9,390
Public Works	# 22642 * 2006 * IMPERIAL * TRAILER IMPERIAL *	Stormwater Revenues	-	-	-	20,906	-	-	20,906
Public Works	# 22658 * 2006 * IMPERIAL * TRAILER IMPERIAL *	Stormwater Revenues	-	-	-	20,906	-	-	20,906
Public Works	# 22659 * 2006 * IMPERIAL * TRAILER IMPERIAL *	Stormwater Revenues	-	-	-	20,906	-	-	20,906
Public Works	# 22678 * 2006 * IMPERIAL * TRAILER IMPERIAL *	Stormwater Revenues	-	-	-	20,906	-	-	20,906
Public Works	# 22269 * 2006 * FORD * EXPLORER *	Stormwater Revenues	-	-	-	27,500	-	-	27,500
Public Works	# 24875 * 2008 * HYSTER * FORKLIFT HYSTER *	Stormwater Revenues	-	-	-	28,827	-	-	28,827
Public Works	# 25027 * 2008 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	30,316	-	-	30,316
Public Works	# 24914 * 2008 * FORD * SPORT TRAC *	Stormwater Revenues	-	-	-	30,833	-	-	30,833
Public Works	# 25250 * 2008 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	33,345	-	-	33,345
Public Works	# 25242 * 2008 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	37,529	-	-	37,529
Public Works	# 25246 * 2008 * INTERNATIONAL * TRUCK STAKE BODY W/CRANE *	Stormwater Revenues	-	-	-	108,732	-	-	108,732
Public Works	# 23027 * 2006 * GRADALL * XL3100 *	Stormwater Revenues	-	-	-	332,360	-	160,000	492,360
Public Works	# 24325 * 2007 * TPM * PUMP 6" *	Stormwater Revenues	-	-	38,807	-	-	-	38,807
Public Works	# 23085 * 2007 * FORD * F-350 PICKUP *	Stormwater Revenues	-	-	44,638	-	-	-	44,638
Public Works	# 24679 * 2007 * INTERNATIONAL * 7600 *	Stormwater Revenues	-	-	116,960	-	-	-	116,960
Public Works	# 23296 * 2006 * JOHN DEERE * 80C *	Stormwater Revenues	-	-	131,344	-	-	135,000	266,344
Public Works	# 23581 * 2007 * CATERPILLAR * LONG REACH 325DL *	Stormwater Revenues	-	-	383,007	-	-	-	383,007
Public Works	# 21088 * 2004 * ROLLS RITE * TRAILER ROLLS RITE *	Stormwater Revenues	-	5,446	-	-	-	-	5,446
Public Works	# 22874 * 2006 * FORD * F150 *	Stormwater Revenues	-	24,110	-	-	-	-	24,110
Public Works	# 22682 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	30,612	-	-	-	-	30,612
Public Works	# 22683 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	30,612	-	-	-	-	30,612
Public Works	# 22684 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	30,612	-	-	-	-	30,612
Public Works	# 22685 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	30,612	-	-	-	-	30,612
Public Works	# 22686 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	30,612	-	-	-	-	30,612
Public Works	# 22794 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	36,288	-	-	-	-	36,288
Public Works	# 22795 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	36,288	-	-	-	-	36,288
Public Works	# 22513 * 2006 * FORD * F-350 PICKUP *	Stormwater Revenues	-	42,354	-	-	-	-	42,354
Public Works	# 22238 * 2006 * INTERNATIONAL * DUMP TRUCK LOW-SIDE *	Stormwater Revenues	-	64,130	-	-	-	-	64,130
Public Works	# 23114 * 2007 * FORD * F-450 PICKUP *	Stormwater Revenues	-	65,722	-	-	-	-	65,722
Public Works	# 23330 * 2007 * INTERNATIONAL * DUMP TRUCK-LOWSIDE *	Stormwater Revenues	-	72,266	-	-	-	-	72,266
Public Works	# 23051 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23052 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23053 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23054 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23328 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23329 * 2007 * STERLING * LT7500 *	Stormwater Revenues	-	101,214	-	-	-	-	101,214
Public Works	# 23408 * 2007 * STERLING * LT9500 *	Stormwater Revenues	-	105,700	-	-	-	-	105,700
Public Works	# 23088 * 2006 * CASE * 621D *	Stormwater Revenues	-	177,524	-	-	-	-	177,524
Public Works	# 25801 * 2009 * ROCKET * BOAT TRAILER ROCKET *	Stormwater Revenues	5,000	-	-	-	-	-	5,000
Public Works	# 20410 * 2004 * ROLLS RITE * TANDEM AXLE TRAILER ROLLS RITE *	Stormwater Revenues	7,754	-	-	-	-	-	7,754
Public Works	# 19957 * 2003 * FONTAINE * TRAILER 48' *	Stormwater Revenues	24,142	-	-	-	-	-	24,142
Public Works	# 22207 * 2006 * FORD * EXPLORER *	Stormwater Revenues	25,000	-	-	-	-	-	25,000
Public Works	# 21578 * 2005 * FORD * F350 *	Stormwater Revenues	29,840	-	-	-	-	-	29,840
Public Works	# 18263 * 2001 * CHEVROLET * BLAZER *	Stormwater Revenues	30,118	-	-	-	-	-	30,118
Public Works	# 21591 * 2005 * CHEVROLET * SILVERADO 3500 *	Stormwater Revenues	36,253	-	-	-	-	-	36,253
Public Works	# 20335 * 2003 * GLO * GOOSENECK TRAILER 55T *	Stormwater Revenues	53,555	-	-	-	-	-	53,555
Public Works	# 23090 * 2006 * CASE * 570 MXT *	Stormwater Revenues	97,046	-	-	-	-	-	97,046
Public Works	# 23091 * 2006 * CASE * 570 MXT *	Stormwater Revenues	97,046	-	-	-	-	-	97,046
Public Works	# 21679 * 2005 * CATERPILLAR * 325 CL *	Stormwater Revenues	326,390	-	-	-	-	-	326,390
Public Works	# 22142 * 2006 * FREIGHTLINER * SEWER TRUCK VACTOR *	Stormwater Revenues	339,412	-	-	-	-	-	339,412
Public Works	# 16555 * 1999 * GMC * SIERRA 1500 *	Stormwater Revenues	-	-	-	-	-	30,000	30,000
Public Works	# 20042 * 2003 * FORD * WINDSTAR *	Stormwater Revenues	-	-	-	-	-	30,000	30,000
Public Works	# 20846 * 2005 * DODGE * CARAVAN *	Stormwater Revenues	-	-	-	-	-	30,000	30,000
Public Works	# 22810 * 2007 * FORD * FREESTAR *	Stormwater Revenues	-	-	-	-	-	30,000	30,000
Public Works	# 24441 * 2008 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	-	-	45,000	45,000
Public Works	# 25460 * 2009 * FORD * F-350 PICKUP CREWCAB *	Stormwater Revenues	-	-	-	-	-	45,000	45,000

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Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	# 19110 * 2003 * INTERNATIONAL * 7500 *	Stormwater Revenues	-	-	-	-	-	85,000	85,000
Public Works	# 20375 * 2003 * CASE * LOADER CASE *	Stormwater Revenues	-	-	-	-	-	140,000	140,000
Utilities	# 23584 * 2010 * CLUB CAR * CART *	Water/Sewer User Fees	-	25,000	-	-	7,000	-	32,000
Utilities	# 24871 * 2008 * CHRYSLER * TOWN & COUNTRY *	Water/Sewer User Fees	-	-	-	-	25,000	-	25,000
Utilities	# 24269 * 2007 * TOYOTA * TOYOTA FORKLIFT *	Water/Sewer User Fees	-	-	-	-	28,000	-	28,000
Utilities	# 24683 * 2008 * BOBCAT * SKID STEER BOBCAT *	Water/Sewer User Fees	-	-	-	-	45,000	-	45,000
Utilities	# 21816 * 2005 * CASE * FORKLIFT 4X4 CASE *	Water/Sewer User Fees	-	-	-	-	50,000	-	50,000
Utilities	# 20387 * 2004 * NA * TANKER-TRAILER 7500GAL *	Water/Sewer User Fees	-	-	-	-	55,000	-	55,000
Utilities	# 22542 * 2006 * NA * TANKER TRAILER 7500 GAL *	Water/Sewer User Fees	-	-	-	-	55,000	-	55,000
Utilities	# 26023 * 2010 * JCB * 930 *	Water/Sewer User Fees	-	-	-	-	55,000	-	55,000
Utilities	# 23425 * 2006 * CASE * 580M *	Water/Sewer User Fees	-	-	-	-	62,000	-	62,000
Utilities	# 24830 * 2008 * FORD * F-750 PICKUP UTIL W/CRANE *	Water/Sewer User Fees	-	-	-	-	140,000	-	140,000
Utilities	# 25462 * 2009 * FREIGHTLINER * VAN WALK IN TV TRUCK *	Water/Sewer User Fees	-	-	-	-	300,000	-	300,000
Utilities	# 22648 * NA * NA * Utility Golf Cart *	Water/Sewer User Fees	-	-	-	8,500	-	-	8,500
Utilities	# 20470 * 2003 * ELITE * CARGO TRAILER *	Water/Sewer User Fees	-	-	-	18,000	-	-	18,000
Utilities	# 22250 * 2006 * FORD * F150 *	Water/Sewer User Fees	-	-	-	18,000	-	-	18,000
Utilities	# New * NA * NA * NEW Pick-Up *	Water/Sewer User Fees	-	-	-	25,000	-	-	25,000
Utilities	# 18884 * 2002 * HYSTER * FORKLIFT PROPANE *	Water/Sewer User Fees	-	-	-	25,000	-	-	25,000
Utilities	# 22811 * 2007 * FORD * FREESTAR *	Water/Sewer User Fees	-	-	-	25,000	-	-	25,000
Utilities	# 24916 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	-	34,500	-	-	34,500
Utilities	# 24917 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	-	34,500	-	-	34,500
Utilities	# 24993 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	-	34,500	-	-	34,500
Utilities	# 24994 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	-	34,500	-	-	34,500
Utilities	# 24995 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	-	34,500	-	-	34,500
Utilities	# 25044 * 2008 * FORD * F250 *	Water/Sewer User Fees	-	-	-	40,000	-	-	40,000
Utilities	# 25045 * 2008 * FORD * F250 *	Water/Sewer User Fees	-	-	-	40,000	-	-	40,000
Utilities	# 25126 * 2008 * FORD * F-550 UTLY W/CRANE *	Water/Sewer User Fees	-	-	-	85,000	-	-	85,000
Utilities	# New * NA * NA * NEW Crane Truck *	Water/Sewer User Fees	-	-	-	90,000	-	-	90,000
Utilities	# 24787 * 2008 * FORD * F-550 PICKUP UTIL W/CRANE *	Water/Sewer User Fees	-	-	-	90,000	-	-	90,000
Utilities	# 24788 * 2008 * FORD * F-550 PICKUP UTIL W/CRANE *	Water/Sewer User Fees	-	-	-	90,000	-	-	90,000
Utilities	# 25033 * 2008 * FORD * F-550 PICKUP W/CRANE *	Water/Sewer User Fees	-	-	-	90,000	-	-	90,000
Utilities	# 24829 * 2008 * FORD * F-750 PICKUP UTIL W/CRANE *	Water/Sewer User Fees	-	-	-	120,000	-	-	120,000
Utilities	# 25310 * 2008 * CHEVROLET * C5500 TV TRUCK *	Water/Sewer User Fees	-	-	-	300,000	-	-	300,000
Utilities	# 26057 * 2010 * CLUB CAR * CART *	Water/Sewer User Fees	-	-	7,000	-	-	-	7,000
Utilities	# 26070 * 2010 * CLUB CAR * CART *	Water/Sewer User Fees	-	-	7,000	-	-	-	7,000
Utilities	# 22647 * 2006 * CLUB CAR * CART *	Water/Sewer User Fees	-	-	8,000	-	-	-	8,000
Utilities	# New * NA * NA * NEW Pick-Up *	Water/Sewer User Fees	-	-	25,000	-	-	-	25,000
Utilities	# 25063 * 2008 * FORD * E250 *	Water/Sewer User Fees	-	-	25,000	-	-	-	25,000
Utilities	# 22248 * 2006 * FORD * F150 *	Water/Sewer User Fees	-	-	26,708	-	-	-	26,708
Utilities	# 22249 * 2006 * FORD * F150 *	Water/Sewer User Fees	-	-	26,708	-	-	-	26,708
Utilities	# 22839 * 2006 * FORD * F150 *	Water/Sewer User Fees	-	-	26,708	-	-	-	26,708
Utilities	# 23555 * 2007 * FORD * F150 *	Water/Sewer User Fees	-	-	26,708	-	-	-	26,708
Utilities	# 23556 * 2007 * FORD * F150 *	Water/Sewer User Fees	-	-	28,000	-	-	-	28,000
Utilities	# 22969 * 2007 * FORD * FREESTAR *	Water/Sewer User Fees	-	-	30,000	-	-	-	30,000
Utilities	# 24918 * 2008 * FORD * F150 *	Water/Sewer User Fees	-	-	34,500	-	-	-	34,500
Utilities	# 24860 * 2008 * BOBCAT * 430 *	Water/Sewer User Fees	-	-	48,000	-	-	-	48,000
Utilities	# 24861 * 2008 * BOBCAT * EXCAVATOR BOBCAT *	Water/Sewer User Fees	-	-	48,000	-	-	-	48,000
Utilities	# 24862 * 2008 * BOBCAT * 430 *	Water/Sewer User Fees	-	-	48,000	-	-	-	48,000
Utilities	# 25411 * 2008 * FREIGHTLINER * VAN WALK IN *	Water/Sewer User Fees	-	-	65,000	-	-	-	65,000
Utilities	# 25412 * 2008 * FREIGHTLINER * VAN WALK IN *	Water/Sewer User Fees	-	-	65,000	-	-	-	65,000
Utilities	# 24004 * 2007 * INTERNATIONAL * 7400 *	Water/Sewer User Fees	-	-	275,000	-	-	-	275,000
Utilities	# 21863 * 2006 * INTERNATIONAL * 7400 *	Water/Sewer User Fees	-	-	280,000	-	-	-	280,000
Utilities	# 22646 * 2006 * CLUB CAR * CART *	Water/Sewer User Fees	-	8,000	-	-	-	-	8,000
Utilities	# 23583 * 2007 * CLUB CAR * CART *	Water/Sewer User Fees	-	8,500	-	-	-	-	8,500
Utilities	# 24069 * 2007 * JOHN DEERE * GATOR *	Water/Sewer User Fees	-	10,000	-	-	-	-	10,000
Utilities	# 24070 * 2007 * JOHN DEERE * GATOR *	Water/Sewer User Fees	-	10,000	-	-	-	-	10,000
Utilities	# 20299 * 2003 * TRP * TROPIC TRAILER *	Water/Sewer User Fees	-	10,000	-	-	-	15,000	25,000
Utilities	# 22197 * 2005 * BUTLER * TRAILER BUTLER *	Water/Sewer User Fees	-	10,000	-	-	-	15,000	25,000
Utilities	# 22590 * 2006 * BUTLER * TRAILER BUTLER *	Water/Sewer User Fees	-	10,000	-	-	-	15,000	25,000
Utilities	# 22186 * 2006 * FORD * F250 *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 22801 * 2006 * FORD * RANGER *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 22818 * 2007 * FORD * F250 *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 22876 * 2007 * FORD * RANGER *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 23557 * 2007 * FORD * F150 *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 23559 * 2007 * FORD * F150 *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 23560 * 2007 * FORD * F150 *	Water/Sewer User Fees	-	25,000	-	-	-	-	25,000
Utilities	# 21720 * 2005 * FORD * F150 *	Water/Sewer User Fees	-	28,000	-	-	-	-	28,000
Utilities	# 17257 * 2000 * CHEVROLET * BLAZER *	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000
Utilities	# 21815 * 2006 * FORD * E250 *	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000

VEHICLE PROGRAM

Dept	Asset*Year*Make*Model	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Utilities	# 22715 * 2006 * FORD * E250 *	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000
Utilities	# 22716 * 2006 * FORD * E250 *	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000
Utilities	# 23801 * 2007 * FORD * E250 *	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000
Utilities	# 22593 * 2006 * FORD * F-350 PICKUP *	Water/Sewer User Fees	-	31,000	-	-	-	-	31,000
Utilities	# 21824 * 2006 * FORD * F250 *	Water/Sewer User Fees	-	35,000	-	-	-	-	35,000
Utilities	# 25311 * 2008 * FORD * F-350 PICKUP CREWCAB *	Water/Sewer User Fees	-	35,000	-	-	-	-	35,000
Utilities	# 25312 * 2008 * FORD * F-350 PICKUP CREWCAB *	Water/Sewer User Fees	-	35,000	-	-	-	-	35,000
Utilities	# 22066 * 2005 * ASTEC * TRENCHER 360 ASTEC *	Water/Sewer User Fees	-	53,000	-	-	-	-	53,000
Utilities	# 24933 * 2008 * ASTEC * TRENCHER 360 ASTEC *	Water/Sewer User Fees	-	53,000	-	-	-	-	53,000
Utilities	# 25387 * 2009 * FREIGHTLINER * VAN WALK IN *	Water/Sewer User Fees	-	65,000	-	-	-	-	65,000
Utilities	# 21226 * 2005 * INTERNATIONAL * 7400 *	Water/Sewer User Fees	-	85,000	-	-	-	-	85,000
Utilities	# 24681 * 2007 * INTERNATIONAL * 4300 *	Water/Sewer User Fees	-	85,000	-	-	-	-	85,000
Utilities	# 21718 * 2006 * INTERNATIONAL * 7600 *	Water/Sewer User Fees	-	98,000	-	-	-	-	98,000
Utilities	# 21614 * 2005 * CLUB CAR * CART *	Water/Sewer User Fees	8,500	-	-	-	-	-	8,500
Utilities	# 24015 * 2007 * BUTLER * TRAILER BUTLER *	Water/Sewer User Fees	10,000	-	-	-	-	-	10,000
Utilities	# 22537 * 2006 * FORD * EXPLORER *	Water/Sewer User Fees	21,200	-	-	-	-	-	21,200
Utilities	# 21555 * 2005 * FORD * F150 *	Water/Sewer User Fees	24,500	-	-	-	-	-	24,500
Utilities	# 21005 * 2004 * FORD * F150 *	Water/Sewer User Fees	24,761	-	-	-	-	-	24,761
Utilities	# 21021 * 2004 * FORD * F150 *	Water/Sewer User Fees	24,761	-	-	-	-	-	24,761
Utilities	# 21022 * 2004 * FORD * F150 *	Water/Sewer User Fees	24,761	-	-	-	-	-	24,761
Utilities	# 21558 * 2005 * FORD * F150 *	Water/Sewer User Fees	25,000	-	-	-	-	-	25,000
Utilities	# 21700 * 2005 * FORD * F150 *	Water/Sewer User Fees	25,000	-	-	-	-	-	25,000
Utilities	# 21721 * 2005 * FORD * F150 *	Water/Sewer User Fees	25,000	-	-	-	-	-	25,000
Utilities	# 21722 * 2005 * FORD * F250 *	Water/Sewer User Fees	27,000	-	-	-	-	-	27,000
Utilities	# New * NA * NA * NEW Pick-Up *	Water/Sewer User Fees	28,000	-	-	-	-	-	28,000
Utilities	# New * NA * NEW Ford Super Duty F-250 Super Cab * NA *	Water/Sewer User Fees	28,000	-	-	-	-	-	28,000
Utilities	# New * NA * NEW Ford Super Duty F-250 Super Cab * NA *	Water/Sewer User Fees	28,000	-	-	-	-	-	28,000
Utilities	# 21699 * 2005 * FORD * F150 *	Water/Sewer User Fees	30,000	-	-	-	-	-	30,000
Utilities	# 21829 * 2006 * FORD * F250 *	Water/Sewer User Fees	30,000	-	-	-	-	-	30,000
Utilities	# 19504 * 2002 * FORD * F350 *	Water/Sewer User Fees	32,000	-	-	-	-	-	32,000
Utilities	# 24996 * 2008 * FORD * F150 *	Water/Sewer User Fees	34,500	-	-	-	-	-	34,500
Utilities	# 24088 * 2007 * ASTEC * TRENCHER 360 ASTEC *	Water/Sewer User Fees	53,000	-	-	-	-	-	53,000
Utilities	# 19297 * 2003 * FREIGHTLINER * VAN WALK-IN *	Water/Sewer User Fees	60,000	-	-	-	-	-	60,000
Utilities	# 21143 * 2004 * FORD * F-350 PICKUP STAKE *	Water/Sewer User Fees	70,000	-	-	-	-	-	70,000
Utilities	# New * NA * NEW Walk-In Service Van * NA *	Water/Sewer User Fees	83,550	-	-	-	-	-	83,550
Utilities	# 18438 * 2002 * INTERNATIONAL * 2574 *	Water/Sewer User Fees	90,000	-	-	-	-	-	90,000
Utilities	# 19107 * 2002 * INTERNATIONAL * 2574 *	Water/Sewer User Fees	90,000	-	-	-	-	-	90,000
Utilities	# New * NA * NEW Pacific TEK PT Long Reach Valve Exerciser Vehicle/Trailer Package *	Water/Sewer User Fees	250,000	-	-	-	-	-	250,000
Utilities	# 19170 * 2002 * FORD * F350 *	Water/Sewer User Fees	-	-	-	-	-	30,000	30,000
Utilities	# 21814 * 2006 * FORD * E250 *	Water/Sewer User Fees	-	-	-	-	-	30,000	30,000
Utilities	# 26024 * 2010 * DOOSAN * FORKLIFT DOOSAN *	Water/Sewer User Fees	-	-	-	-	-	35,000	35,000
Utilities	# 18824 * 2002 * FORD * F350 *	Water/Sewer User Fees	-	-	-	-	-	45,000	45,000
Utilities	# 25318 * 2008 * FORD * F-350 PICKUP CREWCAB *	Water/Sewer User Fees	-	-	-	-	-	45,000	45,000
Utilities	# 17774 * 2000 * FORD * F350 *	Water/Sewer User Fees	-	-	-	-	-	65,000	65,000
Utilities	# 20390 * 2003 * FORD * F-350 PICKUP W/CRANE *	Water/Sewer User Fees	-	-	-	-	-	85,000	85,000
Utilities	# 21589 * 2005 * CASE * 621D *	Water/Sewer User Fees	-	-	-	-	-	140,000	140,000
TOTAL			\$6,439,720	\$5,843,016	\$5,776,869	\$4,440,843	\$5,215,178	\$6,862,000	\$34,577,626

CAPITAL EQUIPMENT PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
All Hazards Fund	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Building Fees	25,000	-	-	-	-	-	25,000
General Fund	1,832,150	2,141,798	2,971,140	1,678,859	2,838,788	2,776,958	14,239,693
Golf Course Revenues	115,826	100,736	82,374	85,179	113,145	76,600	573,860
IS Fleet	42,000	263,000	157,000	16,000	66,000	-	544,000
Lot Mowing Fees	-	-	-	-	-	-	-
P&R Program Revenues	326,741	94,000	103,000	124,000	82,000	103,500	833,241
Stormwater Revenues	114,638	117,092	518,041	77,200	10,905	12,500	850,376
Water/Sewer User Fees	1,940,330	1,557,137	1,482,728	1,971,033	1,861,857	2,196,039	11,009,123
Waterpark Revenues	-	24,000	18,000	16,000	13,000	-	71,000
TOTAL	\$ 4,646,685	\$ 4,297,763	\$ 5,332,283	\$ 3,968,271	\$ 4,985,695	\$ 5,165,597	\$ 28,396,293

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Clerk	\$ 14,600	\$ 6,000	\$ -	\$ 14,600	\$ 17,000	\$ 14,600	\$ 66,800
DCD	25,000	-	-	-	-	-	25,000
Fire	459,773	362,675	800,691	98,820	103,335	152,358	1,977,652
Human Resources	5,636	-	-	-	-	-	5,636
ITS	1,355,550	1,380,000	1,553,000	1,085,300	1,593,000	2,025,000	8,991,850
Parks & Rec	559,567	462,076	637,874	568,179	686,145	260,100	3,173,941
Police	126,000	73,500	126,000	100,000	625,400	505,000	1,555,900
Public Works	160,229	456,375	731,990	130,339	98,958	12,500	1,590,391
Utilities	1,940,330	1,557,137	1,482,728	1,971,033	1,861,857	2,196,039	11,009,123
TOTAL	\$ 4,646,685	\$ 4,297,763	\$ 5,332,283	\$ 3,968,271	\$ 4,985,695	\$ 5,165,597	\$ 28,396,293

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
ITS	Kronos (Electronic timekeeping) Hardware/Clocks	General Fund	25,550	-	-	-	-	-	25,550
ITS	Identity Management Systems Upgrade (biometrics)	General Fund	-	-	25,000	-	-	50,000	75,000
ITS	Inspectors	General Fund	-	-	11,000	11,000	11,000	-	33,000
ITS	Printer Replacement (HP 4s and 5s)	General Fund	-	-	10,000	10,000	10,000	-	30,000
ITS	Barcode Systems Upgrade	General Fund	-	-	-	-	-	-	-
ITS	Ethernet Blades	General Fund	-	50,000	-	-	-	35,000	85,000
ITS	Server Memory Upgrade	General Fund	-	-	-	25,000	-	-	25,000
ITS	Fiber Blades	General Fund	-	100,000	50,000	-	-	45,000	195,000
ITS	Fire Suppression Systems	General Fund	-	-	-	65,000	-	-	65,000
ITS	Environmental Systems - AC & Humidity	General Fund	-	-	-	75,000	-	-	75,000
ITS	WiFi Systems Upgrade	General Fund	-	-	50,000	-	25,000	-	75,000
ITS	Upgrade Network Security Systems	General Fund	-	50,000	-	50,000	-	250,000	350,000
ITS	Server Upgrade (Legacy Applications)	General Fund	-	50,000	-	20,000	-	-	70,000
ITS	Backup System Upgrade - Media Server(s)	General Fund	50,000	-	-	-	-	-	50,000
ITS	Firewall Upgrade	General Fund	-	-	50,000	-	-	-	50,000
ITS	IPS - Intrusion Prevention Systems Upgrade	General Fund	-	-	50,000	-	-	-	50,000
ITS	Miscellaneous Equipment Replacement -Emer Basis	General Fund	-	10,000	25,000	10,000	25,000	-	70,000
ITS	UPS Upgrade - City Hall (Data Center Power)	General Fund	-	-	25,000	25,000	35,000	-	85,000
ITS	Laptop Replacements	General Fund	-	-	50,000	50,000	12,000	25,000	137,000
ITS	Server Disk Drives Upgrade	General Fund	-	50,000	-	50,000	-	-	100,000
ITS	SAN Shelves/Drives	General Fund	-	-	50,000	50,000	-	-	100,000
ITS	Network Attached Storage	General Fund	-	75,000	50,000	-	50,000	-	175,000
ITS	Data Recovery & Backup	General Fund	350,000	-	45,000	-	-	300,000	695,000
ITS	Data Deduplication Storage	General Fund	-	-	-	75,000	-	150,000	225,000
ITS	ESX Server Upgrade	General Fund	-	150,000	-	50,000	-	50,000	250,000
ITS	Access & Monitoring Systems Upgrade - Cameras; Video Storage	General Fund	-	-	100,000	-	-	50,000	150,000
ITS	Routers Upgrade	General Fund	50,000	50,000	-	50,000	150,000	-	300,000
ITS	SAN Switch Upgrade/SAN Switching Virtualization	General Fund	-	-	50,000	-	-	300,000	350,000
ITS	Server & Virtualization Upgrade	General Fund	450,000	150,000	150,000	-	45,000	-	795,000
ITS	SAN Upgrade	General Fund	50,000	75,000	45,000	45,000	150,000	45,000	410,000
ITS	Switches & Routers Upgrade	General Fund	150,000	100,000	100,000	75,000	150,000	75,000	650,000
ITS	Fire Suppression Systems-EOC	General Fund	-	-	20,000	14,300	20,000	-	54,300
ITS	WiFi Systems Upgrade	General Fund	-	-	15,000	-	50,000	-	65,000
ITS	Fire	General Fund	-	-	35,000	45,000	45,000	-	125,000
ITS	Rack Server Upgrade (Legacy Apps)	General Fund	-	100,000	-	-	20,000	-	120,000
ITS	Cooling System Upgrade	General Fund	-	100,000	50,000	-	-	50,000	200,000
ITS	Access & Monitoring Systems Upgrade - Cameras; Video Storage	General Fund	-	-	100,000	-	-	25,000	125,000
ITS	UPS Upgrade-Data Center	General Fund	-	-	100,000	-	-	150,000	250,000
ITS	4.9 GHz Broadband Upgrade	General Fund	-	-	-	-	150,000	-	150,000
ITS	Blade Server Upgrade	General Fund	45,000	200,000	45,000	45,000	45,000	150,000	530,000
ITS	Police	General Fund	-	-	187,000	200,000	200,000	200,000	787,000
ITS	Tools	General Fund	-	-	-	10,000	5,000	-	15,000
ITS	Cable Plant Infrastructure	General Fund	20,000	20,000	50,000	20,000	20,000	50,000	180,000
ITS	VO/IP Infrastructure	General Fund	75,000	15,000	15,000	15,000	200,000	25,000	345,000
ITS	Server Infrastructure	General Fund	90,000	35,000	-	-	175,000	-	300,000
DCD	Large Monitors & Computer Equip	Building	25,000	-	-	-	-	-	25,000
City Clerk	Digital Microfilm Machine 22764	General Fund	-	-	-	-	11,000	-	11,000
City Clerk	WorkGroup Scanner(s) 26394,26933	General Fund	-	6,000	-	-	6,000	-	12,000
City Clerk	Blueprint Scanner(s) 26318/25248	General Fund	14,600	-	-	14,600	-	14,600	43,800
Police	Firearms Simulator-Training (New)	General Fund	-	-	-	-	-	56,000	56,000
Police	Shredder (Replacement) - Records	General Fund	-	-	-	-	9,000	-	9,000
Police	Shredder (Replacement) - Comm Ctr.	General Fund	-	-	-	-	-	9,000	9,000
Police	Crime Lite (New)	General Fund	-	9,500	-	-	-	-	9,500
Police	Fume Hood (Replacement)	General Fund	-	-	-	-	12,000	-	12,000
Police	Forensics-Alternate Light Source (ALS)(Replacement)	General Fund	-	-	-	18,000	-	-	18,000
Police	AFIT (AFIX) Retro (New)	General Fund	-	-	-	-	30,000	-	30,000
Police	FRED-Forensic Recovery Unit (Replacement)	General Fund	15,000	-	-	-	-	-	15,000
Police	Fingerprint Machine (Replacement)	General Fund	25,000	-	-	-	-	-	25,000
Police	Rapid DNA Equipment (New)	General Fund	-	-	40,000	-	-	-	40,000
Police	Polygraph Equipment (Replacement)	General Fund	-	-	-	-	-	10,000	10,000
Police	Shoe Print Comparison Equip. (New)	General Fund	-	-	-	-	-	5,000	5,000
Police	DSC4 Forensic Light Source & Camera (Replacement)	General Fund	-	-	-	-	-	50,000	50,000
Police	License Plate Readers (Replacement)	General Fund	22,000	-	22,000	-	22,000	-	66,000
Police	Police Segways - Model I2 (2 new & 2 replacements)	General Fund	-	-	-	-	-	30,000	30,000
Police	Sniper Optics-1 (Replacement)	General Fund	-	-	-	-	-	7,000	7,000
Police	Personal Watercraft-2 (Replacement)	General Fund	-	-	-	-	14,000	-	14,000
Police	SWAT Robot (New)	General Fund	-	-	-	-	20,000	-	20,000
Police	SWAT Communication (Replacement)	General Fund	-	-	-	-	32,400	-	32,400
Police	Police K-9's (Replacement)	General Fund	9,000	9,000	9,000	9,000	9,000	10,000	55,000

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Police	In-Car Video Cameras (Replacement)	General Fund	55,000	55,000	55,000	55,000	84,000	75,000	379,000
Police	Fixed Wing w/FLIR System - Aviation (New)	General Fund	-	-	-	-	375,000	-	375,000
Police	Electronic Message Boards (Replacement)	General Fund	-	-	-	-	-	13,000	13,000
Police	Marine Law Enforcement Boats (Replacement)	General Fund	-	-	-	-	-	240,000	240,000
Fire	Repl/Outboard motor M-2 (ID #22112)	General Fund	-	15,000	-	-	-	-	15,000
Fire	Repl/Outboard motor M-3 (ID #19169)	General Fund	15,000	-	-	-	-	-	15,000
Fire	Repl/Outboard motors M-1 #22110	General Fund	-	20,000	-	-	-	-	20,000
Fire	Repl/Outboard motors M-1 #22111	General Fund	-	20,000	-	-	-	-	20,000
Fire	Repl/Outboard motors M-7 #24612	General Fund	-	-	40,000	-	-	-	40,000
Fire	Physio Control (2-FY2014 & 4-FY2015)	General Fund	70,000	180,000	-	-	-	-	250,000
Fire	Gear Washer/Extractor	General Fund	8,500	8,500	8,500	8,500	8,500	10,500	53,000
Fire	Breathing Air Compressor for HP System	General Fund	35,000	35,000	35,000	-	-	44,650	149,650
Fire	(2)Thermal imaging camera - (5 yr. exp. Life)	General Fund	23,310	24,475	25,700	26,985	28,335	29,045	157,850
Fire	Air Packs(119) Air Bottles (220), Masks (250)	General Fund	-	-	600,000	-	-	-	600,000
Fire	Hydraulic Rescue	General Fund	57,963	59,700	61,491	63,335	66,500	68,163	377,152
Fire	IT Technology Upgrades	All Hazrds	250,000	-	-	-	-	-	250,000
Human Resources	Heavy Duty Scanner Replacement (#24516) Admin.	General Fund	5,636	-	-	-	-	-	5,636
Public Works	Replace compactor plate type #23520	General Fund	-	-	-	-	-	-	-
Public Works	Replace 2001 Air Compressor* #18136	General Fund	-	-	-	-	-	-	-
Public Works	ReplACE CEMENT MIXER #18894	General Fund	-	-	-	-	-	-	-
Public Works	Replace 1990 Core Hole Driller #11453	General Fund	-	-	-	-	-	-	-
Public Works	New Ice Machine #22155	General Fund	-	-	-	-	-	-	-
Public Works	Replace 1999 Grinder/Planer #16569	General Fund	-	-	-	-	-	-	-
Public Works	Replace computer (K. Lynch)	General Fund	-	-	-	-	-	-	-
Public Works	Replace scanner	General Fund	-	7,500	-	-	-	-	7,500
Public Works	Replace plotter	General Fund	-	10,000	-	-	-	-	10,000
Public Works	Replace Computer Kent Adkins	General Fund	-	-	-	-	-	-	-
Public Works	Replace Computer Chris Wagner	General Fund	-	-	-	-	-	-	-
Public Works	Replace Computer Rick Boyd	General Fund	-	-	-	-	-	-	-
Public Works	Replace Computer Dustin Davidson	General Fund	-	-	-	-	-	-	-
Public Works	Repair 2012 GPS Base Station	General Fund	-	-	5,000	-	-	-	5,000
Public Works	Repair 2012 Total Stations	General Fund	-	-	5,000	-	-	-	5,000
Public Works	Repair 2012 GPS Rovers	General Fund	-	-	5,000	-	-	-	5,000
Public Works	Replace 2006 Panasonic Toughbook laptop field crews-survey	General Fund	-	6,000	-	-	-	-	6,000
Public Works	Replace 2006 hp color printer #22353	General Fund	-	-	-	-	7,725	-	7,725
Public Works	New Unmanned Hydrographic/Bathymetric Boat	General Fund	-	24,500	-	-	-	-	24,500
Public Works	Replace 1996 Gas Post Cutter # 13590	General Fund	-	-	-	-	-	-	-
Public Works	Replace Traffic Tech Laptops #23573	General Fund	-	5,065	-	-	-	-	5,065
Public Works	Replace Traffic Tech Laptops #22500	General Fund	-	5,462	-	-	-	-	5,462
Public Works	Replace Traffic Tech Laptops #22501	General Fund	-	5,462	-	-	-	-	5,462
Public Works	Replace Traffic Tech Laptop #21255	General Fund	-	6,294	-	-	-	-	6,294
Public Works	Replace Walk Behind Paint Sprayer #24346	General Fund	-	-	6,468	-	-	-	6,468
Public Works	New Earth Hydrlic Auger #25443	General Fund	-	-	-	-	-	-	-
Public Works	Replace Thermo Crane #19111	General Fund	-	-	-	-	-	-	-
Public Works	Grinder/Planer #23979	General Fund	-	-	-	-	-	-	-
Public Works	Replace Grinder/Planer #24080	General Fund	-	-	-	-	-	-	-
Public Works	Replace 1990 PM Eraser/Grinder #11440	General Fund	-	-	-	-	-	-	-
Public Works	Replace Traffic Tech Laptops #22195	General Fund	-	-	-	-	-	-	-
Public Works	Replace Bitminus Machine #25432	General Fund	-	-	-	6,517	-	-	6,517
Public Works	Replace Sign Shop Plotter #19947	General Fund	-	-	-	-	14,328	-	14,328
Public Works	Replace Thermoplastic Kettles #19058	General Fund	-	-	-	-	-	-	-
Public Works	Replace Walk Behind Thermo Machine #25317	General Fund	-	-	-	30,622	-	-	30,622
Public Works	Replace Thermo Applicator #24494	General Fund	-	-	35,481	-	-	-	35,481
Public Works	Replace computer (T. Miller)	General Fund	-	-	-	-	-	-	-
Public Works	Replace computer (traffic engineering)	General Fund	-	-	-	-	-	-	-
Public Works	Additional traffic turn movement counter (1)	General Fund	-	-	-	-	-	-	-
Public Works	Replace GIS Laptop #21025	General Fund	-	6,000	-	-	-	-	6,000
Public Works	Replace GIS Plotter #20132	General Fund	-	-	-	-	-	-	-
Parks & Rec	Multi Sport Soccer A/C Unit replace	General Fund	-	-	-	-	-	-	-
Parks & Rec	Printer - Parking Device	General Fund	-	-	-	-	-	-	-
Parks & Rec	Spreader Broadcast- #18461 (2001)	General Fund	-	-	-	-	-	-	-
Parks & Rec	Pelican Baseball 3.5 Ton Air Handler Replacement	General Fund	-	5,000	-	-	-	-	5,000
Parks & Rec	Push Mower - #17815 (2000)	General Fund	-	-	-	-	-	-	-
Parks & Rec	Yorkrake #24424 (2007)	General Fund	-	-	-	5,000	-	-	5,000
Parks & Rec	Pelican Baseball Ice Machine Replacement 600lb.	General Fund	-	5,340	-	-	-	-	5,340
Parks & Rec	Blower #23512 (2007)	General Fund	-	-	-	-	-	-	-
Parks & Rec	Sod Cutter - #21365	General Fund	-	-	-	-	-	-	-
Parks & Rec	Sod Cutter #23553 (2007)	General Fund	-	7,000	-	-	-	-	7,000
Parks & Rec	Hand Dryers - Electric Park Restrooms	General Fund	-	-	-	-	-	-	-

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	Ice Machine Replacements (Multi)	General Fund	-	-	10,000	-	-	-	10,000
Parks & Rec	Multi Sports - Maint Bldg. Ice Machine replace	General Fund	-	-	-	10,000	-	-	10,000
Parks & Rec	Picnic Tables	General Fund	-	-	-	-	-	-	-
Parks & Rec	Park Bench Replacements	General Fund	-	-	-	-	-	-	-
Parks & Rec	Playground Equipment Replace - Four Freedoms	General Fund	-	-	-	-	-	-	-
Parks & Rec	Playground Equipment Replace - Lake Kennedy	General Fund	-	-	12,500	-	-	-	12,500
Parks & Rec	Boat Trailer Parking Devices Replace - Horton	General Fund	-	-	-	-	-	-	-
Parks & Rec	Boat Trailer Parking Devices Replace - Rosen	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	Playground Safety Surface Replace - Yacht Club Beach	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	Yacht Club Boat Trailer Parking Device Replacement	General Fund	-	15,000	-	-	-	-	15,000
Parks & Rec	Irrigation Parts Replace BMX	General Fund	-	-	-	20,000	-	-	20,000
Parks & Rec	Dethacher (New)	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	Misc. Small Equip. Replacements	General Fund	6,000	8,000	8,000	10,000	-	-	32,000
Parks & Rec	Playground Equipment Replace - Verdow	General Fund	-	50,000	-	-	-	-	50,000
Parks & Rec	Playground Equipment Replacement - Yacht Club Pool	General Fund	-	-	50,000	-	-	-	50,000
Parks & Rec	Security Cameras - New (Athletic fields)	General Fund	-	25,000	25,000	-	-	-	50,000
Parks & Rec	Playground Equipment Replace - Caloosa	General Fund	-	-	-	-	55,000	-	55,000
Parks & Rec	Playground Equipment Replace - Burton	General Fund	58,000	-	-	-	-	-	58,000
Parks & Rec	Playground Equipment Replace - Saratoga	General Fund	-	-	61,000	-	-	-	61,000
Parks & Rec	Playground Equipment Replace - BMX	General Fund	-	63,000	-	-	-	-	63,000
Parks & Rec	Playground Equipment Replace - Four Freedoms	General Fund	-	65,000	-	-	-	-	65,000
Parks & Rec	Playground Equipment Replace - Storm Complex	General Fund	-	-	-	-	86,000	-	86,000
Parks & Rec	Playground Equipment Surface Replacement - Four Freedoms	General Fund	-	-	-	90,000	-	-	90,000
Parks & Rec	Playground Equipment Replace - Jaycee	General Fund	-	-	93,000	-	-	-	93,000
Parks & Rec	Playground Equipment Replace - Veterans	General Fund	-	-	95,000	-	-	-	95,000
Parks & Rec	Playground Equipment Replace - Guffrida	General Fund	8,000	-	-	-	90,000	-	98,000
Parks & Rec	Playground Equipment Replace - Multi Sports	General Fund	-	-	-	-	101,000	-	101,000
Parks & Rec	Playground Equipment and Tiles Replmt-Yacht Club Bch	General Fund	-	-	-	118,000	-	-	118,000
Parks & Rec	Playground Equipment Replacement	General Fund	-	-	80,000	90,000	-	80,000	250,000
Parks & Rec	Playground Equipment Replacement	General Fund	-	-	-	-	80,000	-	80,000
Public Works	Replace 2006 Laser Jet Color Printer #23344	Lot Mowing Fees	-	-	-	-	-	-	-
Parks & Rec	Oven Replacement	Waterpark Revenues	-	-	6,000	-	-	-	6,000
Parks & Rec	Pool Filter Replacement (speed slide)	Waterpark Revenues	-	-	6,000	-	-	-	6,000
Parks & Rec	Pool Vacuum Replacement	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Utility carts (Replacement)	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Stormwater Liftstation Motor/Pump	Waterpark Revenues	-	-	-	5,000	-	-	5,000
Parks & Rec	Air Conditioning Replacement	Waterpark Revenues	-	5,000	-	5,000	-	-	10,000
Parks & Rec	Electrical Switching Panels	Waterpark Revenues	-	5,000	-	-	5,000	-	10,000
Parks & Rec	Transformer Replacement	Waterpark Revenues	-	6,000	-	6,000	-	-	12,000
Parks & Rec	Funbrellas	Waterpark Revenues	-	8,000	-	-	8,000	-	16,000
Parks & Rec	Pool Pump Impellers	Waterpark Revenues	-	-	6,000	-	-	-	6,000
Parks & Rec	* Pool Motor & Pump Replacement	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace Fresh Air Make Up Unit/3 Ton package unit	Program Revenues	-	6,000	-	-	-	-	6,000
Parks & Rec	3 Ton Air Handler Condensing Unit	Program Revenues	7,000	-	-	-	-	-	7,000
Parks & Rec	5 Ton Air Handler & Conditioner	Program Revenues	7,000	-	-	-	-	-	7,000
Parks & Rec	5 Ton Air Handler & Conditioner	Program Revenues	-	7,000	-	-	-	-	7,000
Parks & Rec	5 Ton Air Handler & Conditioner	Program Revenues	-	-	7,000	-	-	-	7,000
Parks & Rec	10 Ton Package Unit	Program Revenues	-	10,000	-	-	-	-	10,000
Parks & Rec	New Sink & Dishwasher	Program Revenues	-	-	-	5,000	-	-	5,000
Parks & Rec	Upright Freezer (2 door) Replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Upright Refrigerator (3 door) Replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Convection Oven-double	Program Revenues	6,325	-	-	-	-	-	6,325
Parks & Rec	Tennis Pro Shop replace room a/c	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	2 Motor/Curtain - Oasis Gym	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Drinking fountains (2), Tennis Courts	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Distribution Boxes	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	All Purpose Deck and Z Stands Drum Riser	Program Revenues	9,000	-	-	-	-	-	9,000
Parks & Rec	Sound System	Program Revenues	-	5,000	-	5,000	-	-	10,000
Parks & Rec	Stage Back Drop, Front Skirt and Sidewalls	Program Revenues	6,000	-	-	6,000	-	-	12,000
Parks & Rec	Hydraulic Replacement on Stage	Program Revenues	8,000	-	-	5,000	-	-	13,000
Parks & Rec	New Movie screen & Projector	Program Revenues	-	-	-	16,000	-	-	16,000
Parks & Rec	Replace 40x60 City tent	Program Revenues	-	-	-	15,000	-	-	15,000
Parks & Rec	Replace 20x30 Tent	Program Revenues	-	-	-	8,000	-	-	8,000
Parks & Rec	Replace Distribution boxes/electric panel	Program Revenues	-	-	-	5,000	-	-	5,000
Parks & Rec	Air Handler Condensing Unit-Rotary	Program Revenues	4,000	-	-	-	-	-	4,000
Parks & Rec	Rotary Park office 4 ton a/c replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	New Computer for Eco Kayak Shack w/ wifi	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	AC Unit Replace - Rotary	Program Revenues	10,000	-	-	-	-	-	10,000
Parks & Rec	Ice Machine Replacement	Program Revenues	-	-	-	-	-	-	-

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	Replace 7.5 ton AH & Condensing unit	Program Revenues	12,250	-	-	-	-	-	12,250
Parks & Rec	Replace 7.5 ton AH & Condensing unit	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Lake Kennedy Ice Machine Replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Lake Kennedy 3 Ton A/C Replacement-	Program Revenues	10,000	-	-	-	-	-	10,000
Parks & Rec	A/C replacement (1 ST A/H CU)	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	L&L E-28-T Kiln with accessories	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Bldg #1 A/C Condensing Unit	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Paragon 240volt GL-44 kiln	Program Revenues	5,500	-	-	-	-	-	5,500
Parks & Rec	Replace 5 ton Air handler & condenser bldg #2	Program Revenues	10,000	-	-	-	-	-	10,000
Parks & Rec	Admin Bldg 6 1/2 T Rooftop Package A/C Replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Admin. Building #2 5 Ton Rooftop Package A/C Replacement	Program Revenues	14,000	-	-	-	-	-	14,000
Parks & Rec	Electric Press (Jewelry Lab)	Program Revenues	8,000	-	-	-	-	-	8,000
Parks & Rec	Replace 2003 Computers	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Floor Scrubber Replacement	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	A/c Replacement (Daycare)	Program Revenues	9,430	-	-	-	-	-	9,430
Parks & Rec	A/C Replacement- Main Building	Program Revenues	20,000	-	-	-	-	-	20,000
Parks & Rec	A/c Replacement (Daycare)	Program Revenues	12,000	-	-	-	-	-	12,000
Parks & Rec	A/C Replacement- Main Building	Program Revenues	30,000	-	-	-	-	-	30,000
Parks & Rec	2 room a/c units	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace Pool Entry Wheelchair	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Baby Pool Heater	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Pool Vacuum Replacement	Program Revenues	5,500	-	-	-	-	-	5,500
Parks & Rec	Replace obsolete filtration controller	Program Revenues	8,500	-	-	-	-	-	8,500
Parks & Rec	Pool Heaters (4, Main Pool)	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace Funbrella, Canvas & Pole, #128948 (1 of 2)	Program Revenues	-	-	14,000	14,000	-	-	28,000
Parks & Rec	Replace pool pump motor 15HP, 3 phase	Program Revenues	-	-	-	-	-	8,000	8,000
Parks & Rec	Replace pool blankets	Program Revenues	-	-	-	-	-	14,500	14,500
Parks & Rec	Replace kitchen Range	Program Revenues	-	-	-	-	-	5,000	5,000
Parks & Rec	Replace obsolete filtration controller	Program Revenues	20,236	-	-	-	-	-	20,236
Parks & Rec	Mini split a/c system for YC office	Program Revenues	10,400	-	-	-	-	-	10,400
Parks & Rec	Ballroom Chairs	Program Revenues	18,600	-	-	-	-	-	18,600
Parks & Rec	25 Ton Condensing Unit	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace Terrace Furniture	Program Revenues	-	-	-	-	-	9,500	9,500
Parks & Rec	Replace sound sytem	Program Revenues	-	-	-	-	12,000	-	12,000
Parks & Rec	Replace Ice Machine	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Audio Visual Equipment	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Public Playground (Ages 3-5)	Program Revenues	-	-	15,000	-	-	-	15,000
Parks & Rec	Electronic/Game Equipment Replacement	Program Revenues	5,000	5,000	5,000	5,000	-	5,500	25,500
Parks & Rec	Replacement of AC Units	Program Revenues	20,000	20,500	21,000	-	-	-	61,500
Parks & Rec	Replacement of AC Units	Program Revenues	40,000	20,500	21,000	20,000	20,000	-	121,500
Parks & Rec	Ice Machine	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	3T AC Package	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace Transition Plates	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replacement/Repair of Equipment	Program Revenues	10,000	10,000	20,000	20,000	-	20,000	80,000
Parks & Rec	Replacement/Repair of Equipment	Program Revenues	-	-	-	-	20,000	-	20,000
Parks & Rec	3T AC Package	Program Revenues	-	10,000	-	-	-	-	10,000
Utilities	Replace Plant 1 Magmeters (Concentrate)	Water/Sewer User Fees	-	-	-	6,000	-	-	6,000
Utilities	Replace Plant 2 Magmeter (Concentrate)	Water/Sewer User Fees	-	-	-	6,000	-	-	6,000
Utilities	Replace 1 Spectrophotometer	Water/Sewer User Fees	-	-	-	6,200	-	-	6,200
Utilities	New Rosemount Handheld Calibrator Model 3051	Water/Sewer User Fees	5,000	-	-	-	6,300	-	11,300
Utilities	Replace Paint Storage Locker	Water/Sewer User Fees	-	-	-	-	-	7,000	7,000
Utilities	Replace Plant #1 8" Sonic Meter	Water/Sewer User Fees	-	5,000	-	-	-	5,519	10,519
Utilities	Plant Correolis Flowmeter for Scale Inhibitor	Water/Sewer User Fees	-	-	5,000	-	-	5,384	10,384
Utilities	Replace Plant 2 Magmeter (Product)	Water/Sewer User Fees	-	-	-	9,000	-	-	9,000
Utilities	Replace Plant #1 Ultrasonic Meters (2)	Water/Sewer User Fees	-	-	-	-	10,000	10,250	20,250
Utilities	Replace 2 Air Compressors P1	Water/Sewer User Fees	-	-	-	12,000	-	-	12,000
Utilities	Replace 2 Air Compressors P2	Water/Sewer User Fees	-	-	-	12,000	-	-	12,000
Utilities	Replace 3 - 4,000 gal Bleach Tanks	Water/Sewer User Fees	-	-	-	-	24,200	-	24,200
Utilities	Replace Plant #2 12" 93C Sonic Meter	Water/Sewer User Fees	-	-	-	25,000	-	-	25,000
Utilities	Replace Worchester 6" Ball Valve (1/yr)	Water/Sewer User Fees	-	-	8,803	-	9,683	9,925	28,411
Utilities	Plant Transmitter for FLOW-Ultrasonic (1/yr)	Water/Sewer User Fees	5,000	-	6,000	-	11,735	12,028	34,763
Utilities	Plant Transmitter for CHLORINE Analyzer	Water/Sewer User Fees	-	5,805	-	6,399	6,719	6,887	25,810
Utilities	Replace Degas Blowers with Aluminum Blowers	Water/Sewer User Fees	-	-	-	75,289	-	-	75,289
Utilities	Replace Well Pumps and Accessories(2/yr)	Water/Sewer User Fees	-	28,625	-	30,375	-	31,914	90,914
Utilities	Replace VFD's Plant 1 & 2 Prod. Train (2/yr)	Water/Sewer User Fees	52,275	53,582	54,921	56,294	57,702	59,144	333,918
Utilities	Wellfield VFD's 50 HP	Water/Sewer User Fees	24,675	25,909	27,204	28,020	28,860	29,582	164,250
Utilities	Replace 1 High Pressure Pump for Plant 1	Water/Sewer User Fees	-	-	-	-	-	200,000	200,000
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer User Fees	44,850	23,100	23,800	49,025	50,496	51,758	243,029
Utilities	Security Equipment Replacements	Water/Sewer User Fees	60,000	-	-	-	-	-	60,000

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Utilities	Replace 1 Spectrophotometer	Water/Sewer User Fees	-	-	-	6,480	-	-	6,480
Utilities	Calibrator and Verification Equipment	Water/Sewer User Fees	-	-	-	-	-	7,500	7,500
Utilities	Flow Meters for Chemical System	Water/Sewer User Fees	-	-	-	6,000	10,335	10,593	26,928
Utilities	Replace 2 Air Compressors	Water/Sewer User Fees	-	-	-	26,000	-	-	26,000
Utilities	Radio (SCADA) Supervisory Control & Data Acquisition	Water/Sewer User Fees	-	-	-	80,000	-	-	80,000
Utilities	Replace Ball Valves	Water/Sewer User Fees	8,000	-	17,600	-	18,304	18,762	62,666
Utilities	New SS Silent Check Valve on High Pressure Pump Distr. System	Water/Sewer User Fees	-	36,400	-	37,856	-	-	74,256
Utilities	Replace Steel Degas Blowers with Aluminum Blowers	Water/Sewer User Fees	90,000	-	-	-	-	-	90,000
Utilities	Wellfield VFD's 50 HP	Water/Sewer User Fees	24,675	25,909	27,204	28,020	28,860	29,582	164,250
Utilities	Replace Well Pumps and Accessories (3/yr)	Water/Sewer User Fees	27,775	28,625	29,475	30,375	31,286	32,068	179,604
Utilities	Replace Chemical Pumps 3/yr	Water/Sewer User Fees	-	-	-	39,881	40,679	41,696	122,256
Utilities	Replace Well Motors 50 HP w/motor leads (approx 5/yr)	Water/Sewer User Fees	44,850	23,100	23,800	49,025	50,496	51,758	243,029
Utilities	Replacement Components for Multiple VFD's	Water/Sewer User Fees	52,275	53,582	54,921	56,294	57,702	59,144	333,918
Utilities	Vertical Sump Pump	Water/Sewer User Fees	25,000	-	-	-	-	50,000	75,000
Utilities	JLG Articulating Lift	Water/Sewer User Fees	-	-	-	100,000	-	-	100,000
Utilities	Replace Bleach Tanks	Water/Sewer User Fees	-	-	-	30,000	-	-	30,000
Utilities	Security Equipment Replacements	Water/Sewer User Fees	60,000	-	-	-	-	-	60,000
Utilities	Replace 3.5 ton condensing unit & air handler in Admin Bldg	Water/Sewer User Fees	5,000	-	-	-	-	5,657	10,657
Utilities	17567 Replace Cues Sewer TV Camera	Water/Sewer User Fees	7,500	-	-	-	-	-	7,500
Utilities	17888 Replace Cues Sewer Color TV Camera	Water/Sewer User Fees	7,500	-	-	-	-	-	7,500
Utilities	"NEW" Radiodetection RD1000 GPR	Water/Sewer User Fees	-	-	-	-	-	17,387	17,387
Utilities	Replace (2) 3.5ton AC units, 7.5 air handler & duct work Admn Bldg	Water/Sewer User Fees	20,000	-	-	-	-	20,000	40,000
Utilities	18597 Replace 6" Hydraulic Pump	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	17938 Replace 4" Hydraulic Sludge Pump	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	"NEW" MARS Test Bench System GS	Water/Sewer User Fees	97,055	-	-	-	-	-	97,055
Utilities	New Man-winch Confined Space Entry	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	New SCADA System Up-Grades	Water/Sewer User Fees	55,000	100,000	-	100,000	125,000	-	380,000
Utilities	Replacement Pumps	Water/Sewer User Fees	210,000	220,000	311,000	260,000	275,000	285,000	1,561,000
Utilities	Replace Centrifuge	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	New Mechanical Seals	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Composite Sampler	Water/Sewer User Fees	-	-	8,000	-	-	10,000	18,000
Utilities	Replace Field PH Meter	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Turbidity Meter	Water/Sewer User Fees	-	10,000	-	-	-	10,000	20,000
Utilities	Replace CL2 Recirculating Pump	Water/Sewer User Fees	-	-	-	11,000	-	-	11,000
Utilities	Replacement Total Chlorine Analyzers	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Diffuser Pipes	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Spare MLR 24" Checkvalve	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Free Chlorine Analyzers	Water/Sewer User Fees	-	8,000	-	-	9,000	-	17,000
Utilities	Replace Chemical Feed Pumps	Water/Sewer User Fees	-	-	18,000	-	-	25,000	43,000
Utilities	Replace Odor Control Fan & Motors	Water/Sewer User Fees	-	-	-	7,000	-	8,000	15,000
Utilities	Purchase PLC Components	Water/Sewer User Fees	-	22,500	-	-	-	-	22,500
Utilities	Replacement of Overhead Door & Opener	Water/Sewer User Fees	-	10,000	-	-	10,000	-	20,000
Utilities	Replacement W.A.S. Pumps	Water/Sewer User Fees	-	-	-	30,000	-	-	30,000
Utilities	Replacement Floating Mixer Pump	Water/Sewer User Fees	-	30,000	-	-	-	-	30,000
Utilities	Replacement Floating Mixer Motor	Water/Sewer User Fees	-	-	-	-	-	15,000	15,000
Utilities	Replace Service Water Motor	Water/Sewer User Fees	-	-	10,000	-	-	-	10,000
Utilities	Replace Service Water Pump	Water/Sewer User Fees	-	-	-	-	30,000	-	30,000
Utilities	Replace SC200 Multi-Meter	Water/Sewer User Fees	-	-	14,000	-	14,000	-	28,000
Utilities	Replace Odor Control Recirculating Pump	Water/Sewer User Fees	-	-	13,000	-	15,000	-	28,000
Utilities	Replace Valve Actuator Motor	Water/Sewer User Fees	-	15,000	-	15,000	-	15,000	45,000
Utilities	Replace VFD	Water/Sewer User Fees	-	-	50,000	-	-	60,000	110,000
Utilities	Server/Computer Hardware	Water/Sewer User Fees	-	-	-	50,000	-	50,000	100,000
Utilities	Replacement WAS Transfer Pumps	Water/Sewer User Fees	-	-	-	50,000	-	-	50,000
Utilities	Replace Clarifier Drive Gear Box	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replacement R.A.S. Pumps (Pumps & Motors)	Water/Sewer User Fees	-	-	60,000	-	-	60,000	120,000
Utilities	Replace Grit Equipment	Water/Sewer User Fees	-	60,000	-	-	-	-	60,000
Utilities	Replace MLR Flow Meter	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replacement Mix Liquor Return pump	Water/Sewer User Fees	-	30,000	-	-	30,000	-	60,000
Utilities	Replacement Deep Well Pumps (Pumps & Motors)	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Bleach Tanks	Water/Sewer User Fees	-	-	-	-	100,000	-	100,000
Utilities	New Launder Trough Covers for Clarifiers	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Flygt Pumps (Scum, AB Filter & Liftstations)	Water/Sewer User Fees	9,500	20,000	-	20,000	22,500	22,500	94,500
Utilities	Replace Transfer Pump & Motor	Water/Sewer User Fees	-	-	60,000	-	60,000	-	120,000
Utilities	Replace Reuse Pump & Motor	Water/Sewer User Fees	-	-	120,000	-	-	-	120,000
Utilities	Replacement Bar screen Equipment	Water/Sewer User Fees	-	-	215,000	-	-	-	215,000
Utilities	Replace Aeration Blower & Motor	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Orp Receivers	Water/Sewer User Fees	-	-	-	-	-	14,000	14,000
Utilities	Electric Pump for Basin Draining-4"or 6"	Water/Sewer User Fees	-	-	-	-	55,000	-	55,000
Utilities	Replace Centrifuge	Water/Sewer User Fees	-	-	-	-	-	-	-

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Utilities	Replace Overhead Door & Opener	Water/Sewer User Fees	-	10,000	-	-	-	15,000	25,000
Utilities	Replace Odor Control Recirculating Pump	Water/Sewer User Fees	-	-	-	10,000	-	-	10,000
Utilities	Replace CL2 Pump Flow Meter	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Odor Control Fan & Motors	Water/Sewer User Fees	8,000	-	-	8,000	-	-	16,000
Utilities	Replace Diffuser Pipes	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace CL2 Recirculating Pump	Water/Sewer User Fees	-	10,000	-	-	10,000	-	20,000
Utilities	Replace Turbidity Meter	Water/Sewer User Fees	-	10,000	-	-	10,000	-	20,000
Utilities	Replace Free Chlorine Analyzers	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Field PH Meter	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replacement Total Chlorine Analyzers	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Composite Sampler	Water/Sewer User Fees	7,500	-	-	7,500	-	8,000	23,000
Utilities	New Mechanical Seals	Water/Sewer User Fees	-	-	-	-	15,000	-	15,000
Utilities	Replacement Floating Mixer	Water/Sewer User Fees	-	-	-	-	15,000	-	15,000
Utilities	Replace MLR 24" Checkvalve	Water/Sewer User Fees	-	15,000	-	-	-	-	15,000
Utilities	Replace SC200 Multi-Meter	Water/Sewer User Fees	-	-	-	-	6,000	-	6,000
Utilities	Replace Grit Pump	Water/Sewer User Fees	-	-	-	-	20,000	-	20,000
Utilities	Replace Chemical Feed Pumps	Water/Sewer User Fees	15,000	-	15,000	-	25,000	-	55,000
Utilities	Purchase PLC Components	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Valve Actuator Motor & Controller	Water/Sewer User Fees	-	15,000	-	15,000	-	16,000	46,000
Utilities	Replace Reuse Pump Check Valve	Water/Sewer User Fees	10,000	-	6,000	-	-	-	16,000
Utilities	Replacement Air Compressor & Drier	Water/Sewer User Fees	-	-	-	-	-	50,000	50,000
Utilities	Server/Computer Upgrade (Non PLC)	Water/Sewer User Fees	-	-	-	50,000	-	-	50,000
Utilities	Replacement W.A.S. Pumps	Water/Sewer User Fees	-	-	-	30,000	-	-	30,000
Utilities	Replace Jockey Pump & Motor	Water/Sewer User Fees	-	-	25,000	-	-	-	25,000
Utilities	Replace Grit Snail-Conveyor Belt	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replacement Xpactor Equipment	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	New Laundry Trough Covers for Clarifiers	Water/Sewer User Fees	-	-	-	-	100,000	-	100,000
Utilities	Replacement Mix Liquor Return pump	Water/Sewer User Fees	-	35,000	-	35,000	-	-	70,000
Utilities	Replacement R.A.S. Pumps	Water/Sewer User Fees	-	60,000	-	-	50,000	-	110,000
Utilities	Replace VFD's	Water/Sewer User Fees	50,000	-	-	75,000	-	-	125,000
Utilities	Replace Flygt Pumps (Scum, AB Filter & Liftstations)	Water/Sewer User Fees	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Utilities	Replace Bleach Tanks	Water/Sewer User Fees	100,000	-	-	-	50,000	-	150,000
Utilities	Replace Reuse Pump & Motor	Water/Sewer User Fees	-	-	45,000	-	-	100,000	145,000
Utilities	Replace Transfer Pump & Motor	Water/Sewer User Fees	-	-	40,000	-	-	105,000	145,000
Utilities	Replace 450HP Turblex Blower Motor	Water/Sewer User Fees	-	-	-	-	-	75,000	75,000
Utilities	Replace Step Screen Motor/Gearbox	Water/Sewer User Fees	-	-	-	-	-	15,000	15,000
Utilities	New Waste Transfer VFD's	Water/Sewer User Fees	6,000	-	-	-	-	-	6,000
Utilities	New Outside Conveyor Belt Motor 10HP	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Sludge Grinder Pumps	Water/Sewer User Fees	-	-	30,000	-	-	-	30,000
Utilities	Replace Conveyor Belts	Water/Sewer User Fees	75,000	-	-	-	-	-	75,000
Utilities	Chemical Pump	Water/Sewer User Fees	-	-	-	-	-	10,000	10,000
Utilities	Centrifuge Motor	Water/Sewer User Fees	-	-	-	-	-	35,000	35,000
Utilities	Centrifuge Motor VFD	Water/Sewer User Fees	-	-	-	-	-	25,000	25,000
Utilities	Replace Drexelbrook Level Transmitter BPS #8	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Drexelbrook Level Transmitter BPS #3	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Grinder Pumps CPS#5	Water/Sewer User Fees	36,000	-	-	12,000	12,000	12,000	72,000
Utilities	Replace Flow Meter (CPS) Ultrasonic	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainer Tubes Canal Station #3	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainer Tubes Canal Station #4	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainer Tubes Canal Station #2	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainer Tubes Canal Station #5	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainer Tubes Canal Station #8	Water/Sewer User Fees	-	-	-	-	-	-	-
Utilities	Replace Adams Strainers all CPS	Water/Sewer User Fees	-	45,000	-	-	-	-	45,000
Utilities	New SCADA RTU Upgrade (CPS)	Water/Sewer User Fees	-	-	-	-	35,000	-	35,000
Utilities	New Sluice Gate for CPS #5	Water/Sewer User Fees	25,000	-	-	-	-	-	25,000
Utilities	Replace Bleach Tanks (5 Double Wall Tanks) (CPS)	Water/Sewer User Fees	-	-	12,000	13,000	14,000	30,000	69,000
Utilities	New Solar RTU Weir Telemetry (CPS)	Water/Sewer User Fees	-	25,000	-	25,000	-	-	50,000
Utilities	Replace VFD's (CPS)	Water/Sewer User Fees	20,000	21,000	22,000	-	25,000	25,000	113,000
Utilities	Canal Transfer Pumps	Water/Sewer User Fees	-	-	70,000	-	-	75,000	145,000
Utilities	Replacement Pump CPS #2	Water/Sewer User Fees	120,000	-	-	-	-	-	120,000
Utilities	Replacement Pump CPS #3	Water/Sewer User Fees	50,000	-	-	-	-	-	50,000
Utilities	Replacement Pump CPS #4	Water/Sewer User Fees	50,000	-	-	-	-	-	50,000
Utilities	New Automation of Weir Level Control (CPS)	Water/Sewer User Fees	40,000	-	-	-	-	-	40,000
Utilities	New CPS Chlorine Feed Pumps	Water/Sewer User Fees	-	-	-	-	12,000	12,000	24,000
Utilities	Canal Station RTU	Water/Sewer User Fees	-	-	-	-	10,000	10,000	20,000
Utilities	Replace Magmeters CPS	Water/Sewer User Fees	60,000	60,000	35,000	-	-	-	155,000
Public Works	Replace 42" Printer Plotter #26138	Stormwater Revenues	-	8,245	-	-	-	-	8,245
Public Works	Replace Panasonic laptop #22910	Stormwater Revenues	-	-	5,074	-	-	-	5,074
Public Works	Replace Outboard Motor #25240	Stormwater Revenues	5,500	-	-	-	-	-	5,500

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	Replace 2000 Sundance Skiff	Stormwater Revenues	10,000	-	-	-	-	-	10,000
Public Works	Replace Hydrolab MS5 & Survey #26437	Stormwater Revenues	-	-	12,000	-	-	-	12,000
Public Works	Replace Muffle Furnace #26011	Stormwater Revenues	5,000	-	-	-	-	5,000	10,000
Public Works	Replace #21784 Muffle Furnace	Stormwater Revenues	-	5,000	-	-	-	-	5,000
Public Works	Replace Easy Block Digester #21203	Stormwater Revenues	-	-	5,000	-	-	-	5,000
Public Works	Replace Easy Block Digester #25434	Stormwater Revenues	-	-	5,000	-	-	-	5,000
Public Works	Replace Scale AX204 # 19331	Stormwater Revenues	-	-	-	-	-	7,500	7,500
Public Works	Replace # 23186 Circulating Water Bath	Stormwater Revenues	-	-	-	-	5,000	-	5,000
Public Works	Replace #26359 Recirculating Water Bath	Stormwater Revenues	-	-	-	5,000	-	-	5,000
Public Works	Replace BOD incubators #17806	Stormwater Revenues	-	10,000	-	-	-	-	10,000
Public Works	Replace #26343 BOD Incubator	Stormwater Revenues	-	10,000	-	-	-	-	10,000
Public Works	Purchase Sterilizer/Autoclave	Stormwater Revenues	-	-	-	10,000	-	-	10,000
Public Works	Replace #26349 Sterilizer/Autoclave	Stormwater Revenues	-	-	10,000	-	-	-	10,000
Public Works	Replace #26481 Fluorometer	Stormwater Revenues	-	-	10,000	-	-	-	10,000
Public Works	Replace BOD Assay Unit #24573	Stormwater Revenues	-	20,000	-	-	-	-	20,000
Public Works	Replace Total Organic Carbon (TOC) #21947	Stormwater Revenues	-	27,500	-	-	-	-	27,500
Public Works	Replace Ion Chromatograph ISC #25936	Stormwater Revenues	-	-	38,000	-	-	-	38,000
Public Works	Replace Titrator #24641	Stormwater Revenues	60,000	-	-	-	-	-	60,000
Public Works	Replace Discrete Auto Analyzer #21202	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Laptop #22911	Stormwater Revenues	6,000	-	-	-	-	-	6,000
Public Works	Replace Tamper #26339	Stormwater Revenues	-	5,882	-	-	-	-	5,882
Public Works	Replace Tamper #26338	Stormwater Revenues	-	5,882	-	-	-	-	5,882
Public Works	Replace Tamper #26337	Stormwater Revenues	-	5,882	-	-	-	-	5,882
Public Works	Replace Laptop #22279	Stormwater Revenues	-	6,109	-	-	-	-	6,109
Public Works	Replace 4x4 Infrared Heater #22977	Stormwater Revenues	-	-	-	6,609	-	-	6,609
Public Works	Replace Pole Camera w/monitor #26221	Stormwater Revenues	14,069	-	-	-	-	-	14,069
Public Works	Replace Pole Camera w/monitor #26222	Stormwater Revenues	14,069	-	-	-	-	-	14,069
Public Works	Replace 07 Portable Air compressor #24452	Stormwater Revenues	-	-	15,690	-	-	-	15,690
Public Works	Replace Panasonic laptop #21266	Stormwater Revenues	-	6,483	-	-	-	-	6,483
Public Works	Replace Panasonic laptop #22907	Stormwater Revenues	-	-	5,074	-	-	-	5,074
Public Works	Replace Panasonic laptop #22908	Stormwater Revenues	-	-	5,074	-	-	-	5,074
Public Works	Replace Panasonic laptop #22909	Stormwater Revenues	-	-	5,074	-	-	-	5,074
Public Works	Replace Pressure Washer #20998 - Also in FM Vehicle Listing	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Mig welder #24324	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Pipe Threading Machine #22181	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Attachment #21182	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace 10X16 Miter band saw #22088	Stormwater Revenues	-	-	-	6,124	-	-	6,124
Public Works	Replace Air compressor #24485	Stormwater Revenues	-	-	-	-	5,905	-	5,905
Public Works	Replace 06 Air Compressor #23570	Stormwater Revenues	-	-	15,690	-	-	-	15,690
Public Works	Replace Bender Piranha #15434	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Dredge 5012 #24329	Stormwater Revenues	-	-	386,365	-	-	-	386,365
Public Works	Replace Shed #15401	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Boat Motor #24555	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Boat Motor #24556	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Welder #21297	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace Laptop #22278	Stormwater Revenues	-	6,109	-	-	-	-	6,109
Public Works	Replace Arc Welder #19445	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace 06 Boat w/30hp motor #23106	Stormwater Revenues	-	-	-	-	-	-	-
Public Works	Replace 17' Alum boat w/motor #22838	Stormwater Revenues	-	-	-	9,588	-	-	9,588
Public Works	Replace Pontoon Boat #24685	Stormwater Revenues	-	-	-	30,489	-	-	30,489
Parks & Rec	Electric Range Ball Dis.#20102 (2003)	Golf Course Revenues	6,000	-	-	-	-	-	6,000
Parks & Rec	Turf Truck Carryall #19422 (2003)	Golf Course Revenues	-	-	-	-	9,300	9,300	18,600
Parks & Rec	Tru Turf Roller - #26509 (2012)	Golf Course Revenues	-	-	-	-	12,345	-	12,345
Parks & Rec	Top Dresser/Ty Crop #23562 (2007)	Golf Course Revenues	-	13,500	-	-	-	-	13,500
Parks & Rec	Toro Workman HD - #25960 (2010)	Golf Course Revenues	-	-	-	15,500	-	-	15,500
Parks & Rec	Multi Pro 1250 - #25408 (2008)	Golf Course Revenues	-	-	26,495	-	-	-	26,495
Parks & Rec	Electric Range Ball Dis.#20102 (2003)	Golf Course Revenues	-	-	-	6,000	-	-	6,000
Parks & Rec	Turf Truck Carryall #19421 (2003)	Golf Course Revenues	9,300	-	-	-	-	9,300	18,600
Parks & Rec	Turf Truck Carryall #19422 (2003)	Golf Course Revenues	9,300	-	-	-	-	-	9,300
Parks & Rec	Versa Vac - NEW EQPT	Golf Course Revenues	5,734	5,734	5,734	5,734	-	-	22,936
Parks & Rec	Reelmaster 5510-D Replacing 3400 (2004)	Golf Course Revenues	14,556	14,556	14,556	14,556	-	-	58,224
Parks & Rec	Cherry Picker Scissor Lift - Tree canopy restoration **NEW**	Golf Course Revenues	20,000	-	-	-	-	-	20,000
Parks & Rec	Sand Pro 3040 / Bunker Rake (2009)	Golf Course Revenues	-	-	-	-	15,500	-	15,500
Parks & Rec	Tow Behind Aerifier / Fairway Rough Aerifier **NEW**	Golf Course Revenues	-	15,000	-	-	-	-	15,000
Parks & Rec	Walk In Cooler # 20304 (2003)	Golf Course Revenues	-	-	-	7,800	-	-	7,800
Parks & Rec	Stove grid, 4 burn & 2 ovens #17564 (2000)	Golf Course Revenues	-	-	-	-	-	-	-
Public Works	Replace Air Compressor - Main Shop #25911	IS Fleet	6,000	-	-	-	-	-	6,000
Public Works	New pressure washer for small engines	IS Fleet	-	-	-	-	-	-	-
Public Works	Replace Tig welder #21367	IS Fleet	-	7,000	-	-	-	-	7,000

EQUIPMENT PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Public Works	Replace Lift SE (1of2) #17821	IS Fleet	-	-	7,000	-	-	-	7,000
Public Works	Replace air compressor #18600	IS Fleet	-	10,000	-	-	-	-	10,000
Public Works	New Pressure washer for main shop	IS Fleet	-	-	-	-	-	-	-
Public Works	New Truck Wheel Balancer (22.5 wheel)24792	IS Fleet	-	-	-	-	-	-	-
Public Works	Replace Lift CB (2of4) #14760	IS Fleet	16,000	-	-	-	-	-	16,000
Public Works	Replace Lift CB (3of4) #17491	IS Fleet	-	16,000	-	-	-	-	16,000
Public Works	Replace Lift HE #17779	IS Fleet	-	-	-	16,000	-	-	16,000
Public Works	Replace Lift CB (4of4) #24348	IS Fleet	-	-	-	-	16,000	-	16,000
Public Works	New lathe for Weld Shop	IS Fleet	20,000	-	-	-	-	-	20,000
Public Works	Replace office furniture	IS Fleet	-	-	-	-	20,000	-	20,000
Public Works	Replace Lift HT Bay #24455	IS Fleet	-	-	-	-	30,000	-	30,000
Public Works	Replace Generator @ Fleet Main Shop #8047	IS Fleet	-	-	-	-	-	-	-
Public Works	New Front End Alignment Rack & Machine	IS Fleet	-	80,000	-	-	-	-	80,000
Public Works	Replace Oil Storage System	IS Fleet	-	150,000	-	-	-	-	150,000
Public Works	New portable 20 ton lift (6)	IS Fleet	-	-	150,000	-	-	-	150,000
Fire	# 16640 * 1994 * AERO * *	General Fund	-	-	30,000	-	-	-	30,000
Parks & Rec	# New * NA * NA * NEW DETHACHER *	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	# Replace * 2007 * NA * DITCH TRAILER *	General Fund	-	-	-	-	6,000	-	6,000
Parks & Rec	# 18059 * 2001 * TORO * MOWER TORO *	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	Replace Event trailer	Program Revenues	-	-	-	-	-	16,000	16,000
Parks & Rec	Replace 70KW Generator	Program Revenues	-	-	-	-	-	25,000	25,000
Parks & Rec	Replace 125KW Generator	Program Revenues	-	-	-	-	30,000	-	30,000
Parks & Rec	# 23011 * 1900 * NA * MOWER - 3 UNIT OUT FRONT ROTAR *	Golf Course Revenues	-	16,357	-	-	-	-	16,357
Parks & Rec	# 23014 * 1900 * TOR * MOWER - TORO 72" OUT-FRONT ROT *	Golf Course Revenues	17,080	-	-	-	-	-	17,080
Parks & Rec	# 23015 * 1900 * GREENSMASER * MOWER - 3150 TRI- *	Golf Course Revenues	-	-	-	-	38,000	-	38,000
Parks & Rec	# 23016 * 1901 * GREENSMASER * MOWER - 3150 TRI- *	Golf Course Revenues	-	-	-	-	38,000	-	38,000
Parks & Rec	# 23013 * 1900 * NA * MOWER - 5 UNIT OUT-FRONT ROTAR *	Golf Course Revenues	14,269	14,269	14,269	14,269	-	-	57,076
Parks & Rec	# 25979 * 1900 * TORO * PROLINE 21" MOWER *	Golf Course Revenues	-	-	-	-	-	58,000	58,000
Parks & Rec	# 20669 * NA * NA * MOWER-JACOBSEN GREENSKING IV. *	Golf Course Revenues	19,587	21,320	21,320	21,320	-	-	83,547
Police	# New * NA * NA * All Terrain Vehicle (New-Replacwmtnt)	General Fund	-	-	-	18,000	18,000	-	36,000
Public Works	# 22949 * 2005 * BEMIS * POST PULLER ON TRUCK (21727) *	General Fund	3,591	-	-	-	-	-	3,591
Public Works	# 18151-22180 * NA * Replace 60" Ditch Bucket on #18151 - #22180 * NA *	Stormwater Revenues	-	-	-	9,390	-	-	9,390
Utilities	# New * NA * NA * NEW MAINTENANCE CART *	Water/Sewer User Fees	-	-	-	8,625	-	-	8,625
Utilities	# New * NA * NA * NEW PITTMAN CRANE (WELLS) *	Water/Sewer User Fees	-	225,000	-	-	-	-	225,000
Utilities	# New * NA * NA * New Acid Trailer * NA *	Water/Sewer User Fees	-	-	-	-	-	18,000	18,000
Utilities	# New * NA * NA * New Flat Bed Trailer * NA *	Water/Sewer User Fees	6,900	-	-	-	-	-	6,900
Utilities	# New * NA * NA * NEW FORKLIFT *	Water/Sewer User Fees	-	-	-	-	30,000	-	30,000
Utilities	# New * NA * NA * New Portable Pump 6" Diesel * NA *	Water/Sewer User Fees	-	-	-	-	44,000	-	44,000
Utilities	# New * NA * NA * New 4" Portable Silent Run Diesel Pump * NA *	Water/Sewer User Fees	-	-	-	-	-	67,000	67,000
Utilities	# New * NA * NA * New 4" Diesel Pump (Portable/Maint) * NA *	Water/Sewer User Fees	-	36,000	-	38,000	-	-	74,000
Utilities	# New * NA * NA * New Portable Generators 100 KW * NA *	Water/Sewer User Fees	-	55,000	-	175,000	125,000	-	355,000
Utilities	# New * NA * NA * NEW CRANE SIZE TB DETERMINED *	Water/Sewer User Fees	200,000	-	-	-	-	-	200,000
Utilities	# New * NA * NA * New Skidsteer * NA *	Water/Sewer User Fees	-	75,000	-	-	-	-	75,000
Utilities	# New * NA * NA * NEW TRACTOR *	Water/Sewer User Fees	100,000	-	-	-	-	-	100,000
Utilities	# 33648 * 2006 * CLUB CAR * CART *	Water/Sewer User Fees	-	-	-	8,500	-	-	8,500
Utilities	# 15671 * 1997 * BUTLER * TRIALER *	Water/Sewer User Fees	-	-	-	-	-	15,000	15,000
Utilities	# Replace * NA * NA * REPLACE GOLF CARTS(3) NORTH *	Water/Sewer User Fees	-	-	-	25,875	-	-	25,875
Utilities	# 17942 * 2001 * CASE * FORKLIFT 4X4 CASE *	Water/Sewer User Fees	-	-	-	55,000	-	-	55,000
Utilities	# Replace * NA * Replace Portable Generators 100 KW * NA *	Water/Sewer User Fees	-	-	-	-	-	65,000	65,000
Utilities	# Replace * NA * Replace 4' Diesel Pump (Portable/Maint) * NA *	Water/Sewer User Fees	-	-	-	-	40,000	40,000	80,000
TOTAL			4,646,685	4,297,763	5,332,283	3,968,271	4,985,695	5,165,597	28,396,293

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General Fund	\$ 1,175,274	\$ 1,353,645	\$ 1,096,906	\$ 1,223,271	\$ 1,300,900	\$ 302,600	\$ 6,452,596
Golf Course Revenues	45,000	56,000	0	138,500	6,500	190,000	436,000
IS Facilities	2,500	0	0	0	0	0	2,500
IS Fleet	105,000	0	0	0	0	0	105,000
P&R Program Revenues	45,500	21,000	51,000	40,850	309,500	0	467,850
Waterpark Revenues	35,000	0	35,000	0	53,000	0	123,000
Yacht Basin Revenues	15,000	0	0	0	0	0	15,000
TOTAL	\$ 1,423,274	\$ 1,430,645	\$ 1,182,906	\$ 1,402,621	\$ 1,669,900	\$ 492,600	\$ 7,601,946

SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Fire	\$ 6,635	\$ 206,560	\$ 296,893	\$ 343,789	\$ 67,000	\$ 224,350	\$ 1,145,227
Parks & Rec	1,211,739	1,169,085	862,590	1,049,100	1,566,000	190,000	6,048,514
Police	0	0	0	0	0	78,250	78,250
Public Works	204,900	55,000	23,423	9,732	36,900	0	329,955
TOTAL	\$ 1,423,274	\$ 1,430,645	\$ 1,182,906	\$ 1,402,621	\$ 1,669,900	\$ 492,600	\$ 7,601,946

MAINTENANCE PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Fire	Hydrostatic test 235 SCBA tanks	General Fund	-	-	-	-	-	-	-
Fire	Ice machines	General Fund	-	-	-	-	-	-	-
Fire	Remodel Station #5 (minor)	General Fund	-	-	15,000	-	-	-	15,000
Fire	Remodel Station #6 (minor)	General Fund	-	15,000	-	-	-	-	15,000
Fire	Remodel Station #8 (minor)	General Fund	-	-	-	25,065	-	-	25,065
Fire	Remodel Station #8 (major)	General Fund	-	-	-	-	-	150,000	150,000
Fire	Condensers & Air Handlers	General Fund	6,635	6,338	6,528	6,724	7,000	14,350	47,575
Fire	Repl.Roof Sta #7 (minor)	General Fund	-	-	40,000	-	-	-	40,000
Fire	Repl.Roof Sta #2 (major)	General Fund	-	45,000	-	-	-	-	45,000
Fire	Remodel Station # 7, mainte & improvements (minor)	General Fund	-	70,000	-	-	-	-	70,000
Fire	Fire station aprons, bay floors & parking lots	General Fund	-	20,000	13,000	12,000	60,000	60,000	165,000
Fire	Remodel Station #2 (major)	General Fund	-	-	205,000	-	-	-	205,000
Fire	Station Landscape Refurb	General Fund	-	-	17,365	-	-	-	17,365
Fire	Remodel Station #10	General Fund	-	50,222	-	-	-	-	50,222
Fire	Remodel Station #5 (major)	General Fund	-	-	-	150,000	-	-	150,000
Fire	Remodel Station #6 (major)	General Fund	-	-	-	150,000	-	-	150,000
Parks & Rec	Caloosa Park contactor replacement	General Fund	-	-	-	-	-	-	-
Parks & Rec	Multi Sport baseball 2 ton a/c unit	General Fund	-	-	-	-	-	-	-
Parks & Rec	Nursery bldg copper repipe	General Fund	-	-	-	-	-	-	-
Parks & Rec	Art League repave parking lot	General Fund	-	-	5,000	-	-	-	5,000
Parks & Rec	Caloosa Track Conditions	General Fund	-	5,000	-	-	-	-	5,000
Parks & Rec	Glover Bight- repaveparking lot	General Fund	-	-	-	-	5,000	-	5,000
Parks & Rec	Historical museum parking lot repave	General Fund	-	-	5,000	-	-	-	5,000
Parks & Rec	JC Park Shoreline Maintenance	General Fund	-	5,000	-	-	-	-	5,000
Parks & Rec	Lake Kennedy walk path	General Fund	-	-	-	5,000	-	-	5,000
Parks & Rec	Multi Sports - replace office stairs	General Fund	-	-	-	-	5,000	-	5,000
Parks & Rec	Nursery parking lot repave	General Fund	-	-	5,000	-	-	-	5,000
Parks & Rec	Replace Playgd. Mulch - Koza	General Fund	-	-	-	5,000	-	-	5,000
Parks & Rec	Replace Playgd. Mulch - Youth Center	General Fund	5,000	-	-	-	-	-	5,000
Parks & Rec	Saratoga replace handrails	General Fund	-	-	-	-	-	-	-
Parks & Rec	Storm Football Complex Shelter - replace Fans/Lighting W/P Fans 6 W/P Lighting	General Fund	-	-	-	-	-	-	-
Parks & Rec	Replace Playgd. Mulch - Camelot	General Fund	-	-	6,000	-	-	-	6,000
Parks & Rec	Replace Playgd. Mulch - Stonis	General Fund	-	6,000	-	-	-	-	6,000
Parks & Rec	Rotary Park- RPEC Repainting	General Fund	-	-	-	-	-	-	-
Parks & Rec	Replace Playgd. Mulch - Jeffers	General Fund	-	7,000	-	-	-	-	7,000
Parks & Rec	Burton resurface tennis court	General Fund	-	-	-	-	8,000	-	8,000
Parks & Rec	Replace Playgd. Mulch - Rotary	General Fund	-	-	-	-	8,000	-	8,000
Parks & Rec	Replace Playgd. Mulch - Sanborn	General Fund	8,000	-	-	-	-	-	8,000
Parks & Rec	Sanborn NP#1 - repave parking lot and pathway	General Fund	-	-	-	8,000	-	-	8,000
Parks & Rec	Storm football locker room re-roof	General Fund	-	-	-	9,750	-	-	9,750
Parks & Rec	BMX Starter Pavillion Reroof	General Fund	9,775	-	-	-	-	-	9,775
Parks & Rec	Art Studio - parking lot repave	General Fund	-	-	-	-	10,000	-	10,000
Parks & Rec	Four Freedoms Park parking lot repave	General Fund	10,000	-	-	-	-	-	10,000
Parks & Rec	Horton Park seawall repair	General Fund	-	-	-	-	-	-	-
Parks & Rec	Saratoga Lake Park - replace 200' Main Sq. D (poles around walkway) Breaker	General Fund	-	-	-	-	10,000	-	10,000
Parks & Rec	Saratoga Park Repave Parking Lot and Walkpath	General Fund	-	-	10,000	-	-	-	10,000
Parks & Rec	Yacht Club Fishing Pier Repairs	General Fund	5,000	-	-	5,000	-	-	10,000
Parks & Rec	Pelican Baseball Concession bldg. re-roof	General Fund	-	-	10,875	-	-	-	10,875
Parks & Rec	Parks house at Lake Kennedy roof replacement	General Fund	-	-	-	12,500	-	-	12,500
Parks & Rec	Yacht Club Shuffleboard Courts resurface	General Fund	-	6,000	-	-	7,000	-	13,000
Parks & Rec	BMX Admin Building	General Fund	-	-	-	13,500	-	-	13,500
Parks & Rec	Eco Preserve repave parking lot	General Fund	-	-	15,000	-	-	-	15,000
Parks & Rec	Four Freedoms Park fence repairs	General Fund	-	15,000	-	-	-	-	15,000
Parks & Rec	Sea Hawk Park - repave runway	General Fund	-	-	15,000	-	-	-	15,000
Parks & Rec	Veterans Park - Irrigation Expansion	General Fund	-	-	-	15,000	-	-	15,000
Parks & Rec	Veterans Park - Landscape - Improvements	General Fund	-	-	-	15,000	-	-	15,000
Parks & Rec	Caloosa - Replace Roof on Lockerroom Building	General Fund	-	-	-	-	-	-	-
Parks & Rec	Multi Sport replace 3 softball dugouts	General Fund	18,000	-	-	-	-	-	18,000
Parks & Rec	Multi Sports Complex - Replace Plumbing	General Fund	-	-	-	-	18,000	-	18,000
Parks & Rec	Pump Station Repair - Athletic Complexes	General Fund	-	6,000	-	6,000	-	-	12,000
Parks & Rec	Saratoga Park - Picnic Shelter (new)	General Fund	-	18,000	-	-	-	-	18,000
Parks & Rec	Camelot- repave parking lot	General Fund	-	-	-	-	20,000	-	20,000
Parks & Rec	Koza/Saladino replace perimeter fencing	General Fund	-	20,000	-	-	-	-	20,000
Parks & Rec	New Paint for Park Buildings, Restrooms and Shelters - (2011 thru 2013 none) facilities just painted	General Fund	5,000	-	-	5,000	5,000	-	15,000
Parks & Rec	NW Softball Complex replace perimeter fencing	General Fund	5,000	-	-	-	15,000	-	20,000
Parks & Rec	Re-Sod-Turf - Caloosa Athletic Fields	General Fund	-	-	-	20,000	-	-	20,000

MAINTENANCE PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	Saratoga Park - Lighting - Improvements	General Fund	10,000	-	-	-	10,000	-	20,000
Parks & Rec	Stonis Park - repave parking lot and pathway	General Fund	-	20,000	-	-	-	-	20,000
Parks & Rec	Storm football/concession/restroom roof	General Fund	-	-	-	20,000	-	-	20,000
Parks & Rec	Verdow park perimeter fence replacements	General Fund	10,000	-	-	-	10,000	-	20,000
Parks & Rec	Veterans Park - Lighting Improvements	General Fund	-	-	-	20,000	-	-	20,000
Parks & Rec	Youth Center- repave parking lot	General Fund	-	-	-	-	20,000	-	20,000
Parks & Rec	Storm Complex Reroof Locker Room	General Fund	20,800	-	-	-	-	-	20,800
Parks & Rec	Camelot Park - Lighting - Improvements	General Fund	-	25,000	-	-	-	-	25,000
Parks & Rec	Camelot Park Tennis Courts resurface	General Fund	25,000	-	-	-	-	-	25,000
Parks & Rec	Exotic Removal Major Park	General Fund	-	-	25,000	-	-	-	25,000
Parks & Rec	Horton Park parking lot repave	General Fund	25,000	-	-	-	-	-	25,000
Parks & Rec	Jaycee parking lot repave - Walkpath	General Fund	-	-	-	-	25,000	-	25,000
Parks & Rec	Koza/Saladino park parking lot repave	General Fund	25,000	-	-	-	-	-	25,000
Parks & Rec	Lake Kennedy Senior Center- repave parking lot	General Fund	-	-	25,000	-	-	-	25,000
Parks & Rec	Rotary Park- repave parking lot and roadway	General Fund	-	25,000	-	-	-	-	25,000
Parks & Rec	Stonis Park Tennis Courts resurface	General Fund	-	25,000	-	-	-	-	25,000
Parks & Rec	Storm football complex repave parking lot	General Fund	-	-	-	-	25,000	-	25,000
Parks & Rec	Veterans Park repave parking lot	General Fund	-	-	-	25,000	-	-	25,000
Parks & Rec	Waterpark-Sunsplash repave parking lot	General Fund	-	-	-	25,000	-	-	25,000
Parks & Rec	Re-Sod Turf - Burton Athletic Fields	General Fund	-	-	-	-	26,000	-	26,000
Parks & Rec	Re-Sod-Turf - Verdow Athletic Fields	General Fund	-	-	26,000	-	-	-	26,000
Parks & Rec	Jason Verdow Park - Roof-Concs/Rstrm/Maint./Shed	General Fund	28,800	-	-	-	-	-	28,800
Parks & Rec	Verdow main bldg roof replacement	General Fund	-	-	28,800	-	-	-	28,800
Parks & Rec	Art Theatre repave parking lot	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	BMX-Repave parking lot	General Fund	-	-	-	-	-	-	-
Parks & Rec	Burnt Store Boat Ramp overlay prk lot	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	Jeffers Park - repave parking lot and pathway	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	Lake Kennedy Outside Perimeter Lighting	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	Multi Sport soccer replace perimeter fence	General Fund	15,000	-	-	15,000	-	-	30,000
Parks & Rec	Pelican b-ball replace perimeter fencing	General Fund	-	10,000	-	20,000	-	-	30,000
Parks & Rec	Pelican soccer repave parking lot	General Fund	-	-	-	30,000	-	-	30,000
Parks & Rec	Rotary park dog paths, turf & fencing	General Fund	10,000	-	20,000	-	-	-	30,000
Parks & Rec	Verdow parking lot repave	General Fund	-	-	-	-	30,000	-	30,000
Parks & Rec	Burton parking lot repave	General Fund	-	35,000	-	-	-	-	35,000
Parks & Rec	Horton Park - Picnic Shelter	General Fund	35,000	-	-	-	-	-	35,000
Parks & Rec	Re-Sod-Turf - BMX Athletic Fields	General Fund	-	-	35,000	-	-	-	35,000
Parks & Rec	Re-Sod Turf - Koza Athletic Fields	General Fund	-	-	-	-	35,000	-	35,000
Parks & Rec	Re-Sod Turf - Storm Athletic Fields	General Fund	-	35,000	-	-	-	-	35,000
Parks & Rec	Chantry Canal repave parking lot (Rosen Park)	General Fund	-	-	-	-	40,000	-	40,000
Parks & Rec	Festival Park - Demolition of Houses	General Fund	-	-	-	-	40,000	-	40,000
Parks & Rec	Multi Sport baseball replace perimeter fence	General Fund	-	20,000	-	-	20,000	-	40,000
Parks & Rec	Multi Sport softball replace perimeter fence	General Fund	-	20,000	-	-	20,000	-	40,000
Parks & Rec	Eco Park - Replace Storage/Office Building	General Fund	-	-	-	-	45,000	-	45,000
Parks & Rec	Lake Kennedy Special Pops- repave parking lot	General Fund	-	-	15,000	-	30,000	-	45,000
Parks & Rec	Multi Perimeter Ditches - Maintenance	General Fund	-	-	25,000	-	-	-	25,000
Parks & Rec	NW Softball Complex repave parking lots	General Fund	-	25,000	-	25,000	-	-	50,000
Parks & Rec	Burnt Store Boat Ramp Impact Fees - Utilities	General Fund	-	-	50,000	-	-	-	50,000
Parks & Rec	Multi Sports - Baseball Softball Roofs (10) Dugouts	General Fund	-	-	-	-	-	-	-
Parks & Rec	Northwest Softball Impact Fees - Utilities	General Fund	-	-	-	50,000	-	-	50,000
Parks & Rec	Pelican b-ball complex repave parking lots	General Fund	12,000	-	-	-	45,000	-	57,000
Parks & Rec	Eco Preserve Invasive Removal	General Fund	10,000	10,000	10,000	10,000	10,000	-	50,000
Parks & Rec	Lake Kennedy-entrance road repave	General Fund	-	-	-	60,000	-	-	60,000
Parks & Rec	Multi Sport Complex parking lot - repave	General Fund	-	60,000	-	-	-	-	60,000
Parks & Rec	Re-Sod-Turf - Pelican Baseball Athletic Fields	General Fund	-	-	-	70,000	-	-	70,000
Parks & Rec	Playground Repairs - contractor	General Fund	25,000	-	25,000	-	25,000	-	75,000
Parks & Rec	Perimeter replace Fencing/Signage for Major Park	General Fund	-	40,000	-	-	40,000	-	80,000
Parks & Rec	Rotary Park Observation Tower Replace	General Fund	-	-	-	-	-	-	-
Parks & Rec	Various Parks - Irrigation System - Ball Parks replace	General Fund	25,000	-	40,000	-	-	-	65,000
Parks & Rec	Fences repairs misc contract out	General Fund	50,000	-	-	50,000	-	-	100,000
Parks & Rec	Yacht Club Tennis Courts resurface	General Fund	-	-	-	-	60,000	-	60,000
Parks & Rec	Various Parks - Various Bleacher Replacements	General Fund	-	30,000	30,000	30,000	40,000	-	130,000
Parks & Rec	Fence Backstops Replacements	General Fund	-	45,000	-	45,000	80,000	-	170,000
Parks & Rec	Irrigation Pump Replace	General Fund	45,000	-	45,000	45,000	45,000	-	180,000
Parks & Rec	Park Electrical Repairs	General Fund	30,000	30,000	35,000	35,000	35,000	-	165,000
Parks & Rec	Yacht Club-/repave parking lot	General Fund	-	-	-	-	50,000	-	50,000
Parks & Rec	Various Parks - ADA Handicap Access at Various Parks	General Fund	50,000	50,000	50,000	50,000	50,000	-	250,000
Parks & Rec	Multi Sport - Lighting - Athletic Fields (14) Replacements	General Fund	-	279,085	120,915	-	-	-	400,000
Parks & Rec	Playground repair parts	General Fund	90,000	100,000	94,000	90,000	90,000	-	464,000
Parks & Rec	Multi Sport Parking entrance	General Fund	-	-	-	-	-	-	-

MAINTENANCE PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	Replace 5 ton A/C unit	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Driving Range Canopy	Golf Course Revenues	35,000	-	-	-	-	-	35,000
Parks & Rec	Replace Panel Enclosure	Golf Course Revenues	-	6,000	-	-	-	-	6,000
Parks & Rec	Carpet for clubhouse and Proshop	Golf Course Revenues	10,000	-	-	-	-	-	10,000
Parks & Rec	Tables and Chairs-Knickers Pub	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Ceiling and insulation replacement	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Ceiling and Insulation Replacement - NEW	Golf Course Revenues	-	-	-	-	-	40,000	40,000
Parks & Rec	Tennis pro shop re-roof	Program Revenues	-	-	-	6,175	-	-	6,175
Parks & Rec	Resurface Tennis Courts	Program Revenues	-	-	-	-	20,000	-	20,000
Parks & Rec	Ceiling repair at Rotary Park Nature Center	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Rotary Dog Park NE Improvements	Program Revenues	20,000	-	-	-	-	-	20,000
Parks & Rec	Replace ceiling in Gallery	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace lighting in B-2	Program Revenues	8,000	-	-	-	-	-	8,000
Parks & Rec	Replace lighting in B-1	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replumb pipes in preschool	Program Revenues	-	-	-	-	15,000	-	15,000
Parks & Rec	New Roof Shingles on Daycare Addition	Program Revenues	-	-	-	34,675	-	-	34,675
Parks & Rec	Pool deck surface maintenance	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Remove Diving Boards, Install Slide Feature	Program Revenues	-	-	-	-	19,500	-	19,500
Parks & Rec	Main pool resurfacing	Program Revenues	-	-	-	-	255,000	-	255,000
Parks & Rec	Canvas window covers in Pavilion	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Replace roof in East hall & bathrms	Program Revenues	-	21,000	-	-	-	-	21,000
Parks & Rec	Pavilion Roof, Shingle to Shingle	Program Revenues	-	-	31,000	-	-	-	31,000
Parks & Rec	Van #17391 (2000) Painting	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Van #17393 (2000) Painting	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Van #21639 (2005) Painting	Program Revenues	-	-	-	-	-	-	-
Parks & Rec	Repaint Funnel Tunnel (Blue)	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Refurbish Zoom Flume (White)	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Shade Structure Roof Replacement	Waterpark Revenues	-	-	-	-	18,000	-	18,000
Parks & Rec	Water Park Roof Replacement	Waterpark Revenues	7,500	-	7,500	-	7,500	-	22,500
Parks & Rec	Pool Paint	Waterpark Revenues	27,500	-	27,500	-	27,500	-	82,500
Parks & Rec	Tot Spot Improvements/Upgrade	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Yacht Basin (Rosen Park) wifi access	Yacht Basin Revenues	15,000	-	-	-	-	-	15,000
Parks & Rec	Koza Park reroof dugouts	General Fund	24,000	-	-	-	-	-	24,000
Parks & Rec	CC Sports complex-2 pavilions	General Fund	30,000	-	-	-	-	-	30,000
Parks & Rec	CC Sports complex-Dugout repairs (10)	General Fund	50,000	-	-	-	-	-	50,000
Parks & Rec	Joe Stonis - Replace pavilions	General Fund	60,000	-	-	-	-	-	60,000
Parks & Rec	Joe Stonis - walkway repair	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	Four Freedoms Playground equipment	General Fund	22,000	-	-	-	-	-	22,000
Parks & Rec	Four Freedoms-Playground tiles	General Fund	80,000	-	-	-	-	-	80,000
Parks & Rec	Storm - replace/repair pavilion	General Fund	10,000	-	-	-	-	-	10,000
Parks & Rec	Camelot Park-2 pavilions	General Fund	20,000	-	-	-	-	-	20,000
Parks & Rec	Camelot Park-Tennis courts (2) repairs	General Fund	7,864	-	-	-	-	-	7,864
Parks & Rec	Northwest SB-Repair 10 dugouts	General Fund	25,000	-	-	-	-	-	25,000
Parks & Rec	Northwest SB-Repair pavilion	General Fund	10,000	-	-	-	-	-	10,000
Parks & Rec	Yacht Club Tennis courts resurface/repair	General Fund	40,000	-	-	-	-	-	40,000
Parks & Rec	CC Sports complex-Water impact fees	General Fund	-	-	-	-	-	-	-
Parks & Rec	Serenia Vista-Water impact fees	General Fund	-	-	-	-	-	-	-
Parks & Rec	Yellow Fever Creek - Parking crushed rock	General Fund	-	-	-	-	50,000	-	50,000
Parks & Rec	Glover Bight- repaveparking lot	General Fund	-	-	5,000	-	-	-	5,000
Parks & Rec	Art Studio - parking lot repave	General Fund	-	-	-	10,000	-	-	10,000
Parks & Rec	Multi Sport soccer replace perimeter fence	General Fund	25,000	-	-	25,000	-	-	50,000
Parks & Rec	Multi Perimeter Ditches - Maintenance	General Fund	-	-	-	-	-	-	-
Parks & Rec	Multi Perimeter Ditches - Maintenance	General Fund	-	-	-	-	-	-	-
Parks & Rec	Re-Sod-Turf - Pelican Baseball Athletic Fields	General Fund	-	70,000	-	-	-	-	70,000
Parks & Rec	Storm football locker room re-roof	General Fund	-	10,000	-	-	-	-	10,000
Parks & Rec	Rotary park dog paths, turf & fencing	General Fund	15,000	-	-	-	-	-	15,000
Parks & Rec	Re-Sod Turf - Koza Athletic Fields	General Fund	-	40,000	-	-	-	-	40,000
Parks & Rec	Replumb pipes in preschool	Program Revenues	17,500	-	-	-	-	-	17,500
Parks & Rec	Refurbish Stage	Program Revenues	-	-	20,000	-	-	-	20,000
Parks & Rec	Tot Spot Improvements/Upgrade	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Tot Spot Improvements/Upgrade	Waterpark Revenues	-	-	-	-	-	-	-
Parks & Rec	Carpet for clubhouse and Proshop	Golf Course Revenues	-	10,000	-	-	-	-	10,000
Parks & Rec	Tables and Chairs-Knickers Pub	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Ceiling and insulation replacement	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Driving Range Canopy	Golf Course Revenues	-	-	-	50,000	-	-	50,000
Parks & Rec	Ceiling and insulation replacement	Golf Course Revenues	-	-	-	38,500	-	-	38,500
Parks & Rec	Clubhouse Doors	Golf Course Revenues	-	-	-	-	6,500	-	6,500
Parks & Rec	Driving Range Canopy	Golf Course Revenues	-	-	-	50,000	-	-	50,000
Parks & Rec	Rest Area / Ball Machine Enclosure - NEW	Golf Course Revenues	-	-	-	-	-	150,000	150,000

MAINTENANCE PROGRAM

Dept	Description	FUNDING SOURCE	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
Parks & Rec	Tables and Chairs-Knickers Pub	Golf Course Revenues	-	-	-	-	-	-	-
Parks & Rec	Ceiling and Insulation replacement	Golf Course Revenues	-	40,000	-	-	-	-	40,000
Police	6 chiller fan motor replacements	General Fund	-	-	-	-	-	3,250	3,250
Police	Building Pressure Washing/Painting	General Fund	-	-	-	-	-	75,000	75,000
Public Works	Club Square Parking lot electrical improvements	General Fund	1,100	-	-	-	-	-	1,100
Public Works	Chester Street REC Cntr. Replace 200amp panel	General Fund	1,300	-	-	-	-	-	1,300
Public Works	Big Johns Parking lot Lighting Improvements	General Fund	-	-	-	-	-	-	-
Public Works	Replace Veder Root fuel system EOC Generator	General Fund	-	10,000	-	-	-	-	10,000
Public Works	Chester Street 3 ton & 5 ton a/c unit replace	General Fund	-	-	-	-	-	-	-
Public Works	Mods to PD Bldg to eliminate CO from Generator	General Fund	-	-	-	-	-	-	-
Public Works	City Hall parking lot re-seal	General Fund	15,000	15,000	-	-	-	-	30,000
Public Works	Chester Street office section re-roof	General Fund	-	-	-	-	36,900	-	36,900
Public Works	City Hall copper water line replacement	General Fund	-	-	-	-	-	-	-
Public Works	Cultural Park Theatre A/C replacement	General Fund	-	-	-	-	-	-	-
Public Works	CC Pkwy. Street light led retrofits	General Fund	80,000	-	-	-	-	-	80,000
Public Works	Nicholas Annex Exterior Improvements	General Fund	-	30,000	23,423	9,732	-	-	63,155
Public Works	A/C replacement Facility Building	IS Facilities	-	-	-	-	-	-	-
Public Works	Replace Copper Piping - Main Bldg	IS Facilities	2,500	-	-	-	-	-	2,500
Public Works	Fleet Maintenance building reroof	IS Fleet	105,000	-	-	-	-	-	105,000
Public Works	Maintenance/Repair to Fleet Building	IS Fleet	-	-	-	-	-	-	-
Public Works	Fleet/Fire Maintenance Building	IS Fleet	-	-	-	-	-	-	-
Public Works	Replace Fleet Main Building Roof	IS Fleet	-	-	-	-	-	-	-
Public Works	Replace Panel	General Fund	-	-	-	-	-	-	-
Public Works	Replace Roof	General Fund	-	-	-	-	-	-	-
Public Works	Replace A/C	General Fund	-	-	-	-	-	-	-
Public Works	Replace Plumbing	General Fund	-	-	-	-	-	-	-
TOTAL			1,423,274	1,430,645	1,182,906	1,402,621	1,669,900	492,600	7,601,946

CAPITAL SOFTWARE PROGRAM FY 2015 - 2020

SUMMARY OF REQUIRED REVENUES

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General Fund	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261
TOTAL	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261

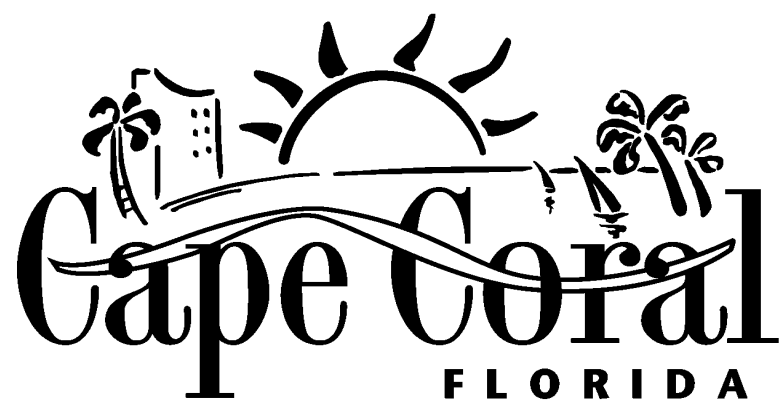
SUMMARY BY DEPARTMENT

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Attorney		\$ 32,000	\$ 32,690	\$ 33,948	\$ 34,967	\$ 36,016	\$ 169,621
City Auditor					35,000		35,000
ITS	125,980	382,460	427,200	15,000	10,000	10,000	970,640
TOTAL	\$ 125,980	\$ 414,460	\$ 459,890	\$ 48,948	\$ 79,967	\$ 46,016	\$ 1,175,261

Dept	Description	Funding Source	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
City Attorney	Computer Software	General Fund		32,000	32,690	33,948	34,967	36,016	169,621
City Auditor	Auditing Software	General Fund					35,000		35,000
ITS	eTRAKIT 3	General Fund	5,000	-	-	-	-	-	5,000
ITS	D-Fast3 - Provision for customization	General Fund	-	-	-	5,000	-	-	5,000
ITS	Upgrade Kronos WFC to contain Accruals module	General Fund	8,100	-	-	-	-	-	8,100
ITS	CRW Enhancements	General Fund	-	5,000	5,000	5,000	5,000	5,000	25,000
ITS	Active Network Replacement	General Fund	-	250,000	-	-	-	-	250,000
ITS	Sire Active Review/CRW Workflow Enhancements	General Fund	5,000	5,000	5,000	5,000	5,000	5,000	30,000
ITS	Replacement of SIRE DMS	General Fund	-	90,960	-	-	-	-	90,960
ITS	Migration to CRW ePlan	General Fund	-	-	70,000	-	-	-	70,000
ITS	Upgrade Kronos WFC from version 6.2 to 6.4	General Fund	57,470	-	-	-	-	-	57,470
ITS	Archive Solution for JDE (ArcTools)	General Fund	-	31,500	-	-	-	-	31,500
ITS	JDE Upgrades 9.0 to 9.1	General Fund	-	-	347,200	-	-	-	347,200
ITS	JDE Tools 9.1 Upgrade	General Fund	25,410	-	-	-	-	-	25,410
ITS	JDE Middleware Update	General Fund	25,000	-	-	-	-	-	25,000
TOTAL			\$125,980	\$414,460	\$459,890	\$48,948	\$79,967	\$46,016	\$1,175,261

IDENTIFIED BUT UNFUNDED CAPITAL IMPROVEMENTS

Project # Not in Priority Order	Dept	Description	Estimated Cost
1	Police	North Sub Station	\$ 1,250,000
2	Police	Public Safety Training Facility	6,500,000
3	Public Works	Chiquita Lock	13,000,000
4	Public Works	Street Lighting	500,000
5	Public Works	Del Prado Alleys	3,000,000
6	Public Works	Median landscaping	2,069,680
7	Public Works	NCGC Sign Shop & Future Signal Maint.	900,000
8	Public Works	Andalusia/Cultural Connection	17,000,000
9	Public Works	Chiquita Blvd. Ph. I (Veterans - SR 78)	35,000,000
10	Public Works	Chiquita Blvd. Ph. II (Veterans - CCPW)	35,000,000
11	Public Works	North Cape East/West Arterial Phase I	85,000,000
12	Public Works	Skyline Blvd C/C Pkwy to SR 78	40,000,000
13	Public Works	Access management & circulation improvements	3,750,000
14	Public Works	Downtown Circulation	37,541,500
15	Public Works	Intersection/roadway lighting	75,000
16	Public Works	Median curbing projects	1,000,000
17	Public Works	Median curbing with local match	60,000
18	Public Works	SR-78 Parallel Access Road	18,000,000
19	Public Works	Traffic Control Devices/Intersection Impr	1,350,000
20	Public Works	Alley resurfacing	1,850,000
21	Parks & Rec	Eco Park Kayak/Nature Center	2,500,000
22	Parks & Rec	Freshwater Boat Access	75,000
23	Parks & Rec	Horton Park - Small Fish Pier	150,000
24	Parks & Rec	Jaycee Park - Replace Australian Pine on Shoreline	90,000
25	Parks & Rec	Lake Saratoga Park Kayak rental/launch	200,000
26	Parks & Rec	Lost Pond Loop	500,000
27	Parks & Rec	Nursery - Parks Maintenance Bldg. - Relocation Operations	500,000
28	Parks & Rec	Rotary Park Observation Tower Replace	90,000
29	Parks & Rec	Rotary Park Board walk from Rotary to Glover	250,000
30	Parks & Rec	Serenia Vista Kayak Rental Center	150,000
31	Parks & Rec	Serenia Vista manatee education center	300,000
32	Parks & Rec	Yellow Fever Creek parking lot per master plan	150,000
33	Parks & Rec	Waterpark Interactive Water Playground	1,000,000
34	Parks & Rec	Waterpark Parking Lot Expansion	500,000
35	Parks & Rec	Cart Paths Renovation	120,000
36	Parks & Rec	Greens Renovation	500,000
37	Parks & Rec	Irrigation System - Replacement	998,000
38	Parks & Rec	New-Practice Putting Green	70,000
39	Parks & Rec	Boat Access Park Development	2,000,000
40	Parks & Rec	Festival Park Development	7,000,000
41	Parks & Rec	Lake Meade - NE Community Park	10,000,000
42	Parks & Rec	Land Acquisition - Various Parks	4,000,000
43	Parks & Rec	Major Park - Yellow Fever Creek	4,100,000
44	Parks & Rec	Neighborhood Park #10 Devlpmt Adult	5,000,000
45	Parks & Rec	Neighborhood Park #2 Development	4,000,000
46	Parks & Rec	Neighborhood Park #3 Dvlpmnt. - Football	4,000,000
47	Parks & Rec	Neighborhood Park #6 Development Sand Blvd.	3,000,000
48	Parks & Rec	Neighborhood Park #8 Development	4,000,000
49	Parks & Rec	Neighborhood Park #9 - Youth Baseball/Softball Devlpmt.	5,000,000
50	Parks & Rec	New Park - Neighborhood Park #7 Development	4,000,000
51	Parks & Rec	Sirena Vista Park education center/bdwbk	450,000
52	Parks & Rec	Southwest Community Park Development	7,000,000
53	Parks & Rec	Four Freedoms - Water Enhancement	65,000
54	Parks & Rec	Yacht Club Pool Gatehouse/Restrooms Renovations	900,000
	TOTAL		\$ 375,504,180



ORDINANCE 32 - 14

AN ORDINANCE TO ESTABLISH AND LEVY AD VALOREM TAXES WITHIN THE CORPORATE LIMITS OF THE CITY OF CAPE CORAL, FLORIDA, FOR THE TAX YEAR 2014; PROVIDING FOR THE LEVY OF AD VALOREM TAXES IN THE AMOUNT OF 7.7070 MILLS (\$7.7070 PER \$1,000) BASED ON THE ASSESSED VALUE ON NON-EXEMPT REAL AND PERSONAL PROPERTY LOCATED WITHIN THE CITY LIMITS OF THE CITY OF CAPE CORAL; PROVIDING FOR THE MANNER OF ASSESSMENT AND COLLECTION; PROVIDING SEVERABILITY; REPEALING ALL ORDINANCES IN CONFLICT WITH THIS ORDINANCE; PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, THE CITY OF CAPE CORAL, FLORIDA, HEREBY ORDAINS THIS ORDINANCE:

SECTION 1. The Charter of the City of Cape Coral and the applicable State Laws of Florida grant to the City Council of the City of Cape Coral the power to establish and fix and levy ad valorem taxes for the purpose of providing general funds for the operation of functions of the City, and for other purposes.

The City Council of the City of Cape Coral does hereby establish and fix and levy ad valorem taxes for the tax year 2014 in the amount of 7.7070 mills, \$7.7070 for each \$1,000 of assessed valuation, less exemptions. The millage rate levied is more than the roll-back rate of 7.2089 mills by 0.4981 mills computed pursuant to Florida Law and amounts to a 6.91% increase in property taxes.

The levy of taxes provided for shall be based on the assessed value of all non-exempt real and personal property assessed and established pursuant to law by the Lee County Property Appraiser for the year 2014 and shall be collected as provided by law. When collected, taxes fixed and levied by this Ordinance shall be used for all lawful purposes for the Fiscal Year beginning October 1, 2014, and ending September 30, 2015, for the City of Cape Coral, Florida, except that taxes budgeted for Capital Improvements may continue to be available for a period of three (3) years.

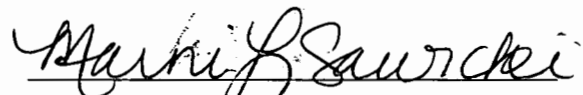
SECTION 2. If the property appraiser notifies the City of an aggregate change in the assessment roll from the certified assessment roll, from corrections of errors in the assessment roll, the millage will be adjusted by the City Manager by issuing a certificate of adjusted millage. The adjustment shall be such that the taxes computed by applying the adopted rate against the certified taxable value are equal to the taxes computed by applying the adjusted adopted rate to the taxable value on the roll to be extended. The certificate shall be delivered to the property appraiser not later than three days after receipt of notification of the aggregate change in the assessment roll.

SECTION 3. Severability. In the event that any portion or Section of this ordinance is determined to be invalid, illegal or unconstitutional by a court of competent jurisdiction, such decision shall in no manner affect the remaining portions or Sections of this ordinance which shall remain in full force and effect.

SECTION 4. All ordinances or parts of ordinances in conflict herewith shall be, and the same are hereby repealed.

SECTION 5. Effective Date. This ordinance shall become October 1, 2014.

ADOPTED BY THE COUNCIL OF THE CITY OF CAPE CORAL AT ITS REGULAR SESSION THIS 18th DAY OF September, 2014.


MARNI L. SAWICKI, MAYOR

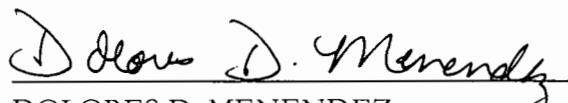
VOTE OF MAYOR AND COUNCILMEMBERS:

SAWICKI	<u>aye</u>
BURCH	<u>aye</u>
CARIOSCIA	<u>aye</u>
NESTA	<u>aye</u>
LEON	<u>no</u>
ERBRICK	<u>no</u>
WILLIAMS	<u>aye</u>
DONNELL	<u>aye</u>

ATTESTED TO AND FILED IN MY OFFICE THIS 19th DAY OF September, 2014.


REBECCA VAN DEUTEKOM
CITY CLERK

APPROVED AS TO FORM:


DOLORES D. MENENDEZ
CITY ATTORNEY
ord/budget-millage 2015

ORDINANCE 33 - 14

AN ORDINANCE ADOPTING THE CITY OF CAPE CORAL OPERATING BUDGET, REVENUES (SOURCES) AND EXPENDITURES (USES), AND CAPITAL BUDGET FOR THE FISCAL YEAR 2015 FOR THE CITY OF CAPE CORAL, FLORIDA; REPEALING ALL ORDINANCES IN CONFLICT WITH THIS ORDINANCE; PROVIDING SEVERABILITY AND AN EFFECTIVE DATE.

NOW, THEREFORE, THE CITY OF CAPE CORAL, FLORIDA, HEREBY ORDAINS THIS ORDINANCE AS FOLLOWS:

SECTION 1. The City Manager of the City of Cape Coral, Florida, has presented to the City Council the budget covering the operating budget, revenues and expenditures, and capital budget as estimated to be required for the fiscal year 2015.

SECTION 2. The City Council, in duly called sessions, reviewed the budget and, having made certain amendments thereto, adopted a tentative budget.

SECTION 3. The City Council authorized Public Hearings for September 4, 2014, at 5:05 P.M. and September 18, 2014, at 5:05 P.M. at the Cape Coral City Hall, 1015 Cultural Park Boulevard, Cape Coral, Florida, and has caused notice of same to be published in a newspaper of general circulation in the City of Cape Coral according to law.

SECTION 4. The City of Cape Coral, Florida, operating budget, sources (revenue), uses (expenditures), and capital budget for the fiscal year 2015, as provided for in Attachment A, is hereby adopted. A copy of the budget is attached hereto and incorporated herein by reference.

If at any time during the fiscal year it appears probable that the revenues available will be insufficient to meet the amount appropriated, the City Council shall then take such further action as necessary to prevent or minimize any deficit and for that purpose it may by ordinance reduce one or more appropriations.

Any time during the fiscal year the City Manager or the City Council may transfer part or all of any unencumbered appropriation balance among programs within a department, office or agency and upon request by the City Manager, the City Council may by ordinance transfer part or all of any unencumbered appropriation balance from one department, office, or agency to another.

No appropriation for debt service may be reduced or transferred, and no appropriation may be reduced below any amount required by law to be appropriated or by more than the amount of the unencumbered balance thereof.

SECTION 5. To meet a public emergency affecting life, health, property or the public peace, the City Council may make emergency appropriations. Such emergency appropriations may be made by emergency ordinance in accordance with the provisions of the City of Cape Coral Charter, Section 4.19. To the extent that there are no available unappropriated revenues to meet such appropriations, the City Council may by such emergency ordinance authorize the issuance of emergency notes which may be renewed from time to time, but the emergency notes and renewals of any fiscal year shall be paid not later than the last day the fiscal year next succeeding that in which the emergency appropriation was made. The supplemental and emergency appropriations and reduction or transfer of appropriations authorized may be made effective immediately upon adoption.

If during the fiscal year the City Manager certifies or City Council determines that there are available for appropriation revenues in excess of those estimated in this budget, the City Council by ordinance may make supplemental appropriations for the year up to the amount of such excess after advertising as required by law.

SECTION 6. Every appropriation, except an appropriation for a capital expenditure or multi-year grant program, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure or multi-year grant program shall continue in force until the purpose for which it was made has been accomplished or abandoned; the

purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation.

SECTION 7. Reserve appropriations shall not be expended without approval of the City Council.

SECTION 8. All ordinances or parts of ordinances in conflict herewith shall be and the same are hereby repealed.

SECTION 2. Severability. In the event that any portion or Section of this ordinance is determined to be invalid, illegal or unconstitutional by a court of competent jurisdiction, such decision shall in no manner affect the remaining portions or Sections of this ordinance which shall remain in full force and effect.

SECTION 3. Effective Date. This ordinance shall become effective immediately after its adoption by the Cape Coral City Council.

ADOPTED BY THE COUNCIL OF THE CITY OF CAPE CORAL AT ITS REGULAR SESSION THIS 18th DAY OF September, 2014.


MARNI L. SAWICKI, MAYOR


VOTE OF MAYOR AND COUNCILMEMBERS:

SAWICKI	<u>aye</u>
BURCH	<u>aye</u>
CARIOSCIA	<u>aye</u>
NESTA	<u>aye</u>
LEON	<u>may</u>
ERBRICK	<u>aye</u>
WILLIAMS	<u>aye</u>
DONNELL	<u>aye</u>

ATTESTED TO AND FILED IN MY OFFICE THIS 19th DAY OF September, 2014.


REBECCA VAN DEUTEKOM
CITY CLERK

APPROVED AS TO FORM:


DOLORES D. MENENDEZ
CITY ATTORNEY
ord/budget-operating 2015

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

		<u>ADOPTED</u>
10000	GENERAL FUND	
	<u>SOURCES</u>	
	Balances brought Forward	\$ 23,937,813
	Revenues:	
	Ad Valorem Taxes	77,195,047
	Sales & Use Taxes	13,997,367
	Licenses, Permits, Franchise, & Special Assessments	18,458,125
	Charges for Services	1,001,789
	Internal Service Charges	4,320,623
	Intergovernmental	20,779,291
	Fines & Forfeits	847,950
	Miscellaneous	1,036,700
	Interfund Transfer	3,408,345
	Debt Proceeds	5,923,513
		<hr/>
	Total General Fund Sources	<u>\$ 170,906,563</u>
	<u>USES</u>	
	City Council	\$ 503,764
	City Attorney	1,208,601
	City Manager	1,747,827
	City Auditor	600,209
	Information Services	5,846,141
	City Clerk	1,212,010
	Financial Services	2,684,541
	Human Resources	1,322,258
	Community Development	3,983,325
	Police	30,629,800
	Fire	24,663,373
	Public Works	7,165,361
	Parks & Recreation	10,551,691
	Government Services	
	Expenditures	50,605,183
	Reserves	-
	Designated	4,266,515
	Undesignated	23,915,964
		<hr/>
	<u>Appropriations & Reserves General Fund</u>	<u>\$ 170,906,563</u>
	SPECIAL REVENUE FUNDS	
20500	ADDITIONAL FIVE CENT GAS TAX FUND	
	<u>SOURCES</u>	
	Balances brought forward	\$ 50,000
	Revenues:	
	Sales & Use Taxes	3,073,923
	Intergovernmental Revenues	-
	Miscellaneous Revenues	-
	Interfund Transfer	-
		<hr/>
	Total Additional Five Cent Gas Tax Fund Sources	<u>\$ 3,123,923</u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ -
Debt Service	-
Transfers Out	2,788,662
Reserves	335,261
<u>Appropriations & Reserves Additional Five Cent Gas Tax Fund</u>	<u><u>\$ 3,123,923</u></u>
 20600 SIX CENT GAS TAX FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 1,845,775
Revenues:	
Sales & Use Taxes	4,151,985
Intergovernmental Revenues	-
Miscellaneous Revenue	-
Interfund Transfer	-
 Total Six Cent Gas Tax Fund Sources	 <u><u>\$ 5,997,760</u></u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ -
Debt Service	-
Transfers Out	4,651,985
Reserves	1,345,775
 <u>Appropriations & Reserves Six Cent Gas Tax Fund</u>	 <u><u>\$ 5,997,760</u></u>
 21000 ROAD IMPACT FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 50,000
Revenues:	
Intergovernmental	743,343
Impact Fees	1,569,400
Miscellaneous	7,302
Interfund Transfers	-
 Total Road Impact Fund Sources	 <u><u>\$ 2,370,045</u></u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ -
Debt Service	-
Transfers Out	2,320,045
Reserves	50,000
 <u>Appropriations & Reserves Road Impact Fee Fund</u>	 <u><u>\$ 2,370,045</u></u>
 21100 POLICE PROT. IMPACT FEES	
<u>SOURCES</u>	
Balances brought forward	\$ 386,638
Revenues:	
Impact Fees	393,894
Miscellaneous	500
Interfund Transfer	-
 Total Police Protection Impact Fee Fund Sources	 <u><u>\$ 781,032</u></u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 1,400
Debt Service	-
Transfers Out	-
Reserves	<u>779,632</u>
<u>Appropriations & Reserves</u> Police Protection Impact Fee Fund	<u><u>\$ 781,032</u></u>
21200 ALS IMPACT FEES	
<u>SOURCES</u>	
Balances brought forward	\$ 97,007
Revenues:	
Impact Fees	24,461
Miscellaneous	120
Interfund Transfer	<u>-</u>
Total ALS Fund Sources	<u><u>\$ 121,588</u></u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 489
Debt Service	-
Transfers Out	-
Reserves	<u>121,099</u>
<u>Appropriations & Reserves</u> ALS Fund	<u><u>\$ 121,588</u></u>
21300 PARK IMPACT FEE FUNDS	
<u>SOURCES</u>	
Balances Brought Forward	\$ 10,000
Revenues:	
Impact Fees	797,300
Miscellaneous	-
Interfund Transfer	<u>-</u>
Total Park Impact Fee Funds Sources	<u><u>\$ 807,300</u></u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 11,960
Debt Service	-
Transfers Out	785,340
Reserves	<u>10,000</u>
<u>Appropriations & Reserves</u> Park Impact Fee Funds	<u><u>\$ 807,300</u></u>
21400 FIRE IMPACT CAPITAL IMPROVEMENT FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 205,597
Revenue:	
Impact Fees	400,123
Miscellaneous	617
Interfund Transfer	<u>-</u>
Total Fire Capital Improvement Fund Sources	<u><u>\$ 606,337</u></u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 8,002
Debt Service	-
Transfers Out	339,862
Reserves	<u>258,473</u>
<u>Appropriations & Reserves</u> Fire Capital Improvement Fund	<u>\$ 606,337</u>
 22100 DO THE RIGHT THING	
<u>SOURCES</u>	
Balances brought forward	\$ 5,607
Revenues:	
Miscellaneous	6,393
Interfund Transfer	<u>-</u>
Total Do The Right Thing Fund Sources	<u>\$ 12,000</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 12,000
Debt Service	-
Transfers Out	-
Reserves	<u>-</u>
<u>Appropriations & Reserves</u> Do The Right Thing Fund	<u>\$ 12,000</u>
 CRIMINAL JUSTICE EDUCATION (Police Training)	
<u>SOURCES</u>	
Balances brought forward	\$ 13,491
Reserves:	
Fines & Forfeits	15,000
Miscellaneous	<u>-</u>
Total Police Confiscation-State Fund Sources	<u>\$ 28,491</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 28,491
Debt Service	-
Transfers Out	-
Reserves	<u>-</u>
<u>Appropriations & Reserves</u> Police Confiscation - State Fund	<u>\$ 28,491</u>
 22300 POLICE CONFISCATION - STATE	
<u>SOURCES</u>	
Balances brought forward	\$ 129,725
Reserves:	
Miscellaneous	200
Interfund Transfer	<u>-</u>
Total Police Confiscation-State Fund Sources	<u>\$ 129,925</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 60,000
Debt Service	-
Transfers Out	-
Reserves	<u>69,925</u>
<u>Appropriations & Reserves</u> Police Confiscation - State Fund	<u>\$ 129,925</u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
22400 POLICE CONFISCATION - FEDERAL	
<u>SOURCES</u>	
Balances brought forward	\$ 525,131
Reserves:	
Miscellaneous	1,200
Interfund Transfer	-
Total Police Confiscation - Federal Fund Sources	<u>\$ 526,331</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 119,520
Debt Service	-
Transfers Out	-
Reserves	<u>406,811</u>
<u>Appropriations & Reserves</u> Police Confiscation - Federal Fund	<u>\$ 526,331</u>
 23100 ALARM FEE FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 6,954
Revenues:	
Charge for Service	127,600
Miscellaneous Revenue	200
Interfund Transfer	-
Total Alarm Fee Fund Sources	<u>\$ 134,754</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 123,443
Debt Service	-
Transfers Out	7,500
Reserves	<u>3,811</u>
<u>Appropriations & Reserves</u> Alarm Fee Fund	<u>\$ 134,754</u>
 23200 ALL HAZARDS FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 1,017,450
Revenues:	
Ad Valorem Taxes	667,233
Intergovernmental Revenue	-
Miscellaneous Revenue	-
Interfund Transfer	-
Total All Hazards Fund Sources	<u>\$ 1,684,683</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 638,273
Debt Service	-
Transfers Out	140,000
Reserves	<u>906,410</u>
<u>Appropriations & Reserves</u> All Hazards Fund	<u>\$ 1,684,683</u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
23300 DEL PRADO PARKING LOT MAINTENANCE	
<u>SOURCES</u>	
Balances brought forward	\$ 51,996
Revenues:	
Special Assessments	122,000
Miscellaneous	20,000
Interfund Transfer	-
	<u>-</u>
Total Del Prado Mall Maintenance Fund Sources	<u>\$ 193,996</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 35,115
Debt Service	98,753
Transfers Out	-
Reserves	60,128
	<u>60,128</u>
<u>Appropriations & Reserves</u> Del Prado Mall Maintenance Fund	<u>\$ 193,996</u>
23400 LOT MOWING FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 1,789,750
Revenues:	
Charges for Service	3,167,864
Miscellaneous	-
Judgments, Fines & Forfeits	51,000
Interfund Transfer	-
	<u>-</u>
Total Lot Mowing Fund Sources	<u>\$ 5,008,614</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 3,844,864
Debt Service	-
Transfers Out	-
Reserves	1,163,750
	<u>1,163,750</u>
<u>Appropriations & Reserves</u> Lot Mowing Fund	<u>\$ 5,008,614</u>
23500 BUILDING DIVISION FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 350,000
Revenues:	
Licenses & Permits	3,334,225
Charges for Services	197,524
Fines & Forfeits	32,435
Miscellaneous Revenues	6,065
Interfund Transfer	-
	<u>-</u>
Total Building Division Sources	<u>\$ 3,920,249</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 2,883,799
Debt Service	-
Transfers Out	698,426
Reserves	338,024
	<u>338,024</u>
<u>Appropriations & Reserves</u> Building Division Fund	<u>\$ 3,920,249</u>

**CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14**

	<u>ADOPTED</u>
23600 COMMUNITY REDEVELOPMENT TRUST FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 1,568,747
Revenues:	
Ad Valorem Taxes	249,683
Charges for Service	-
Miscellaneous	5,700
Interfund Transfer	563,621
	<hr/>
Total Community Redevelopment Trust Fund Sources	<u>\$ 2,387,751</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 570,427
Debt Service	-
Transfers Out	416,855
Reserves	1,400,469
	<hr/>
<u>Appropriations & Reserves</u> Community Redevelopment Trust Fund	<u>\$ 2,387,751</u>
 23700 CITY CENTRUM BUSINESS PARK FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 115,730
Revenues:	
Intergovernmental	-
Miscellaneous	-
Interfund Transfer	-
	<hr/>
Total City Centrum Business Park Fund Sources	<u>\$ 115,730</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 51,278
Debt Service	-
Transfers Out	-
Reserves	64,452
	<hr/>
<u>Appropriations & Reserves</u> City Centrum Business Park Fund	<u>\$ 115,730</u>
 25900 SEAWALL ASSESSMENTS	
<u>SOURCES</u>	
Balances brought forward	\$ 210,595
Revenues:	
Special Assessment	31,330
Fines & Forfeits	1,400
Miscellaneous Revenue	-
Interfund Transfer	-
	<hr/>
Total Seawall Assessment Funds Sources	<u>\$ 243,325</u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ -
Debt Service	53,000
Transfers Out	-
Reserves	210,341
	<hr/>
<u>Appropriations & Reserves</u> Seawall Assessment Funds	<u>\$ 243,325</u>

**CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14**

	<u>ADOPTED</u>
27100 SUN SPLASH WATERPARK FUND	
<u>SOURCES</u>	
Balances brought forward	\$ -
Revenues:	
Intergovernmental	-
Charges for Services	2,143,116
Miscellaneous	11,970
Interfund Transfer	413,869
Debt Proceeds	35,000
	<u>2,603,955</u>
Total Sun Splash Waterpark Fund Sources	<u>\$ 2,603,955</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 2,157,146
Debt Service	-
Transfers Out	446,809
Reserves	-
	<u>-</u>
<u>Appropriations & Reserves</u> Sun Splash Waterpark Fund	<u>\$ 2,603,955</u>
27200 PARK PROGRAMS FUND	
<u>SOURCES</u>	
Balances brought forward	\$ -
Reserves:	
Intergovernmental	420,583
Charge for services	3,649,118
Fines & Forfeits	775
Miscellaneous	143,178
Interfund Transfer	3,359,367
Debt Proceeds	464,241
	<u>8,037,262</u>
Total Park Programs Fund Sources	<u>\$ 8,037,262</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 8,037,262
Debt Service	-
Transfers Out	-
Reserves	-
	<u>-</u>
<u>Appropriations & Reserves</u> Park Programs Fund	<u>\$ 8,037,262</u>
28200 COMMUNITY DEVELOPMENT BLOCK GRANT FUND	
<u>SOURCES</u>	
Balances brought forward	\$ -
Revenues:	
Intergovernmental	859,788
Interfund Transfer	-
	<u>859,788</u>
Total Community Development Block Grant Fund Sources	<u>\$ 859,788</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 847,845
Debt Service	-
Transfers Out	11,943
Reserves	-
	<u>-</u>
<u>Appropriations & Reserves</u> Community Development Block Grant Fund	<u>\$ 859,788</u>

**CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14**

		<u>ADOPTED</u>
521xx	DEBT SERVICE FUND	
	<u>SOURCES</u>	
	Balances brought forward	\$ 6,982,940
	Revenues:	
	Miscellaneous	3,640,882
	Interfund Transfer	<u>16,720,727</u>
	Total Debt Service Fund Sources	<u><u>\$ 27,344,549</u></u>
	<u>USES</u>	
	Personnel, Operating, Capital Expenditures	\$ -
	Debt Service	20,361,609
	Transfers Out	-
	Reserves	<u>6,982,940</u>
	<u>Appropriations & Reserves</u> Debt Service Fund	<u><u>\$ 27,344,549</u></u>
	CAPITAL PROJECTS FUNDS	
	COMPUTER SYSTEMS CAPITAL PROJECTS	
	<u>SOURCES</u>	
	Balances brought forward	\$ -
	Revenues:	
	Intergovernmental	-
	Miscellaneous	-
	Interfund Transfers	250,000
	Debt/Bond Proceeds	<u>-</u>
	Total Computer Systems Project Fund Sources	<u><u>\$ 250,000</u></u>
	<u>USES</u>	
	Personnel, Operating, Capital Expenditures	\$ 250,000
	Debt Service	-
	Transfers Out	-
	Reserves	<u>-</u>
	<u>Appropriations & Reserves</u> Computer Systems Capital Fund	<u><u>\$ 250,000</u></u>
	TRANSPORTATION CAPITAL PROJECTS FUND	
	<u>SOURCES</u>	
	Balances brought forward	\$ -
	Revenues:	
	Intergovernmental	2,323,994
	Miscellaneous	-
	Interfund Transfers	6,357,286
	Debt/Bond Proceeds	<u>-</u>
	Total Transportation Capital Project Fund Sources	<u><u>\$ 8,681,280</u></u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
ATTACHMENT TO ORDINANCE 33-14

	<u>ADOPTED</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 8,417,934
Debt Service	-
Transfers Out	263,346
Reserves	-
	<u>-</u>
<u>Appropriations & Reserves Transportation Capital Fund</u>	<u><u>\$ 8,681,280</u></u>
 PUBLIC WORKS CAPITAL PROJECT FUND	
<u>SOURCES</u>	
Balances brought forward	\$ -
Miscellaneous	-
Interfund Transfers	525,000
Debt/Bond Proceeds	-
	<u>-</u>
Total Public Works Capital Project Fund Sources	<u><u>\$ 525,000</u></u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 525,000
Debt Service	-
Transfers Out	-
Reserves	-
	<u>-</u>
<u>Appropriations & Reserves Public Works Capital Fund</u>	<u><u>\$ 525,000</u></u>
 ENTERPRISE FUNDS	
40100 WATER & SEWER UTILITY FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 51,018,393
Revenues:	
Licenses & Permits	16,999,919
Charges for Services	76,611,613
Internal Service Charges	564,519
Intergovernmental Revenues	-
Fines & Forfeitures	773,574
Miscellaneous Revenue	592,344
Special Assessment Proceeds	16,329,241
Debt Proceeds	62,659,583
Interfund Transfers	32,577,030
	<u>32,577,030</u>
Total Water & Sewer Utility Fund Sources	<u><u>\$ 258,126,216</u></u>
 <u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 125,291,913
Debt Service	46,983,836
Transfers Out	32,919,849
Reserves	52,930,618
	<u>52,930,618</u>
<u>Appropriations & Reserves Water & Sewer Utility Fund</u>	<u><u>\$ 258,126,216</u></u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
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	<u>ADOPTED</u>
44000 STORMWATER UTILITY FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 4,239,610
Revenues:	
Licenses & Permits	3,660
Intergovernmental Revenues	-
Charges for Services	12,121,340
Fines & Forfeits	51,570
Miscellaneous Revenue	102,700
Interfund Transfers	-
Debt/Bond Proceeds	2,500,000
	<u>19,018,880</u>
Total Stormwater Utility Fund Sources	<u>\$ 19,018,880</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 16,230,451
Debt Service	139,023
Transfers Out	-
Reserves	2,649,406
	<u>19,018,880</u>
<u>Appropriations & Reserves Stormwater Utility Fund</u>	<u>\$ 19,018,880</u>
45000 YACHT BASIN FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 940,511
Revenues:	
Charges for Services	343,000
Miscellaneous Revenue	1,200
Interfund Transfer	-
	<u>1,284,711</u>
Total Yacht Basin Fund Sources	<u>\$ 1,284,711</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 586,261
Debt Service	-
Transfers Out	115,000
Reserves	583,450
	<u>1,284,711</u>
<u>Appropriations & Reserves Yacht Basin Fund</u>	<u>\$ 1,284,711</u>
46000 GOLF COURSE FUND	
<u>SOURCES</u>	
Balances brought forward	\$ -
Revenues:	
Charges for Services	2,466,414
Miscellaneous Revenues	503
Interfund Transfer	235,271
	<u>2,702,188</u>
Total Golf Course Fund Sources	<u>\$ 2,702,188</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 2,702,188
Debt Service	-
Transfers Out	-
Reserves	-
	<u>2,702,188</u>
<u>Appropriations & Reserves Golf Course Fund</u>	<u>\$ 2,702,188</u>

CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
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	<u>ADOPTED</u>
4900 CHARTER SCHOOL OPERATING FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 2,806,130
Revenues:	
Intergovernmental	21,937,395
Charges for Services	569,168
Miscellaneous Revenue	369,536
	<u>25,682,229</u>
Total Charter School Operating Fund Sources	<u>\$ 25,682,229</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 22,968,799
Debt Service	-
Other	-
Reserves	2,713,430
	<u>25,682,229</u>
<u>Appropriations & Reserves</u> Charter School Operating Fund	<u>\$ 25,682,229</u>
INTERNAL SERVICE FUNDS (ISF)	
50010 WORKERS COMP INSURANCE FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 6,218,480
Revenues:	
Internal Service charges	2,862,180
Miscellaneous Revenue	-
Interfund Transfer	-
	<u>9,080,660</u>
Total Workers Compensation Insurance Fund Sources	<u>\$ 9,080,660</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 3,116,792
Debt Service	-
Transfers Out	-
Reserves	5,963,868
	<u>9,080,660</u>
<u>Appropriations & Reserves</u> Workers Compensation Insurance Fund	<u>\$ 9,080,660</u>
50020 PROPERTY LIABILITY INSURANCE FUND	
<u>SOURCES</u>	
Balances brought forward	\$ 1,165,858
Revenues:	
Charges for Services	3,392,794
Internal Services Charge	-
Miscellaneous Revenue	-
Interfund Transfer	-
	<u>4,558,652</u>
Total Property Liability Insurance Fund Sources	<u>\$ 4,558,652</u>
<u>USES</u>	
Personnel, Operating, Capital Expenditures	\$ 3,257,903
Debt Service	-
Transfers Out	-
Reserves	1,300,749
	<u>4,558,652</u>
<u>Appropriations & Reserves</u> Property Liability Insurance Fund	<u>\$ 4,558,652</u>

**CITY OF CAPE CORAL
FY 2015 BUDGET - FUND LEVEL SUMMARY
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		<u>ADOPTED</u>
50020 FACILITIES INTERNAL SERVICE		
<u>SOURCES</u>		
Balances brought forward	\$	-
Revenues:		
Internal Service charges		3,664,550
Miscellaneous Revenue		-
Interfund Transfer		-
Total Internal Service Fund Sources	\$	<u>3,664,550</u>
<u>USES</u>		
Personnel, Operating, Capital Expenditures	\$	3,664,550
Debt Service		-
Transfers Out		-
Reserves		-
<u>Appropriations & Reserves</u> Facilities Internal Service Fund	\$	<u>3,664,550</u>
50022 FLEET INTERNAL SERVICE		
<u>SOURCES</u>		
Balances brought forward	\$	-
Revenues:		
Internal Service charges		3,359,112
Miscellaneous Revenue		-
Interfund Transfer		-
Total Fleet Internal Service Fund Sources	\$	<u>3,359,112</u>
<u>USES</u>		
Personnel, Operating, Capital Expenditures	\$	3,359,112
Debt Service		-
Transfers Out		-
Reserves		-
<u>Appropriations & Reserves</u> Fleet Internal Service Fund	\$	<u>3,359,112</u>
TOTAL FY 2015 BUDGET	\$	574,879,429
FUND TYPE SUMMARY		<u>AS ADOPTED</u>
General Fund	\$	170,906,563
Special Revenue		39,694,839
Debt Service		27,344,549
Capital Project		9,456,280
Enterprise		306,814,224
Internal Service		20,662,974
Total	\$	<u>574,879,429</u>
ANNUAL OPERATING	\$	483,551,707
MULTI YEAR GRANT PROGRAMS & CAPITAL PROJECTS		<u>91,327,722</u>
TOTAL BUDGET	\$	<u>574,879,429</u>

